



# City of Busselton

Long Term Financial Plan

2021/22 to 2030/31

March 2021





**THIS PAGE HAS BEEN INTENTIONALLY LEFT BLANK.**

## City of Busselton

### Contents Page

For the period 2021 - 2031

*Draft Base Scenario - Version 2*

Page 1	Forecast Rate Setting Statement
Page 3	Forecasted Cost Drivers and Asset Management Planning Report
Page 4	Percentage Adjustments by Nature and Type
Page 5	Forecast Statement of Capital Funding by Category & Project
Page 13	Forecast Statement of Capital Funding Summary
Page 15	Forecasted Additional Operating Income, Expenditure and Reserve Funding
Page 16	Projected Rating Increases/Growth and Employee Costs
Page 17	Forecast Statement of Loan Balances and Repayments
Page 20	Forecast Statement of Capital Funding (New Loan Borrowings)
Page 21	Forecast Statement of Capital Funding (Third Party Contributions)
Page 22	Projected Reserves Schedule (Alphabetical Listing)
Page 24	Projected Reserves Schedule (Categorical Listing)
Page 40	Forecast Statement of Comprehensive Income - by Nature or Type
Page 41	Forecast Statement of Comprehensive Income - by Program
Page 43	Forecast Statement of Cash Flows
Page 45	Forecast Statement of Financial Position
Page 46	Forecast Statement of Changes in Equity
Page 47	Forecast Composition of Estimated Net Current Asset Position
Page 48	Forecast Statement of Movements in Fixed Assets
Page 50	Forecast Statement of Capital Funding

City of Busselton  
Forecast Rate Setting Statement  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

	Current Budget 2020-21	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
<b>Revenue</b>												
Rates <sup>1</sup>	52,965,900	55,275,687	57,507,448	60,091,978	62,792,660	65,614,717	68,430,410	71,366,932	74,429,466	77,623,423	80,954,439	674,087,160
Operating grants, subsidies and contributions	4,819,786	4,437,615	4,532,624	4,654,781	4,731,578	4,809,914	4,889,817	4,971,313	5,054,444	5,139,241	5,225,735	48,447,062
Profit on asset disposals	19,193	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	16,398,638	18,158,346	19,352,253	20,930,031	22,452,561	23,059,557	24,482,644	25,349,772	25,900,366	26,413,191	26,714,743	232,813,464
Interest earnings	1,046,684	770,897	800,692	1,112,948	1,627,841	1,675,830	1,733,005	1,821,706	1,865,769	2,035,231	2,128,766	15,572,685
Other revenue	424,730	407,263	511,753	800,971	882,239	928,125	976,226	989,752	1,003,449	1,017,264	1,031,303	8,548,345
	75,674,931	79,049,808	82,704,770	87,590,709	92,486,879	96,088,143	100,512,102	104,499,475	108,253,494	112,228,350	116,054,986	979,468,716
<b>Expenses</b>												
Employee costs <sup>1</sup>	(33,604,206)	(33,990,510)	(35,191,508)	(37,069,685)	(38,325,504)	(39,506,557)	(40,715,712)	(41,875,767)	(43,217,019)	(44,444,507)	(45,861,765)	(400,198,534)
Materials and contracts	(18,710,746)	(18,037,959)	(18,495,435)	(19,284,008)	(20,201,078)	(20,732,686)	(21,937,798)	(22,816,777)	(23,380,497)	(24,125,291)	(24,606,406)	(213,617,935)
Materials and contracts - Donated Assets	-	(215,250)	(440,186)	(676,786)	(924,941)	(1,185,081)	(1,457,650)	(1,743,106)	(2,041,924)	(2,354,594)	(2,681,621)	(13,721,139)
Utility charges (electricity, gas, water etc.)	(2,770,956)	(2,829,989)	(2,939,091)	(3,087,252)	(3,120,715)	(3,221,495)	(3,333,533)	(3,449,435)	(3,569,323)	(3,693,360)	(3,821,676)	(33,065,869)
Depreciation on non-current assets	(24,050,074)	(24,589,667)	(26,514,180)	(28,176,561)	(29,793,431)	(31,395,860)	(33,161,109)	(35,168,256)	(36,603,568)	(38,445,337)	(40,425,519)	(324,273,488)
Interest expense	(1,301,926)	(1,238,797)	(1,323,838)	(1,310,907)	(1,302,325)	(1,277,450)	(1,216,298)	(1,095,904)	(1,029,148)	(1,038,049)	(1,037,610)	(11,870,326)
Loss on asset disposal	(90,673)	-	-	-	-	-	-	-	-	-	-	-
Insurance expense	(770,664)	(777,589)	(810,919)	(866,147)	(892,130)	(918,892)	(946,466)	(974,864)	(1,004,113)	(1,034,242)	(1,065,264)	(9,290,626)
Other expenditure	(5,236,779)	(6,203,189)	(6,733,333)	(5,966,171)	(5,595,079)	(5,177,076)	(5,374,345)	(5,794,972)	(5,306,277)	(5,568,177)	(5,857,186)	(57,575,805)
Discretionary Operational Funding - Unallocated <sup>2</sup>	-	(132,117)	(137,451)	(143,628)	(276,154)	(313,657)	(320,575)	(341,155)	(355,794)	(371,062)	(386,986)	(2,778,579)
Allocations	2,425,700	2,525,903	2,582,735	2,647,296	2,713,467	2,781,293	2,850,813	2,922,087	2,995,135	3,070,011	3,146,768	28,235,508
	(84,110,324)	(85,489,164)	(90,003,206)	(93,933,849)	(97,717,890)	(100,947,461)	(105,612,673)	(110,338,149)	(113,512,528)	(118,004,608)	(122,597,265)	(1,038,156,793)
<b>Gross Funding from Operational Activities</b>	(8,435,393)	(6,439,356)	(7,298,436)	(6,343,140)	(5,231,011)	(4,859,318)	(5,100,571)	(5,838,674)	(5,259,034)	(5,776,258)	(6,542,279)	(58,688,077)
<b>Funding Position Adjustments</b>												
Depreciation on Assets	24,050,074	24,589,667	26,514,180	28,176,561	29,793,431	31,395,860	33,161,109	35,168,256	36,603,568	38,445,337	40,425,519	324,273,488
(Profit)/Loss on Sale of Assets	71,480	-	-	-	-	-	-	-	-	-	-	-
<b>Net Funding from Operational Activities</b>	15,686,161	18,150,311	19,215,744	21,833,421	24,562,420	26,536,542	28,060,538	29,329,582	31,344,534	32,669,079	33,883,240	265,585,411
<b>Non-Operating Grants</b>												
Non-operating grants, subsidies and contributions	29,904,462	16,810,093	14,398,411	26,780,573	10,679,723	10,821,167	9,048,577	9,653,169	9,323,990	11,152,329	10,636,702	129,304,733
Developer Contributions	(4,909,897)	787,731	800,466	755,276	772,269	789,645	807,412	825,579	844,155	863,148	882,569	8,128,251
<b>Net Income Available for Capital</b>	40,680,726	35,748,135	34,414,621	49,369,270	36,014,412	38,147,354	37,916,527	39,808,330	41,512,679	44,684,556	45,402,511	403,018,395

1. Refer to supporting schedule (page 16).  
2. DOF is set at 0.25% of rates levied in Years 1 - 3, and 0.50% of rates levied in Years 4 - 10.

City of Busselton  
Forecast Rate Setting Statement  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

	Current Budget 2020-21	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
Capital and Investing Activities												
Purchase - Land	(150,000)	(112,225)	(2,614,189)	(416,473)	(419,093)	(1,221,773)	(424,513)	(377,314)	(130,179)	(133,108)	(136,103)	(5,984,970)
Purchase - Buildings	(17,304,059)	(16,788,249)	(15,882,306)	(2,200,574)	(7,087,055)	(7,758,442)	(4,916,753)	(5,422,672)	(4,437,205)	(1,694,846)	(1,433,945)	(67,622,046)
Purchase - Plant & Equipment	(2,510,340)	(2,642,950)	(3,720,502)	(4,113,500)	(3,047,460)	(2,457,000)	(3,198,205)	(4,826,600)	(2,948,000)	(2,684,000)	(2,491,600)	(32,129,817)
Purchase - Furniture & Equipment	(461,088)	(710,782)	(724,476)	(740,206)	(757,431)	(775,062)	(793,111)	(896,876)	(1,008,400)	(1,023,156)	(1,050,500)	(8,480,000)
Purchase - Roads	(15,126,301)	(4,885,736)	(4,787,682)	(5,061,461)	(5,943,571)	(7,383,207)	(5,723,054)	(7,020,418)	(7,845,609)	(8,138,953)	(9,660,781)	(66,450,473)
Purchase - Bridges	(2,287,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(2,500,000)
Purchase - Car Parks	(1,808,675)	(1,328,467)	(549,804)	(574,515)	(600,334)	(627,315)	(654,234)	(982,309)	(711,589)	(742,125)	(773,971)	(7,544,663)
Purchase - Footpaths & Cycleways	(1,739,745)	(2,142,435)	(1,695,167)	(1,756,370)	(1,821,609)	(1,889,475)	(2,039,307)	(2,284,077)	(2,546,373)	(2,827,252)	(3,031,086)	(22,033,151)
Purchase - Parks, Gardens & Reserves	(13,471,482)	(4,439,214)	(4,965,620)	(3,950,211)	(3,303,498)	(3,319,929)	(5,063,664)	(3,969,782)	(6,085,237)	(11,488,128)	(9,856,325)	(56,441,609)
Purchase - Drainage	(95,744)	(281,605)	(287,941)	(295,140)	(302,518)	(310,081)	(317,833)	(325,779)	(333,923)	(527,802)	(737,814)	(3,720,436)
Purchase - Regional Airport & Industrial Park Infrastructure	(1,256,653)	(1)	-	(16,500,000)	-	-	-	-	-	-	-	(16,500,001)
Purchase - Other Infrastructure	-	(3,917,570)	(3,650,082)	(4,634,689)	(3,749,401)	(3,234,641)	(1,190,969)	(848,458)	(239,340)	(3,682,484)	(1,665,078)	(26,812,713)
Donated Assets - New Assets from Developers	(6,597,200)	(6,712,653)	(6,830,124)	(6,966,723)	(7,123,476)	(7,283,755)	(7,447,637)	(7,615,210)	(7,786,554)	(7,961,751)	(8,140,890)	(73,868,773)
Proceeds From Sale of Assets	581,500	672,493	3,381,884	915,693	849,978	783,946	931,405	1,130,571	713,847	676,403	747,522	10,803,742
Principal Elements of Finance Lease Payments	(521,900)	(489,200)	(250,975)	(114,651)	-	-	-	-	-	-	-	(854,826)
Repayment of Loan Principal - Council - Existing Loans	(3,202,662)	(2,961,068)	(3,025,695)	(3,068,417)	(2,778,434)	(3,518,519)	(2,768,233)	(2,191,754)	(1,460,454)	(1,109,283)	(1,160,163)	(24,042,020)
Repayment of Loan Principal - Council - New Loans	-	(300,684)	(608,172)	(666,253)	(883,924)	(1,294,576)	(1,647,465)	(1,778,240)	(1,994,649)	(2,391,477)	(2,800,982)	(14,366,422)
Repayment of Loan Principal - Self Supporting Loans - Existing	-	(67,745)	(66,190)	(67,779)	(69,408)	(67,655)	(63,631)	(31,683)	(25,733)	(26,155)	(10,828)	(496,807)
Repayment of Loan Principal - Self Supporting Loans - New	-	(8,973)	(206,684)	(510,102)	(642,403)	(679,592)	(719,940)	(763,400)	(807,727)	(853,170)	(899,939)	(6,091,930)
Proceeds from Borrowings	7,700,000	7,700,000	11,700,000	6,250,000	3,850,000	5,500,000	2,300,000	300,000	4,300,000	4,300,000	4,300,000	50,500,000
Advances to Community Groups	(200,000)	(200,000)	(4,200,000)	(5,250,000)	(250,000)	(250,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(11,650,000)
Self-Supporting Loan Principal Income	76,082	76,718	272,874	577,881	711,811	747,247	783,571	795,083	833,460	879,325	910,767	6,588,737
Transfers to Restricted Assets - Contributions	(62,750)	-	-	-	-	-	-	-	-	-	-	-
Transfers from Restricted Assets	2,747,074	-	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	(19,362,053)	(21,604,422)	(22,386,839)	(23,998,434)	(26,281,976)	(27,297,083)	(28,442,857)	(30,328,230)	(32,001,533)	(33,886,452)	(35,380,474)	(281,608,300)
Transfers from Reserves	34,105,016	25,753,681	26,596,669	23,765,449	23,888,720	24,963,200	24,036,380	28,597,089	24,499,418	29,895,730	28,646,572	260,642,908
Total Capital Expenditure	(40,947,980)	(35,641,087)	(34,751,019)	(49,626,475)	(36,011,083)	(37,623,713)	(37,910,051)	(39,390,059)	(40,565,780)	(43,968,684)	(45,175,619)	(400,663,570)
Surplus (Deficit) Prior to Adjustments	(267,254)	107,048	(336,398)	(257,205)	3,329	523,641	6,476	418,271	946,899	715,872	226,892	2,354,825
Adjustments:												
2019/20 Budgeted Surplus Carried Forward	473,794											
Surplus (Deficit)	206,540											

## City of Busselton

### Forecasted Cost Drivers and Asset Management Planning Report

For the period 2021 - 2031

Draft Base Scenario - Version 2

		Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
<b>A</b>	<b>Forecast Treasury Rates to cover WA Consumer Price Index / LGCI / Utilities</b>	1.75%	1.75%	2.00%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%
<b>B</b>	<b>Asset Management Funding to bring City's Current Allocations to Appropriate Levels as per Asset Management Plan - Transfers to Reserves</b>										
<b>B1</b>	Existing Building Assets from 1.75% to 2.50% of Replacement Value over 6 years by Increment of 0.125% pa	0.48%	0.28%	0.27%	0.27%	0.27%	0.27%	0.08%	0.08%	0.07%	0.07%
<b>B2</b>	New Building Assets as per Capital Works Plan - stepped to 2.50% of Replacement Value for Tier 1 Buildings	0.03%	0.00%	0.00%	0.44%	0.04%	0.24%	0.30%	0.24%	0.21%	0.20%
<b>B3</b>	Roads (7.00% including Municipal Fund Allocation - now achieved)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>B4</b>	Footpaths & Cycleways increasing by 1.00% of rates income over Years 6 - 10	0.00%	0.00%	0.00%	0.00%	0.00%	0.125%	0.25%	0.25%	0.25%	0.125%
<b>B5</b>	Parks & Gardens increasing by 1.00% of rates income over Years 7 - 10	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.25%	0.25%	0.25%	0.25%
<b>B6</b>	Plant & Equipment increasing by 0.50% of rates income in Years 2 & 6	0.00%	0.25%	0.00%	0.00%	0.00%	0.25%	0.00%	0.00%	0.00%	0.00%
<b>B7</b>	Furniture & Equipment increasing by 0.250% of rates income in Years 7 & 8	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.125%	0.125%	0.00%	0.00%
<b>B8</b>	Corporate IT increasing by 0.500% of rates income in Years 3 - 5	0.00%	0.00%	0.25%	0.125%	0.125%	0.000%	0.00%	0.000%	0.00%	0.00%
<b>B9</b>	Other Infrastructure / Drainage / Signage / Etc. increasing by 0.50% of rates income over Years 9 - 10	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.25%	0.25%
<b>B10</b>	Climate Adaptation increasing by 1.00% of rates income in Years 1 & 2	0.50%	0.50%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	<b>Additional Cost of New Asset Management Initiatives on Rates</b>	<b>1.02%</b>	<b>1.03%</b>	<b>0.53%</b>	<b>0.84%</b>	<b>0.43%</b>	<b>0.88%</b>	<b>1.00%</b>	<b>0.94%</b>	<b>1.03%</b>	<b>0.90%</b>
<b>C</b>	<b>Allowance for Operational Costs for New Assets as included</b>										
<b>C1</b>	Performing Arts/Convention Centre (BPACC) - Net Operating Costs	0.26%	0.73%	0.26%	0.40%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>C2</b>	Other New Facilities/Services - Net Operating Costs	0.52%	0.00%	1.27%	0.11%	0.36%	0.72%	0.59%	0.46%	0.38%	0.44%
<b>C3</b>	Additional Costs for Donated New Assets Annually - New Subdivisions	0.41%	0.41%	0.41%	0.41%	0.41%	0.42%	0.42%	0.42%	0.42%	0.42%
	<b>Additional Cost of Allowance for Operations Costs on Rates</b>	<b>1.19%</b>	<b>1.14%</b>	<b>1.95%</b>	<b>0.92%</b>	<b>0.78%</b>	<b>1.14%</b>	<b>1.01%</b>	<b>0.88%</b>	<b>0.80%</b>	<b>0.86%</b>
<b>D</b>	<b>Increase on Rates as a result of New Loan Borrowings for Capital Works</b>	<b>0.89%</b>	<b>0.85%</b>	<b>0.10%</b>	<b>0.44%</b>	<b>0.81%</b>	<b>0.64%</b>	<b>0.17%</b>	<b>0.33%</b>	<b>0.64%</b>	<b>0.61%</b>
<b>E</b>	<b>Reduction (Increase) on Rates as a Result of Existing Loans Extinguished (Refer Loan Worksheets)</b>										
<b>E1</b>	Total Existing Loan Repayment Reduction as Percentage of Rates	-0.67%	-0.07%	-0.11%	-0.66%	1.00%	-1.32%	-0.98%	-1.14%	-0.55%	0.00%
<b>E2</b>	Loan for Lot 40 Vasse Highway Repaid - \$850,000 Balloon Payment	0.00%	0.00%	0.00%	0.00%	-1.33%	0.00%	0.00%	0.00%	0.00%	0.00%
	<b>Additional Percentage of Rates Released</b>	<b>-0.67%</b>	<b>-0.07%</b>	<b>-0.11%</b>	<b>-0.66%</b>	<b>-0.33%</b>	<b>-1.32%</b>	<b>-0.98%</b>	<b>-1.14%</b>	<b>-0.55%</b>	<b>0.00%</b>
	<b>Cost of Business/New Initiatives = A+B+C+D-E</b>	<b>4.17%</b>	<b>4.70%</b>	<b>4.46%</b>	<b>3.79%</b>	<b>3.94%</b>	<b>3.58%</b>	<b>3.44%</b>	<b>3.26%</b>	<b>4.17%</b>	<b>4.62%</b>

<b>Rates Growth Factored into LTFP (New Rateable Assessments)</b>	1.79%	1.54%	1.54%	1.54%	1.54%	1.54%	1.54%	1.54%	1.54%	1.54%	1.54%
<b>Total Proposed Rates Increase</b>	2.50%	2.50%	2.95%	2.95%	2.95%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%
	<b>4.29%</b>	<b>4.04%</b>	<b>4.49%</b>	<b>4.49%</b>	<b>4.49%</b>	<b>4.29%</b>	<b>4.29%</b>	<b>4.29%</b>	<b>4.29%</b>	<b>4.29%</b>	<b>4.29%</b>
<b>Variance between Rates Growth and Cost of Business/New Initiatives</b>	<b>0.12%</b>	<b>-0.66%</b>	<b>0.03%</b>	<b>0.71%</b>	<b>0.56%</b>	<b>0.71%</b>	<b>0.85%</b>	<b>1.03%</b>	<b>0.12%</b>	<b>-0.33%</b>	

**City of Busselton**  
Percentage Adjustments by Nature and Type  
For the period 2021 - 2031  
*Draft Base Scenario - Version 2*

Nature or Type	Description	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
Revenue Drivers											
Rates	Proposed rate increases	2.50%	2.50%	2.95%	2.95%	2.95%	2.75%	2.75%	2.75%	2.75%	2.75%
Operating grants, subsidies and contributions	Expected grant percentage increases	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Fees and charges	Maintained at fixed percentage across years	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Interest on investments <sup>1</sup>	Adjusted according to low interest rate environment	0.50%	0.50%	1.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Other revenue	Tied to Fees & Charges	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Expenditure Drivers											
Consumer Price Index	Based on WA Consumer Price Index	1.75%	1.75%	2.00%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%
Employee costs	Based on National Wage Price Index	1.75%	2.00%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%
Materials and contracts	Aligns with Local Government Cost Index	1.50%	2.25%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Utility charges (electricity, gas, water etc.)	Reflects forecast of energy price increases	2.25%	2.25%	2.50%	2.75%	3.00%	3.25%	3.25%	3.25%	3.25%	3.25%
Insurance expenses	Subject to claims and unforeseen events	2.50%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Interest on borrowings	Per WATC long-term financial forecasts	2.25%	2.25%	2.50%	2.75%	2.75%	2.75%	3.00%	3.25%	3.25%	3.25%
Other expenditure	Tied to WA CPI Forecasts	1.50%	2.25%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

City of Busselton																
Forecast Statement of Capital Funding by Category & Project																
For the period 2021 - 2031																
Draft Base Scenario - Version 2																
Strategy	Category	Project	Sub Project	Funding Source	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total	
1	Asset Management, Renewal & Minor Upgrades															
	1.1	Boat Ramps Construction - Capital Works	Annual Allocation	54 Other Infrastructure (Drainage, Signage Etc) Reserve	50,750	51,892	53,189	54,519	55,882	57,279	58,711	60,179	61,683	63,225	567,309	
		Boat Ramps Construction - Capital Works Total				50,750	51,892	53,189	54,519	55,882	57,279	58,711	60,179	61,683	63,225	567,309
	1.2	Bridges Construction (As per MRWA)	Various Bridges Construction/Upgrade	Main Roads WA Grant	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
		Bridges Construction (As per MRWA) Total				250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
	1.3	Buildings Capital Works - Asset Management Plan	Aged Housing Capital Improvements - Harris Road	46 Joint Venture Aged Housing Reserve (Harris/Winderlup)	12,300	12,608	12,923	13,246	13,577	13,916	14,264	14,621	14,986	15,361	137,802	
			Aged Housing Capital Improvements - Winderlup	46 Joint Venture Aged Housing Reserve (Harris/Winderlup)	24,600	25,215	25,845	26,492	27,154	27,833	28,528	29,242	29,973	30,722	275,603	
			Airport Terminal Building - Existing	3 Airport Existing Terminal Building Reserve	12,220	9,198	18,922	15,242	38,238		9,198		35,574	13,486	152,078	
			Barnard Park Sports Pavilion	9 Barnard Park Sports Pavilion Building Reserve	7,748	5,832	11,998	9,665	24,245		5,832		25,495	9,665	100,480	
			Busselton Library	14 Busselton Library Building Reserve	17,254	9,224	18,974	15,285	38,343		9,224		39,168	14,848	162,320	
			City Administration Building	19 Civic and Administration Building Reserve	100,000	100,000	96,600	72,240	173,880		212,333		108,984	137,743	1,001,780	
			Community Resource Centre (CRC)	12 Busselton Community Resource Centre Reserve	32,545	7,089	35,123	18,475	32,545	19,763	85,284	15,360		42,051	288,235	
			General Buildings Asset Renewal Allocation	10 Building Asset Renewal Reserve Fund - General Buildings Reserve	520,376	481,301	545,001	303,344	365,649	206,074	405,291	328,000	531,411	475,000	4,161,447	
			Geographe Leisure Centre (GLC)	42 Geographe Leisure Centre Building (GLC) Reserve	285,137	384,500	267,867	396,250	353,308	400,008	407,535	466,041	39,895	168,603	3,169,144	
			Naturaliste Community Centre (NCC)	52 Naturaliste Community Centre Building (NCC) Reserve	72,000	110,000	52,000	40,000	10,000	10,000	45,859	5,000	22,000	40,000	406,859	
			Railway House	64 Railway House Building Reserve (50%)	7,590	10,780	8,800	29,480	24,750		10,780		21,340	29,480	143,000	
			Youth and Community Activities Building (YCAB)	74 Youth and Community Activities Building Reserve	11,160	8,606	17,280	13,920	34,920		8,400		36,720	13,920	144,926	
	Buildings Capital Works - Asset Management Plan Total				1,102,930	1,164,353	1,111,333	953,638	1,136,608	677,594	1,242,529	858,264	905,546	990,879	10,143,674	
	1.5	Busselton Jetty Tourist Park - Capital Works	Asset Management Spend - Yearly Allocation	13 Busselton Jetty Tourist Park Reserve	50,000	230,000	265,000	240,000	285,000	295,000	250,000	100,000	265,000	150,000	2,130,000	
			Fleet Replacement Program	13 Busselton Jetty Tourist Park Reserve	27,950	21,602	-	16,460	-	11,905	-	-	-	-	77,917	
		Busselton Jetty Tourist Park - Capital Works Total				77,950	251,602	265,000	256,460	285,000	306,905	250,000	100,000	265,000	150,000	2,207,917
	1.6	Car Parking Construction and Renewal - Capital Works	Annual Allocation	17 City Car Parking and Access Reserve	528,467	549,804	574,514	600,334	627,315	654,234	682,309	711,589	742,125	773,971	6,444,662	
			Car Parking Construction and Renewal - Capital Works Total				528,467	549,804	574,514	600,334	627,315	654,234	682,309	711,589	742,125	773,971
	1.7	CBD Townscape Construction Projects - Capital Works	Dunsborough Improvements	15 CBD Enhancement Reserve	500,000										500,000	
			Busselton/Dunsborough Improvements	15 CBD Enhancement Reserve	528,467	549,804	574,514	600,334	627,315	654,234	682,309	711,589	742,125	773,971	6,444,662	
		CBD Townscape Construction Projects - Capital Works Total				1,028,467	549,804	574,514	600,334	627,315	654,234	682,309	711,589	742,125	773,971	6,944,662
	1.8	Cemeteries - Capital Works	Dunsborough Cemetery - Annual Allocation	16 Cemetery Reserve	20,350	20,706	21,120	21,595	22,081	22,578	23,086	23,606	24,137	24,680	223,940	
			Pioneer Cemetery - Implement Conservation Plan - Annual Allocation	16 Cemetery Reserve	20,350	20,706	21,120	21,595	22,081	22,578	23,086	23,606	24,137	24,680	223,940	
			Vasse Hwy Busselton - Annual Allocation	16 Cemetery Reserve	41,000	41,718	42,552	43,509	44,488	45,489	46,513	47,559	48,629	49,723	451,181	
		Cemeteries - Capital Works Total				81,700	83,130	84,792	86,700	88,651	90,646	92,685	94,771	96,903	99,083	899,060
	1.10	Churchill Park Upgrades - Capital Works	Churchill Park Upgrade - General Allocation - 2 yrs left of 10 yr Masterplan	Municipal Funds	164,835	167,720	71,074	72,673	74,308	75,980	77,690	79,438	81,225	83,053	947,996	
		Churchill Park Upgrades - Capital Works Total				164,835	167,720	71,074	72,673	74,308	75,980	77,690	79,438	81,225	83,053	947,996



City of Busselton																
Forecast Statement of Capital Funding by Category & Project																
For the period 2021 - 2031																
Draft Base Scenario - Version 2																
Strategy	Category	Project	Sub Project	Funding Source	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total	
	1.11	Coastal Protection Capital Works - Asset Management Plan	Annual Allocation	20 Coastal and Climate Adaptation Reserve	1,490,000	1,791,250	1,202,531	993,845	855,191	1,696,570	1,307,985	859,434	1,900,920	1,610,000	13,707,726	
			Annual Allocation	State Government Grant	176,460	179,989	183,589	187,261	191,006	194,826	198,723	202,697	206,751	210,886	1,932,188	
		Coastal Protection Capital Works - Asset Management Plan Total				1,666,460	1,971,239	1,386,120	1,181,106	1,046,197	1,891,396	1,506,708	1,062,131	2,107,671	1,820,886	15,639,914
	1.12	Corporate IT System Upgrades	Equipment/Software Purchase to Replace Existing Leased Equipment/Update Software		34 Corporate IT Systems Reserve	250,000	255,625	262,016	268,566	275,280	282,162	289,216	296,447	303,858	311,454	2,794,624
			Corporate IT System Upgrades Total				250,000	255,625	262,016	268,566	275,280	282,162	289,216	296,447	303,858	311,454
	1.13	Drainage, Underground Power and Other Infrastructure - Capital Works	Asset Management Spend - Additional Rate Percentage (0.50% - 1.00%)	54 Other Infrastructure (Drainage, Signage Etc) Reserve	-	-	-	-	-	-	-	-	-	185,531	386,986	572,517
			Asset Management Spend - Yearly Allocation	54 Other Infrastructure (Drainage, Signage Etc) Reserve	281,605	287,941	295,140	302,518	310,081	317,833	325,779	333,923	342,271	350,828	3,147,919	
			Drainage, Underground Power and Other Infrastructure - Capital Works Total				281,605	287,941	295,140	302,518	310,081	317,833	325,779	333,923	527,802	737,814
	1.14	Footpaths & Cycleways Construction - Capital Works	Asset Management Spend - Yearly Allocation	40 Footpath and Cycleways Reserve	1,113,967	1,145,363	1,181,856	1,221,275	1,262,160	1,303,294	1,345,902	1,390,041	1,435,768	1,483,144	12,882,770	
			Asset Management Spend - Additional Rate Percentage (0.25% - 1.00%)	40 Footpath and Cycleways Reserve	-	-	-	-	-	81,779	255,866	444,743	649,359	773,971	2,205,718	
			Rails to Trails (Wadandi Track) - Annual Allocation	40 Footpath and Cycleways Reserve	101,750	103,531	105,601	107,977	110,407	112,891	115,431	118,028	120,684	123,399	1,119,699	
			Footpaths & Cycleways Construction - Capital Works Total				1,215,717	1,248,893	1,287,457	1,329,253	1,372,567	1,497,964	1,717,199	1,952,812	2,205,810	2,380,515
	1.15	Furniture, Office Equipment & Technology/Software - Capital Works	Asset Management Spend - Additional Rate Percentage (0.25%)	41 Furniture and Equipment Reserve	-	-	-	-	-	-	-	85,289	177,897	185,531	193,493	642,210
			Asset Management Spend - Annual Allocation	41 Furniture and Equipment Reserve	441,595	449,323	458,309	468,621	479,165	489,947	500,970	512,242	523,768	535,552	4,859,493	
			Asset Management Spend - Annual Allocation	Sales Proceeds	9,187	9,528	9,881	10,244	10,617	11,002	11,400	11,814			83,673	
			Furniture, Office Equipment & Technology/Software - Capital Works Total				450,782	458,851	468,190	478,865	489,782	500,949	597,659	701,953	709,299	729,045
	1.16	General City Natural Reserves - Capital Works	General City Natural Reserves - General Allocation	Municipal Funds			183,586	187,717	191,940	196,259	200,675	205,190	209,807	214,527	1,589,701	
			General City Natural Reserves - Capital Works Total						183,586	187,717	191,940	196,259	200,675	205,190	209,807	214,527
	1.17	Meelup Regional Park - Capital Works	Meelup 10YFP Endorsed C1201/078 (11/4/12)	Municipal Funds	173,047	178,238										351,285
			Meelup Regional Park - Capital Works Total				173,047	178,238								351,285
	1.18	Parks and Gardens / Reserves - Capital Works	Asset Management Spend - Yearly Allocation (reduced by Shade Sail Program)	55 Parks, Gardens and Reserves Reserve	1,101,361		1,141,981	1,167,401	1,193,386	1,219,950	1,247,104	1,274,862	1,303,236	1,332,241	10,981,522	
			Asset Management Spend - Yearly Allocation (reduced by Shade Sail Program and Dunsborough Nature-Based Playground)	55 Parks, Gardens and Reserves Reserve		770,112									770,112	
			Asset Management Spend - Additional Rate Percentage (1.00%)	55 Parks, Gardens and Reserves Reserve	-	-	-	-	-	-	170,577	355,794	556,593	773,971	1,856,935	
			Investment in Smart Technologies to address/manage drying climate	55 Parks, Gardens and Reserves Reserve	101,750	103,531	105,601	107,977	110,407	112,891	115,431	118,028	120,684	123,399	1,119,699	
			Shade Sail Program	55 Parks, Gardens and Reserves Reserve	104,545	106,897	109,570	112,309	115,117	117,995	120,944	123,968	127,067	130,244	1,168,656	
			Parks and Gardens / Reserves - Capital Works Total				1,307,656	980,540	1,357,151	1,387,687	1,418,910	1,450,836	1,654,056	1,872,652	2,107,580	2,359,855
	1.19	Plant Replacement Program	Large Plant over \$5,000 - As per plant replacement schedule	58 Plant Replacement Reserve	1,136,694	1,465,984	1,509,238	1,544,986	1,488,621	1,338,737	1,401,829	883,967	1,097,597	1,324,228	13,191,882	
			Large Plant over \$5,000 - As per plant replacement schedule	Sales Proceeds	618,306	784,016	739,762	777,014	748,879	647,263	746,171	514,033	560,403	681,772	6,817,618	
			Plant Replacement Program Total				1,755,000	2,250,000	2,249,000	2,322,000	2,237,500	1,986,000	2,148,000	1,398,000	1,658,000	2,006,000

City of Busselton															
Forecast Statement of Capital Funding by Category & Project															
For the period 2021 - 2031															
Draft Base Scenario - Version 2															
Strategy	Category	Project	Sub Project	Funding Source	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
	1.20	Port Geographe Development - Capital Works	General improvements to the Area	59 Port Geographe Development Reserve (Council)	50,875	51,765	52,801	53,989	55,203	56,445	57,715	59,014	60,342	61,700	559,849
		Port Geographe Development - Capital Works Total			50,875	51,765	52,801	53,989	55,203	56,445	57,715	59,014	60,342	61,700	559,849
	1.21	Provence - Asset Management Plan	Asset Management Plan Provence (Reserve Funded)	62 Provence Landscape Maintenance Reserve (SAR)	325,000	45,000	140,000	122,000	295,000	150,000	55,000	55,000	465,000	55,000	1,707,000
		Provence - Asset Management Plan Total			325,000	45,000	140,000	122,000	295,000	150,000	55,000	55,000	465,000	55,000	1,707,000
	1.22	Vasse - Asset Management Plan	Asset Management Plan Vasse Newtown (Reserve Funded)	68 Vasse Newtown Landscape Maintenance Reserve (SAR)	50,000	466,000	50,000	84,000	50,000	50,000	20,710	50,000	50,000	50,000	920,710
		Vasse - Asset Management Plan Total			50,000	466,000	50,000	84,000	50,000	50,000	20,710	50,000	50,000	50,000	920,710
	1.23	Roads & Streets Renewal District-Wide - Asset Management Plan	Asset Management Spend - Additional Rate Percentage (7.00%)	65 Road Asset Renewal Reserve	3,569,755	3,704,383	3,860,496	4,024,586	4,195,842	4,366,941	4,545,184	4,730,871	4,924,319	5,125,855	43,048,231
	Contributions & Grants		Main Roads WA Direct Grant - Average Yearly District Allocation	159,951	163,150	166,413	169,741	173,136	176,599	180,131	183,733	187,408	191,156	1,751,418	
	Contributions & Grants		Main Roads WA Grant - RRG Annual Allocation	229,156	233,739	238,414	243,182	248,046	253,007	258,067	263,228	268,493	273,863	2,509,195	
	Contributions & Grants		(blank)	476,873	486,411	496,139	506,062	516,182	526,506	537,036	547,777	558,732	569,907	5,221,626	
		Roads & Streets Renewal District-Wide - Asset Management Plan Total			4,435,735	4,587,682	4,761,461	4,943,571	5,133,207	5,323,053	5,520,418	5,725,609	5,938,953	6,160,781	52,530,471
	1.24	Miscellaneous Land Purchases	Land Purchased for Various Projects	Municipal Funds	50,875	51,765	52,801	53,989	55,203	56,445	57,715	59,014	60,342	61,700	559,849
		Miscellaneous Land Purchases Total			50,875	51,765	52,801	53,989	55,203	56,445	57,715	59,014	60,342	61,700	559,849
	1.25	Busse <span>l</span> ton Jetty Forecasted Maintenance Capital Works Plan	Anticipated Works	44 Jetty Maintenance Reserve	817,570	350,082	334,689	649,401	234,641	140,969	798,458	189,340	3,496,680	185,078	7,196,909
		Busse <span>l</span> ton Jetty Forecasted Maintenance Capital Works Plan Total			817,570	350,082	334,689	649,401	234,641	140,969	798,458	189,340	3,496,680	185,078	7,196,909
	1.26	Busse <span>l</span> ton Foreshore Renewal Works	Renewal of playground equipment and other facilities	75 Busse <span>l</span> ton Foreshore Maintenance Reserve	-	-	50,000	100,000	102,500	125,000	150,000	153,750	157,594	161,534	1,000,377
		Busse <span>l</span> ton Foreshore Renewal Works Total			-	-	50,000	100,000	102,500	125,000	150,000	153,750	157,594	161,534	1,000,377
	Asset Management, Renewal & Minor Upgrades Total				16,115,421	16,251,926	15,914,828	16,339,320	16,413,092	16,792,184	18,435,542	16,980,664	23,203,344	20,480,072	176,926,392
	2	Waste Management													
		2.1	Waste Management - Capital Works	FOGO Processing Facility	70 Waste Facilities and Plant Reserve	1,000,000									
		Asset Management Spend - Yearly Allocation		70 Waste Facilities and Plant Reserve	1,895,000	3,573,460	2,943,450	1,449,680	1,656,050	1,935,660	1,632,000	1,282,000	699,800	1,819,250	18,886,350
		Asset Management Spend - Yearly Allocation		Sales Proceeds	45,000	88,340	166,050	62,720	24,450	273,140	373,000	188,000	116,000	65,750	1,402,450
		Asset Management Spend - Yearly Allocation		Grant Funding	415,000	750,000	-	-	-	-	-	-	-	-	1,165,000
		Waste Management - Capital Works Total			3,355,000	4,411,800	3,109,500	1,512,400	1,680,500	2,208,800	2,005,000	1,470,000	815,800	1,885,000	22,453,800
	2.2	Alternative Waste Disposal Initiatives	Waste to Energy Plant	70 Waste Facilities and Plant Reserve				2,000,000							2,000,000
		Alternative Waste Disposal Initiatives Total						2,000,000							2,000,000
Waste Management Total				3,355,000	4,411,800	3,109,500	3,512,400	1,680,500	2,208,800	2,005,000	1,470,000	815,800	1,885,000	24,453,800	
3	New & Continuing Projects - Organisational														
	3.1	Busse <span>l</span> ton War Memorial Relocation	Relocation/upgrade of Busse <span>l</span> ton War Memorial to Rotary Park precinct	50 Major Traffic Improvements Reserve	375,000										375,000
			Relocation/upgrade of Busse <span>l</span> ton War Memorial to Rotary Park precinct	Busse <span>l</span> ton RSL Donation/Contribution	50,000										50,000
			Relocation/upgrade of Busse <span>l</span> ton War Memorial to Rotary Park precinct	Federal Government Grant	75,000										75,000
			Busse <span>l</span> ton War Memorial Relocation Total			500,000									500,000

City of Busselton																
Forecast Statement of Capital Funding by Category & Project																
For the period 2021 - 2031																
Draft Base Scenario - Version 2																
Strategy	Category	Project	Sub Project	Funding Source	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total	
	3.2	Busselton/Dunsborough - Major Traffic Improvements	Major Traffic Improvements (reduced by Busselton War Memorial Relocation)	50 Major Traffic Improvements Reserve	150,000										150,000	
			Major Traffic Improvements	50 Major Traffic Improvements Reserve		200,000	300,000	500,000	1,750,000	400,000	1,500,000	2,030,000	1,200,000	2,500,000	10,380,000	
			Major Traffic Improvements	Main Roads WA Grant - RRG Annual Allocation	300,000	-	-	500,000	500,000	-	-	90,000	1,000,000	1,000,000	3,390,000	
		Busselton/Dunsborough - Major Traffic Improvements Total				450,000	200,000	300,000	1,000,000	2,250,000	400,000	1,500,000	2,120,000	2,200,000	3,500,000	13,920,000
	3.4	Dunsborough Library - New	Construction - New Library to enable space at NCC to be repurposed for Multi-Use/Gym	New Loan Borrowings						2,000,000					2,000,000	
					Dunsborough Library - New Total								2,000,000			2,000,000
	3.5	Dunsborough New Nature Based Playground - Capital Works	Nature Based Playground for Dunsborough	29 Community Facilities - Dunsborough Reserve		250,000										250,000
			Nature Based Playground for Dunsborough	55 Parks, Gardens and Reserves Reserve		350,000										350,000
			Nature Based Playground for Dunsborough	Lotterywest Grant		300,000										300,000
		Dunsborough New Nature Based Playground - Capital Works Total				900,000										900,000
	3.7	Energy Efficiency Initiatives	As per Energy Strategy Plan	39 Energy Sustainability Reserve	105,319	107,952	110,651	113,417	116,252	119,159	122,137	125,191	128,321	131,529	1,179,928	
					Energy Efficiency Initiatives Total			105,319	107,952	110,651	113,417	116,252	119,159	122,137	125,191	128,321
	3.8	Main City Works Depot - Upgrade/Improvements	Depot - Waste Services	70 Waste Facilities and Plant Reserve									500,000			500,000
			New Workshop - Plant & Equipment Fitout	New Loan Borrowings									500,000			500,000
			New Administration/Workshop Facility	New Loan Borrowings									2,000,000			2,000,000
		Main City Works Depot - Upgrade/Improvements Total											3,000,000			3,000,000
	3.10	New Commonage Fire Shed/Community Facility	Construction of new Fire/Community Facility Biddle Road	22 Commonage Community Facilities South Biddle Precinct Reserve		750,000										750,000
					New Commonage Fire Shed/Community Facility Total				750,000							
	3.13	Vasse River Beautification Project (Bridge to Bridge)	Staged Upgrade	11 Busselton Area Drainage and Waterways Improvement Reserve	28,490	28,989	29,568	30,234								117,281
					Vasse River Beautification Project (Bridge to Bridge) Total			28,490	28,989	29,568	30,234					
	3.15	City Solar Farm	Development of or Contribution to City Solar Farm	New Loan Borrowings			1,000,000									1,000,000
					City Solar Farm Total					1,000,000						
	3.17	Strategic Land Purchase / Sale of Ambergate Land	Final Settlement	28 Community Facilities - City District Reserve							100,000	50,000				150,000
			Final Settlement	67 Strategic Projects Reserve			100,000	100,000	100,000							300,000
			Final Settlement	Sales Proceeds		2,500,000										2,500,000
			Final Settlement	Contributions/Leasing - Industry			150,000	150,000	150,000	150,000	150,000					750,000
			Final Settlement	Contributions/Leasing - Rural			50,000	50,000	50,000	50,000	50,000					250,000
		Strategic Land Purchase / Sale of Ambergate Land Total				2,500,000	300,000	300,000	300,000	300,000	300,000	250,000				3,950,000
	3.18	Old Dunsborough Boat Ramp Precinct - Café/Kiosk	Contribution to Public/Private Partnership to upgrade Old Toilet Block to Café/Kiosk (Approx. \$200k)	10 Building Asset Renewal Reserve Fund - General Buildings Reserve		250,000									250,000	
					Old Dunsborough Boat Ramp Precinct - Café/Kiosk Total				250,000							
	3.19	Barnard Park East Reserve	Indigenous Cultural Facilities / Reserve Upgrade (?)	55 Parks, Gardens and Reserves Reserve	30,000	30,000	30,000	30,000								120,000
					Barnard Park East Reserve Total			30,000	30,000	30,000	30,000					

City of Busselton																
Forecast Statement of Capital Funding by Category & Project																
For the period 2021 - 2031																
Draft Base Scenario - Version 2																
Strategy	Category	Project	Sub Project	Funding Source	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total	
	3.20	CCTV Extension Programme/Safer Cities	CCTV Extension Programme/Safer Cities	Municipal Funds	50,000	50,000	50,000	50,000							200,000	
		CCTV Extension Programme/Safer Cities Total			50,000	50,000	50,000	50,000							200,000	
	3.21	LED Streetlighting Replacement Program	Annual Allocation	76 LED Streetlight Replacement Program Reserve	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	
		LED Streetlighting Replacement Program Total			50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	
	3.23	Vasse River Restoration	Ongoing restoration of river habitat	78 Waterways Restoration Reserve	290,000	70,000	500,000	500,000	500,000						1,860,000	
			Ongoing restoration of river habitat	Healthy Estuaries WA	260,000										260,000	
			Ongoing restoration of river habitat	Community Stewardship Grants		30,000									30,000	
			Ongoing restoration of river habitat	Grant Funding			1,500,000	1,500,000	1,350,000					4,350,000		
		Vasse River Restoration Total			550,000	100,000	2,000,000	2,000,000	1,850,000						6,500,000	
	New & Continuing Projects - Organisational Total				1,763,809	4,966,941	3,870,219	3,573,651	4,566,252	2,869,159	1,922,137	5,295,191	2,378,321	3,681,529	34,887,209	
	4	New Projects - Recreational Strategy														
		4.1	Dunsborough Lakes Sporting Precinct (Stage 1)	Carparking, Access Road & Other	28 Community Facilities - City District Reserve	72,727										72,727
				Carparking, Access Road & Other	29 Community Facilities - Dunsborough Reserve	20,364										20,364
				Carparking, Access Road & Other	Federal Government Grant	488,727										488,727
				Carparking, Access Road & Other	State Government Grant	218,182										218,182
Courts - Outdoor				28 Community Facilities - City District Reserve	59,091										59,091	
Courts - Outdoor				29 Community Facilities - Dunsborough Reserve	16,545										16,545	
Courts - Outdoor				Federal Government Grant	397,091										397,091	
Courts - Outdoor				State Government Grant	177,273										177,273	
Dunsborough - Pavilion/Changeroom Facilities				28 Community Facilities - City District Reserve	118,182										118,182	
Dunsborough - Pavilion/Changeroom Facilities				29 Community Facilities - Dunsborough Reserve	33,091										33,091	
Dunsborough - Pavilion/Changeroom Facilities				Federal Government Grant	794,182										794,182	
Dunsborough - Pavilion/Changeroom Facilities				State Government Grant	354,545										354,545	
Dunsborough Lakes Sporting Precinct (Stage 1) Total					2,750,000									2,750,000		
4.2		Dunsborough Country Club Extension	Contribution - Multi-Purpose Facility/Senior Citizens	28 Community Facilities - City District Reserve			300,000								300,000	
		Dunsborough Country Club Extension Total					300,000								300,000	
4.3		Vasse Sporting Facilities - Changerooms/Pavilion/Car Parking	Vasse - Floodlighting Ovals	33 Community Facilities - Vasse Reserve			325,000								325,000	
			Vasse - Floodlighting Ovals	CSRFF Funding (1/3rd)			175,000							175,000		
			Vasse - Pavilion/Changeroom Facilities	28 Community Facilities - City District Reserve					125,000					125,000		
			Vasse - Pavilion/Changeroom Facilities	33 Community Facilities - Vasse Reserve					1,125,000					1,125,000		
		Vasse Sporting Facilities - Changerooms/Pavilion/Car Parking Total					500,000		1,250,000						1,750,000	
4.4		Geographe Leisure Centre - Wet Area Expansion	Indoor Pool - Reconfiguration	New Loan Borrowings				3,600,000							3,600,000	
		Geographe Leisure Centre - Wet Area Expansion - Capital Works Total						3,600,000							3,600,000	
4.5		Geographe Leisure Centre Stadium/Dunsborough Lakes Sporting Precinct (DLSP) - 2 or 3 Courts	Stadium expansion - GLC 2/3 indoor courts, seating & storage OR DLSP 2/3 indoor courts	New Loan Borrowings					5,250,000						5,250,000	
	Geographe Leisure Centre Stadium/Dunsborough Lakes Sporting Precinct (DLSP) - 2 or 3 Courts Total							5,250,000						5,250,000		



City of Busselton																
Forecast Statement of Capital Funding by Category & Project																
For the period 2021 - 2031																
Draft Base Scenario - Version 2																
Strategy	Category	Project	Sub Project	Funding Source	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total	
	4.6	Dunsborough Playing Fields	Unisex Changerooms to John Edwards Pavilion	10 Building Asset Renewal Reserve Fund - General Buildings Reserve						450,000					450,000	
		Dunsborough Playing Fields Total								450,000					450,000	
	4.7	Yalyalup Community Oval/Pavilion Development	Oval & Surrounds	25 Community Facilities - Airport North Reserve						1,000,000					1,000,000	
			Building	25 Community Facilities - Airport North Reserve							1,500,000				1,500,000	
			Carparks	25 Community Facilities - Airport North Reserve							300,000				300,000	
			Landscaping	25 Community Facilities - Airport North Reserve							200,000				200,000	
			Land Contribution	25 Community Facilities - Airport North Reserve					800,000						800,000	
			Ablution Facilities	25 Community Facilities - Airport North Reserve					150,000						150,000	
		Yalyalup Community Oval/Pavilion Development Total							950,000	1,000,000	2,000,000				3,950,000	
	4.8	Naturaliste Community Centre (Multi-Purpose Space/Upgrade) - Capital Works	Construction - Multi-Purpose Space Upgrade/Gym Facility in Old Library Space	10 Building Asset Renewal Reserve Fund - General Buildings Reserve								750,000				750,000
		Naturaliste Community Centre (Multi-Purpose Space/Upgrade) - Capital Works Total									750,000				750,000	
	4.9	Increasing Sports Spaces Carrying Capacity - Outdoor Spaces	Various Ovals/Facilities - Floodlighting/Courts Expansion	28 Community Facilities - City District Reserve	100,000		104,295		109,041		114,003			119,191		546,530
			Various Ovals/Facilities - Floodlighting/Courts Expansion	CSRFF Funding/Other Funding	100,000		104,295		109,041		114,003			119,191		546,530
		Increasing Sports Spaces Carrying Capacity - Outdoor Spaces Total			200,000		208,590		218,082		228,006			238,382		1,093,060
	4.11	Bovell Park - Major Upgrades / Expansion - Regional Facilities - Capital Works	Upgrade of main facilities / regional stadium / playing fields	10 Building Asset Renewal Reserve Fund - General Buildings Reserve								1,000,000	1,000,000	1,000,000		3,000,000
			Upgrade of main facilities / regional stadium / playing fields	New Loan Borrowings							1,500,000	4,000,000	4,000,000	4,000,000		9,500,000
		Bovell Park - Major Upgrades / Expansion - Regional Facilities - Capital Works Total									2,500,000	5,000,000	5,000,000	5,000,000		12,500,000
	4.12	Dunsborough Lakes Sporting Precinct (Stage 2)	New School Oval	28 Community Facilities - City District Reserve										325,000		325,000
			New School Oval	29 Community Facilities - Dunsborough Reserve										275,000		275,000
			New School Oval	Department of Education - Contribution										600,000		600,000
		Dunsborough Lakes Sporting Precinct (Stage 2) Total												1,200,000		1,200,000
	4.13	Squash Facility District	Stage 1 - Contribution	28 Community Facilities - City District Reserve				75,000								75,000
			Stage 2 - Contribution	28 Community Facilities - City District Reserve								200,000				200,000
		Squash Facility District Total						75,000				200,000				275,000
New Projects - Recreational Strategy Total					2,950,000		1,083,590	3,600,000	6,418,082	2,700,000	2,978,006	2,700,000	6,438,382	5,000,000	33,868,060	
5	Major Projects - Cultural															
	5.1	Performing Arts/Convention Centre (BPACC) - Stage 1	Performing Arts/Convention Centre - Construction	28 Community Facilities - City District Reserve	-	450,000									450,000	
			Performing Arts/Convention Centre - Construction	56 Performing Arts and Convention Centre Reserve	375,000	175,000									550,000	
			Performing Arts/Convention Centre - Construction	Federal Government Grant	5,175,000	5,175,000									10,350,000	
			Performing Arts/Convention Centre - Construction	New Loan Borrowings	7,500,000	7,500,000									15,000,000	
			Performing Arts/Convention Centre - Design & Professional Fees	56 Performing Arts and Convention Centre Reserve	250,000										250,000	
		Performing Arts/Convention Centre (BPACC) - Stage 1 Total			13,300,000	13,300,000									26,600,000	

City of Busselton																
Forecast Statement of Capital Funding by Category & Project																
For the period 2021 - 2031																
Draft Base Scenario - Version 2																
Strategy	Category	Project	Sub Project	Funding Source	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total	
	5.3	Upgrade Art Geo Complex - Capital Works	Upgrade Building Facilities in Precinct	10 Building Asset Renewal Reserve Fund - General Buildings Reserve							700,000				700,000	
			Upgrade Building Facilities in Precinct	Lotterywest Grant							300,000			300,000		
		Upgrade Art Geo Complex - Capital Works Total									1,000,000			1,000,000		
		Major Projects - Cultural Total				13,300,000	13,300,000				1,000,000				27,600,000	
	6	Busselton / Margaret River Airport - Development														
6.1		BMRA Terminal - New	Domestic/International Terminal	Federal Government Grant			500,000								500,000	
			Domestic/International Terminal	State Government Grant			16,000,000							16,000,000		
		BMRA Terminal - New Total				16,500,000								16,500,000		
6.3		Fleet Replacement Program	Fleet Replacement Program	5 Airport Infrastructure Renewal Reserve	15,000	197,100	15,000	256,600	149,000	1,500	863,600	90,000	356,000	40,600	1,984,400	
		Fleet Replacement Program Total			15,000	197,100	15,000	256,600	149,000	1,500	863,600	90,000	356,000	40,600	1,984,400	
Busselton / Margaret River Airport - Development Total				15,000	197,100	16,515,000	256,600	149,000	1,500	863,600	90,000	356,000	40,600	18,484,400		
7		Projects - Under Consideration														
		7.1	Old Dunsborough Boat Ramp Precinct - Jetty Extension	Extension of Jetty - Further Investigation Required	Municipal Funds		1									1
						Old Dunsborough Boat Ramp Precinct - Jetty Extension Total			1							1
	7.8	Ford Road Construction	Ford Road Construction - Longer Term Project	Municipal Funds						1				1		
					Ford Road Construction Total							1			1	
	7.11	Development of Former Masonic Lodge Campsite at Locke Estate	Construction of Bicycle Path - Project subject to Change of Vesting to enable Public Recreational Use	Municipal Funds	1									1		
					Development of Former Masonic Lodge Campsite at Locke Estate Total		1								1	
	7.13	Climate Change Initiatives	Climate Change Initiatives - Under Further Investigation	Municipal Funds									1		1	
					Climate Change Initiatives Total									1		1
	7.14	Smart/Connected Cities Initiatives	Smart/Connected Cities Initiatives - Under Further Investigation	Municipal Funds										1		1
					Smart/Connected Cities Initiatives Total									1		1
	7.16	Dark Sky City Initiatives	Dark Sky City Initiatives - Under Further Investigation	Municipal Funds										1		1
					Dark Sky City Initiatives Total									1		1
	7.18	City/Regional Deals	City/Regional Deals - Under Further Investigation	Federal Government Grant										1		1
					City/Regional Deals Total									1		1
	7.21	Dunsborough Aquatic Facility	25m Indoor Heated Pool (\$18-20m 10yrs plus) - Longer Term Project	Municipal Funds										1		1
					Dunsborough Aquatic Facility Total									1		1
	7.22	New Aquatic Facility	Provision of Additional Indoor Courts (\$X 10yrs plus)	Municipal Funds										1		1
			50m Outdoor Pool (\$8-10m 10yrs plus) - Longer Term Project	Municipal Funds										1		1
			New Aquatic Facility Total											2		2

City of Busselton																
Forecast Statement of Capital Funding by Category & Project																
For the period 2021 - 2031																
Draft Base Scenario - Version 2																
Strategy	Category	Project	Sub Project	Funding Source	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total	
	7.25	Dunsborough Car Parking Land	Construction of Car Park Stage 1 - Project on hold due to Unwillingness of Land owner to Dispose	17 City Car Parking and Access Reserve			1								1	
		Dunsborough Car Parking Land Total					1								1	
	7.27	Dunsborough YCAB	Dunsborough-based Youth & Community Activities Building	Municipal Funds										1	1	
		Dunsborough YCAB Total												1	1	
	7.28	DBCA Building Purchase	Queen Street	Municipal Funds										1	1	
		DBCA Building Purchase Total												1	1	
	7.29	Dunsborough Jetty	Dunsborough Jetty	Municipal Funds										1	1	
		Dunsborough Jetty Total												1	1	
		Projects - Under Consideration Total				1	1	1			1			7	3	14
	Grand Total					37,499,231	39,127,767	40,493,139	27,281,970	29,226,926	24,571,644	27,204,285	26,535,855	33,191,854	31,087,204	316,219,875

City of Busselton  
Forecast Statement of Capital Funding Summary  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

Strategy	Category	Project	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Grand Total
			2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
1	Asset Management, Renewal & Minor Upgrades												
	1.1	Boat Ramps Construction - Capital Works	50,750	51,892	53,189	54,519	55,882	57,279	58,711	60,179	61,683	63,225	567,309
	1.2	Bridges Construction (As per MRWA)	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
	1.3	Buildings Capital Works - Asset Management Plan	1,102,930	1,164,353	1,111,333	953,638	1,136,608	677,594	1,242,529	858,264	905,546	990,879	10,143,674
	1.5	Busselton Jetty Tourist Park - Capital Works	77,950	251,602	265,000	256,460	285,000	306,905	250,000	100,000	265,000	150,000	2,207,917
	1.6	Car Parking Construction and Renewal - Capital Works	528,467	549,804	574,514	600,334	627,315	654,234	682,309	711,589	742,125	773,971	6,444,662
	1.7	CBD Townscape Construction Projects - Capital Works	1,028,467	549,804	574,514	600,334	627,315	654,234	682,309	711,589	742,125	773,971	6,944,662
	1.8	Cemeteries - Capital Works	81,700	83,130	84,792	86,700	88,651	90,646	92,685	94,771	96,903	99,083	899,060
	1.10	Churchill Park Upgrades - Capital Works	164,835	167,720	71,074	72,673	74,308	75,980	77,690	79,438	81,225	83,053	947,996
	1.11	Coastal Protection Capital Works - Asset Management Plan	1,666,460	1,971,239	1,386,120	1,181,106	1,046,197	1,891,396	1,506,708	1,062,131	2,107,671	1,820,886	15,639,914
	1.12	Corporate IT System Upgrades	250,000	255,625	262,016	268,566	275,280	282,162	289,216	296,447	303,858	311,454	2,794,624
	1.13	Drainage, Underground Power and Other Infrastructure - Capital Works	281,605	287,941	295,140	302,518	310,081	317,833	325,779	333,923	527,802	737,814	3,720,436
	1.14	Footpaths & Cycleways Construction - Capital Works	1,215,717	1,248,893	1,287,457	1,329,253	1,372,567	1,497,964	1,717,199	1,952,812	2,205,810	2,380,515	16,208,187
	1.15	Furniture, Office Equipment & Technology/Software - Capital Works	450,782	458,851	468,190	478,865	489,782	500,949	597,659	701,953	709,299	729,045	5,585,376
	1.16	General City Natural Reserves - Capital Works			183,586	187,717	191,940	196,259	200,675	205,190	209,807	214,527	1,589,701
	1.17	Meelup Regional Park - Capital Works	173,047	178,238									351,285
	1.18	Parks and Gardens / Reserves - Capital Works	1,307,656	980,540	1,357,151	1,387,687	1,418,910	1,450,836	1,654,056	1,872,652	2,107,580	2,359,855	15,896,924
	1.19	Plant Replacement Program	1,755,000	2,250,000	2,249,000	2,322,000	2,237,500	1,986,000	2,148,000	1,398,000	1,658,000	2,006,000	20,009,500
	1.20	Port Geographe Development - Capital Works	50,875	51,765	52,801	53,989	55,203	56,445	57,715	59,014	60,342	61,700	559,849
	1.21	Provence - Asset Management Plan	325,000	45,000	140,000	122,000	295,000	150,000	55,000	55,000	465,000	55,000	1,707,000
	1.22	Vasse - Asset Management Plan	50,000	466,000	50,000	84,000	50,000	50,000	20,710	50,000	50,000	50,000	920,710
	1.23	Roads & Streets Renewal District-Wide - Asset Management Plan	4,435,735	4,587,682	4,761,461	4,943,571	5,133,207	5,323,053	5,520,418	5,725,609	5,938,953	6,160,781	52,530,471
	1.24	Miscellaneous Land Purchases	50,875	51,765	52,801	53,989	55,203	56,445	57,715	59,014	60,342	61,700	559,849
	1.25	Busselton Jetty Forecasted Maintenance Capital Works Plan	817,570	350,082	334,689	649,401	234,641	140,969	798,458	189,340	3,496,680	185,078	7,196,909
	1.26	Busselton Foreshore Renewal Works			50,000	100,000	102,500	125,000	150,000	153,750	157,594	161,534	1,000,377
	Asset Management, Renewal & Minor Upgrades Total			16,115,421	16,251,926	15,914,828	16,339,320	16,413,092	16,792,184	18,435,542	16,980,664	23,203,344	20,480,072
2	Waste Management												
	2.1	Waste Management - Capital Works	3,355,000	4,411,800	3,109,500	1,512,400	1,680,500	2,208,800	2,005,000	1,470,000	815,800	1,885,000	22,453,800
	2.2	Alternative Waste Disposal Initiatives				2,000,000							2,000,000
	Waste Management Total		3,355,000	4,411,800	3,109,500	3,512,400	1,680,500	2,208,800	2,005,000	1,470,000	815,800	1,885,000	24,453,800
3	New & Continuing Projects - Organisational												
	3.1	Busselton War Memorial Relocation	500,000										500,000
	3.2	Busselton/Dunsborough - Major Traffic Improvements	450,000	200,000	300,000	1,000,000	2,250,000	400,000	1,500,000	2,120,000	2,200,000	3,500,000	13,920,000
	3.4	Dunsborough Library - New						2,000,000					2,000,000
	3.5	Dunsborough New Nature Based Playground - Capital Works		900,000									900,000
	3.7	Energy Efficiency Initiatives	105,319	107,952	110,651	113,417	116,252	119,159	122,137	125,191	128,321	131,529	1,179,928
	3.8	Main City Works Depot - Upgrade/Improvements								3,000,000			3,000,000
	3.10	New Commonage Fire Shed/Community Facility		750,000									750,000
	3.13	Vasse River Beautification Project (Bridge to Bridge)	28,490	28,989	29,568	30,234							117,281
	3.15	City Solar Farm			1,000,000								1,000,000
	3.17	Strategic Land Purchase / Sale of Ambergate Land		2,500,000	300,000	300,000	300,000	300,000	250,000				3,950,000
	3.18	Old Dunsborough Boat Ramp Precinct - Café/Kiosk		250,000									250,000
	3.19	Barnard Park East Reserve	30,000	30,000	30,000	30,000							120,000
	3.20	CCTV Extension Programme/Safer Cities	50,000	50,000	50,000	50,000							200,000
	3.21	LED Streetlighting Replacement Program	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
	3.23	Vasse River Restoration	550,000	100,000	2,000,000	2,000,000	1,850,000						6,500,000
	New & Continuing Projects - Organisational Total			1,763,809	4,966,941	3,870,219	3,573,651	4,566,252	2,869,159	1,922,137	5,295,191	2,378,321	3,681,529



City of Busselton  
Forecast Statement of Capital Funding Summary  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

Strategy	Category	Project	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Grand Total	
			2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31		
4	New Projects - Recreational Strategy													
	4.1	Dunsborough Lakes Sporting Precinct (Stage 1)	2,750,000											2,750,000
	4.2	Dunsborough Country Club Extension			300,000									300,000
	4.3	Vasse Sporting Facilities - Changerooms/Pavilion/Car Parking			500,000			1,250,000						1,750,000
	4.4	Geographe Leisure Centre - Wet Area Expansion - Capital Works				3,600,000								3,600,000
	4.5	Geographe Leisure Centre Stadium/Dunsborough Lakes Sporting Precinct (DLSP) - 2 or 3 Courts					5,250,000							5,250,000
	4.6	Dunsborough Playing Fields						450,000						450,000
	4.7	Yalyalup Community Oval/Pavilion Development					950,000	1,000,000	2,000,000					3,950,000
	4.8	Naturaliste Community Centre (Multi-Purpose Space/Upgrade) - Capital Works							750,000					750,000
	4.9	Increasing Sports Spaces Carrying Capacity - Outdoor Spaces	200,000		208,590		218,082					238,382		1,093,060
	4.11	Bovell Park - Major Upgrades / Expansion - Regional Facilities - Capital Works								2,500,000	5,000,000	5,000,000		12,500,000
	4.12	Dunsborough Lakes Sporting Precinct (Stage 2)										1,200,000		1,200,000
	4.13	Squash Facility District			75,000						200,000			275,000
New Projects - Recreational Strategy Total			2,950,000		1,083,590	3,600,000	6,418,082	2,700,000	2,978,006	2,700,000	6,438,382	5,000,000	33,868,060	
5	Major Projects - Cultural													
	5.1	Performing Arts/Convention Centre (BPACC) - Stage 1	13,300,000	13,300,000										26,600,000
	5.3	Upgrade Art Geo Complex - Capital Works							1,000,000					1,000,000
	Major Projects - Cultural Total		13,300,000	13,300,000					1,000,000					27,600,000
6	Busselton / Margaret River Airport - Development													
	6.1	BMRA Terminal - New			16,500,000									16,500,000
	6.3	Fleet Replacement Program	15,000	197,100	15,000	256,600	149,000	1,500	863,600	90,000	356,000	40,600		1,984,400
	Busselton / Margaret River Airport - Development Total		15,000	197,100	16,515,000	256,600	149,000	1,500	863,600	90,000	356,000	40,600		18,484,400
7	Projects - Under Consideration													
	7.1	Old Dunsborough Boat Ramp Precinct - Jetty Extension		1										1
	7.8	Ford Road Construction						1						1
	7.11	Development of Former Masonic Lodge Campsite at Locke Estate	1											1
	7.13	Climate Change Initiatives										1		1
	7.14	Smart/Connected Cities Initiatives										1		1
	7.16	Dark Sky City Initiatives										1		1
	7.18	City/Regional Deals										1		1
	7.21	Dunsborough Aquatic Facility										1		1
	7.22	New Aquatic Facility										2		2
	7.25	Dunsborough Car Parking Land			1									1
	7.27	Dunsborough YCAB											1	1
	7.28	DBCA Building Purchase											1	1
	7.29	Dunsborough Jetty											1	1
Projects - Under Consideration Total			1	1	1			1			7	3	14	
Grand Total			37,499,231	39,127,767	40,493,139	27,281,970	29,226,926	24,571,644	27,204,285	26,535,855	33,191,854	31,087,204	316,219,875	

City of Busselton															
Forecasted Additional Operating Income, Expenditure and Reserve Funding															
For the period 2021 - 2031															
Draft Base Scenario - Version 2															
Oper. Nature	Order	Operational Project	Description	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total	
Other Operations															
Revenue	4.1	Buildings - Dunsborough Lakes Pavilion	Building Hire Fees	-	-	-	15,000	15,300	15,606	15,918	16,236	16,561	16,892	111,514	
	4.2	Buildings - NCC Multi-Purpose Space/Upgrade	Upgrade of Facilities	-	-	-	-	-	-	-	20,000	20,400	20,808	61,208	
	4.4	Busselton Foreshore - Additional Income from New Rental/Lease Agreements	Microbrewery												
				71,588	94,268	96,153	98,076	100,038	102,039	104,079	106,161	108,284	110,450	991,135	
				Short stay accommodation site 1	-	-	-	-	-	55,713	113,655	115,928	118,247	120,612	524,156
				Short stay accommodation site 2	12,550	37,500	62,500	90,000	106,050	108,171	110,334	112,541	114,792	117,088	871,526
			Old Tennis Club Building	24,000	41,616	42,448	43,297	44,163	45,046	45,947	46,866	47,804	48,760	429,949	
	4.6	GLC Expansion (Additional Operational Requirements from 2025/2026)	Operating Income Forecasted for Pool & Additional Stadiums	-	-	-	-	-	200,000	204,000	208,080	212,242	216,486	1,040,808	
	4.7	New Ovals/Sporting Facilities/Foreshore (Additional Operational Requirements)	New Floodlight Systems - Club Contribution towards power costs	-	15,000	15,300	15,606	15,918	16,236	16,561	16,892	17,230	17,575	146,319	
				-	-	-	12,813	13,069	13,330	13,597	13,869	14,146	14,429	95,252	
				Vasse Oval Pavilion	-	-	-	-	-	-	10,000	10,200	10,404	10,612	41,216
			Dunsborough Lakes Oval Pavilion	-	-	-	-	-	-	-	15,000	15,300	15,606	45,906	
Revenue Total				108,138	188,384	216,402	274,792	294,538	556,142	634,093	681,774	695,410	709,318	4,358,990	
Expense	4.1	Buildings - Dunsborough Lakes Pavilion	Building Operational Costs	-	-	(75,000)	(76,875)	(78,797)	(80,767)	(82,786)	(84,856)	(86,977)	(89,151)	(655,209)	
	4.2	Buildings - NCC Multi-Purpose Space/Upgrade	Upgrade of Facilities	-	-	-	-	-	-	-	(25,000)	(25,625)	(26,266)	(76,891)	
	4.3	Buildings - New Dunsborough Library	Additional Construction of New Larger Library	-	-	-	-	-	-	(100,000)	(102,500)	(105,063)	(107,689)	(415,252)	
	4.5	Dunsborough Non-Potable Water Supply	Pumping Equipment etc.	-	-	(87,418)	(89,604)	(91,844)	(94,140)	(96,493)	(98,906)	(101,378)	(103,913)	(763,695)	
	4.6	GLC Expansion (Additional Operational Requirements from 2025/2026)	Operating Expense Forecasted for Pool & Additional Stadiums	-	-	-	-	-	(400,000)	(410,000)	(420,250)	(430,756)	(441,525)	(2,102,531)	
	4.7	New Ovals/Sporting Facilities/Foreshore (Additional Operational Requirements)	Lou Weston Oval Courts												
				(10,429)	(10,664)	(10,930)	(11,204)	(11,484)	(11,771)	(12,065)	(12,367)	(12,676)	(12,993)	(116,582)	
				Lou Weston Oval Pavilion	(2,538)	(2,595)	(2,659)	(2,726)	(2,794)	(2,864)	(2,936)	(3,009)	(3,084)	(3,161)	(28,365)
				Dunsborough Lakes Oval Stage 1	(135,000)	(138,038)	(141,488)	(145,026)	(148,651)	(152,368)	(156,177)	(160,081)	(164,083)	(168,185)	(1,509,097)
				Dunsborough - Nature Based Playground	-	(20,000)	(41,000)	(42,025)	(43,076)	(44,153)	(45,256)	(46,388)	(47,547)	(48,736)	(378,181)
				New Floodlight Systems - Various Ovals	-	(20,000)	(20,500)	(21,013)	(21,538)	(22,076)	(22,628)	(23,194)	(23,774)	(24,368)	(199,090)
				Vasse Oval - Pavilion/Changerooms	-	-	-	-	-	-	(25,625)	(26,266)	(26,922)	(27,595)	(106,408)
				Dunsborough Playing Fields (New Changerooms)	-	-	-	-	-	-	(25,000)	(25,625)	(26,266)	(26,922)	(103,813)
				Yalyalup Community Pavilion Development	-	-	-	-	-	-	(51,500)	(52,788)	(54,107)	(55,460)	(213,855)
				Yalyalup Oval Development	-	-	-	-	-	-	(51,500)	(52,788)	(54,107)	(55,460)	(213,855)
				Bovell Park - Additional Operating Expenditure	-	-	-	-	-	-	-	-	(75,000)	(76,875)	(151,875)
	4.8	Workforce Planning	Workforce Planning (excludes BPACC Employee Costs)	(110,000)	(112,200)	(688,347)	(821,141)	(1,079,507)	(1,471,727)	(1,755,648)	(2,179,825)	(2,491,091)	(2,949,321)	(13,658,808)	
	4.9	Superannuation Guarantee Contribution	SGC increase from 9.50 to 12.00% - Impact of change in federal legislation	(23,292)	(47,632)	(73,055)	(99,599)	(127,300)	(130,164)	(133,093)	(136,087)	(139,149)	(142,280)	(1,051,650)	
	4.10	Various Projects	Planning & Design Studies for Implementation of Recreational Planning Study Outcomes	(100,000)	(102,250)	(104,806)	(107,426)	(110,112)	(100,000)	(102,500)	(105,063)	(107,689)	(110,381)	(1,050,228)	
	Expense Total				(381,258)	(453,378)	(1,245,205)	(1,416,637)	(1,715,101)	(2,510,029)	(3,073,207)	(3,554,990)	(3,975,295)	(4,470,282)	(22,795,383)
Other Operations Total				(273,121)	(264,994)	(1,028,803)	(1,141,845)	(1,420,564)	(1,953,887)	(2,439,114)	(2,873,216)	(3,279,885)	(3,760,964)	(18,436,393)	
Airport Operations															
Revenue				2,554,547	2,790,364	3,120,656	3,804,365	3,977,004	4,731,152	5,142,654	5,260,435	5,366,891	5,254,033	42,002,100	
Expense				(1,833,491)	(2,094,166)	(2,389,175)	(2,823,152)	(3,017,730)	(3,464,547)	(3,514,336)	(3,398,473)	(3,484,020)	(3,488,522)	(29,507,612)	
Airport Operations Total				721,056	696,198	731,481	981,213	959,274	1,266,604	1,628,317	1,861,962	1,882,871	1,765,511	12,494,488	
Performing Arts/Convention Centre - BPACC															
Reserve Transfer				50,000	100,000	150,000	359,123	363,223	395,981	484,569	462,264	561,306	532,693	3,459,159	
Revenue				-	310,594	1,221,019	1,467,084	1,584,228	1,689,258	1,723,043	1,757,504	1,792,654	1,828,507	13,373,892	
Expense				(140,000)	(859,475)	(1,946,331)	(2,464,974)	(2,519,569)	(2,604,495)	(2,746,530)	(2,778,984)	(2,934,130)	(2,962,999)	(21,957,487)	
Performing Arts/Convention Centre - BPACC Total				(90,000)	(448,881)	(575,313)	(638,767)	(572,118)	(519,255)	(538,917)	(559,216)	(580,170)	(601,799)	(5,124,436)	

Note: Projected expenditure for BPACC is inclusive of forecasted asset management commitments.

### City of Busselton

Projected Rating Increases/Growth and Employee Costs

For the period 2021 - 2031

Draft Base Scenario - Version 2

	Year 0 2020-21	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
<b>Proposed Rates Increase</b>		<b>2.50%</b>	<b>2.50%</b>	<b>2.95%</b>	<b>2.95%</b>	<b>2.95%</b>	<b>2.75%</b>	<b>2.75%</b>	<b>2.75%</b>	<b>2.75%</b>	<b>2.75%</b>	
<b>Proposed Annual Growth in Rating Base</b>		<b>1.75%</b>	<b>1.50%</b>	<b>1.50%</b>	<b>1.50%</b>	<b>1.50%</b>	<b>1.50%</b>	<b>1.50%</b>	<b>1.50%</b>	<b>1.50%</b>	<b>1.50%</b>	
Base Rating - Brought forward from Previous Year + Council Forward Rates	52,759,360	54,325,000	56,657,580	59,203,913	61,864,685	64,645,038	67,419,119	70,312,242	73,329,516	76,476,268	79,758,056	663,991,416
Growth in Rates - each year	206,540	950,688	849,864	888,059	927,970	969,676	1,011,287	1,054,684	1,099,943	1,147,144	1,196,371	10,095,684
UV Rural Rating												
Adjustments for Major Changes/Development - Port Geographe Marina	34,100											-
<b>Total</b>	<b>53,000,000</b>	<b>55,275,688</b>	<b>57,507,443</b>	<b>60,091,972</b>	<b>62,792,655</b>	<b>65,614,714</b>	<b>68,430,405</b>	<b>71,366,925</b>	<b>74,429,458</b>	<b>77,623,412</b>	<b>80,954,427</b>	<b>674,087,100</b>
<b>Projected Rates Growth:</b>		<b>1.75%</b>	<b>1.50%</b>	<b>1.50%</b>	<b>1.50%</b>	<b>1.50%</b>	<b>1.50%</b>	<b>1.50%</b>	<b>1.50%</b>	<b>1.50%</b>	<b>1.50%</b>	
Waste Infrastructure Levy brought forward	-	261,151	617,266	914,029	1,210,791	1,228,953	1,247,387	1,266,098	1,285,089	1,304,366		9,335,130
Adjustment - Increase by: \$11/property in Year 1 from \$49 to \$60.	261,151	-	-	-	-	-	-	-	-	-	-	261,151
Adjustment - Increase by: \$15/property in Year 2 from \$60 to \$75.	-	356,115	-	-	-	-	-	-	-	-	-	356,115
Adjustment - Increase by: \$12.50/property in Year 3 from \$75 to \$87.50.	-	-	296,763	-	-	-	-	-	-	-	-	296,763
Adjustment - Increase by: \$12.50/property in Year 4 from \$87.50 to \$100.	-	-	-	296,763	-	-	-	-	-	-	-	296,763
Annual Growth in Levy	-	-	-	-	18,162	18,434	18,711	18,991	19,276	19,565		113,140
<b>Total</b>	<b>-</b>	<b>261,151</b>	<b>617,266</b>	<b>914,029</b>	<b>1,210,791</b>	<b>1,228,953</b>	<b>1,247,387</b>	<b>1,266,098</b>	<b>1,285,089</b>	<b>1,304,366</b>	<b>1,323,931</b>	<b>10,659,061</b>
<b>Proposed Increase in Employee Costs</b>		<b>1.75%</b>	<b>2.00%</b>	<b>2.25%</b>	<b>2.25%</b>	<b>2.25%</b>	<b>2.25%</b>	<b>2.25%</b>	<b>2.25%</b>	<b>2.25%</b>	<b>2.25%</b>	
Prior Year Base Expense	33,604,206	33,429,148	34,107,080	34,864,948	35,659,180	36,451,512	37,281,867	38,110,269	38,978,431	39,844,528		362,331,169
Add: Increment and Net Adjustments	186,304	1,150,160	1,268,258	1,344,285	1,443,600	1,438,406	1,453,719	1,511,239	1,527,447	1,587,808		12,911,225
Add: Workforce Plan - Non-BPACC Staff	110,000	112,200	688,347	821,141	1,079,507	1,471,727	1,755,648	2,179,825	2,491,091	2,949,321		13,658,808
Add: Workforce Plan - BPACC Staff	90,000	500,000	1,006,000	1,295,130	1,324,271	1,354,067	1,384,533	1,415,685	1,447,538	1,480,108		11,297,332
<b>Total - Reconciled to Rate Setting Statement</b>	<b>33,604,206</b>	<b>33,990,510</b>	<b>35,191,508</b>	<b>37,069,685</b>	<b>38,325,504</b>	<b>39,506,557</b>	<b>40,715,712</b>	<b>41,875,767</b>	<b>43,217,019</b>	<b>44,444,507</b>	<b>45,861,765</b>	<b>400,198,534</b>

City of Busselton  
Forecast Statement of Loan Balances and Repayments  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

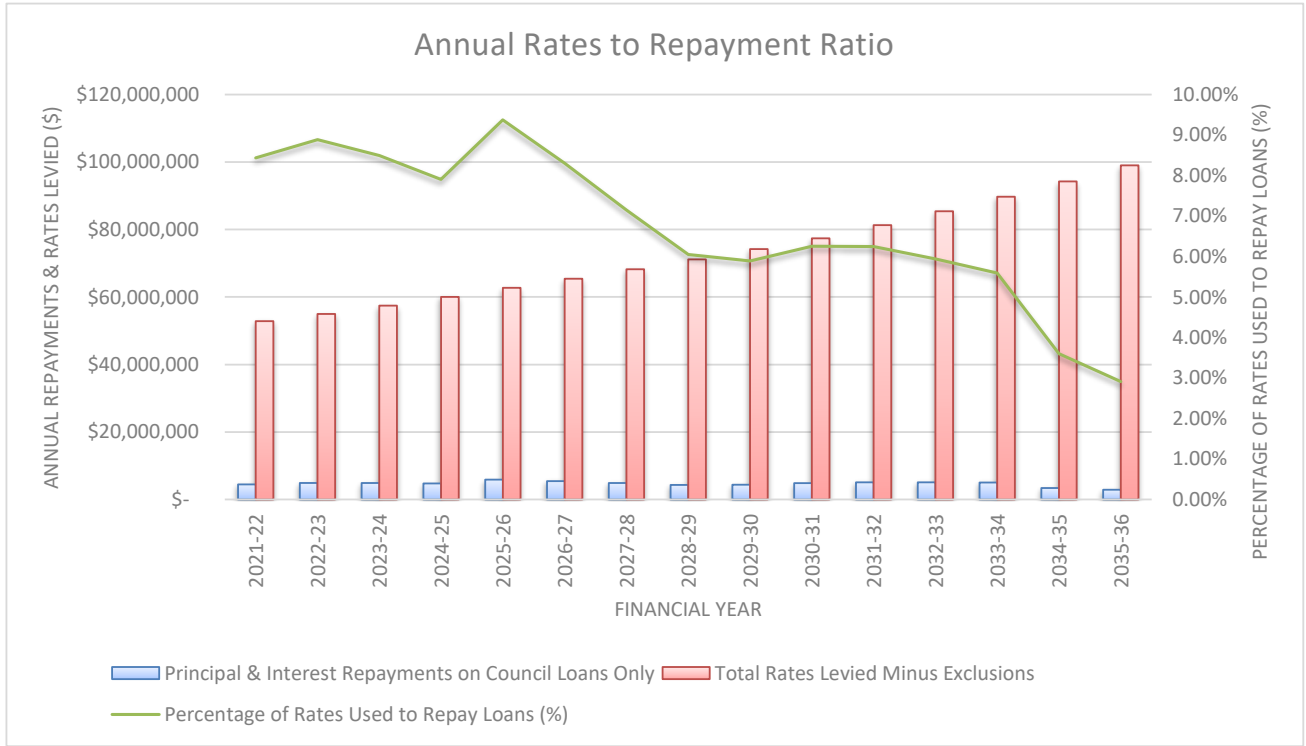
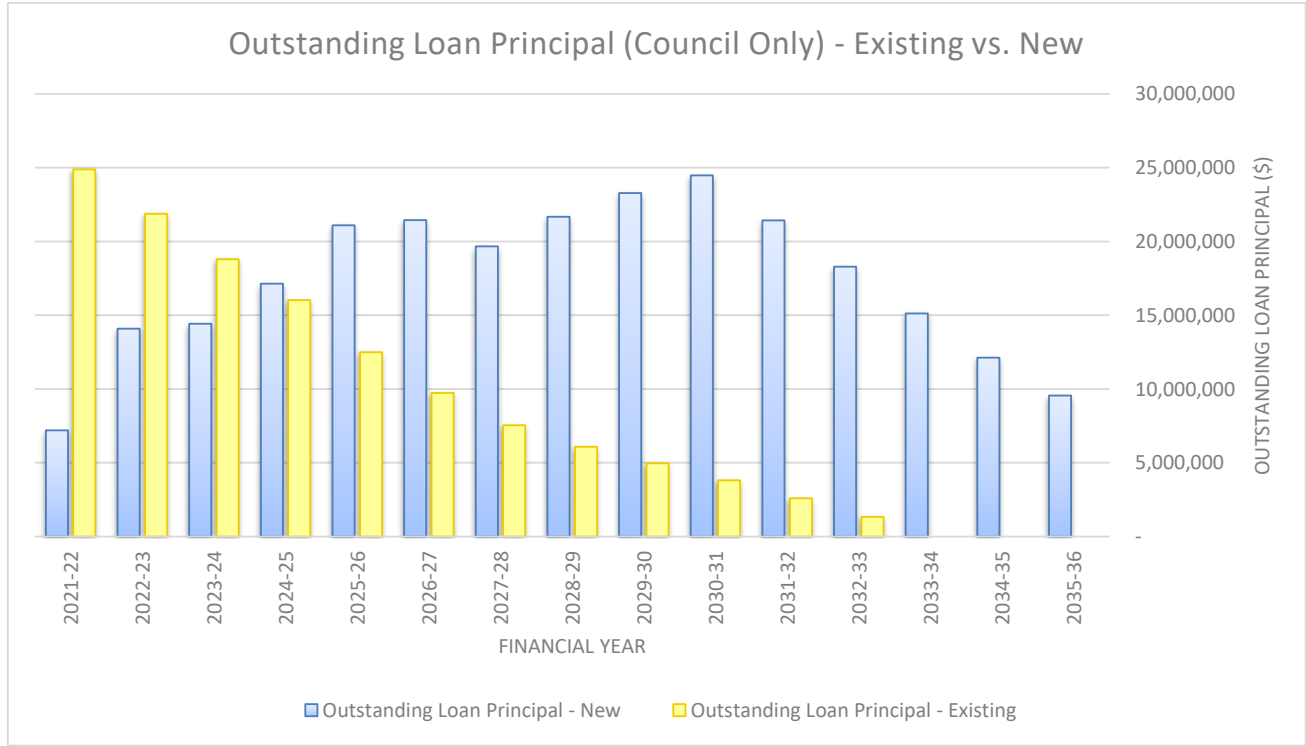
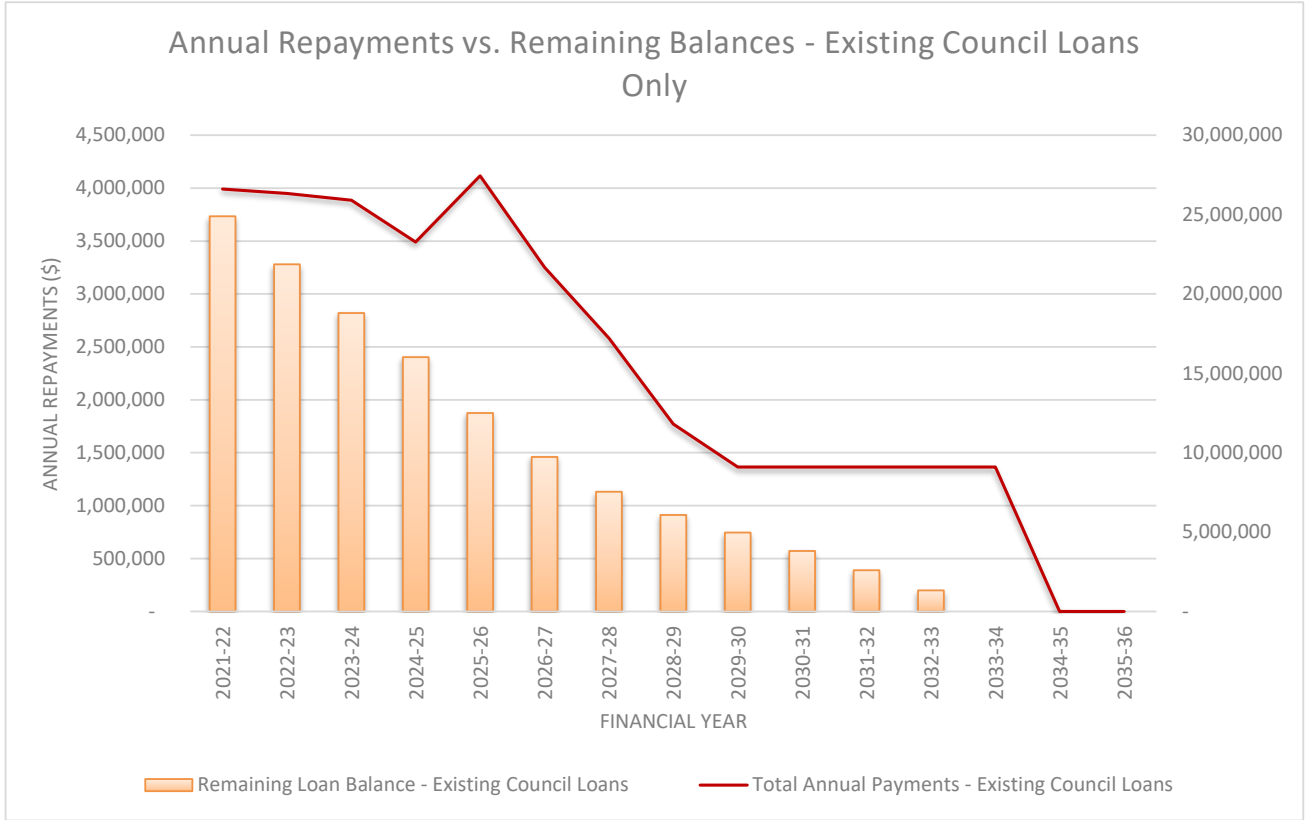
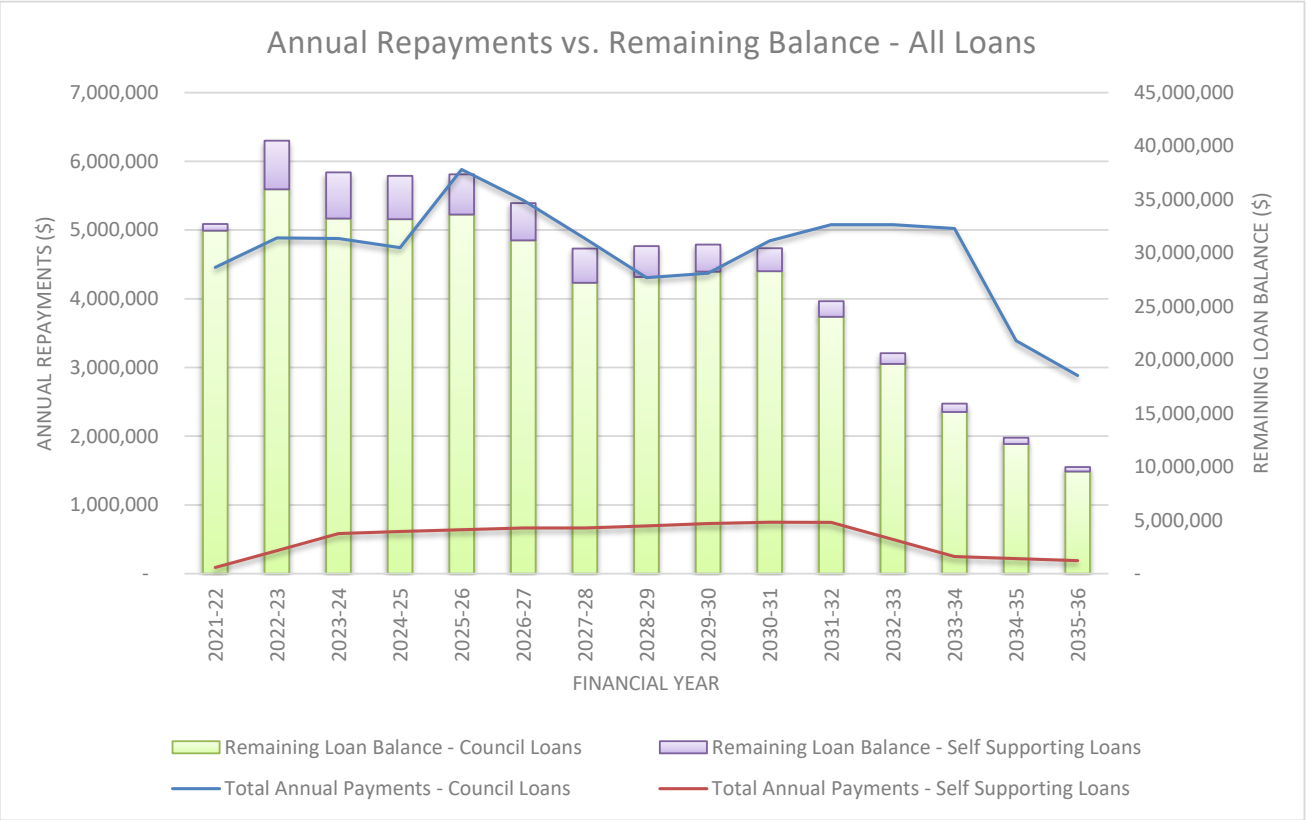
							Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15
							2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	2035-36
Loan Reference and Purpose	Number	Int Rate	Term	Original Principal	Total Principal Repayments	Total Payments	Total Annual Payments - Council Loans														
Bsn Foreshore	209	3.56%	6	6,500,000	3,610,993	4,026,349	671,059	671,058	671,059	671,058	671,057	671,058	-	-	-	-	-	-	-	-	-
Airport Jet Refuelling	206	3.92%	3	350,000	120,103	127,890	42,630	42,630	42,630	-	-	-	-	-	-	-	-	-	-	-	-
Parking Land Acquisition	203	4.19%	0	1,100,000	40,142	40,562	40,562	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Lot 40 Vasse Highway	210	3.61%	5	850,000	850,000	988,078	30,684	30,684	30,684	30,684	865,342	-	-	-	-	-	-	-	-	-	-
GLC Geothermal Heating	202	3.98%	2	533,206	124,379	130,013	65,006	65,007	-	-	-	-	-	-	-	-	-	-	-	-	-
Bsn Foreshore	215	3.25%	7	2,500,000	1,832,659	2,063,809	294,830	294,830	294,830	294,830	294,830	294,830	294,829	-	-	-	-	-	-	-	-
Tennis Club	216	3.25%	7	2,750,000	2,015,925	2,270,192	324,313	324,313	324,313	324,314	324,314	324,313	324,312	-	-	-	-	-	-	-	-
Lot 10 Commonage	217	3.25%	7	1,600,000	1,172,902	1,320,839	188,691	188,692	188,691	188,692	188,691	188,691	188,691	-	-	-	-	-	-	-	-
Admin / MCC Building	207	4.51%	13	18,000,000	13,369,907	17,743,233	1,364,864	1,364,864	1,364,864	1,364,865	1,364,864	1,364,864	1,364,864	1,364,864	1,364,864	1,364,864	1,364,864	1,364,864	1,364,864	-	-
GLC Extensions	205	3.92%	3	1,200,000	411,782	438,481	146,160	146,160	146,161	-	-	-	-	-	-	-	-	-	-	-	-
Bsn Foreshore	211	2.55%	4	3,000,000	1,387,820	1,455,088	415,740	415,740	415,739	207,869	-	-	-	-	-	-	-	-	-	-	-
Bsn Foreshore Barnard Pk	204	4.36%	8	1,100,000	677,015	805,579	100,697	100,697	100,699	100,697	100,697	100,697	100,697	100,698	-	-	-	-	-	-	-
Bsn Tennis Club	218	2.21%	8	1,250,000	1,024,747	1,120,822	140,101	140,103	140,102	140,103	140,103	140,104	140,103	140,103	-	-	-	-	-	-	-
Airport Freight Hub	219	2.21%	8	1,480,000	1,213,301	1,327,055	165,880	165,882	165,881	165,882	165,883	165,881	165,882	165,884	-	-	-	-	-	-	-
3.4 - Dunsborough Library - New - Cons	TBC	2.75%	10		2,000,000	2,301,222	-	-	-	-	-	115,061	230,123	230,122	230,122	230,123	230,122	230,122	230,122	230,122	230,122
5.1 - Performing Arts/Convention Cent	223	2.25%	20	7,500,000	7,500,000	9,355,050	-	467,752	467,752	467,752	467,753	467,753	467,754	467,753	467,752	467,753	467,752	467,753	467,753	467,752	467,752
5.1 - Performing Arts/Convention Cent	TBC	2.25%	20		7,500,000	9,355,050	467,752	467,752	467,752	467,753	467,753	467,754	467,753	467,752	467,753	467,752	467,753	467,753	467,752	467,752	467,752
4.5 - Geographe Leisure Centre Stadiu	TBC	2.75%	10		5,250,000	6,040,706	-	-	-	-	302,036	604,070	604,071	604,070	604,070	604,071	604,071	604,071	604,070	604,071	302,036
4.4 - Geographe Leisure Centre - Wet A	TBC	2.75%	10		3,600,000	4,142,200	-	-	-	207,110	414,220	414,220	414,220	414,220	414,220	414,220	414,220	414,220	414,220	207,110	-
3.8 - Main City Works Depot - Upgrade	TBC	3.25%	10		2,000,000	2,358,639	-	-	-	-	-	-	-	117,932	235,864	235,864	235,864	235,864	235,864	235,864	235,864
4.11 - Bovell Park - Major Upgrades / E	TBC	3.25%	10		1,500,000	1,768,978	-	-	-	-	-	-	-	88,449	176,898	176,898	176,898	176,897	176,898	176,898	176,898
4.11 - Bovell Park - Major Upgrades / E	TBC	3.25%	10		4,000,000	4,717,278	-	-	-	-	-	-	-	-	235,864	471,727	471,728	471,728	471,727	471,728	471,728
4.11 - Bovell Park - Major Upgrades / E	TBC	3.25%	10		4,000,000	4,717,278	-	-	-	-	-	-	-	-	-	235,864	471,727	471,728	471,728	471,727	471,728
4.1 - Dunsborough Lakes Sporting Preci	TBC	2.25%	10				-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4.1 - Dunsborough Lakes Sporting Preci	TBC	2.25%	10				-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4.1 - Dunsborough Lakes Sporting Preci	TBC	2.25%	10				-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3.15 - City Solar Farm - Development of	TBC	2.50%	10		1,000,000	1,136,405	-	-	56,820	113,640	113,640	113,641	113,640	113,641	113,640	113,640	113,640	113,641	56,822	-	-
3.8 - Main City Works Depot - Upgrade	TBC	3.25%	10		500,000	589,658	-	-	-	-	-	-	-	29,483	58,966	58,966	58,966	58,966	58,966	58,966	58,966
Total				49,713,206	66,701,675	80,340,454	4,458,969	4,886,164	4,877,977	4,745,249	5,881,183	5,432,937	4,876,939	4,304,971	4,370,013	4,841,741	5,077,605	5,077,607	5,020,786	3,391,990	2,882,846
Loan Reference and Purpose	Number	Int Rate	Term	Original Principal	Total Principal Repayments	Total Payments	Total Annual Payments - Self Supporting Loans														
Busselton Hockey Club Stadium	221	1.31%	9	45,000	40,819	43,406	4,822	4,822	4,823	4,823	4,823	4,824	4,823	4,823	4,823	-	-	-	-	-	-
Busselton Football & Sportsman's Club	208	2.93%	4	30,000	12,756	13,612	3,403	3,402	3,403	3,404	-	-	-	-	-	-	-	-	-	-	-
Dunsborough District Country Club	214	3.19%	7	110,000	75,390	84,073	12,934	12,935	12,934	12,934	12,935	12,934	6,467	-	-	-	-	-	-	-	-
Busselton Tennis Club	220	1.37%	5	50,000	37,900	39,345	7,496	7,496	7,493	7,494	7,494	1,872	-	-	-	-	-	-	-	-	-
Geo Bay Yacht Club	213	3.04%	6	100,000	63,578	70,031	11,672	11,672	11,672	11,672	11,672	11,671	-	-	-	-	-	-	-	-	-
Geo Bay Tourism Association	201	4.76%	1	100,000	3,100	3,193	3,193	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dunsborough & Districts Country Club	212	3.04%	6	114,000	72,479	79,839	13,306	13,306	13,306	13,306	13,307	13,308	-	-	-	-	-	-	-	-	-
SSL Community Groups	TBC	1.70%	10	200,000	190,785	207,006	21,789	21,790	21,790	21,790	21,790	21,790	21,789	21,790	21,791	10,897	-	-	-	-	-
Self-Supporting Loans 2021-22	TBC	2.25%	10		200,000	224,462	11,223	22,446	22,446	22,446	22,446	22,447	22,446	22,446	22,447	22,446	11,223	-	-	-	-
\$2.5m AUDC & Community SSL \$200k	TBC	2.25%	10		4,200,000	4,713,686	-	235,684	471,368	471,369	471,368	471,369	471,369	471,368	471,369	471,368	471,370	235,684	-	-	-
Self-Supporting Loans 2023-24 (\$200K)	TBC	2.50%	10		250,000	284,101	-	-	14,205	28,410	28,411	28,410	28,410	28,410	28,410	28,410	28,410	28,411	14,203	-	-
Self-Supporting Loans 2024-25	TBC	2.75%	10		250,000	287,653	-	-	-	14,383	28,765	28,766	28,766	28,766	28,766	28,765	28,764	28,765	28,765	14,382	-
Self-Supporting Loans 2025-26	TBC	2.75%	10		250,000	287,653	-	-	-	-	14,383	28,765	28,766	28,766	28,766	28,766	28,765	28,764	28,765	28,765	14,382
Self-Supporting Loans 2026-27	TBC	2.75%	10		300,000	345,181	-	-	-	-	-	17,259	34,518	34,519	34,518	34,518	34,518	34,518	34,518	34,518	34,518
Self-Supporting Loans 2027-28	TBC	3.00%	10		300,000	349,473	-	-	-	-	-	-	17,474	34,947	34,947	34,947	34,948	34,948	34,947	34,946	34,947
Self-Supporting Loans 2028-29	TBC	3.25%	10		300,000	353,797	-	-	-	-	-	-	-	17,690	35,380	35,380	35,379	35,379	35,380	35,380	35,380
Self-Supporting Loans 2029-30	TBC	3.25%	10		300,000	353,797	-	-	-	-	-	-	-	-	17,690	35,380	35,380	35,379	35,379	35,380	35,380
Self-Supporting Loans 2030-31	TBC	3.25%	10		300,000	353,797	-	-	-	-	-	-	-	-	-	17,690	35,380	35,380	35,379	35,379	35,380
Total				749,000	7,146,807	8,094,105	89,838	333,553	583,440	612,031	637,395	663,415	664,828	693,525	728,907	748,567	744,137	497,228	247,336	218,750	189,987



City of Busselton  
Forecast Statement of Loan Balances and Repayments  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

							Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15
							2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	2035-36
Loan Reference and Purpose	Number	Int Rate	Term	Original Principal	Total Principal Repayments	Opening Balance	Remaining Loan Balance - Council Loans														
Bsn Foreshore	209	3.56%	6	6,500,000	3,610,993	3,610,993	3,061,200	2,491,572	1,901,392	1,289,920	656,388	-	-	-	-	-	-	-	-	-	-
Airport Jet Refuelling	206	3.92%	3	350,000	120,103	120,103	81,620	41,606	-	-	-	-	-	-	-	-	-	-	-	-	-
Parking Land Acquisition	203	4.19%	0	1,100,000		40,142	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Lot 40 Vasse Highway	210	3.61%	5	850,000	850,000	850,000	850,000	850,000	850,000	850,000	-	-	-	-	-	-	-	-	-	-	-
GLC Geothermal Heating	202	3.98%	2	533,206	124,379	124,379	63,421	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bsn Foreshore	215	3.25%	7	2,500,000	1,832,659	1,832,659	1,595,479	1,350,528	1,097,551	836,286	566,461	287,795	-	-	-	-	-	-	-	-	-
Tennis Club	216	3.25%	7	2,750,000	2,015,925	2,015,925	1,755,027	1,485,581	1,207,307	919,915	623,107	316,575	-	-	-	-	-	-	-	-	-
Lot 10 Commonage	217	3.25%	7	1,600,000	1,172,902	1,172,902	1,021,107	864,338	702,433	535,223	362,535	184,189	-	-	-	-	-	-	-	-	-
Admin / MCC Building	207	4.51%	13	18,000,000	13,369,907	13,369,907	12,595,043	11,784,638	10,937,061	10,050,605	9,123,491	8,153,850	7,139,734	6,079,101	4,969,818	3,809,655	2,596,277	1,327,243	-	-	-
GLC Extensions	205	3.92%	3	1,200,000	411,782	411,782	279,839	142,648	-	-	-	-	-	-	-	-	-	-	-	-	-
Bsn Foreshore	211	2.55%	4	3,000,000	1,387,820	1,387,820	1,003,816	609,927	205,898	-	-	-	-	-	-	-	-	-	-	-	-
Bsn Foreshore Barnard Pk	204	4.36%	8	1,100,000	677,015	677,015	604,663	529,104	450,196	367,792	281,736	191,866	98,013	-	-	-	-	-	-	-	-
Bsn Tennis Club	218	2.21%	8	1,250,000	1,024,747	1,024,747	906,315	785,243	661,473	534,945	405,597	273,367	138,190	-	-	-	-	-	-	-	-
Airport Freight Hub	219	2.21%	8	1,480,000	1,213,301	1,213,301	1,073,077	929,727	783,184	633,375	480,227	323,667	163,618	-	-	-	-	-	-	-	-
3.4 - Dunsborough Library - New - Cons	TBC	2.75%	10		2,000,000	-	-	-	-	-	-	1,912,439	1,733,688	1,549,988	1,361,201	1,167,187	967,801	762,894	552,314	335,903	113,500
5.1 - Performing Arts/Convention Cent	TBC	2.25%	20	7,500,000	7,500,000	-	-	7,199,316	6,891,828	6,577,383	6,255,823	5,926,987	5,590,710	5,246,825	4,895,160	4,535,537	4,167,778	3,791,697	3,407,106	3,013,814	2,611,623
5.1 - Performing Arts/Convention Cent	TBC	2.25%	20		7,500,000	-	7,199,316	6,891,828	6,577,383	6,255,823	5,926,987	5,590,710	5,246,825	4,895,160	4,535,537	4,167,778	3,791,697	3,407,106	3,013,814	2,611,623	2,200,332
4.5 - Geographe Leisure Centre Stadiu	TBC	2.75%	10		5,250,000	-	-	-	-	-	5,020,152	4,550,932	4,068,719	3,573,155	3,063,869	2,540,481	2,002,601	1,449,827	881,748	297,939	-
4.4 - Geographe Leisure Centre - Wet A	TBC	2.75%	10		3,600,000	-	-	-	-	3,442,390	3,120,639	2,789,979	2,450,163	2,100,938	1,742,043	1,373,211	994,167	604,627	204,301	-	-
3.8 - Main City Works Depot - Upgrade	TBC	3.25%	10		2,000,000	-	-	-	-	-	-	-	-	1,914,568	1,739,517	1,558,730	1,372,020	1,179,192	980,047	774,377	561,969
4.11 - Bovell Park - Major Upgrades / E	TBC	3.25%	10		1,500,000	-	-	-	-	-	-	-	-	1,435,926	1,304,638	1,169,048	1,029,015	884,395	735,036	580,783	421,477
4.11 - Bovell Park - Major Upgrades / E	TBC	3.25%	10		4,000,000	-	-	-	-	-	-	-	-	-	3,829,136	3,479,034	3,117,460	2,744,040	2,358,386	1,960,096	1,548,756
4.11 - Bovell Park - Major Upgrades / E	TBC	3.25%	10		4,000,000	-	-	-	-	-	-	-	-	-	-	3,829,136	3,479,034	3,117,460	2,744,040	2,358,386	1,960,096
4.1 - Dunsborough Lakes Sporting Preci	TBC	2.25%	10			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4.1 - Dunsborough Lakes Sporting Preci	TBC	2.25%	10			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4.1 - Dunsborough Lakes Sporting Preci	TBC	2.25%	10			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3.15 - City Solar Farm - Development of	TBC	2.50%	10		1,000,000	-	-	-	955,680	865,371	772,790	677,879	580,581	480,835	378,580	273,753	166,289	56,121	-	-	-
3.8 - Main City Works Depot - Upgrade	TBC	3.25%	10		500,000	-	-	-	-	-	-	-	-	478,642	434,879	389,683	343,005	294,798	245,011	193,593	140,491
Total				49,713,206	66,661,533	27,851,675	32,089,923	35,956,056	33,221,386	33,159,028	33,595,933	31,180,235	27,210,241	27,755,138	28,254,378	28,293,233	24,027,144	19,619,400	15,121,803	12,126,514	9,558,244
Loan Reference and Purpose	Number	Int Rate	Term	Original Principal	Total Principal Repayments	Opening Balance	Remaining Loan Balance - Self Supporting Loans														
Busselton Hockey Club Stadium	221	1.31%	9	45,000	40,819	40,819	36,517	32,159	27,743	23,269	18,736	14,143	9,490	4,776	-	-	-	-	-	-	-
Busselton Football & Sportsman's Club	208	2.93%	4	30,000	12,756	12,756	9,705	6,564	3,330	-	-	-	-	-	-	-	-	-	-	-	-
Dunsborough District Country Club	214	3.19%	7	110,000	75,390	75,390	64,776	53,821	42,514	30,844	18,798	6,365	-	-	-	-	-	-	-	-	-
Busselton Tennis Club	220	1.37%	5	50,000	37,900	37,900	30,888	23,780	16,575	9,271	1,866	-	-	-	-	-	-	-	-	-	-
Geo Bay Yacht Club	213	3.04%	6	100,000	63,578	63,578	53,764	43,650	33,226	22,483	11,411	-	-	-	-	-	-	-	-	-	-
Geo Bay Tourism Association	201	4.76%	1	100,000		3,100	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dunsborough & Districts Country Club	212	3.04%	6	114,000	72,479	72,479	61,292	49,763	37,880	25,633	13,010	-	-	-	-	-	-	-	-	-	-
SSL Community Groups	TBC	1.70%	10	200,000	190,785	190,785	172,120	153,135	133,825	114,185	94,209	73,891	53,226	32,207	10,828	-	-	-	-	-	-
Self-Supporting Loans 2021-22	TBC	2.25%	10		200,000	-	191,027	172,777	154,114	135,029	115,512	95,553	75,143	54,271	32,926	11,098	-	-	-	-	-
\$2.5m AUDC & Community SSL \$200k	TBC	2.25%	10		4,200,000	-	-	4,011,566	3,628,314	3,236,390	2,835,598	2,425,738	2,006,604	1,577,987	1,139,671	691,438	233,062	-	-	-	-
Self-Supporting Loans 2023-24 (\$200K)	TBC	2.50%	10		250,000	-	-	-	238,920	216,342	193,196	169,468	145,143	120,206	94,643	68,436	41,570	14,028	-	-	-
Self-Supporting Loans 2024-25	TBC	2.75%	10		250,000	-	-	-	-	239,055	216,711	193,748	170,149	145,897	120,973	95,360	69,038	41,987	14,187	-	-
Self-Supporting Loans 2025-26	TBC	2.75%	10		250,000	-	-	-	-	-	239,055	216,711	193,748	170,149	145,897	120,973	95,360	69,038	41,987	14,187	-
Self-Supporting Loans 2026-27	TBC	2.75%	10		300,000	-	-	-	-	-	-	286,866	260,053	232,498	204,180	175,078	145,170	114,434	82,847	50,385	17,025
Self-Supporting Loans 2027-28	TBC	3.00%	10		300,000	-	-	-	-	-	-	-	287,026	260,492	233,156	204,994	175,980	146,089	115,295	83,571	50,888
Self-Supporting Loans 2028-29	TBC	3.25%	10		300,000	-	-	-	-	-	-	-	-	287,185	260,927	233,809	205,803	176,879	147,007	116,156	84,295
Self-Supporting Loans 2029-30	TBC	3.25%	10		300,000	-	-	-	-	-	-	-	-	-	287,185	260,927	233,809	205,803	176,879	147,007	116,156
Self-Supporting Loans 2030-31	TBC	3.25%	10		300,000	-	-	-	-	-	-	-	-	-	-	287,185	260,927	233,809	205,803	176,879	147,007
Total				749,000	7,143,707	496,807	620,089	4,547,215	4,316,441	4,052,501	3,758,102	3,482,483	3,200,582	2,885,668	2,530,386	2,149,298	1,460,719	1,002,067	784,005	588,185	415,371

City of Busselton  
Forecast Statement of Loan Balances and Repayments  
For the period 2021 - 2031  
Draft Base Scenario - Version 2



City of Busselton  
Forecast Statement of Capital Funding (New Loan Borrowings)  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

Strategy	Category	Project	Sub-Project	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total		
3	New & Continuing Projects - Organisational															
	3.4	Dunsborough Library - New	Construction - New Library to enable space at NCC to be repurposed for Multi-Use/Gym									2,000,000				2,000,000
	3.8	Main City Works Depot - Upgrade/Improvements	New Administration/Workshop Facility										2,000,000			2,000,000
			New Workshop - Plant & Equipment Fitout										500,000			500,000
	3.2	City Solar Farm	Development of or Contribution to City Solar Farm						1,000,000					1,000,000		
	New & Continuing Projects - Organisational Total								1,000,000			2,000,000	2,500,000			5,500,000
4	New Projects - Recreational Strategy															
	4.4	Geographe Leisure Centre - Wet Area Expansion - Capital Works	Indoor Pool - Reconfiguration							3,600,000						3,600,000
	4.5	Geographe Leisure Centre Stadium/Dunsborough Lakes Sporting Precinct (DLSP) - 2 or 3 Courts	Stadium expansion - GLC 2/3 indoor courts, seating & storage OR DLSP 2/3 indoor courts								5,250,000					5,250,000
	4.1	Bovell Park - Major Upgrades / Expansion - Regional Facilities - Capital Works	Upgrade of main facilities / regional stadium / playing fields										1,500,000	4,000,000	4,000,000	9,500,000
	New Projects - Recreational Strategy Total								3,600,000	5,250,000			1,500,000	4,000,000	4,000,000	18,350,000
5	Major Projects - Cultural															
	5.1	Performing Arts/Convention Centre (BPACC) - Stage 1	Performing Arts/Convention Centre - Construction	7,500,000	7,500,000										15,000,000	
	Major Projects - Cultural Total			7,500,000	7,500,000										15,000,000	
Grand Total				7,500,000	7,500,000	1,000,000	3,600,000	5,250,000	2,000,000		4,000,000	4,000,000	4,000,000	38,850,000		

City of Busselton													
Forecast Statement of Capital Funding (Third Party Contributions)													
For the period 2021 - 2031													
Draft Base Scenario - Version 2													
Funding Source	Strategy	Project	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
Busselton RSL Donation/Contribution	3.1	Busselton War Memorial Relocation	50,000										50,000
Busselton RSL Donation/Contribution Total			50,000										50,000
Community Stewardship Grants	3.23	Vasse River Restoration		30,000									30,000
Community Stewardship Grants Total				30,000									30,000
Contributions/Leasing - Industry	3.17	Strategic Land Purchase / Sale of Ambergate Land			150,000	150,000	150,000	150,000	150,000				750,000
Contributions/Leasing - Industry Total					150,000	150,000	150,000	150,000	150,000				750,000
Contributions/Leasing - Rural	3.17	Strategic Land Purchase / Sale of Ambergate Land			50,000	50,000	50,000	50,000	50,000				250,000
Contributions/Leasing - Rural Total					50,000	50,000	50,000	50,000	50,000				250,000
CSRFF Funding (1/3rd)	4.3	Vasse Sporting Facilities - Changerooms/Pavilion/Car Parking			175,000								175,000
CSRFF Funding (1/3rd) Total					175,000								175,000
CSRFF Funding/Other Funding	4.9	Increasing Sports Spaces Carrying Capacity - Outdoor Spaces	100,000		104,295		109,041		114,003		119,191		546,530
CSRFF Funding/Other Funding Total			100,000		104,295		109,041		114,003		119,191		546,530
Department of Education - Contribution	4.12	Dunsborough Lakes Sporting Precinct (Stage 2)									600,000		600,000
Department of Education - Contribution Total											600,000		600,000
Federal Government Grant	3.1	Busselton War Memorial Relocation	75,000										75,000
	4.1	Dunsborough Lakes Sporting Precinct (Stage 1)	1,680,000										1,680,000
	5.1	Performing Arts/Convention Centre (BPACC) - Stage 1	5,175,000	5,175,000									10,350,000
	6.1	BMRA Terminal - New			500,000								500,000
	7.18	City/Regional Deals									1		1
Federal Government Grant Total			6,930,000	5,175,000	500,000						1		12,605,001
Grant Funding	2.1	Waste Management - Capital Works	415,000	750,000									1,165,000
	3.23	Vasse River Restoration			1,500,000	1,500,000	1,350,000						4,350,000
Grant Funding Total			415,000	750,000	1,500,000	1,500,000	1,350,000						5,515,000
Healthy Estuaries WA	3.23	Vasse River Restoration	260,000										260,000
Healthy Estuaries WA Total			260,000										260,000
Lotterywest Grant	3.5	Dunsborough New Nature Based Playground - Capital Works		300,000									300,000
	5.3	Upgrade Art Geo Complex - Capital Works							300,000				300,000
Lotterywest Grant Total				300,000					300,000				600,000
Main Roads WA Direct Grant - Average Yearly District Allocation	1.23	Roads & Streets Renewal District-Wide - Asset Management Plan	159,951	163,150	166,413	169,741	173,136	176,599	180,131	183,733	187,408	191,156	1,751,418
Main Roads WA Direct Grant - Average Yearly District Allocation Total			159,951	163,150	166,413	169,741	173,136	176,599	180,131	183,733	187,408	191,156	1,751,418
Main Roads WA Grant	1.2	Bridges Construction (As per MRWA)	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
Main Roads WA Grant Total			250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
Main Roads WA Grant - RRG Annual Allocation	3.2	Busselton/Dunsborough - Major Traffic Improvements	300,000			500,000	500,000			90,000	1,000,000	1,000,000	3,390,000
	1.23	Roads & Streets Renewal District-Wide - Asset Management Plan	229,156	233,739	238,414	243,182	248,046	253,007	258,067	263,228	268,493	273,863	2,509,195
Main Roads WA Grant - RRG Annual Allocation Total			529,156	233,739	238,414	743,182	748,046	253,007	258,067	353,228	1,268,493	1,273,863	5,899,195
State Government Grant	4.1	Dunsborough Lakes Sporting Precinct (Stage 1)	750,000										750,000
	6.1	BMRA Terminal - New			16,000,000								16,000,000
	1.11	Coastal Protection Capital Works - Asset Management Plan	176,460	179,989	183,589	187,261	191,006	194,826	198,723	202,697	206,751	210,886	1,932,188
State Government Grant Total			926,460	179,989	16,183,589	187,261	191,006	194,826	198,723	202,697	206,751	210,886	18,682,188
	1.23	Roads & Streets Renewal District-Wide - Asset Management Plan	476,873	486,411	496,139	506,062	516,182	526,506	537,036	547,777	558,732	569,907	5,221,626
			476,873	486,411	496,139	506,062	516,182	526,506	537,036	547,777	558,732	569,907	5,221,626
Grand Total			10,097,440	7,568,289	19,813,850	3,556,246	3,537,412	1,600,938	2,037,960	1,537,436	3,190,577	2,495,812	55,435,959



City of Busselton  
Projected Reserves Schedule (Alphabetical Listing)  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

ID	Reserve Name	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
3	Airport Existing Terminal Building Reserve	316,685	448,871	593,269	755,481	901,254	1,117,113	1,332,048	1,564,516	1,770,175	2,006,235
5	Airport Infrastructure Renewal Reserve	1,436,366	806,448	173,652	170,267	360,412	932,409	961,853	1,943,593	2,852,889	3,965,282
6	Airport Marketing & Incentive Reserve	2,229,873	328,907	122,196	124,640	127,133	129,676	132,270	134,915	137,613	140,365
7	Airport New Terminal Building Reserve	-	-	-	-	288,750	631,125	1,029,996	1,488,344	1,964,614	2,459,340
8	Airport Noise Mitigation Reserve	48,501	48,744	49,231	50,216	51,220	52,244	53,289	54,355	55,442	56,551
9	Barnard Park Sports Pavilion Building Reserve	98,339	129,657	158,684	195,099	220,952	274,971	325,230	383,338	418,146	470,533
10	Building Asset Renewal Reserve Fund - General Buildings	1,702,931	1,792,728	2,142,555	2,825,526	3,528,724	4,026,811	3,357,017	3,230,788	2,921,578	2,729,761
11	Busselton Area Drainage and Waterways Improvement Reserve	235,216	176,344	116,859	56,569	57,700	58,854	60,031	61,232	62,457	63,706
12	Busselton Community Resource Centre Reserve	377,383	476,960	560,161	675,528	788,535	926,313	1,004,161	1,156,383	1,329,959	1,467,964
75	Busselton Foreshore Maintenance Reserve	12,661	50,224	63,226	54,491	59,131	99,198	175,172	253,395	333,908	416,752
13	Busselton Jetty Tourist Park Reserve	396,937	388,669	368,202	358,476	318,131	252,534	239,739	373,635	341,881	420,888
14	Busselton Library Building Reserve	93,004	146,359	196,193	257,592	302,765	392,984	477,960	575,586	637,758	727,290
15	CBD Enhancement Reserve	96,066	119,332	143,766	170,347	197,933	226,555	256,243	287,027	318,940	352,015
16	Cemetery Reserve	129,698	199,063	271,143	347,845	427,290	509,552	594,707	682,833	774,009	868,317
17	City Car Parking and Access Reserve	460,899	463,204	467,835	477,192	486,735	496,470	506,399	516,527	526,857	537,394
18	City Works Depot Reserve	-	-	-	-	-	-	-	-	-	52,500
19	Civic and Administration Building Reserve	911,102	1,249,507	1,635,587	2,103,858	2,518,786	3,156,178	3,605,725	4,288,571	4,888,304	5,483,732
20	Coastal and Climate Adaptation Reserve	484	2,595	16,587	169,897	517,542	83,221	83,534	589,514	123,713	1,686
21	Commonage Community Facilities Dunsborough Lakes South Reserve	74,956	75,331	76,084	77,606	79,158	80,741	82,356	84,003	85,683	87,397
22	Commonage Community Facilities South Biddle Precinct Reserve	914,046	168,616	170,302	173,708	177,182	180,726	184,341	188,028	191,789	195,625
23	Commonage Precinct Bushfire Facilities Reserve	59,103	59,399	59,993	61,193	62,417	63,665	64,938	66,237	67,562	68,913
24	Commonage Precinct Infrastructure Road Reserve	2,475	2,487	2,512	2,562	2,613	2,665	2,718	2,772	2,827	2,884
25	Community Facilities - Airport North	3,128,919	3,260,089	3,410,525	3,599,222	2,844,404	2,027,262	196,611	332,245	473,555	620,721
26	Community Facilities - Broadwater	194,672	211,473	229,731	250,833	272,728	295,441	318,996	343,419	368,737	394,976
27	Community Facilities - Busselton	53,067	74,837	97,520	121,899	147,270	173,665	201,115	229,654	259,315	290,133
28	Community Facilities - City District	608,552	509,372	389,904	760,417	187,460	345,429	576,087	784,086	760,975	1,190,714
29	Community Facilities - Dunsborough	250,348	35,671	70,780	107,730	146,218	186,294	228,007	271,409	41,553	82,994
30	Community Facilities - Dunsborough Lakes	9,742	9,791	9,889	10,087	10,289	10,495	10,705	10,919	11,137	11,360
31	Community Facilities - Geographe	121,576	132,794	144,945	158,910	173,403	188,441	204,040	220,217	236,990	254,377
32	Community Facilities - Port Geographe	354,548	356,321	359,884	367,082	374,424	381,912	389,550	397,341	405,288	413,394
33	Community Facilities - Vasse	403,824	600,994	481,057	694,210	916,206	22,324	240,352	467,637	704,473	951,164
34	Corporate IT Systems Reserve	134,929	169,979	53,292	240,917	284,112	334,749	393,382	460,597	537,013	623,285
77	Debt Default Reserve	251,250	252,506	255,031	260,132	265,335	270,642	276,055	281,576	287,208	292,952
35	Dunsborough Lakes Community Pavilion Reserve	-	-	-	22,750	48,068	76,080	106,917	140,716	177,619	217,772
36	Dunsborough Library Building Reserve	-	-	-	-	-	-	-	35,000	73,950	117,045
37	Election, Value and Corporate Expense Reserve	272,396	416,208	441,863	314,268	341,118	448,269	186,713	352,845	378,122	260,472
38	Emergency Disaster Recovery Reserve	136,095	157,482	180,177	205,376	231,565	258,774	287,036	316,382	346,846	378,463
39	Energy Sustainability Reserve	139,644	140,079	141,209	143,756	146,348	148,984	151,666	154,394	157,169	159,991
40	Footpath and Cycleways Reserve	247,576	248,814	251,302	256,328	261,454	266,684	272,018	277,458	283,007	288,667
41	Furniture and Equipment Reserve	261,895	263,204	265,836	271,153	276,576	282,108	287,750	293,505	299,375	305,362
42	Geographe Leisure Centre Building (GLC) Reserve	68,238	41	74,598	49,658	95,514	187,925	380,933	542,606	1,157,664	1,681,032
44	Jetty Maintenance Reserve	5,484,627	6,085,822	6,752,747	7,199,588	8,090,923	9,114,923	9,523,532	10,571,506	8,355,646	9,430,097
45	Jetty Self Insurance Reserve	575,711	656,238	742,001	837,824	937,386	1,040,802	1,148,191	1,259,676	1,375,382	1,495,439
46	Joint Venture Aged Housing Reserve (Harris/Winderlup)	1,327,396	1,425,523	1,531,113	1,652,791	1,776,492	1,902,116	2,029,626	2,158,986	2,290,150	2,423,072
76	LED Streetlight Replacement Program Reserve	-	-	-	-	-	-	-	-	-	-
47	Legal Expenses Reserve	647,107	650,343	656,846	669,983	683,383	697,051	710,992	725,212	739,716	754,510
48	Locke Estate Reserve	126,674	187,307	189,180	192,964	196,823	200,759	204,774	208,869	213,046	217,307
2	Long Service Leave Reserve	3,198,475	3,064,467	2,945,112	2,854,014	2,761,094	2,666,316	2,569,642	2,471,035	2,370,456	2,267,865
49	Lou Weston Oval Pavilion Reserve	11,375	23,863	37,627	53,037	69,928	88,371	108,439	129,274	150,899	173,337
50	Major Traffic Improvements Reserve	181,503	335,745	639,945	928,454	30,066	1,020,915	991,240	493,191	880,070	42,360
51	Marketing & Area Promotion Reserve	120,600	121,203	122,415	124,863	127,360	129,907	132,505	135,155	137,858	140,615
52	Naturaliste Community Centre Building (NCC) Reserve	38,931	1,540	28,035	73,353	156,076	247,178	306,202	409,264	512,551	603,202
53	New Infrastructure Development Reserve	289,618	1,066	1,077	1,099	1,121	1,143	1,166	1,189	1,213	1,237
54	Other Infrastructure (Drainage, Signage Etc) Reserve	328,864	330,508	333,813	340,489	347,299	354,245	361,330	368,557	375,929	383,447
55	Parks, Gardens and Reserves Reserve	115,286	85,862	56,721	27,855	28,412	28,980	29,560	30,151	30,754	31,369

City of Busselton  
Projected Reserves Schedule (Alphabetical Listing)  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

ID	Reserve Name	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
56	Performing Arts and Convention Centre Reserve	183,240	9,156	9,248	9,433	9,622	9,814	10,010	10,210	10,414	10,622
57	Performing Arts/Convention Centre Building Reserve	-	-	-	30,258	76,171	179,652	296,968	524,111	745,158	1,029,176
58	Plant Replacement Reserve	1,534,875	1,249,323	952,219	656,134	441,532	567,651	672,639	1,338,200	1,845,267	2,178,921
59	Port Geographe Development Reserve (Council)	65,306	70,931	77,587	85,630	94,403	103,822	113,919	124,727	136,281	148,616
60	Port Geographe Waterways Management Reserve (SAR) (DoT Requirements)	3,020,923	2,885,777	2,765,392	2,672,705	2,579,667	2,485,989	2,391,899	2,297,644	2,203,491	2,109,729
61	Professional Development Reserve	86,233	86,664	87,531	89,282	91,068	92,889	94,747	96,642	98,575	100,547
62	Provence Landscape Maintenance Reserve (SAR)	1,046,374	1,126,050	1,123,675	1,157,783	1,027,210	1,046,589	1,169,281	1,302,732	1,037,552	1,186,183
63	Public Art Reserve	39,134	39,330	39,723	40,517	41,327	42,154	42,997	43,857	44,734	45,629
64	Railway House Building Reserve (50%)	71,468	84,859	102,715	103,162	110,485	144,915	169,898	206,818	223,807	233,680
65	Road Asset Renewal Reserve	479,718	482,117	486,938	496,677	506,611	516,743	527,078	537,620	548,372	559,340
66	Sick Pay Incentive Reserve	58,017	43,307	28,740	14,315	-	-	-	-	-	-
67	Strategic Projects Reserve	321,545	372,597	326,756	284,801	243,106	301,701	362,615	425,919	491,686	559,991
68	Vasse Newtown Landscape Maintenance Reserve (SAR)	725,841	408,293	514,749	601,332	731,945	873,412	1,055,619	1,221,196	1,399,514	1,591,259
69	Vasse Sports Pavilion Building Reserve	1,679	2,337	3,064	3,885	4,781	5,755	6,766	29,691	55,124	83,188
70	Waste Facilities and Plant Reserve	4,732,301	2,916,547	2,025,906	929,069	1,613,051	2,039,507	2,785,844	3,404,052	5,122,988	5,762,202
71	Waterways Restoration Reserve	-	-	-	-	-	-	-	-	-	-
72	Winderlup Aged Housing Reserve (City Controlled)	274,516	346,639	430,289	520,682	614,519	711,901	812,933	917,721	1,026,375	1,139,009
73	Workers Compensation and Extended Sick Leave Contingency Reserve	166,344	167,176	168,848	172,225	175,670	179,183	182,767	186,422	190,150	193,953
74	Yalyalup Sports Pavilion Building Reserve	-	-	-	-	-	-	2,625	5,546	35,028	67,799
74	Youth and Community Activities Building Reserve	161,287	205,444	246,527	298,350	334,872	411,869	483,412	566,220	615,427	689,910
Grand Total		41,648,964	37,439,134	37,672,119	40,065,375	42,399,258	46,805,735	48,536,876	56,038,991	60,029,713	66,763,615

City of Busselton  
Projected Reserves Schedule (Categorical Listing)  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
Busselton-Margaret River Airport Reserves														
5	Airport Infrastructure Renewal Reserve	Opening Balance			1,444,145	1,436,366	806,448	173,652	170,267	360,412	932,409	961,853	1,943,593	2,852,889
		Interest Earned			7,221	7,182	8,064	3,473	3,405	7,208	18,648	19,237	38,872	57,058
		Operating Transfers To (From) Reserves [Not Capital]												
				Transfer from Reserve for funding of Airport Marketing activities.	-	(440,000)	(290,000)	-	-	-	-	-	-	-
				Net profit/(loss) position of airport operations starting in 2023/24 (net of loan repayments)	-	-	(335,861)	249,742	335,740	566,289	874,396	1,052,503	1,226,424	1,095,936
		Capital Works Program												
		6.3		Fleet Replacement Program	(15,000)	(197,100)	(15,000)	(256,600)	(149,000)	(1,500)	(863,600)	(90,000)	(356,000)	(40,600)
Closing Balance					1,436,366	806,448	173,652	170,267	360,412	932,409	961,853	1,943,593	2,852,889	3,965,282
6	Airport Marketing & Incentive Reserve	Opening Balance			4,118,192	2,229,873	328,907	122,196	124,640	127,133	129,676	132,270	134,915	137,613
		Interest Earned			20,591	11,149	3,289	2,444	2,493	2,543	2,594	2,645	2,698	2,752
		Operating Transfers To (From) Reserves [Not Capital]												
				Transfer from Reserve for funding of Airport Marketing activities.	(120,000)	(120,000)	(120,000)	(120,000)	-	-	-	-	-	-
				Transfer from MERG for funding of Marketing & Promotion expenditure.	(2,300,000)	(1,200,000)	(500,000)	-	-	-	-	-	-	-
				Transfer from MERG for funding of Airport Marketing activities.	120,000	120,000	120,000	120,000	-	-	-	-	-	-
				Net profit/(loss) position of airport operations ending in 2022/23 (net of loan repayments). Transfer to Reserve for funding of Airport Marketing activities.	391,090 -	(1,152,115) 440,000	- 290,000	- -	- -	- -	- -	- -	- -	- -
Closing Balance					2,229,873	328,907	122,196	124,640	127,133	129,676	132,270	134,915	137,613	140,365
8	Airport Noise Mitigation Reserve	Opening Balance			48,260	48,501	48,744	49,231	50,216	51,220	52,244	53,289	54,355	55,442
		Interest Earned			241	243	487	985	1,004	1,024	1,045	1,066	1,087	1,109
		Closing Balance			48,501	48,744	49,231	50,216	51,220	52,244	53,289	54,355	55,442	56,551
3	Airport Existing Terminal Building Reserve	Opening Balance			206,417	316,685	448,871	593,269	755,481	901,254	1,117,113	1,332,048	1,564,516	1,770,175
		Interest Earned			1,032	1,583	4,489	11,865	15,110	18,025	22,342	26,641	31,290	35,404
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	121,456	139,801	158,831	165,589	168,901	197,834	201,791	205,827	209,943	214,142
		Capital Works Program												
	1.3		Buildings Capital Works - Asset Management Plan	(12,220)	(9,198)	(18,922)	(15,242)	(38,238)	-	(9,198)	-	(35,574)	(13,486)	
Closing Balance					316,685	448,871	593,269	755,481	901,254	1,117,113	1,332,048	1,564,516	1,770,175	2,006,235
7	Airport New Terminal Building Reserve	Opening Balance			-	-	-	-	-	288,750	631,125	1,029,996	1,488,344	1,964,614
		Interest Earned			-	-	-	-	-	5,775	12,623	20,600	29,767	39,292
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	-	-	-	-	288,750	336,600	386,249	437,748	446,503	455,433
Closing Balance					-	-	-	-	288,750	631,125	1,029,996	1,488,344	1,964,614	2,459,340

City of Busselton  
Projected Reserves Schedule (Categorical Listing)  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
City Building Reserves														
10	Building Asset Renewal Reserve Fund - General Buildings	Opening Balance			1,465,528	1,702,931	1,792,728	2,142,555	2,825,526	3,528,724	4,026,811	3,357,017	3,230,788	2,921,578
		Interest Earned			7,328	8,515	17,927	42,851	56,511	70,574	80,536	67,140	64,616	58,432
		Operating Transfers To (From) Reserves [Not Capital]												
		Asbestos Management - Tied to opening \$50,000 expenditure, incremented by M&C Asset Management Plan			(52,531) 802,982	(53,844) 866,428	(55,190) 932,091	(56,570) 1,000,034	(57,984) 1,070,321	(59,434) 1,143,021	(60,920) 1,165,881	(62,443) 1,197,074	(64,004) 1,221,589	(65,604) 1,290,356
		Capital Works Program												
		1.3	Buildings Capital Works - Asset Management Plan		(520,376)	(481,301)	(545,001)	(303,344)	(365,649)	(206,074)	(405,291)	(328,000)	(531,411)	(475,000)
		3.18	Old Dunsborough Boat Ramp Precinct - Café/Kiosk		-	(250,000)	-	-	-	-	-	-	-	-
		4.11	Bovell Park - Major Upgrades / Expansion - Regional Facilities - Capital Works		-	-	-	-	-	-	-	(1,000,000)	(1,000,000)	(1,000,000)
		4.6	Dunsborough Playing Fields		-	-	-	-	-	(450,000)	-	-	-	-
		4.8	Naturaliste Community Centre (Multi-Purpose Space/Upgrade) - Capital Works		-	-	-	-	-	-	(750,000)	-	-	-
5.3	Upgrade Art Geo Complex - Capital Works		-	-	-	-	-	-	(700,000)	-	-	-		
Closing Balance				1,702,931	1,792,728	2,142,555	2,825,526	3,528,724	4,026,811	3,357,017	3,230,788	2,921,578	2,729,761	
9	Barnard Park Sports Pavilion Building Reserve	Opening Balance			72,034	98,339	129,657	158,684	195,099	220,952	274,971	325,230	383,338	418,146
		Interest Earned			360	492	1,297	3,174	3,902	4,419	5,499	6,505	7,667	8,363
		Operating Transfers To (From) Reserves [Not Capital]												
		Asset Management Plan			33,693	36,658	39,728	42,907	46,196	49,600	50,592	51,604	52,636	53,689
		Capital Works Program												
		1.3	Buildings Capital Works - Asset Management Plan		(7,748)	(5,832)	(11,998)	(9,665)	(24,245)	-	(5,832)	-	(25,495)	(9,665)
Closing Balance				98,339	129,657	158,684	195,099	220,952	274,971	325,230	383,338	418,146	470,533	
64	Railway House Building Reserve (50%)	Opening Balance			56,886	71,468	84,859	102,715	103,162	110,485	144,915	169,898	206,818	223,807
		Interest Earned			284	357	849	2,054	2,063	2,210	2,898	3,398	4,136	4,476
		Operating Transfers To (From) Reserves [Not Capital]												
		Asset Management Plan			21,887	23,814	25,808	27,873	30,009	32,221	32,865	33,522	34,193	34,877
		Capital Works Program												
		1.3	Buildings Capital Works - Asset Management Plan		(7,590)	(10,780)	(8,800)	(29,480)	(24,750)	-	(10,780)	-	(21,340)	(29,480)
Closing Balance				71,468	84,859	102,715	103,162	110,485	144,915	169,898	206,818	223,807	233,680	
74	Youth and Community Activities Building Reserve	Opening Balance			124,072	161,287	205,444	246,527	298,350	334,872	411,869	483,412	566,220	615,427
		Interest Earned			620	806	2,054	4,931	5,967	6,697	8,237	9,668	11,324	12,309
		Operating Transfers To (From) Reserves [Not Capital]												
		Asset Management Plan			47,754	51,957	56,308	60,813	65,475	70,300	71,706	73,140	74,602	76,095
		Capital Works Program												
		1.3	Buildings Capital Works - Asset Management Plan		(11,160)	(8,606)	(17,280)	(13,920)	(34,920)	-	(8,400)	-	(36,720)	(13,920)
Closing Balance				161,287	205,444	246,527	298,350	334,872	411,869	483,412	566,220	615,427	689,910	

City of Busselton  
Projected Reserves Schedule (Categorical Listing)  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
					2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
14	Busselton Library Building Reserve	Opening Balance			52,930	93,004	146,359	196,193	257,592	302,765	392,984	477,960	575,586	637,758
		Interest Earned			265	465	1,464	3,924	5,152	6,055	7,860	9,559	11,512	12,755
		Operating Transfers To (From) Reserves [Not Capital]												
			Asset Management Plan	57,063	62,114	67,345	72,760	78,364	84,164	86,340	88,067	89,828	91,625	
		Capital Works Program												
		1.3	Buildings Capital Works - Asset Management Plan	(17,254)	(9,224)	(18,974)	(15,285)	(38,343)	-	(9,224)	-	(39,168)	(14,848)	
Closing Balance					93,004	146,359	196,193	257,592	302,765	392,984	477,960	575,586	637,758	727,290
36	Dunsborough Library Building Reserve	Opening Balance			-	-	-	-	-	-	-	-	35,000	73,950
		Interest Earned			-	-	-	-	-	-	-	-	700	1,479
		Operating Transfers To (From) Reserves [Not Capital]												
			Asset Management Plan	-	-	-	-	-	-	-	35,000	38,250	41,616	
		Closing Balance			-	-	-	-	-	-	-	35,000	73,950	117,045
12	Busselton Community Resource Centre Reserve	Opening Balance			312,063	377,383	476,960	560,161	675,528	788,535	926,313	1,004,161	1,156,383	1,329,959
		Interest Earned			1,560	1,887	4,770	11,203	13,511	15,771	18,526	20,083	23,128	26,599
		Operating Transfers To (From) Reserves [Not Capital]												
			Asset Management Plan	96,305	104,779	113,555	122,639	132,041	141,771	144,606	147,498	150,448	153,457	
		Capital Works Program												
		1.3	Buildings Capital Works - Asset Management Plan	(32,545)	(7,089)	(35,123)	(18,475)	(32,545)	(19,763)	(85,284)	(15,360)	-	(42,051)	
Closing Balance					377,383	476,960	560,161	675,528	788,535	926,313	1,004,161	1,156,383	1,329,959	1,467,964
13	Busselton Jetty Tourist Park Reserve	Opening Balance			234,410	396,937	388,669	368,202	358,476	318,131	252,534	239,739	373,635	341,881
		Interest Earned			1,172	1,985	3,887	7,364	7,170	6,363	5,051	4,795	7,473	6,838
		Operating Transfers To (From) Reserves [Not Capital]												
			Transfer of Busselton Jetty Tourist Park Reserve Funds to Marketing & Area Promotion Reserve - amount tied to Funding for MRBTA (acc number 54653640)	(166,054)	(169,790)	(174,035)	(178,386)	(182,846)	(187,417)	(192,102)	(196,905)	(201,828)	(206,874)	
			Transfer of Profit from Busselton Jetty Tourist Park	405,359	411,139	414,681	417,756	420,331	422,362	424,256	426,006	427,601	429,043	
		Capital Works Program												
		1.5	Busselton Jetty Tourist Park - Capital Works	(77,950)	(251,602)	(265,000)	(256,460)	(285,000)	(306,905)	(250,000)	(100,000)	(265,000)	(150,000)	
Closing Balance					396,937	388,669	368,202	358,476	318,131	252,534	239,739	373,635	341,881	420,888
42	Geographe Leisure Centre Building (GLC) Reserve	Opening Balance			62,656	68,238	41	74,598	49,658	95,514	187,925	380,933	542,606	1,157,664
		Interest Earned			313	341	-	1,492	993	1,910	3,759	7,619	10,852	23,153
		Operating Transfers To (From) Reserves [Not Capital]												
			Asset Management Plan	290,406	315,962	342,424	369,818	398,170	490,509	596,784	620,096	644,101	668,818	
		Capital Works Program												
		1.3	Buildings Capital Works - Asset Management Plan	(285,137)	(384,500)	(267,867)	(396,250)	(353,308)	(400,008)	(407,535)	(466,041)	(39,895)	(168,603)	
Closing Balance					68,238	41	74,598	49,658	95,514	187,925	380,933	542,606	1,157,664	1,681,032



City of Busselton  
Projected Reserves Schedule (Categorical Listing)  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
46	Joint Venture Aged Housing Reserve (Harris/Winderlup)	Opening Balance			1,230,351	1,327,396	1,425,523	1,531,113	1,652,791	1,776,492	1,902,116	2,029,626	2,158,986	2,290,150
		Interest Earned			6,152	6,637	14,255	30,622	33,056	35,530	38,042	40,593	43,180	45,803
		Operating Transfers To (From) Reserves [Not Capital]												
				Net Profit on Community Housing (Aged) rental operation transferred to Reserve.	127,793	129,313	130,103	130,793	131,376	131,843	132,260	132,630	132,943	133,202
		Capital Works Program												
			1.3	Buildings Capital Works - Asset Management Plan	(36,900)	(37,823)	(38,768)	(39,737)	(40,731)	(41,749)	(42,793)	(43,863)	(44,959)	(46,083)
		Closing Balance			1,327,396	1,425,523	1,531,113	1,652,791	1,776,492	1,902,116	2,029,626	2,158,986	2,290,150	2,423,072
71	Winderlup Aged Housing Reserve (City Controlled)	Opening Balance			211,801	274,516	346,639	430,289	520,682	614,519	711,901	812,933	917,721	1,026,375
		Interest Earned			1,059	1,373	3,466	8,606	10,414	12,290	14,238	16,259	18,354	20,528
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	61,656	70,750	80,184	81,788	83,423	85,092	86,794	88,529	90,300	92,106
		Closing Balance			274,516	346,639	430,289	520,682	614,519	711,901	812,933	917,721	1,026,375	1,139,009
52	Naturaliste Community Centre Building (NCC) Reserve	Opening Balance			44,153	38,931	1,540	28,035	73,353	156,076	247,178	306,202	409,264	512,551
		Interest Earned			221	195	15	561	1,467	3,122	4,944	6,124	8,185	10,251
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	66,558	72,415	78,479	84,758	91,256	97,980	99,940	101,938	117,102	120,400
		Capital Works Program												
			1.3	Buildings Capital Works - Asset Management Plan	(72,000)	(110,000)	(52,000)	(40,000)	(10,000)	(10,000)	(45,859)	(5,000)	(22,000)	(40,000)
		Closing Balance			38,931	1,540	28,035	73,353	156,076	247,178	306,202	409,264	512,551	603,202
19	Civic and Administration Building Reserve	Opening Balance			667,386	911,102	1,249,507	1,635,587	2,103,858	2,518,786	3,156,178	3,605,725	4,288,571	4,888,304
		Interest Earned			3,337	4,556	12,495	32,712	42,077	50,376	63,124	72,115	85,771	97,766
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	340,379	433,850	470,185	507,799	546,731	587,016	598,756	610,731	622,946	635,405
		Capital Works Program												
			1.3	Buildings Capital Works - Asset Management Plan	(100,000)	(100,000)	(96,600)	(72,240)	(173,880)	-	(212,333)	-	(108,984)	(137,743)
		Closing Balance			911,102	1,249,507	1,635,587	2,103,858	2,518,786	3,156,178	3,605,725	4,288,571	4,888,304	5,483,732
69	Vasse Sports Pavilion Building Reserve	Opening Balance			1,077	1,679	2,337	3,064	3,885	4,781	5,755	6,766	29,691	55,124
		Interest Earned			5	8	23	61	78	96	115	135	594	1,102
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	597	649	704	760	818	879	896	22,789	24,839	26,961
		Closing Balance			1,679	2,337	3,064	3,885	4,781	5,755	6,766	29,691	55,124	83,188

City of Busselton  
Projected Reserves Schedule (Categorical Listing)  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
57	Performing Arts/Convention Centre Building Reserve	Opening Balance			-	-	-	-	30,258	76,171	179,652	296,968	524,111	745,158
		Interest Earned			-	-	-	-	605	1,523	3,593	5,939	10,482	14,903
		Operating Transfers To (From) Reserves [Not Capital]												
				To fund the ongoing Building/Schedule Maintenance Materials and Contracts Expense.	-	-	-	(209,123)	(213,223)	(245,981)	(334,569)	(312,264)	(411,306)	(382,693)
				Asset Management Plan	-	-	-	239,380	258,531	347,939	448,292	533,468	621,871	651,808
		Closing Balance			-	-	-	30,258	76,171	179,652	296,968	524,111	745,158	1,029,176
73	Yalyalup Sports Pavilion Building Reserve	Opening Balance			-	-	-	-	-	-	-	2,625	5,546	35,028
		Interest Earned			-	-	-	-	-	-	-	53	111	701
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	-	-	-	-	-	-	2,625	2,869	29,371	32,070
		Closing Balance			-	-	-	-	-	-	2,625	5,546	35,028	67,799
35	Dunsborough Lakes Community Pavilion Reserve	Opening Balance			-	-	-	-	22,750	48,068	76,080	106,917	140,716	177,619
		Interest Earned			-	-	-	-	455	961	1,522	2,138	2,814	3,552
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	-	-	-	22,750	24,863	27,050	29,316	31,661	34,088	36,600
		Closing Balance			-	-	-	22,750	48,068	76,080	106,917	140,716	177,619	217,772
49	Lou Weston Oval Pavilion Reserve	Opening Balance			-	11,375	23,863	37,627	53,037	69,928	88,371	108,439	129,274	150,899
		Interest Earned			-	57	239	753	1,061	1,399	1,767	2,169	2,585	3,018
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	11,375	12,431	13,525	14,658	15,831	17,044	18,300	18,666	19,039	19,420
		Closing Balance			11,375	23,863	37,627	53,037	69,928	88,371	108,439	129,274	150,899	173,337
18	City Works Depot Reserve	Opening Balance			-	-	-	-	-	-	-	-	-	-
		Interest Earned			-	-	-	-	-	-	-	-	-	-
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	-	-	-	-	-	-	-	-	-	52,500
		Closing Balance			-	-	-	-	-	-	-	-	-	52,500

City of Busselton

Projected Reserves Schedule (Categorical Listing)

For the period 2021 - 2031

Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
Busselton Jetty Reserves														
44	Jetty Maintenance Reserve	Opening Balance			5,365,854	5,484,627	6,085,822	6,752,747	7,199,588	8,090,923	9,114,923	9,523,532	10,571,506	8,355,646
		Interest Earned			26,829	27,423	60,858	135,055	143,992	161,818	182,298	190,471	211,430	167,113
		Operating Transfers To (From) Reserves [Not Capital]												
		Busselton Jetty Operating (maintenance) expenses to Jetty Reserve			(438,787)	(448,043)	(458,578)	(469,632)	(481,028)	(492,779)	(504,820)	(517,160)	(529,804)	(542,759)
		Per Jetty Reserve Asset Management Plan (indexed to inflation)			1,348,301	1,371,896	1,399,334	1,430,819	1,463,012	1,495,930	1,529,589	1,564,004	1,599,194	1,635,176
		Capital Works Program												
		1.25 Busselton Jetty Forecasted Maintenance Capital Works Plan			(817,570)	(350,082)	(334,689)	(649,401)	(234,641)	(140,969)	(798,458)	(189,340)	(3,496,680)	(185,078)
Closing Balance					5,484,627	6,085,822	6,752,747	7,199,588	8,090,923	9,114,923	9,523,532	10,571,506	8,355,646	9,430,097
45	Jetty Self Insurance Reserve	Opening Balance			496,914	575,711	656,238	742,001	837,824	937,386	1,040,802	1,148,191	1,259,676	1,375,382
		Interest Earned			2,485	2,879	6,562	14,840	16,756	18,748	20,816	22,964	25,194	27,508
		Operating Transfers To (From) Reserves [Not Capital]												
		\$60,000 indexed at CPI per Council decision (Dec 2017)			76,313	77,648	79,201	80,983	82,805	84,668	86,573	88,521	90,513	92,549
		Closing Balance			575,711	656,238	742,001	837,824	937,386	1,040,802	1,148,191	1,259,676	1,375,382	1,495,439
City Infrastructure Asset Reserves														
65	Road Asset Renewal Reserve	Opening Balance			477,332	479,718	482,117	486,938	496,677	506,611	516,743	527,078	537,620	548,372
		Interest Earned			2,387	2,399	4,821	9,739	9,934	10,132	10,335	10,542	10,752	10,967
		Operating Transfers To (From) Reserves [Not Capital]												
		Pre-emptive Design Works for future years; Clearing Permits/Surveys etc.			(50,000)	(51,250)	(52,531)	(53,845)	(55,191)	(56,570)	(57,985)	(59,434)	(60,920)	(62,443)
		Asset Management Plan - 7.00% of rates.			3,170,805	3,298,826	3,447,084	3,602,004	3,763,887	3,925,405	4,093,854	4,269,531	4,452,748	4,643,826
		To be utilised for Annual Municipal Allocation to RRG Projects.			448,950	456,807	465,943	476,426	487,146	498,107	509,314	520,774	532,491	544,472
		Capital Works Program												
1.23 Roads & Streets Renewal District-Wide - Asset Management Plan			(3,569,755)	(3,704,383)	(3,860,496)	(4,024,586)	(4,195,842)	(4,366,941)	(4,545,184)	(4,730,871)	(4,924,319)	(5,125,855)		
Closing Balance					479,718	482,117	486,938	496,677	506,611	516,743	527,078	537,620	548,372	559,340
40	Footpath and Cycleways Reserve	Opening Balance			246,344	247,576	248,814	251,302	256,328	261,454	266,684	272,018	277,458	283,007
		Interest Earned			1,232	1,238	2,488	5,026	5,127	5,229	5,334	5,440	5,549	5,660
		Operating Transfers To (From) Reserves [Not Capital]												
		Pre-emptive Design Works for Footpaths for future years			(25,000)	(25,625)	(26,266)	(26,922)	(27,595)	(28,285)	(28,992)	(29,717)	(30,460)	(31,222)
		Asset Management Plan			1,240,717	1,274,519	1,313,723	1,356,175	1,400,162	1,444,471	1,490,326	1,537,786	1,586,911	1,637,765
		Asset Management Plan - increased by 1.00% over 4 years starting in 2026-27.			-	-	-	-	-	81,779	255,866	444,743	649,359	773,971
		Capital Works Program												
		1.14 Footpaths & Cycleways Construction - Capital Works			(1,215,717)	(1,248,893)	(1,287,457)	(1,329,253)	(1,372,567)	(1,497,964)	(1,717,199)	(1,952,812)	(2,205,810)	(2,380,515)
Closing Balance					247,576	248,814	251,302	256,328	261,454	266,684	272,018	277,458	283,007	288,667

City of Busselton  
Projected Reserves Schedule (Categorical Listing)  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
					2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
54	Other Infrastructure (Drainage, Signage Etc) Reserve	Opening Balance			327,228	328,864	330,508	333,813	340,489	347,299	354,245	361,330	368,557	375,929
		Interest Earned			1,636	1,644	3,305	6,676	6,810	6,946	7,085	7,227	7,371	7,519
		Operating Transfers To (From) Reserves [Not Capital]												
			Drainage Data Capture	(30,000)	(30,675)	(31,442)	(32,228)	(33,034)	(33,859)	(34,706)	(35,574)	(36,463)	(37,375)	
			Transfer of Annual Municipal Fund Allocation to Reserve	362,355	370,508	379,771	389,265	398,997	408,971	419,196	429,676	440,418	451,428	
			Asset Management Plan - increased by 0.50% over 2 years starting in 2026-27.	-	-	-	-	-	-	-	-	185,531	386,986	
		Capital Works Program												
		1.1	Boat Ramps Construction - Capital Works	(50,750)	(51,892)	(53,189)	(54,519)	(55,882)	(57,279)	(58,711)	(60,179)	(61,683)	(63,225)	
	1.13	Drainage, Underground Power and Other Infrastructure - Capital Works	(281,605)	(287,941)	(295,140)	(302,518)	(310,081)	(317,833)	(325,779)	(333,923)	(527,802)	(737,814)		
Closing Balance				328,864	330,508	333,813	340,489	347,299	354,245	361,330	368,557	375,929	383,447	
55	Parks, Gardens and Reserves Reserve	Opening Balance			144,563	115,286	85,862	56,721	27,855	28,412	28,980	29,560	30,151	30,754
		Interest Earned			723	576	859	1,134	557	568	580	591	603	615
		Operating Transfers To (From) Reserves [Not Capital]												
			Transfer of Annual Municipal Fund Allocation to Reserve	1,307,656	1,330,540	1,357,151	1,387,687	1,418,910	1,450,836	1,483,479	1,516,858	1,550,987	1,585,884	
			Asset Management Plan - increase by 1.00% over 2 years from 2023-24.	-	-	-	-	-	-	170,577	355,794	556,593	773,971	
		Capital Works Program												
		3.19	Barnard Park East Reserve	(30,000)	(30,000)	(30,000)	(30,000)	-	-	-	-	-	-	
		3.5	Dunsborough New Nature Based Playground - Capital Works	-	(350,000)	-	-	-	-	-	-	-	-	
	1.18	Parks and Gardens / Reserves - Capital Works	(1,307,656)	(980,540)	(1,357,151)	(1,387,687)	(1,418,910)	(1,450,836)	(1,654,056)	(1,872,652)	(2,107,580)	(2,359,855)		
Closing Balance				115,286	85,862	56,721	27,855	28,412	28,980	29,560	30,151	30,754	31,369	
41	Furniture and Equipment Reserve	Opening Balance			260,592	261,895	263,204	265,836	271,153	276,576	282,108	287,750	293,505	299,375
		Interest Earned			1,303	1,309	2,632	5,317	5,423	5,532	5,642	5,755	5,870	5,988
		Operating Transfers To (From) Reserves [Not Capital]												
			Transfer of Annual Municipal Fund Allocation to Reserve	441,595	449,323	458,309	468,621	479,165	489,947	586,259	690,139	709,299	729,045	
		Capital Works Program												
		1.15	Furniture, Office Equipment & Technology/Software - Capital Works	(441,595)	(449,323)	(458,309)	(468,621)	(479,165)	(489,947)	(586,259)	(690,139)	(709,299)	(729,045)	
		Closing Balance				261,895	263,204	265,836	271,153	276,576	282,108	287,750	293,505	299,375
58	Plant Replacement Reserve	Opening Balance			1,645,840	1,534,875	1,249,323	952,219	656,134	441,532	567,651	672,639	1,338,200	1,845,267
		Interest Earned			8,229	7,674	12,493	19,044	13,123	8,831	11,353	13,453	26,764	36,905
		Operating Transfers To (From) Reserves [Not Capital]												
			Asset Management Plan	-	137,451	143,628	150,084	156,829	327,117	341,155	355,794	371,062	386,986	
			Plant Depreciation and Plant Requirements	1,017,500	1,035,306	1,056,012	1,079,773	1,104,068	1,128,909	1,154,310	1,180,281	1,206,838	1,233,992	
		Capital Works Program												
		1.19	Plant Replacement Program	(1,136,694)	(1,465,984)	(1,509,238)	(1,544,986)	(1,488,621)	(1,338,737)	(1,401,829)	(883,967)	(1,097,597)	(1,324,228)	
		Closing Balance				1,534,875	1,249,323	952,219	656,134	441,532	567,651	672,639	1,338,200	1,845,267

City of Busselton  
Projected Reserves Schedule (Categorical Listing)  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
					2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
70	Waste Facilities and Plant Reserve	Opening Balance			6,228,151	4,732,301	2,916,547	2,025,906	929,069	1,613,051	2,039,507	2,785,844	3,404,052	5,122,988
		Interest Earned			31,141	23,662	29,165	40,518	18,581	32,261	40,790	55,717	68,081	102,460
		Operating Transfers To (From) Reserves [Not Capital]												
				Net Position of all Waste GL activity transferred to reserves	185,523	527,908	793,385	1,057,461	1,041,490	1,024,295	1,005,876	986,187	965,185	942,825
				WARR Fees	1,182,486	1,206,136	1,230,259	1,254,864	1,279,961	1,305,560	1,331,671	1,358,304	1,385,470	1,413,179
		Capital Works Program												
		2.1		Waste Management - Capital Works	(2,895,000)	(3,573,460)	(2,943,450)	(1,449,680)	(1,656,050)	(1,935,660)	(1,632,000)	(1,282,000)	(699,800)	(1,819,250)
		2.2		Alternative Waste Disposal Initiatives	-	-	-	(2,000,000)	-	-	-	-	-	-
		3.8		Main City Works Depot - Upgrade/Improvements	-	-	-	-	-	-	-	(500,000)	-	-
Closing Balance				4,732,301	2,916,547	2,025,906	929,069	1,613,051	2,039,507	2,785,844	3,404,052	5,122,988	5,762,202	
50	Major Traffic Improvements Reserve	Opening Balance			93,044	181,503	335,745	639,945	928,454	30,066	1,020,915	991,240	493,191	880,070
		Interest Earned			465	908	3,357	12,799	18,569	601	20,418	19,825	9,864	17,601
		Operating Transfers To (From) Reserves [Not Capital]												
				To fund Coastal and Climate Adaptation requirements.	(220,000)	(745,000)	(120,000)	-	-	-	-	-	-	-
				To fund Waterways Restoration requirements.	(290,000)	(70,000)	(500,000)	(500,000)	(500,000)	-	-	-	-	-
				Tied to 2.125% of rates levied.	1,122,993	1,168,334	1,220,842	1,275,710	1,333,043	1,390,248	1,449,907	1,512,126	1,577,015	1,644,688
		Capital Works Program												
		3.1		Busselton War Memorial Relocation	(375,000)	-	-	-	-	-	-	-	-	-
		3.2		Busselton/Dunsborough - Major Traffic Improvements	(150,000)	(200,000)	(300,000)	(500,000)	(1,750,000)	(400,000)	(1,500,000)	(2,030,000)	(1,200,000)	(2,500,000)
Closing Balance				181,503	335,745	639,945	928,454	30,066	1,020,915	991,240	493,191	880,070	42,360	
15	CBD Enhancement Reserve	Opening Balance			570,873	96,066	119,332	143,766	170,347	197,933	226,555	256,243	287,027	318,940
		Interest Earned			2,854	480	1,193	2,875	3,407	3,959	4,531	5,125	5,741	6,379
		Operating Transfers To (From) Reserves [Not Capital]												
				1.00% of Rates transferred to CBD Enhancement Reserve to fund CBD Townscape Construction Projects.	528,467	549,804	574,514	600,334	627,315	654,234	682,309	711,589	742,125	773,971
				50% of Lease income from Fire Station transfers to CBD Enhancement Reserve	22,338	22,785	23,241	23,706	24,180	24,663	25,157	25,660	26,173	26,696
		Capital Works Program												
		1.7		CBD Townscape Construction Projects - Capital Works	(1,028,467)	(549,804)	(574,514)	(600,334)	(627,315)	(654,234)	(682,309)	(711,589)	(742,125)	(773,971)
		Closing Balance				96,066	119,332	143,766	170,347	197,933	226,555	256,243	287,027	318,940
53	New Infrastructure Development Reserve	Opening Balance			288,177	289,618	1,066	1,077	1,099	1,121	1,143	1,166	1,189	1,213
		Interest Earned			1,441	1,448	11	22	22	22	23	23	24	24
		Operating Transfers To (From) Reserves [Not Capital]												
				To fund Corporate IT System requirements.	-	(290,000)	-	-	-	-	-	-	-	-
		Closing Balance				289,618	1,066	1,077	1,099	1,121	1,143	1,166	1,189	1,213
24	Commonage Precinct Infrastructure Road Reserve	Opening Balance			2,463	2,475	2,487	2,512	2,562	2,613	2,665	2,718	2,772	2,827
		Interest Earned			12	12	25	50	51	52	53	54	55	57
		Closing Balance				2,475	2,487	2,512	2,562	2,613	2,665	2,718	2,772	2,827



City of Busselton  
Projected Reserves Schedule (Categorical Listing)  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
					2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
75	Busselton Foreshore Maintenance Reserve	Opening Balance			110	12,661	50,224	63,226	54,491	59,131	99,198	175,172	253,395	333,908
		Interest Earned			1	63	502	1,265	1,090	1,183	1,984	3,503	5,068	6,678
		Operating Transfers To (From) Reserves [Not Capital]												
			Hotel/Short-stay Accomodation Site 1	-	-	-	-	55,713	113,655	115,928	118,247	120,612		
			Hotel/Short-stay Accomodation Site 2	12,550	37,500	62,500	90,000	106,050	108,171	110,334	112,541	114,792	117,088	
		Capital Works Program												
		1.26	Busselton Foreshore Renewal Works	-	-	(50,000)	(100,000)	(102,500)	(125,000)	(150,000)	(153,750)	(157,594)	(161,534)	
Closing Balance				12,661	50,224	63,226	54,491	59,131	99,198	175,172	253,395	333,908	416,752	
City Parking Reserves														
17	City Car Parking and Access Reserve	Opening Balance			498,966	460,899	463,204	467,835	477,192	486,735	496,470	506,399	516,527	526,857
		Interest Earned			2,495	2,304	4,632	9,357	9,544	9,735	9,929	10,128	10,331	10,537
		Operating Transfers To (From) Reserves [Not Capital]												
			Principal and Interest Repayments on Car Park Loan	(40,562)	-	-	-	-	-	-	-	-	-	-
			Asset Management Plan - tied to 1.00% of rates levied	528,467	549,804	574,514	600,334	627,315	654,234	682,309	711,589	742,125	773,971	
		Capital Works Program												
		1.6	Car Parking Construction and Renewal - Capital Works	(528,467)	(549,804)	(574,514)	(600,334)	(627,315)	(654,234)	(682,309)	(711,589)	(742,125)	(773,971)	
	7.25	Dunsborough Car Parking Land	-	-	(1)	-	-	-	-	-	-	-		
Closing Balance				460,899	463,204	467,835	477,192	486,735	496,470	506,399	516,527	526,857	537,394	
City Corporate Reserves														
34	Corporate IT Systems Reserve	Opening Balance			121,322	134,929	169,979	53,292	240,917	284,112	334,749	393,382	460,597	537,013
		Interest Earned			607	675	1,700	1,066	4,818	5,682	6,695	7,868	9,212	10,740
		Operating Transfers To (From) Reserves [Not Capital]												
			Asset Management Plan	-	-	143,628	225,125	313,657	327,117	341,155	355,794	371,062	386,986	
			To fund Corporate IT System requirements.	263,000	-	-	230,000	-	-	-	-	-	-	
			To fund Corporate IT System requirements. (Ex New Infrastructure Reserve)	-	290,000	-	-	-	-	-	-	-	-	
		Capital Works Program												
1.12	Corporate IT System Upgrades	(250,000)	(255,625)	(262,016)	(268,566)	(275,280)	(282,162)	(289,216)	(296,447)	(303,858)	(311,454)			
Closing Balance				134,929	169,979	53,292	240,917	284,112	334,749	393,382	460,597	537,013	623,285	
37	Election, Value and Corporate Expense Reserve	Opening Balance			576,214	272,396	416,208	441,863	314,268	341,118	448,269	186,713	352,845	378,122
		Interest Earned			2,881	1,362	4,162	8,837	6,285	6,822	8,965	3,734	7,057	7,562
		Operating Transfers To (From) Reserves [Not Capital]												
			Election Expenses - every second year	(116,699)	-	(123,806)	-	(131,346)	-	(139,345)	-	(147,831)	-	
			Estimated consultant costs for fair value adjustments	(50,000)	-	-	-	-	(55,000)	-	-	-	-	
			Estimated rating GRV consultant costs see account 21013658	(280,000)	-	-	(285,000)	-	-	(290,000)	-	-	(295,000)	
			2 Year Election Cycle; 3 Year GRV Revaluation Requirements	140,000	142,450	145,299	148,568	151,911	155,329	158,824	162,397	166,051	169,788	
Closing Balance				272,396	416,208	441,863	314,268	341,118	448,269	186,713	352,845	378,122	260,472	

City of Busselton  
Projected Reserves Schedule (Categorical Listing)  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
					2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
47	Legal Expenses Reserve	Opening Balance			643,888	647,107	650,343	656,846	669,983	683,383	697,051	710,992	725,212	739,716
		Interest Earned			3,219	3,236	6,503	13,137	13,400	13,668	13,941	14,220	14,504	14,794
		Closing Balance			647,107	650,343	656,846	669,983	683,383	697,051	710,992	725,212	739,716	754,510
51	Marketing & Area Promotion Reserve	Opening Balance			232,014	120,600	121,203	122,415	124,863	127,360	129,907	132,505	135,155	137,858
		Interest Earned			1,160	603	1,212	2,448	2,497	2,547	2,598	2,650	2,703	2,757
		Operating Transfers To (From) Reserves [Not Capital]												
			Transfer of Year 1 balance.	(112,574)	-	-	-	-	-	-	-	-	-	-
			Transfer from MERG for funding of Airport Marketing activities.	(120,000)	(120,000)	(120,000)	(120,000)	-	-	-	-	-	-	-
			Transfer from MERG for funding of BPACC marketing activities.	(50,000)	(100,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
			Transfer to fund ongoing Events Sponsorships (Municipal Funds) expenses.	(223,300)	(228,324)	(234,032)	(239,883)	(245,880)	(252,027)	(258,328)	(264,787)	(271,407)	(278,192)	(287,192)
			Transfer to fund ongoing Events Sponsorships (Diff Rates) expenses.	(299,525)	(361,518)	(374,307)	(387,414)	(400,849)	(414,620)	(428,736)	(443,205)	(458,036)	(473,237)	(488,237)
			Transfer to fund ongoing Community Events General expenses.	(5,075)	(5,189)	(5,319)	(5,452)	(5,588)	(5,728)	(5,871)	(6,018)	(6,168)	(6,322)	(6,472)
			Transfer to fund ongoing Marketing & Promotions expenses.	(131,950)	(134,919)	(138,292)	(141,749)	(145,293)	(148,925)	(152,648)	(156,464)	(160,376)	(164,385)	(168,385)
			Transfer to fund ongoing general expenses.	(521,617)	(456,082)	(447,273)	(490,755)	(656,641)	(701,794)	(749,308)	(799,294)	(851,872)	(907,165)	(964,165)
			Transfer to fund ongoing MERG reserve transfers.	1,351,467	1,406,032	1,469,223	1,535,253	1,604,251	1,673,094	1,744,891	1,819,768	1,897,859	1,979,301	2,060,301
		Closing Balance			120,600	121,203	122,415	124,863	127,360	129,907	132,505	135,155	137,858	140,615
56	Performing Arts and Convention Centre Reserve	Opening Balance			804,219	183,240	9,156	9,248	9,433	9,622	9,814	10,010	10,210	10,414
		Interest Earned			4,021	916	92	185	189	192	196	200	204	208
		Operating Transfers To (From) Reserves [Not Capital]												
			Transfer from Reserve for funding of BPACC Marketing activities.	(50,000)	(100,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
			Transfer from MERG for funding of BPACC marketing activities.	50,000	100,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
		Capital Works Program												
		5.1	Performing Arts/Convention Centre (BPACC) - Stage 1	(625,000)	(175,000)	-	-	-	-	-	-	-	-	-
		Closing Balance			183,240	9,156	9,248	9,433	9,622	9,814	10,010	10,210	10,414	10,622
City Employee Entitlements Reserve														
2	Long Service Leave Reserve	Opening Balance			3,331,816	3,198,475	3,064,467	2,945,112	2,854,014	2,761,094	2,666,316	2,569,642	2,471,035	2,370,456
		Interest Earned			16,659	15,992	30,645	58,902	57,080	55,222	53,326	51,393	49,421	47,409
		Operating Transfers To (From) Reserves [Not Capital]												
			To show drawdown of long service leave in reserve which offsets transfer to line item below.	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)
			To show drawdown of long service leave in reserve which offsets transfer from line item above.	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000
		Closing Balance			3,198,475	3,064,467	2,945,112	2,854,014	2,761,094	2,666,316	2,569,642	2,471,035	2,370,456	2,267,865

City of Busselton  
Projected Reserves Schedule (Categorical Listing)  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
66	Sick Pay Incentive Reserve	Opening Balance			72,654	58,017	43,307	28,740	14,315	-	-	-	-	-
		Interest Earned			363	290	433	575	286	-	-	-	-	-
		Operating Transfers To (From) Reserves [Not Capital]												
		Applies to individuals covered under the Sick Leave Scheme. Assumed that one person p.a entitled to scheme leaves the organisation each year and is paid out the amount. Increases in provision per annum are covered by the interest			(15,000)	(15,000)	(15,000)	(15,000)	(14,601)	-	-	-	-	-
		Closing Balance			58,017	43,307	28,740	14,315	-	-	-	-	-	-
61	Professional Development Reserve	Opening Balance			151,613	86,233	86,664	87,531	89,282	91,068	92,889	94,747	96,642	98,575
		Interest Earned			758	431	867	1,751	1,786	1,821	1,858	1,895	1,933	1,972
		Operating Transfers To (From) Reserves [Not Capital]												
		One-off transfer for operating expenditure			(66,138)	-	-	-	-	-	-	-	-	-
		Closing Balance			86,233	86,664	87,531	89,282	91,068	92,889	94,747	96,642	98,575	100,547
72	Workers Compensation and Extended Sick Leave Contingency Reserve	Opening Balance			165,516	166,344	167,176	168,848	172,225	175,670	179,183	182,767	186,422	190,150
		Interest Earned			828	832	1,672	3,377	3,445	3,513	3,584	3,655	3,728	3,803
		Operating Transfers To (From) Reserves [Not Capital]												
		Closing Balance			166,344	167,176	168,848	172,225	175,670	179,183	182,767	186,422	190,150	193,953

City Estate & Precinct Reserves

28	Community Facilities - City District		Opening Balance		613,688	608,552	509,372	389,904	760,417	187,460	345,429	576,087	784,086	760,975
			Interest Earned		3,068	3,043	5,094	7,798	15,208	3,749	6,909	11,522	15,682	15,220
			Operating Transfers To (From) Reserves [Not Capital]											
			Repayment of Lot 40 Vasse Highway from Reserve - Relates to Sir Stewart Bovell Park Subject to advice from Strategic Planning Business unit - based on forecasted developer activity		- 341,796	- 347,777	- 354,733	- 362,714	(850,000) 370,876	- 379,220	- 387,753	- 396,477	- 405,398	- 414,519
			Capital Works Program											
			3.17	Strategic Land Purchase / Sale of Ambergate Land	-	-	-	-	-	(100,000)	(50,000)	-	-	-
			4.1	Dunsborough Lakes Sporting Precinct (Stage 1)	(250,000)	-	-	-	-	-	-	-	-	-
			4.12	Dunsborough Lakes Sporting Precinct (Stage 2)	-	-	-	-	-	-	-	-	(325,000)	-
			4.13	Squash Facility District	-	-	(75,000)	-	-	-	-	(200,000)	-	-
			4.2	Dunsborough Country Club Extension	-	-	(300,000)	-	-	-	-	-	-	-
			4.3	Vasse Sporting Facilities - Changerooms/Pavilion/Car Parking	-	-	-	-	-	(125,000)	-	-	-	-
			4.9	Increasing Sports Spaces Carrying Capacity - Outdoor Spaces	(100,000)	-	(104,295)	-	(109,041)	-	(114,003)	-	(119,191)	-
			5.1	Performing Arts/Convention Centre (BPACC) - Stage 1	-	(450,000)	-	-	-	-	-	-	-	-
			Closing Balance		608,552	509,372	389,904	760,417	187,460	345,429	576,087	784,086	760,975	1,190,714
			26	Community Facilities - Broadwater		Opening Balance		178,226	194,672	211,473	229,731	250,833	272,728	295,441
Interest Earned		891				973	2,115	4,595	5,017	5,455	5,909	6,380	6,868	7,375
Operating Transfers To (From) Reserves [Not Capital]														
Subject to advice from Strategic Planning Business unit - based on forecasted developer activity		15,555				15,827	16,144	16,507	16,878	17,258	17,646	18,044	18,449	18,865
Closing Balance		194,672				211,473	229,731	250,833	272,728	295,441	318,996	343,419	368,737	394,976

City of Busselton  
Projected Reserves Schedule (Categorical Listing)  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
27	Community Facilities - Busselton	Opening Balance			31,773	53,067	74,837	97,520	121,899	147,270	173,665	201,115	229,654	259,315
		Interest Earned			159	265	748	1,950	2,438	2,945	3,473	4,022	4,593	5,186
		Operating Transfers To (From) Reserves [Not Capital]												
				Subject to advice from Strategic Planning Business unit - based on forecasted developer activity	21,135	21,505	21,935	22,428	22,933	23,449	23,977	24,516	25,068	25,632
		Closing Balance			53,067	74,837	97,520	121,899	147,270	173,665	201,115	229,654	259,315	290,133
29	Community Facilities - Dunsborough	Opening Balance			285,436	250,348	35,671	70,780	107,730	146,218	186,294	228,007	271,409	41,553
		Interest Earned			1,427	1,252	357	1,416	2,155	2,924	3,726	4,560	5,428	831
		Operating Transfers To (From) Reserves [Not Capital]												
				Subject to advice from Strategic Planning Business unit - based on forecasted developer activity	33,485	34,071	34,752	35,534	36,334	37,151	37,987	38,842	39,716	40,610
		Capital Works Program												
			3.5	Dunsborough New Nature Based Playground - Capital Works	-	(250,000)	-	-	-	-	-	-	-	-
			4.1	Dunsborough Lakes Sporting Precinct (Stage 1)	(70,000)	-	-	-	-	-	-	-	-	-
			4.12	Dunsborough Lakes Sporting Precinct (Stage 2)	-	-	-	-	-	-	-	-	(275,000)	-
		Closing Balance			250,348	35,671	70,780	107,730	146,218	186,294	228,007	271,409	41,553	82,994
30	Community Facilities - Dunsborough Lakes	Opening Balance			9,694	9,742	9,791	9,889	10,087	10,289	10,495	10,705	10,919	11,137
		Interest Earned			48	49	98	198	202	206	210	214	218	223
		Closing Balance			9,742	9,791	9,889	10,087	10,289	10,495	10,705	10,919	11,137	11,360
31	Community Facilities - Geographe	Opening Balance			110,595	121,576	132,794	144,945	158,910	173,403	188,441	204,040	220,217	236,990
		Interest Earned			553	608	1,328	2,899	3,178	3,468	3,769	4,081	4,404	4,740
		Operating Transfers To (From) Reserves [Not Capital]												
				Subject to advice from Strategic Planning Business unit - based on forecasted developer activity	10,428	10,610	10,823	11,066	11,315	11,570	11,830	12,096	12,368	12,647
		Closing Balance			121,576	132,794	144,945	158,910	173,403	188,441	204,040	220,217	236,990	254,377
32	Community Facilities - Port Geographe	Opening Balance			352,784	354,548	356,321	359,884	367,082	374,424	381,912	389,550	397,341	405,288
		Interest Earned			1,764	1,773	3,563	7,198	7,342	7,488	7,638	7,791	7,947	8,106
		Closing Balance			354,548	356,321	359,884	367,082	374,424	381,912	389,550	397,341	405,288	413,394
33	Community Facilities - Vasse	Opening Balance			210,975	403,824	600,994	481,057	694,210	916,206	22,324	240,352	467,637	704,473
		Interest Earned			1,055	2,019	6,010	9,621	13,884	18,324	446	4,807	9,353	14,089
		Operating Transfers To (From) Reserves [Not Capital]												
				Subject to advice from Strategic Planning Business unit - based on forecasted developer activity	191,794	195,150	199,053	203,532	208,112	212,794	217,582	222,478	227,483	232,602
		Capital Works Program												
			4.3	Vasse Sporting Facilities - Changerooms/Pavilion/Car Parking	-	-	(325,000)	-	-	(1,125,000)	-	-	-	-
		Closing Balance			403,824	600,994	481,057	694,210	916,206	22,324	240,352	467,637	704,473	951,164

City of Busselton  
Projected Reserves Schedule (Categorical Listing)  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	
					2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
25	Community Facilities - Airport North	Opening Balance			3,000,379	3,128,919	3,260,089	3,410,525	3,599,222	2,844,404	2,027,262	196,611	332,245	473,555	
		Interest Earned			15,002	15,645	32,601	68,211	71,984	56,888	40,545	3,932	6,645	9,471	
		Operating Transfers To (From) Reserves [Not Capital]													
		Subject to advice from Strategic Planning Business unit - based on forecasted developer activity			113,538	115,525	117,835	120,487	123,198	125,970	128,804	131,702	134,665	137,695	
		Capital Works Program													
		4.7	Yalyalup Community Oval/Pavilion Development			-	-	-	-	(950,000)	(1,000,000)	(2,000,000)	-	-	-
		Closing Balance			3,128,919	3,260,089	3,410,525	3,599,222	2,844,404	2,027,262	196,611	332,245	473,555	620,721	
48	Locke Estate Reserve	Opening Balance			66,342	126,674	187,307	189,180	192,964	196,823	200,759	204,774	208,869	213,046	
		Interest Earned			332	633	1,873	3,784	3,859	3,936	4,015	4,095	4,177	4,261	
		Operating Transfers To (From) Reserves [Not Capital]													
		Subject to advice from Strategic Planning Business unit - based on forecasted developer activity			60,000	60,000	-	-	-	-	-	-	-	-	
		Closing Balance			126,674	187,307	189,180	192,964	196,823	200,759	204,774	208,869	213,046	217,307	
59	Port Geographe Development Reserve (Council)	Opening Balance			60,208	65,306	70,931	77,587	85,630	94,403	103,822	113,919	124,727	136,281	
		Interest Earned			301	327	709	1,552	1,713	1,888	2,076	2,278	2,495	2,726	
		Operating Transfers To (From) Reserves [Not Capital]													
		\$50k per year indexed - Council Resolution.			55,672	57,064	58,747	60,480	62,264	63,976	65,736	67,543	69,401	71,309	
		Capital Works Program													
		1.20	Port Geographe Development - Capital Works			(50,875)	(51,765)	(52,801)	(53,989)	(55,203)	(56,445)	(57,715)	(59,014)	(60,342)	(61,700)
Closing Balance			65,306	70,931	77,587	85,630	94,403	103,822	113,919	124,727	136,281	148,616			
60	Port Geographe Waterways Management Reserve (SAR) (DoT Requirements)	Opening Balance			3,156,102	3,020,923	2,885,777	2,765,392	2,672,705	2,579,667	2,485,989	2,391,899	2,297,644	2,203,491	
		Interest Earned			15,781	15,105	28,858	55,308	53,454	51,593	49,720	47,838	45,953	44,070	
		Operating Transfers To (From) Reserves [Not Capital]													
		Represents expected maintenance costs for Port Geo waterways			(380,625)	(389,189)	(398,919)	(408,892)	(419,114)	(429,592)	(440,332)	(451,340)	(462,624)	(474,190)	
		Represents SAR for Port Geographe area			229,665	238,938	249,676	260,897	272,622	284,321	296,522	309,247	322,518	336,358	
Closing Balance			3,020,923	2,885,777	2,765,392	2,672,705	2,579,667	2,485,989	2,391,899	2,297,644	2,203,491	2,109,729			
62	Provence Landscape Maintenance Reserve (SAR)	Opening Balance			1,251,615	1,046,374	1,126,050	1,123,675	1,157,783	1,027,210	1,046,589	1,169,281	1,302,732	1,037,552	
		Interest Earned			6,258	5,232	11,261	22,474	23,156	20,544	20,932	23,386	26,055	20,751	
		Operating Transfers To (From) Reserves [Not Capital]													
		50% of maintenance & contractor costs - Provence			(76,125)	(77,838)	(79,784)	(81,779)	(83,823)	(85,919)	(88,067)	(90,268)	(92,525)	(94,838)	
		Represents SAR for Provence			189,626	197,282	206,148	215,413	225,094	234,753	244,827	255,333	266,290	277,717	
		Capital Works Program													
		1.21	Provence - Asset Management Plan			(325,000)	(45,000)	(140,000)	(122,000)	(295,000)	(150,000)	(55,000)	(55,000)	(465,000)	(55,000)
Closing Balance			1,046,374	1,126,050	1,123,675	1,157,783	1,027,210	1,046,589	1,169,281	1,302,732	1,037,552	1,186,183			



City of Busselton  
Projected Reserves Schedule (Categorical Listing)  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
					2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
68	Vasse Newtown Landscape Maintenance Reserve (SAR)	Opening Balance			634,344	725,841	408,293	514,749	601,332	731,945	873,412	1,055,619	1,221,196	1,399,514
		Interest Earned			3,172	3,629	4,083	10,295	12,027	14,639	17,468	21,112	24,424	27,990
		Operating Transfers To (From) Reserves [Not Capital]												
			50% of maintenance & contractor costs - Vasse Represents SAR for Vasse	(51,055) 189,380	(52,203) 197,026	(53,508) 205,881	(54,846) 215,134	(56,217) 224,803	(57,622) 234,450	(59,063) 244,511	(60,539) 255,004	(62,053) 265,947	(63,604) 277,359	
		Capital Works Program												
		1.22	Vasse - Asset Management Plan	(50,000)	(466,000)	(50,000)	(84,000)	(50,000)	(50,000)	(20,710)	(50,000)	(50,000)	(50,000)	
Closing Balance				725,841	408,293	514,749	601,332	731,945	873,412	1,055,619	1,221,196	1,399,514	1,591,259	
23	Commonage Precinct Bushfire Facilities Reserve	Opening Balance			58,809	59,103	59,399	59,993	61,193	62,417	63,665	64,938	66,237	67,562
		Interest Earned			294	296	594	1,200	1,224	1,248	1,273	1,299	1,325	1,351
		Closing Balance			59,103	59,399	59,993	61,193	62,417	63,665	64,938	66,237	67,562	68,913
21	Commonage Community Facilities Dunsborough Lakes South Reserve	Opening Balance			74,583	74,956	75,331	76,084	77,606	79,158	80,741	82,356	84,003	85,683
		Interest Earned			373	375	753	1,522	1,552	1,583	1,615	1,647	1,680	1,714
		Closing Balance			74,956	75,331	76,084	77,606	79,158	80,741	82,356	84,003	85,683	87,397
22	Commonage Community Facilities South Biddle Precinct Reserve	Opening Balance			909,499	914,046	168,616	170,302	173,708	177,182	180,726	184,341	188,028	191,789
		Interest Earned			4,547	4,570	1,686	3,406	3,474	3,544	3,615	3,687	3,761	3,836
		Capital Works Program												
		3.10	New Commonage Fire Shed/Community Facility	-	(750,000)	-	-	-	-	-	-	-	-	
Closing Balance				914,046	168,616	170,302	173,708	177,182	180,726	184,341	188,028	191,789	195,625	
City General Reserves														
11	Busselton Area Drainage and Waterways Improvement Reserve	Opening Balance			292,767	235,216	176,344	116,859	56,569	57,700	58,854	60,031	61,232	62,457
		Interest Earned			1,464	1,176	1,763	2,337	1,131	1,154	1,177	1,201	1,225	1,249
		Operating Transfers To (From) Reserves [Not Capital]												
			Drainage consultancy expenses	(30,525)	(31,059)	(31,680)	(32,393)	-	-	-	-	-	-	
		Capital Works Program												
		3.13	Vasse River Beautification Project (Bridge to Bridge)	(28,490)	(28,989)	(29,568)	(30,234)	-	-	-	-	-	-	
Closing Balance				235,216	176,344	116,859	56,569	57,700	58,854	60,031	61,232	62,457	63,706	

City of Busselton  
Projected Reserves Schedule (Categorical Listing)  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
20	Coastal and Climate Adaptation Reserve	Opening Balance			525,157	484	2,595	16,587	169,897	517,542	83,221	83,534	589,514	123,713
		Interest Earned			2,626	2	26	332	3,398	10,351	1,664	1,671	11,790	2,474
		Operating Transfers To (From) Reserves [Not Capital]												
				Beach Monitoring	(50,000)	(51,250)	(52,531)	(53,845)	(55,191)	(56,570)	(57,985)	(59,434)	(60,920)	(62,443)
				Res 0706/141(increase by CPI each year)	528,467	549,804	574,514	600,334	627,315	654,234	682,309	711,589	742,125	773,971
				Asset Management Plan - increased by 1.00% over 4 years starting in 2023-24.	264,234	549,804	574,514	600,334	627,315	654,234	682,309	711,589	742,125	773,971
				To fund Coastal and Climate Adaptation requirements.	220,000	745,000	120,000	-	-	-	-	-	-	-
		Capital Works Program												
		1.11		Coastal Protection Capital Works - Asset Management Plan	(1,490,000)	(1,791,250)	(1,202,531)	(993,845)	(855,191)	(1,696,570)	(1,307,985)	(859,434)	(1,900,920)	(1,610,000)
		Closing Balance			484	2,595	16,587	169,897	517,542	83,221	83,534	589,514	123,713	1,686
38	Emergency Disaster Recovery Reserve	Opening Balance			115,169	136,095	157,482	180,177	205,376	231,565	258,774	287,036	316,382	346,846
		Interest Earned			576	680	1,575	3,604	4,108	4,631	5,175	5,741	6,328	6,937
		Operating Transfers To (From) Reserves [Not Capital]												
				Annual Allocation	20,350	20,706	21,120	21,595	22,081	22,578	23,086	23,606	24,137	24,680
		Closing Balance			136,095	157,482	180,177	205,376	231,565	258,774	287,036	316,382	346,846	378,463
39	Energy Sustainability Reserve	Opening Balance			139,205	139,644	140,079	141,209	143,756	146,348	148,984	151,666	154,394	157,169
		Interest Earned			696	698	1,401	2,824	2,875	2,927	2,980	3,033	3,088	3,143
		Operating Transfers To (From) Reserves [Not Capital]												
				To fund loan repayments on City Solar Farm	-	-	(56,820)	(113,640)	(113,640)	(113,641)	(113,640)	(113,641)	(113,640)	(113,640)
				Annual Allocation to assist with funding the Energy Strategy	105,062	107,688	110,381	113,140	115,969	118,868	121,840	124,886	128,008	131,208
				To fund loan repayments on City Solar Farm	-	-	56,820	113,640	113,640	113,641	113,640	113,641	113,640	113,640
		Capital Works Program												
		3.7		Energy Efficiency Initiatives	(105,319)	(107,952)	(110,651)	(113,417)	(116,252)	(119,159)	(122,137)	(125,191)	(128,321)	(131,529)
		Closing Balance			139,644	140,079	141,209	143,756	146,348	148,984	151,666	154,394	157,169	159,991
16	Cemetery Reserve	Opening Balance			62,218	129,698	199,063	271,143	347,845	427,290	509,552	594,707	682,833	774,009
		Interest Earned			311	648	1,991	5,423	6,957	8,546	10,191	11,894	13,657	15,480
		Operating Transfers To (From) Reserves [Not Capital]												
				100% of Cemetery Burial Fees transferred to Cemeteries Reserve	148,869	151,846	154,882	157,979	161,139	164,362	167,649	171,002	174,422	177,911
		Capital Works Program												
		1.8		Cemeteries - Capital Works	(81,700)	(83,130)	(84,792)	(86,700)	(88,651)	(90,646)	(92,685)	(94,771)	(96,903)	(99,083)
		Closing Balance			129,698	199,063	271,143	347,845	427,290	509,552	594,707	682,833	774,009	868,317
63	Public Art Reserve	Opening Balance			38,939	39,134	39,330	39,723	40,517	41,327	42,154	42,997	43,857	44,734
		Interest Earned			195	196	393	794	810	827	843	860	877	895
		Operating Transfers To (From) Reserves [Not Capital]												
				Developer Contributions	-	-	-	-	-	-	-	-	-	-
		Closing Balance			39,134	39,330	39,723	40,517	41,327	42,154	42,997	43,857	44,734	45,629

City of Busselton  
Projected Reserves Schedule (Categorical Listing)  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
67	Strategic Projects Reserve	Opening Balance			271,648	321,545	372,597	326,756	284,801	243,106	301,701	362,615	425,919	491,686
		Interest Earned			1,358	1,608	3,726	6,535	5,696	4,862	6,034	7,252	8,518	9,834
		Operating Transfers To (From) Reserves [Not Capital]												
				Council Res C1303/074 (27/03/2014) \$25k per annum indexed	26,201	26,659	27,192	27,804	28,430	29,069	29,723	30,392	31,076	31,775
				50% of Lease income from Fire Station transfers to Strategic Projects Reserve	22,338	22,785	23,241	23,706	24,180	24,663	25,157	25,660	26,173	26,696
		Capital Works Program												
		3.17		Strategic Land Purchase / Sale of Ambergate Land	-	-	(100,000)	(100,000)	(100,000)	-	-	-	-	-
Closing Balance					321,545	372,597	326,756	284,801	243,106	301,701	362,615	425,919	491,686	559,991
76	LED Streetlight Replacement Program Reserve	Opening Balance			-	-	-	-	-	-	-	-	-	-
		Interest Earned			-	-	-	-	-	-	-	-	-	-
		Operating Transfers To (From) Reserves [Not Capital]												
				Annual Allocation	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
		Capital Works Program												
		3.21		LED Streetlighting Replacement Program	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Closing Balance					-	-	-	-	-	-	-	-	-	
77	Debt Default Reserve	Opening Balance			250,000	251,250	252,506	255,031	260,132	265,335	270,642	276,055	281,576	287,208
		Interest Earned			1,250	1,256	2,525	5,101	5,203	5,307	5,413	5,521	5,632	5,744
		Closing Balance			251,250	252,506	255,031	260,132	265,335	270,642	276,055	281,576	287,208	292,952
78	Waterways Restoration Reserve	Opening Balance			-	-	-	-	-	-	-	-	-	-
		Interest Earned			-	-	-	-	-	-	-	-	-	-
		Operating Transfers To (From) Reserves [Not Capital]												
				To fund Waterways Restoration requirements.	290,000	70,000	500,000	500,000	500,000	-	-	-	-	-
		Capital Works Program												
		3.23		Vasse River Restoration	(290,000)	(70,000)	(500,000)	(500,000)	(500,000)	-	-	-	-	-
Closing Balance					-	-	-	-	-	-	-	-	-	
GRAND TOTAL					41,648,964	37,439,134	37,672,119	40,065,375	42,399,258	46,805,735	48,536,876	56,038,991	60,029,713	66,763,615

**City of Busselton**  
**Forecast Statement of Comprehensive Income - *by Nature or Type***  
For the period 2021 - 2031  
*Draft Base Scenario - Version 2*

					1	2	3	4	5	6	7	8	9	10
	2017-18	2018-19	2019-20	Base	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Revenues														
Rates	45,094,369	48,575,646	51,997,844	52,965,900	55,275,687	57,507,448	60,091,978	62,792,660	65,614,717	68,430,410	71,366,932	74,429,466	77,623,423	80,954,439
Operating grants, subsidies and contributions	4,736,243	3,747,650	5,664,503	4,819,786	4,437,615	4,532,624	4,654,781	4,731,578	4,809,914	4,889,817	4,971,313	5,054,444	5,139,241	5,225,735
Fees and charges	15,517,916	15,828,160	15,074,219	16,398,638	18,158,346	19,352,253	20,930,031	22,452,561	23,059,557	24,482,644	25,349,772	25,900,366	26,413,191	26,714,743
Interest earnings	2,453,556	2,283,760	1,780,180	1,046,684	770,897	800,692	1,112,948	1,627,841	1,675,830	1,733,005	1,821,706	1,865,769	2,035,231	2,128,766
Other revenue	519,958	337,740	424,730	424,730	407,263	511,753	800,971	882,239	928,125	976,226	989,752	1,003,449	1,017,264	1,031,303
	68,322,042	70,772,956	74,941,476	75,655,738	79,049,808	82,704,770	87,590,709	92,486,879	96,088,143	100,512,102	104,499,475	108,253,494	112,228,350	116,054,986
Expenses														
Employee costs	( 28,746,867)	( 31,215,454)	( 32,543,216)	( 33,604,206)	( 33,990,510)	( 35,191,508)	( 37,069,685)	( 38,325,504)	( 39,506,557)	( 40,715,712)	( 41,875,767)	( 43,217,019)	( 44,444,507)	( 45,861,765)
Materials and contracts	( 15,686,046)	( 18,621,467)	( 16,858,209)	( 18,710,746)	( 18,253,209)	( 18,935,621)	( 19,960,794)	( 21,126,019)	( 21,917,767)	( 23,395,448)	( 24,559,883)	( 25,422,421)	( 26,479,885)	( 27,288,027)
Utility charges	( 2,478,776)	( 2,569,240)	( 2,633,428)	( 2,770,956)	( 2,829,989)	( 2,939,091)	( 3,087,252)	( 3,120,715)	( 3,221,495)	( 3,333,533)	( 3,449,435)	( 3,569,323)	( 3,693,360)	( 3,821,676)
Depreciation on non-current assets	( 18,581,517)	( 19,070,922)	( 23,496,226)	( 24,050,074)	( 24,589,667)	( 26,514,180)	( 28,176,561)	( 29,793,431)	( 31,395,860)	( 33,161,109)	( 35,168,256)	( 36,603,568)	( 38,445,337)	( 40,425,519)
Interest expenses	( 1,250,420)	( 1,374,387)	( 1,329,246)	( 1,301,926)	( 1,238,797)	( 1,323,838)	( 1,310,907)	( 1,302,325)	( 1,277,450)	( 1,216,298)	( 1,095,904)	( 1,029,148)	( 1,038,049)	( 1,037,610)
Insurance expenses	( 651,943)	( 698,808)	( 730,852)	( 770,664)	( 777,589)	( 810,919)	( 866,147)	( 892,130)	( 918,892)	( 946,466)	( 974,864)	( 1,004,113)	( 1,034,242)	( 1,065,264)
Other expenditure	( 2,812,207)	( 3,046,879)	( 1,029,390)	( 2,811,079)	( 4,298,603)	( 4,539,024)	( 3,577,154)	( 3,157,766)	( 2,709,440)	( 2,844,107)	( 3,214,040)	( 2,666,936)	( 2,869,228)	( 3,097,404)
	( 70,207,776)	( 76,597,157)	( 78,620,567)	( 84,019,651)	( 85,978,364)	( 90,254,181)	( 94,048,500)	( 97,717,890)	( 100,947,461)	( 105,612,673)	( 110,338,149)	( 113,512,528)	( 118,004,608)	( 122,597,265)
	( 1,885,734)	( 5,824,201)	( 3,679,091)	( 8,363,913)	( 6,928,556)	( 7,549,411)	( 6,457,791)	( 5,231,011)	( 4,859,318)	( 5,100,571)	( 5,838,674)	( 5,259,034)	( 5,776,258)	( 6,542,279)
Non-operating grants, subsidies and contributions	24,793,990	30,347,185	18,529,803	29,904,462	17,597,824	15,198,877	27,535,849	11,451,992	11,610,812	9,855,989	10,478,748	10,168,145	12,015,477	11,519,271
Profit on asset disposals	55,551	82,137	74,304	19,193	0	0	0	0	0	0	0	0	0	0
Loss on asset disposal	( 681,441)	( 34,577)	( 537,558)	( 90,673)	0	0	0	0	0	0	0	0	0	0
NET RESULT	22,282,366	24,570,544	14,387,458	21,469,069	10,669,268	7,649,466	21,078,058	6,220,981	6,751,494	4,755,418	4,640,074	4,909,111	6,239,219	4,976,992
Other comprehensive income	31,925,811	0	0	0	12,107,063	12,648,676	15,031,162	17,658,455	18,135,361	18,610,045	18,968,090	19,609,989	20,013,395	20,534,125
TOTAL COMPREHENSIVE INCOME	54,208,177	24,570,544	14,387,458	21,469,069	22,776,331	20,298,142	36,109,220	23,879,436	24,886,855	23,365,463	23,608,164	24,519,100	26,252,614	25,511,117

City of Busselton														
Forecast Statement of Comprehensive Income - <i>by Program</i>														
For the period 2021 - 2031														
Draft Base Scenario - Version 2														
	1	2	3	4	5	6	7	8	9	10				
	2017-18	2018-19	2019-20	Base	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Revenue														
Governance	218,957	275,000	382,565	219,800	188,088	191,849	195,686	199,596	203,586	207,657	211,808	216,043	220,365	224,772
General purpose funding	49,873,924	52,031,810	56,168,312	55,538,506	58,460,183	60,753,182	63,682,066	66,930,406	69,833,897	72,740,901	75,800,964	78,943,120	82,342,831	85,804,418
Law, order, public safety	775,115	749,777	968,661	1,429,850	722,510	735,443	748,750	762,429	776,479	790,898	805,688	820,852	836,390	852,307
Health	720,928	587,300	656,781	623,950	636,429	649,157	662,137	675,380	688,887	702,666	716,718	731,053	745,675	760,588
Education and welfare	4,940	6,300	8,867	6,700	6,834	6,970	7,109	7,251	7,396	7,545	7,696	7,851	8,009	8,169
Housing	473,969	475,400	502,130	488,300	498,066	508,027	518,188	528,551	539,122	549,904	560,902	572,120	583,562	595,233
Community amenities	8,830,636	8,697,362	8,655,411	8,819,000	9,142,801	9,676,546	10,154,493	10,636,064	10,842,733	11,053,442	11,268,276	11,487,308	11,710,627	11,938,318
Recreation and culture	3,672,339	3,882,968	3,927,871	3,947,757	4,006,082	4,086,201	4,167,920	4,251,276	4,336,301	4,423,030	4,511,492	4,601,722	4,693,753	4,787,633
Transport	1,389,329	1,430,330	1,362,737	2,195,235	157,539	160,688	163,900	167,177	170,521	173,930	177,409	180,956	184,574	188,266
Economic services	1,925,645	2,071,539	1,809,922	1,873,392	2,059,784	2,100,978	2,143,000	2,185,860	2,229,578	2,274,170	2,319,652	2,366,046	2,413,366	2,461,633
Other property and services	436,260	565,170	498,219	513,248	3,171,492	3,835,729	5,147,460	6,142,889	6,459,643	7,587,959	8,118,870	8,326,423	8,489,198	8,433,649
	68,322,042	70,772,956	74,941,476	75,655,738	79,049,808	82,704,770	87,590,709	92,486,879	96,088,143	100,512,102	104,499,475	108,253,494	112,228,350	116,054,986
Expenses excluding finance costs														
Governance	( 5,572,139)	( 6,719,836)	( 6,792,460)	( 7,470,632)	( 7,253,370)	( 7,369,013)	( 7,716,544)	( 7,870,506)	( 8,225,111)	( 8,447,034)	( 8,794,334)	( 8,930,749)	( 9,330,769)	( 9,512,939)
General purpose funding	( 1,309,152)	( 1,118,745)	( 1,085,183)	( 1,236,570)	( 1,434,664)	( 1,179,767)	( 1,208,322)	( 1,522,558)	( 1,267,496)	( 1,298,175)	( 1,619,611)	( 1,361,740)	( 1,394,689)	( 1,723,445)
Law, order, public safety	( 2,919,132)	( 3,168,368)	( 3,403,391)	( 3,738,812)	( 3,117,472)	( 3,206,251)	( 3,298,939)	( 3,392,582)	( 3,487,718)	( 3,587,238)	( 3,692,325)	( 3,790,056)	( 3,896,058)	( 4,006,108)
Health	( 1,450,108)	( 1,493,536)	( 1,443,764)	( 1,514,624)	( 1,539,872)	( 1,573,272)	( 1,611,009)	( 1,649,578)	( 1,689,022)	( 1,729,513)	( 1,771,122)	( 1,813,204)	( 1,856,578)	( 1,901,055)
Education and welfare	( 161,830)	( 151,790)	( 169,093)	( 157,617)	( 160,192)	( 164,964)	( 169,939)	( 174,976)	( 180,101)	( 185,466)	( 191,132)	( 196,424)	( 202,159)	( 208,114)
Housing	( 1,259,456)	( 1,314,324)	( 1,305,071)	( 1,296,665)	( 1,324,143)	( 1,410,303)	( 1,486,573)	( 1,561,238)	( 1,635,586)	( 1,716,919)	( 1,808,427)	( 1,876,642)	( 1,961,814)	( 2,052,920)
Community amenities	( 12,134,184)	( 13,088,564)	( 13,964,955)	( 14,466,327)	( 14,082,375)	( 14,493,172)	( 14,885,630)	( 15,284,964)	( 15,692,458)	( 16,113,739)	( 16,552,254)	( 16,980,408)	( 17,431,868)	( 17,897,714)
Recreation and culture	( 19,631,596)	( 22,258,207)	( 23,239,799)	( 24,398,481)	( 24,422,898)	( 25,428,550)	( 26,369,931)	( 27,285,522)	( 28,220,370)	( 29,192,611)	( 30,247,507)	( 31,159,992)	( 32,217,189)	( 33,318,808)
Transport	( 20,043,293)	( 21,148,516)	( 21,822,344)	( 24,105,554)	( 21,822,364)	( 22,992,285)	( 24,059,924)	( 25,113,198)	( 26,167,984)	( 27,313,236)	( 28,586,040)	( 29,579,998)	( 30,784,085)	( 32,064,550)
Economic services	( 3,249,317)	( 3,547,687)	( 3,287,879)	( 3,646,575)	( 3,587,240)	( 3,670,843)	( 3,764,006)	( 3,859,640)	( 3,957,950)	( 4,059,729)	( 4,164,809)	( 4,270,125)	( 4,379,491)	( 4,491,938)
Other property and services	( 1,227,149)	( 1,213,197)	( 777,381)	( 685,868)	( 5,994,977)	( 7,441,923)	( 8,166,776)	( 8,700,803)	( 9,146,215)	( 10,752,715)	( 11,814,684)	( 12,524,042)	( 13,511,859)	( 14,382,064)
	( 68,957,356)	( 75,222,770)	( 77,291,320)	( 82,717,725)	( 84,739,567)	( 88,930,343)	( 92,737,593)	( 96,415,565)	( 99,670,011)	( 104,396,375)	( 109,242,245)	( 112,483,380)	( 116,966,559)	( 121,559,655)
Finance costs														
Governance	( 717,170)	( 687,544)	( 711,601)	( 679,196)	( 28,460)	( 10,862)	( 2,434)	0	0	0	0	0	0	0
Recreation and culture	( 441,480)	( 600,018)	( 537,258)	( 551,404)	( 13,120)	( 60,679)	( 165,166)	( 219,434)	( 209,362)	( 199,059)	( 188,959)	( 179,280)	( 168,796)	( 157,014)
Transport	( 58,985)	( 54,545)	( 48,639)	( 40,133)	0	0	0	0	0	0	0	0	0	0
Economic services	( 2,100)	( 1,595)	( 1,063)	( 508)	0	0	0	0	0	0	0	0	0	0
Other property and services	( 30,685)	( 30,685)	( 30,685)	( 30,685)	( 1,197,217)	( 1,252,297)	( 1,143,307)	( 1,082,891)	( 1,068,088)	( 1,017,239)	( 906,945)	( 849,868)	( 869,253)	( 880,596)
	( 1,250,420)	( 1,374,387)	( 1,329,246)	( 1,301,926)	( 1,238,797)	( 1,323,838)	( 1,310,907)	( 1,302,325)	( 1,277,450)	( 1,216,298)	( 1,095,904)	( 1,029,148)	( 1,038,049)	( 1,037,610)
Non operating grants, subsidies and contributions														
Governance	0	0	2,069,619	5,591,620	0	0	0	0	0	0	0	0	0	0
Law, order, public safety	580,964	123,310	501,344	97,200	0	0	0	0	0	0	0	0	0	0
Health	8,397	6,000	0	0	0	0	0	0	0	0	0	0	0	0
Community amenities	1,863	500,000	381,935	960,218	1,520,870	1,875,664	1,148,177	1,173,552	1,199,489	1,225,999	1,253,097	1,280,795	1,309,108	1,338,045
Recreation and culture	5,305,642	4,401,995	4,053,351	6,645,744	9,274,496	6,710,225	2,833,624	2,756,989	2,744,312	1,314,190	1,757,762	1,373,994	2,124,100	1,436,519
Transport	18,897,124	25,315,880	11,546,519	16,609,680	6,014,727	5,812,522	22,598,773	6,549,181	6,677,366	6,308,388	6,442,310	6,669,201	7,719,121	7,862,138
Economic services	0	0	0	0	0	0	0	1	0	0	0	0	0	0
Other property and services	0	0	( 22,965)	0	787,731	800,466	955,275	972,269	989,645	1,007,412	1,025,579	844,155	863,148	882,569
	24,793,990	30,347,185	18,529,803	29,904,462	17,597,824	15,198,877	27,535,849	11,451,992	11,610,812	9,855,989	10,478,748	10,168,145	12,015,477	11,519,271



**City of Busselton**  
**Forecast Statement of Comprehensive Income - by Program**  
For the period 2021 - 2031  
*Draft Base Scenario - Version 2*

					1	2	3	4	5	6	7	8	9	10
	2017-18	2018-19	2019-20	Base	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Profit/(loss) on disposal of assets														
Governance	( 3,159)	600	2,134	0	0	0	0	0	0	0	0	0	0	0
Law, order, public safety	12,110	( 1,162)	( 18,000)	( 6,000)	0	0	0	0	0	0	0	0	0	0
Health	488	400	0	1,000	0	0	0	0	0	0	0	0	0	0
Community amenities	799	1,100	3,932	( 52,893)	0	0	0	0	0	0	0	0	0	0
Recreation and culture	( 84,204)	31,794	( 275,088)	441	0	0	0	0	0	0	0	0	0	0
Transport	( 554,919)	18,868	( 167,679)	( 30,028)	0	0	0	0	0	0	0	0	0	0
Economic services	( 62)	1,100	( 2,675)	0	0	0	0	0	0	0	0	0	0	0
Other property and services	3,229	( 5,140)	( 5,879)	16,000	0	0	0	0	0	0	0	0	0	0
	( 625,890)	47,560	( 463,255)	( 71,480)	0	0	0	0	0	0	0	0	0	0
NET RESULT	22,282,366	24,570,544	14,387,458	21,469,069	10,669,268	7,649,466	21,078,058	6,220,981	6,751,494	4,755,418	4,640,074	4,909,111	6,239,219	4,976,992
Other comprehensive income	31,925,811	0	0	0	12,107,063	12,648,676	15,031,162	17,658,455	18,135,361	18,610,045	18,968,090	19,609,989	20,013,395	20,534,125
TOTAL COMPREHENSIVE INCOME	54,208,177	24,570,544	14,387,458	21,469,069	22,776,331	20,298,142	36,109,220	23,879,436	24,886,855	23,365,463	23,608,164	24,519,100	26,252,614	25,511,117

**City of Busselton**  
Forecast Statement of Cash Flows  
For the period 2021 - 2031  
*Draft Base Scenario - Version 2*

	1	2	3	4	5	6	7	8	9	10
	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash flows from operating activities</b>										
<b>Receipts</b>										
Rates	55,275,687	57,507,448	60,091,978	62,792,660	65,614,717	68,430,410	71,366,932	74,429,466	77,623,423	80,954,439
Operating grants, subsidies and contributions	4,437,615	4,532,624	4,654,781	4,731,578	4,809,914	4,889,817	4,971,313	5,054,444	5,139,241	5,225,735
Fees and charges	18,158,346	19,352,253	20,930,031	22,452,561	23,059,557	24,482,644	25,349,772	25,900,366	26,413,191	26,714,743
Interest earnings	770,897	800,692	1,112,948	1,627,841	1,675,830	1,733,005	1,821,706	1,865,769	2,035,231	2,128,766
Other revenue	407,263	511,753	800,971	882,239	928,125	976,226	989,752	1,003,449	1,017,264	1,031,303
	79,049,808	82,704,770	87,590,709	92,486,879	96,088,143	100,512,102	104,499,475	108,253,494	112,228,350	116,054,986
<b>Payments</b>										
Employee costs	( 33,990,510)	( 35,191,508)	( 37,069,685)	( 38,325,504)	( 39,506,557)	( 40,715,712)	( 41,875,767)	( 43,217,019)	( 44,444,507)	( 45,861,765)
Materials and contracts	( 18,253,209)	( 18,935,621)	( 19,960,794)	( 21,126,019)	( 21,917,767)	( 23,395,448)	( 24,559,883)	( 25,422,421)	( 26,479,885)	( 27,288,027)
Utility charges	( 2,829,989)	( 2,939,091)	( 3,087,252)	( 3,120,715)	( 3,221,495)	( 3,333,533)	( 3,449,435)	( 3,569,323)	( 3,693,360)	( 3,821,676)
Interest expenses	( 1,238,797)	( 1,323,838)	( 1,310,907)	( 1,302,325)	( 1,277,450)	( 1,216,298)	( 1,095,904)	( 1,029,148)	( 1,038,049)	( 1,037,610)
Insurance expenses	( 777,589)	( 810,919)	( 866,147)	( 892,130)	( 918,892)	( 946,466)	( 974,864)	( 1,004,113)	( 1,034,242)	( 1,065,264)
Other expenditure	( 4,298,603)	( 4,539,024)	( 3,577,154)	( 3,157,766)	( 2,709,440)	( 2,844,107)	( 3,214,040)	( 2,666,936)	( 2,869,228)	( 3,097,404)
	( 61,388,697)	( 63,740,001)	( 65,871,939)	( 67,924,459)	( 69,551,601)	( 72,451,564)	( 75,169,893)	( 76,908,960)	( 79,559,271)	( 82,171,746)
<b>Net cash provided by (used in) operating activities</b>	17,661,111	18,964,769	21,718,770	24,562,420	26,536,542	28,060,538	29,329,582	31,344,534	32,669,079	33,883,240
<b>Cash flows from investing activities</b>										
Payments for purchase of property, plant & equipment	( 20,534,427)	( 23,226,598)	( 7,761,580)	( 11,608,411)	( 12,516,339)	( 9,643,484)	( 11,841,360)	( 8,848,835)	( 5,867,475)	( 5,451,991)
Payments for construction of infrastructure	( 23,677,460)	( 22,731,293)	( 39,698,282)	( 22,797,036)	( 23,994,342)	( 22,375,797)	( 22,978,135)	( 25,473,574)	( 35,286,130)	( 33,776,103)
Advances to community groups	( 200,000)	( 4,200,000)	( 5,250,000)	( 250,000)	( 250,000)	( 300,000)	( 300,000)	( 300,000)	( 300,000)	( 300,000)
Proceeds from non-operating grants, subsidies and contributions	17,597,824	15,198,877	27,535,849	11,451,992	11,610,812	9,855,989	10,478,748	10,168,145	12,015,477	11,519,271
Proceeds from self supporting loans	76,718	272,874	577,881	711,811	747,247	783,571	795,083	833,460	879,325	910,767
Proceeds from sale of plant & equipment	672,493	3,381,884	915,693	849,978	783,946	931,405	1,130,571	713,847	676,403	747,522
<b>Net cash provided by (used in) investing activities</b>	( 26,064,852)	( 31,304,256)	( 23,680,439)	( 21,641,666)	( 23,618,676)	( 20,748,316)	( 22,715,093)	( 22,906,957)	( 27,882,400)	( 26,350,534)
<b>Cash flows from financing activities</b>										
Repayment of debentures	( 3,338,470)	( 3,906,741)	( 4,312,551)	( 4,374,169)	( 5,560,342)	( 5,199,269)	( 4,765,077)	( 4,288,563)	( 4,380,085)	( 4,871,912)
Proceeds from new debentures	7,700,000	11,700,000	6,250,000	3,850,000	5,500,000	2,300,000	300,000	4,300,000	4,300,000	4,300,000
<b>Net cash provided by (used in) financing activities</b>	4,361,530	7,793,259	1,937,449	( 524,169)	( 60,342)	( 2,899,269)	( 4,465,077)	11,437	( 80,085)	( 571,912)
<b>Net increase (decrease) in cash held*</b>	( 4,042,211)	( 4,546,228)	( 24,220)	2,396,585	2,857,524	4,412,953	2,149,412	8,449,014	4,706,594	6,960,794
Cash at beginning of year	53,705,404	49,663,193	45,116,965	45,092,745	47,489,330	50,346,854	54,759,807	56,909,219	65,358,232	70,064,827
<b>Cash and cash equivalents at the end of year</b>	49,663,193	45,116,965	45,092,745	47,489,330	50,346,854	54,759,807	56,909,219	65,358,233	70,064,826	77,025,621

\*Note: Net decrease in available cash in Years 1 and 2 is financed by Reserve funds. After Year 3, positive cash flow restores Reserve balances.

# City of Busselton

## Forecast Statement of Cash Flows

For the period 2021 - 2031

*Draft Base Scenario - Version 2*

	1	2	3	4	5	6	7	8	9	10
	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Reconciliation of net cash provided by operating activities to net result</b>										
Net result	10,669,268	7,649,466	21,078,058	6,220,981	6,751,494	4,755,418	4,640,074	4,909,111	6,239,219	4,976,992
Depreciation	24,589,667	26,514,180	28,176,561	29,793,431	31,395,860	33,161,109	35,168,256	36,603,568	38,445,337	40,425,519
Grants/contributions for the development of assets	( 17,597,824)	( 15,198,877)	( 27,535,849)	( 11,451,992)	( 11,610,812)	( 9,855,989)	( 10,478,748)	( 10,168,145)	( 12,015,477)	( 11,519,271)
<b>Net cash from operating activities</b>	<b>17,661,111</b>	<b>18,964,769</b>	<b>21,718,770</b>	<b>24,562,420</b>	<b>26,536,542</b>	<b>28,060,538</b>	<b>29,329,582</b>	<b>31,344,534</b>	<b>32,669,079</b>	<b>33,883,240</b>

City of Busselton  
Forecast Statement of Financial Position  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

	2018	2019	2020	Base	1 30 June 22	2 30 June 23	3 30 June 24	4 30 June 25	5 30 June 26	6 30 June 27	7 30 June 28	8 30 June 29	9 30 June 30	10 30 June 31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<strong>CURRENT ASSETS</strong>														
Unrestricted cash and cash equivalents	4,885,287	3,204,485	1,595,119	1,583,205	1,690,253	1,353,855	1,096,650	1,099,979	1,623,620	1,630,096	2,048,367	2,995,265	3,711,138	3,938,029
Restricted cash and cash equivalent	67,528,052	67,067,833	68,906,185	52,122,199	47,972,940	43,763,110	43,996,095	46,389,351	48,723,234	53,129,711	54,860,852	62,362,967	66,353,689	73,087,591
Financial assets	0	69,803	66,867	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Trade and other receivables	4,416,239	3,295,657	3,629,345	3,500,000	3,696,156	4,001,163	4,135,093	4,170,529	4,206,853	4,218,365	4,256,742	4,302,607	4,334,049	4,347,318
Inventories	23,671	24,981	25,802	25,802	25,802	25,802	25,802	25,802	25,802	25,802	25,802	25,802	25,802	25,802
Other assets	0	266,918	212,924	212,924	212,924	212,924	212,924	212,924	212,924	212,924	212,924	212,924	212,924	212,924
TOTAL CURRENT ASSETS	76,853,249	73,929,677	74,436,242	57,509,130	53,663,075	49,421,854	49,531,564	51,963,585	54,857,433	59,281,898	61,469,687	69,964,565	74,702,602	81,676,664
<strong>NON-CURRENT ASSETS</strong>														
Financial assets	0	283,072	306,021	431,806	431,806	431,806	431,806	431,806	431,806	431,806	431,806	431,806	431,806	431,806
Other receivables	633,390	397,461	412,055	412,055	339,181	3,961,300	8,499,489	8,002,242	7,468,671	6,973,588	6,440,128	5,860,803	5,250,036	4,626,000
Property plant and equipment	142,307,532	144,333,682	148,328,945	149,235,242	162,569,087	174,859,398	173,879,317	176,258,821	178,878,007	177,616,110	177,198,510	174,065,758	167,425,035	159,514,854
Infrastructure	553,230,968	564,715,992	569,886,680	594,739,416	612,462,361	628,882,553	663,261,404	682,302,393	702,149,443	719,948,152	737,854,510	757,602,245	786,288,228	812,787,587
TOTAL NON-CURRENT ASSETS	696,171,890	709,730,207	718,933,701	744,818,519	775,802,435	808,135,057	846,072,016	866,995,262	888,927,927	904,969,656	921,924,954	937,960,612	959,395,105	977,360,247
TOTAL ASSETS	773,025,139	783,659,884	793,369,943	802,327,649	829,465,510	857,556,911	895,603,580	918,958,847	943,785,360	964,251,554	983,394,641	1,007,925,177	1,034,097,707	1,059,036,911
<strong>CURRENT LIABILITIES</strong>														
Trade and other payables	9,382,352	4,572,026	4,776,472	5,543,709	5,543,709	5,543,709	5,543,709	5,543,709	5,543,709	5,543,709	5,543,709	5,543,709	5,543,709	5,543,709
Lease liabilities	0	0	498,834	0	0	0	0	0	0	0	0	0	0	0
Current portion of long-term liabilities	0	34,402,303	3,043,263	3,000,000	3,906,741	4,312,551	4,374,169	5,560,342	5,199,269	4,765,077	4,288,563	4,380,085	4,871,912	5,190,125
Provisions	4,492,008	4,614,181	5,237,537	5,237,537	5,237,537	5,237,537	5,237,537	5,237,537	5,237,537	5,237,537	5,237,537	5,237,537	5,237,537	5,237,537
TOTAL CURRENT LIABILITIES	13,874,360	43,588,510	13,556,106	13,781,246	14,687,987	15,093,797	15,155,415	16,341,588	15,980,515	15,546,323	15,069,809	15,161,331	15,653,158	15,971,371
<strong>NON-CURRENT LIABILITIES</strong>														
Lease liabilities	0	0	854,825	0	0	0	0	0	0	0	0	0	0	0
Non-current liabilities	0	2,943,511	17,192,310	12,282,413	12,282,413	12,282,413	12,282,413	12,282,413	12,282,413	12,282,413	12,282,413	12,282,413	12,282,413	12,282,413
Long-term borrowings	34,727,913	0	28,157,696	25,348,481	28,803,270	36,190,719	38,066,550	36,356,208	36,656,939	34,191,862	30,203,299	30,123,214	29,551,302	28,661,177
Provisions	753,327	627,843	665,672	665,672	665,672	665,672	665,672	665,672	665,672	665,672	665,672	665,672	665,672	665,672
TOTAL NON-CURRENT LIABILITIES	35,481,240	3,571,354	46,870,503	38,296,566	41,751,355	49,138,804	51,014,635	49,304,293	49,605,024	47,139,947	43,151,384	43,071,299	42,499,387	41,609,262
TOTAL LIABILITIES	49,355,600	47,159,864	60,426,609	52,077,812	56,439,342	64,232,601	66,170,050	65,645,881	65,585,539	62,686,270	58,221,193	58,232,630	58,152,545	57,580,633
<strong>NET ASSETS</strong>	<strong>723,669,539</strong>	<strong>736,500,020</strong>	<strong>732,943,334</strong>	<strong>750,249,837</strong>	<strong>773,026,168</strong>	<strong>793,324,310</strong>	<strong>829,433,530</strong>	<strong>853,312,966</strong>	<strong>878,199,821</strong>	<strong>901,565,284</strong>	<strong>925,173,448</strong>	<strong>949,692,547</strong>	<strong>975,945,162</strong>	<strong>1,001,456,278</strong>
<strong>EQUITY</strong>														
Retained surplus	440,549,926	444,713,504	436,849,151	468,255,316	483,073,843	494,933,139	515,778,212	519,605,937	524,023,548	524,372,489	527,281,422	524,688,418	526,936,915	525,180,005
Reserves - cash backed	47,978,517	55,590,218	59,897,885	45,798,223	41,648,964	37,439,134	37,672,119	40,065,375	42,399,258	46,805,735	48,536,876	56,038,991	60,029,713	66,763,615
Asset revaluation surplus	235,141,096	236,196,298	236,196,298	236,196,298	248,303,361	260,952,037	275,983,199	293,641,654	311,777,015	330,387,060	349,355,150	368,965,139	388,978,534	409,512,659
TOTAL EQUITY	<strong>723,669,539</strong>	<strong>736,500,020</strong>	<strong>732,943,334</strong>	<strong>750,249,837</strong>	<strong>773,026,168</strong>	<strong>793,324,310</strong>	<strong>829,433,530</strong>	<strong>853,312,966</strong>	<strong>878,199,821</strong>	<strong>901,565,284</strong>	<strong>925,173,448</strong>	<strong>949,692,548</strong>	<strong>975,945,162</strong>	<strong>1,001,456,279</strong>

City of Busselton  
Forecast Statement of Changes in Equity  
For the period 2021 - 2031  
Draft Base Scenario - Version 2

	2018	2019	2020	Base	1	2	3	4	5	6	7	8	9	10
	2018	2019	2020	Base	30 June 2022	30 June 2023	30 June 2024	30 June 2025	30 June 2026	30 June 2027	30 June 2028	30 June 2029	30 June 2030	30 June 2031
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
RETAINED SURPLUS														
Opening balance	418,267,560	427,754,661	426,769,360	432,686,585	468,255,316	483,073,843	494,933,139	515,778,212	519,605,937	524,023,548	524,372,489	527,281,422	524,688,418	526,936,915
Net result	22,282,366	24,570,544	14,387,458	21,469,069	10,669,268	7,649,466	21,078,058	6,220,981	6,751,494	4,755,418	4,640,074	4,909,111	6,239,219	4,976,992
Amount transferred (to)/from reserves		( 7,611,701)	( 4,307,667)	14,099,662	4,149,259	4,209,830	( 232,985)	( 2,393,256)	( 2,333,883)	( 4,406,477)	( 1,731,141)	( 7,502,115)	( 3,990,722)	( 6,733,902)
Closing balance	440,549,926	444,713,504	436,849,151	468,255,316	483,073,843	494,933,139	515,778,212	519,605,937	524,023,548	524,372,489	527,281,422	524,688,418	526,936,915	525,180,005
RESERVES - CASH/INVESTMENT BACKED														
Opening balance	47,978,517	47,978,517	55,590,218	59,897,885	45,798,223	41,648,964	37,439,134	37,672,119	40,065,375	42,399,258	46,805,735	48,536,876	56,038,991	60,029,713
Amount transferred to/(from) retained surplus	0	7,611,701	4,307,667	( 14,099,662)	( 4,149,259)	( 4,209,830)	232,985	2,393,256	2,333,883	4,406,477	1,731,141	7,502,115	3,990,722	6,733,902
Closing balance	47,978,517	55,590,218	59,897,885	45,798,223	41,648,964	37,439,134	37,672,119	40,065,375	42,399,258	46,805,735	48,536,876	56,038,991	60,029,713	66,763,615
ASSET REVALUATION SURPLUS														
Opening balance	235,141,096	236,196,298	236,196,298	236,196,298	236,196,298	248,303,361	260,952,037	275,983,199	293,641,654	311,777,015	330,387,060	349,355,150	368,965,139	388,978,534
Total other comprehensive income	0	0	0	0	12,107,063	12,648,676	15,031,162	17,658,455	18,135,361	18,610,045	18,968,090	19,609,989	20,013,395	20,534,125
Closing balance	235,141,096	236,196,298	236,196,298	236,196,298	248,303,361	260,952,037	275,983,199	293,641,654	311,777,015	330,387,060	349,355,150	368,965,139	388,978,534	409,512,659
TOTAL EQUITY	723,669,539	736,500,020	732,943,334	750,249,837	773,026,168	793,324,310	829,433,530	853,312,966	878,199,821	901,565,284	925,173,448	949,692,548	975,945,162	1,001,456,279

**City of Busselton**  
**Forecast Composition of Estimated Net Current Asset Position**  
For the period 2021 - 2031  
*Draft Base Scenario - Version 2*

	1	2	3	4	5	6	7	8	9	10
	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Estimated surplus/deficit July 1 B/Fwd</b>	6,090,480	6,197,528	5,861,130	5,603,925	5,607,254	6,130,895	6,137,371	6,555,642	7,502,540	8,218,413
<b>CURRENT ASSETS</b>										
Unrestricted cash and equivalents	1,690,253	1,353,855	1,096,650	1,099,979	1,623,620	1,630,096	2,048,367	2,995,265	3,711,138	3,938,029
Restricted cash and cash equivalent	47,972,940	43,763,110	43,996,095	46,389,351	48,723,234	53,129,711	54,860,852	62,362,967	66,353,689	73,087,591
Financial assets	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Trade and other receivables	3,696,156	4,001,163	4,135,093	4,170,529	4,206,853	4,218,365	4,256,742	4,302,607	4,334,049	4,347,318
Inventories	25,802	25,802	25,802	25,802	25,802	25,802	25,802	25,802	25,802	25,802
Other assets	212,924	212,924	212,924	212,924	212,924	212,924	212,924	212,924	212,924	212,924
<b>CURRENT LIABILITIES</b>										
Trade and other payables	( 5,543,709)	( 5,543,709)	( 5,543,709)	( 5,543,709)	( 5,543,709)	( 5,543,709)	( 5,543,709)	( 5,543,709)	( 5,543,709)	( 5,543,709)
Reserves	( 41,648,964)	( 37,439,134)	( 37,672,119)	( 40,065,375)	( 42,399,258)	( 46,805,735)	( 48,536,876)	( 56,038,991)	( 60,029,713)	( 66,763,615)
Current self supporting loans receivable	( 272,874)	( 577,881)	( 711,811)	( 747,247)	( 783,571)	( 795,083)	( 833,460)	( 879,325)	( 910,767)	( 924,036)
Movement in accrued salaries and wages	0	0	0	0	0	0	0	0	0	0
<b>Estimated surplus/deficit June 30 C/Fwd</b>	6,197,528	5,861,130	5,603,925	5,607,254	6,130,895	6,137,371	6,555,642	7,502,540	8,218,413	8,445,304



## City of Busselton

### Forecast Statement of Movements in Fixed Assets

For the period 2021 - 2031

*Draft Base Scenario - Version 2*

	1	2	3	4	5	6	7	8	9	10
	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>CAPITAL WORKS - INFRASTRUCTURE</b>										
Infrastructure - roads	8,442,501	8,406,690	8,752,849	9,718,016	11,242,577	9,669,260	11,055,413	11,971,392	12,357,566	13,974,312
Infrastructure - footpaths and cycleways	2,618,884	2,179,953	2,250,852	2,327,217	2,406,459	2,567,923	2,824,587	3,099,045	3,392,359	3,608,908
Infrastructure - other	3,917,570	3,650,082	4,634,689	3,749,401	3,234,641	1,190,969	848,458	239,340	3,682,484	1,665,078
Infrastructure - bridges	686,612	694,252	703,137	713,333	723,758	734,418	745,317	756,462	767,857	779,509
Infrastructure - car parks	1,457,387	680,980	708,315	737,144	767,204	797,270	1,128,563	861,134	895,035	930,321
Infrastructure - parks, gardens and reserves	5,623,710	6,170,845	5,179,540	4,560,487	4,605,200	6,377,854	5,313,541	7,459,231	12,893,037	11,292,844
Infrastructure - drainage	930,794	948,491	968,901	991,438	1,014,502	1,038,103	1,062,255	1,086,970	1,297,793	1,525,130
Infrastructure - regional airport and industrial park	1	0	16,500,000	0	0	0	0	0	0	0
<b>Total capital works - infrastructure</b>	<b>23,677,459</b>	<b>22,731,292</b>	<b>39,698,283</b>	<b>22,797,036</b>	<b>23,994,341</b>	<b>22,375,798</b>	<b>22,978,134</b>	<b>25,473,574</b>	<b>35,286,131</b>	<b>33,776,103</b>
<b>Represented by:</b>										
Additions - assets at no cost	6,432,431	6,544,997	6,675,897	6,826,105	6,979,693	7,136,736	7,297,311	7,461,503	7,629,387	7,801,047
Additions - expansion, upgrades and new	7,845,160	6,075,601	23,339,917	6,957,439	7,839,398	7,230,412	7,922,118	10,785,210	15,357,575	15,577,513
Additions - renewal	9,399,869	10,110,695	9,682,468	9,013,492	9,175,251	8,008,649	7,758,706	7,226,861	12,299,168	10,397,543
<b>Total Capital Works - Infrastructure</b>	<b>23,677,460</b>	<b>22,731,293</b>	<b>39,698,282</b>	<b>22,797,036</b>	<b>23,994,342</b>	<b>22,375,797</b>	<b>22,978,135</b>	<b>25,473,574</b>	<b>35,286,130</b>	<b>33,776,103</b>
<b>Asset movement reconciliation</b>										
Total capital works infrastructure	23,677,459	22,731,292	39,698,283	22,797,036	23,994,341	22,375,798	22,978,134	25,473,574	35,286,131	33,776,103
Depreciation infrastructure	( 16,362,455)	( 17,029,191)	( 17,897,082)	( 18,679,426)	( 19,499,095)	( 20,375,450)	( 21,270,611)	( 22,327,566)	( 23,646,196)	( 24,968,230)
Net book value of disposed/written off assets	0	0	0	0	0	0	0	0	0	0
Revaluation of infrastructure assets (inflation)	10,407,940	10,718,090	12,577,651	14,923,379	15,351,803	15,798,362	16,198,834	16,601,727	17,046,049	17,691,486
<b>Net movement in infrastructure assets</b>	<b>17,722,944</b>	<b>16,420,191</b>	<b>34,378,852</b>	<b>19,040,989</b>	<b>19,847,049</b>	<b>17,798,710</b>	<b>17,906,357</b>	<b>19,747,735</b>	<b>28,685,984</b>	<b>26,499,359</b>
<b>CAPITAL WORKS - PROPERTY, PLANT AND EQUIPMENT</b>										
Land - freehold land	112,225	2,614,189	416,473	419,094	1,221,773	424,512	377,314	130,179	133,108	136,103
Buildings - non-specialised	16,788,249	15,882,306	2,200,574	7,087,055	7,758,442	4,916,753	5,422,672	4,437,205	1,694,846	1,433,945
Furniture and equipment	710,782	724,476	740,206	757,431	775,062	793,111	896,876	1,008,400	1,023,156	1,050,500
Plant and equipment	2,923,171	4,005,627	4,404,327	3,344,831	2,761,062	3,509,108	5,144,498	3,273,051	3,016,365	2,831,443
<b>Total capital works property, plant and equipment</b>	<b>20,534,427</b>	<b>23,226,598</b>	<b>7,761,580</b>	<b>11,608,411</b>	<b>12,516,339</b>	<b>9,643,484</b>	<b>11,841,360</b>	<b>8,848,835</b>	<b>5,867,475</b>	<b>5,451,991</b>
<b>Represented by:</b>										
Additions - assets at no cost	280,221	285,125	290,827	297,371	304,062	310,903	317,898	325,051	332,365	339,843
Additions - expansion, upgrades and new	15,636,194	17,219,718	2,342,042	6,337,406	7,174,537	4,470,604	5,021,458	1,684,205	692,048	343,232
Additions - renewal	4,618,012	5,721,755	5,128,711	4,973,634	5,037,740	4,861,977	6,502,004	6,839,579	4,843,062	4,768,916
<b>Total capital works property, plant and equipment</b>	<b>20,534,427</b>	<b>23,226,598</b>	<b>7,761,580</b>	<b>11,608,411</b>	<b>12,516,339</b>	<b>9,643,484</b>	<b>11,841,360</b>	<b>8,848,835</b>	<b>5,867,475</b>	<b>5,451,991</b>

## City of Busselton

### Forecast Statement of Movements in Fixed Assets

For the period 2021 - 2031

*Draft Base Scenario - Version 2*

	1	2	3	4	5	6	7	8	9	10
	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Asset movement reconciliation</b>										
Total capital works property, plant and equipment	20,534,427	23,226,598	7,761,580	11,608,411	12,516,339	9,643,484	11,841,360	8,848,835	5,867,475	5,451,991
Depreciation property, plant and equipment	( 8,227,212)	( 9,484,989)	( 10,279,479)	( 11,114,005)	( 11,896,765)	( 12,785,659)	( 13,897,645)	( 14,276,002)	( 14,799,141)	( 15,457,289)
Net book value of disposed/written off assets	( 672,493)	( 3,381,884)	( 915,693)	( 849,978)	( 783,946)	( 931,405)	( 1,130,571)	( 713,847)	( 676,403)	( 747,522)
Revaluation of property, plant and equipment (inflation)	1,699,123	1,930,586	2,453,511	2,735,076	2,783,558	2,811,683	2,769,256	3,008,262	2,967,346	2,842,639
<b>Net movement in property, plant and equipment</b>	<b>13,333,845</b>	<b>12,290,311</b>	<b>( 980,081)</b>	<b>2,379,504</b>	<b>2,619,186</b>	<b>( 1,261,897)</b>	<b>( 417,600)</b>	<b>( 3,132,752)</b>	<b>( 6,640,723)</b>	<b>( 7,910,181)</b>
<b>CAPITAL WORKS - RIGHT OF USE ASSETS</b>										
<b>Total capital works right of use assets</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Asset movement reconciliation</b>										
<b>Net movement in right of use assets</b>	<b>( 214,148)</b>	<b>( 214,148)</b>	<b>( 214,148)</b>	<b>( 128,320)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL WORKS - TOTALS</b>										
<b>Capital works</b>										
Total capital works infrastructure	23,677,459	22,731,292	39,698,283	22,797,036	23,994,341	22,375,798	22,978,134	25,473,574	35,286,131	33,776,103
Total capital works property, plant and equipment	20,534,427	23,226,598	7,761,580	11,608,411	12,516,339	9,643,484	11,841,360	8,848,835	5,867,475	5,451,991
Total capital works right of use assets	0	0	0	0	0	0	0	0	0	0
<b>Total capital works</b>	<b>44,211,886</b>	<b>45,957,890</b>	<b>47,459,863</b>	<b>34,405,447</b>	<b>36,510,680</b>	<b>32,019,282</b>	<b>34,819,494</b>	<b>34,322,409</b>	<b>41,153,606</b>	<b>39,228,094</b>
<b>Fixed asset movement</b>										
Net movement in infrastructure assets	17,722,944	16,420,191	34,378,852	19,040,989	19,847,049	17,798,710	17,906,357	19,747,735	28,685,984	26,499,359
Net movement in property, plant and equipment	13,333,845	12,290,311	( 980,081)	2,379,504	2,619,186	( 1,261,897)	( 417,600)	( 3,132,752)	( 6,640,723)	( 7,910,181)
Net movement in right of use assets	( 214,148)	( 214,148)	( 214,148)	( 128,320)	0	0	0	0	0	0
<b>Net movement in fixed assets</b>	<b>31,056,789</b>	<b>28,710,502</b>	<b>33,398,771</b>	<b>21,420,493</b>	<b>22,466,235</b>	<b>16,536,813</b>	<b>17,488,757</b>	<b>16,614,983</b>	<b>22,045,261</b>	<b>18,589,178</b>

### City of Busselton

Forecast Statement of Capital Funding

For the period 2021 - 2031

*Draft Base Scenario - Version 2*

	1	2	3	4	5	6	7	8	9	10
	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Capital expenditure</b>										
Infrastructure - roads	8,442,501	8,406,690	8,752,849	9,718,016	11,242,577	9,669,260	11,055,413	11,971,392	12,357,566	13,974,312
Infrastructure - footpaths and cycleways	2,618,884	2,179,953	2,250,852	2,327,217	2,406,459	2,567,923	2,824,587	3,099,045	3,392,359	3,608,908
Infrastructure - other	3,917,570	3,650,082	4,634,689	3,749,401	3,234,641	1,190,969	848,458	239,340	3,682,484	1,665,078
Infrastructure - bridges	686,612	694,252	703,137	713,333	723,758	734,418	745,317	756,462	767,857	779,509
Infrastructure - car parks	1,457,387	680,980	708,315	737,144	767,204	797,270	1,128,563	861,134	895,035	930,321
Infrastructure - parks, gardens and reserves	5,623,710	6,170,845	5,179,540	4,560,487	4,605,200	6,377,854	5,313,541	7,459,231	12,893,037	11,292,844
Infrastructure - drainage	930,794	948,491	968,901	991,438	1,014,502	1,038,103	1,062,255	1,086,970	1,297,793	1,525,130
Infrastructure - regional airport and industrial park	1	0	16,500,000	0	0	0	0	0	0	0
Land - freehold land	112,225	2,614,189	416,473	419,094	1,221,773	424,512	377,314	130,179	133,108	136,103
Buildings - non-specialised	16,788,249	15,882,306	2,200,574	7,087,055	7,758,442	4,916,753	5,422,672	4,437,205	1,694,846	1,433,945
Furniture and equipment	710,782	724,476	740,206	757,431	775,062	793,111	896,876	1,008,400	1,023,156	1,050,500
Plant and equipment	2,923,171	4,005,627	4,404,327	3,344,831	2,761,062	3,509,108	5,144,498	3,273,051	3,016,365	2,831,443
<b>Total - Capital expenditure</b>	<b>44,211,886</b>	<b>45,957,890</b>	<b>47,459,863</b>	<b>34,405,447</b>	<b>36,510,680</b>	<b>32,019,282</b>	<b>34,819,494</b>	<b>34,322,409</b>	<b>41,153,606</b>	<b>39,228,094</b>

**City of Busselton**  
Forecast Statement of Capital Funding  
For the period 2021 - 2031  
*Draft Base Scenario - Version 2*

	1	2	3	4	5	6	7	8	9	10
	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Funded by:</b>										
<b>Capital grants &amp; contributions (inc. Donated Assets)</b>										
Infrastructure - roads	4,722,746	4,502,308	4,592,354	5,193,430	5,296,735	4,902,318	5,010,229	5,210,522	6,233,247	6,348,457
Infrastructure - footpaths and cycleways	476,449	484,786	494,482	505,608	516,984	528,616	540,510	552,672	565,107	577,822
Infrastructure - other	260,000	30,000	1,500,000	1,500,000	1,350,000	0	0	0	1	0
Infrastructure - bridges	686,612	694,252	703,137	713,333	723,758	734,418	745,317	756,462	767,857	779,509
Infrastructure - car parks	835,829	131,176	133,800	136,810	139,889	143,036	146,254	149,545	152,910	156,350
Infrastructure - parks, gardens and reserves	1,485,956	1,685,214	1,587,918	1,444,251	1,476,277	1,509,016	1,542,482	1,576,691	2,211,660	1,647,405
Infrastructure - drainage	649,189	660,550	673,761	688,920	704,421	720,270	736,476	753,047	769,991	787,316
Infrastructure - regional airport and industrial park	0	0	16,500,000	0	0	0	0	0	0	0
Land - freehold land	0	0	200,000	200,000	200,000	200,000	200,000	0	0	0
Buildings - non-specialised	6,998,091	5,175,000	104,295	0	109,041	0	414,003	0	119,191	0
Plant and equipment	695,221	1,035,125	290,827	297,371	304,062	310,903	317,898	325,051	332,365	339,843
<b>Total - Capital grants &amp; contributions (inc. Donated Assets)</b>	<b>16,810,093</b>	<b>14,398,411</b>	<b>26,780,574</b>	<b>10,679,723</b>	<b>10,821,167</b>	<b>9,048,577</b>	<b>9,653,169</b>	<b>9,323,990</b>	<b>11,152,329</b>	<b>10,636,702</b>
<b>Own source funding</b>										
Infrastructure - roads	3,719,755	3,904,383	4,160,496	4,524,586	5,945,842	4,766,942	6,045,184	6,760,871	6,124,319	7,625,855
Infrastructure - footpaths and cycleways	2,142,435	1,695,167	1,756,370	1,821,609	1,889,475	2,039,307	2,284,077	2,546,373	2,827,252	3,031,086
Infrastructure - other	3,657,570	3,620,082	3,134,689	2,249,401	1,884,641	1,190,969	848,458	239,340	3,682,483	1,665,078
Infrastructure - car parks	621,558	549,804	574,515	600,334	627,315	654,234	982,309	711,589	742,125	773,971
Infrastructure - parks, gardens and reserves	4,137,754	4,485,631	3,591,622	3,116,236	3,128,923	4,868,838	3,771,059	4,382,540	6,681,377	5,645,439
Infrastructure - drainage	281,605	287,941	295,140	302,518	310,081	317,833	325,779	333,923	527,802	737,814
Infrastructure - regional airport and industrial park	1	0	0	0	0	0	0	0	0	0
Land - freehold land	112,225	114,189	216,473	219,093	1,021,773	224,513	177,314	130,179	133,108	136,103
Buildings - non-specialised	2,290,158	3,207,306	2,096,279	3,487,055	2,399,401	2,916,753	5,008,669	1,937,205	1,575,655	1,433,945
Furniture and equipment	701,595	714,948	730,325	747,187	764,445	782,109	885,476	996,586	1,023,156	1,050,500
Plant and equipment	1,564,644	2,098,146	2,207,688	2,207,726	1,683,671	2,277,802	3,707,429	2,245,967	2,007,597	1,744,078
<b>Total - Own source funding</b>	<b>19,229,301</b>	<b>20,677,595</b>	<b>18,763,596</b>	<b>19,275,746</b>	<b>19,655,568</b>	<b>20,039,301</b>	<b>24,035,754</b>	<b>20,284,572</b>	<b>25,324,874</b>	<b>23,843,870</b>
<b>Borrowings</b>										
Infrastructure - parks, gardens and reserves	0	0	0	0	0	0	0	1,500,000	4,000,000	4,000,000
Buildings - non-specialised	7,500,000	7,500,000	0	3,600,000	5,250,000	2,000,000	0	2,500,000	0	0
Plant and equipment	0	0	1,000,000	0	0	0	0	0	0	0
<b>Total - Borrowings</b>	<b>7,500,000</b>	<b>7,500,000</b>	<b>1,000,000</b>	<b>3,600,000</b>	<b>5,250,000</b>	<b>2,000,000</b>	<b>0</b>	<b>4,000,000</b>	<b>4,000,000</b>	<b>4,000,000</b>
<b>Other (disposals &amp; C/Fwd)</b>										
Land - freehold land	0	2,500,000	0	0	0	0	0	0	0	0
Furniture and equipment	9,187	9,528	9,881	10,244	10,617	11,002	11,400	11,814	0	0
Plant and equipment	663,306	872,356	905,812	839,734	773,329	920,403	1,119,171	702,033	676,403	747,522
<b>Total - Other (disposals &amp; C/Fwd)</b>	<b>672,493</b>	<b>3,381,884</b>	<b>915,693</b>	<b>849,978</b>	<b>783,946</b>	<b>931,405</b>	<b>1,130,571</b>	<b>713,847</b>	<b>676,403</b>	<b>747,522</b>
<b>Total Capital Funding</b>	<b>44,211,886</b>	<b>45,957,890</b>	<b>47,459,863</b>	<b>34,405,447</b>	<b>36,510,680</b>	<b>32,019,282</b>	<b>34,819,494</b>	<b>34,322,409</b>	<b>41,153,606</b>	<b>39,228,094</b>
<b>Unfunded - capital works</b>										
<b>Total - Unfunded - capital works</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**THIS PAGE HAS BEEN INTENTIONALLY LEFT BLANK.**

*Where environment, lifestyle  
and opportunity meet!*



Join Our Community



T (08) 9781 0444  
E [city@busselton.wa.gov.au](mailto:city@busselton.wa.gov.au)

2 Southern Drive  
Busselton

Locked Bag 1  
Busselton WA 6280