Council Agenda

24 March 2021

ALL INFORMATION AVAILABLE IN VARIOUS FORMATS ON REQUEST

city@busselton.wa.gov.au

CITY OF BUSSELTON

MEETING NOTICE AND AGENDA – 24 MARCH 2021

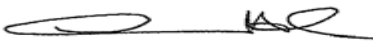
TO: **THE MAYOR AND COUNCILLORS**

NOTICE is given that a meeting of the Council will be held in the Council Chambers, Administration Building, Southern Drive, Busselton on Wednesday, 24 March 2021, commencing at 5.30pm.

Your attendance is respectfully requested.

DISCLAIMER

Statements or decisions made at Council meetings or briefings should not be relied on (or acted upon) by an applicant or any other person or entity until subsequent written notification has been given by or received from the City of Busselton. Without derogating from the generality of the above, approval of planning applications and building permits and acceptance of tenders and quotations will only become effective once written notice to that effect has been given to relevant parties. The City of Busselton expressly disclaims any liability for any loss arising from any person or body relying on any statement or decision made during a Council meeting or briefing.



MIKE ARCHER

CHIEF EXECUTIVE OFFICER

12 March 2021

CITY OF BUSSELTON

AGENDA FOR THE COUNCIL MEETING TO BE HELD ON 24 MARCH 2021

TABLE OF CONTENTS

ITEM NO.	SUBJECT	PAGE NO.
1.	**DECLARATION OF OPENING, ACKNOWLEDGEMENT OF COUNTRY AND ANNOUNCEMENT OF VISITORS**	**5**
2.	**ATTENDANCE**	**5**
3.	**PRAYER**	**5**
4.	**APPLICATION FOR LEAVE OF ABSENCE**	**5**
5.	**DISCLOSURE OF INTERESTS**	**5**
6.	**ANNOUNCEMENTS WITHOUT DISCUSSION**	**5**
7.	**QUESTION TIME FOR PUBLIC**	**5**
8.	**CONFIRMATION AND RECEIPT OF MINUTES**	**6**
	Previous Council Meetings	6
	8.1 Minutes of the Council Meeting held 10 March 2021	6
	Committee Meetings	6
	8.2 Minutes of the Finance Committee Meeting held 10 March 2021	6
9.	**RECEIVING OF PETITIONS, PRESENTATIONS AND DEPUTATIONS**	**6**
10.	**QUESTIONS BY MEMBERS OF WHICH DUE NOTICE HAS BEEN GIVEN (WITHOUT DISCUSSION)**	**6**
11.	**ITEMS BROUGHT FORWARD FOR THE CONVENIENCE OF THOSE IN THE PUBLIC GALLERY**	**6**
12.	**REPORTS OF COMMITTEE**	**7**
	12.1 Finance Committee - 10/3/2021 - LIST OF PAYMENTS MADE - JANUARY 2021	7
	12.2 Finance Committee - 10/3/2021 - FINANCIAL ACTIVITY STATEMENTS - YEAR TO DATE AS AT 31 JANUARY 2021	17
	12.3 Finance Committee - 10/3/2021 - 2020/21 BUDGET REVIEW	51
13.	**PLANNING AND DEVELOPMENT SERVICES REPORT**	**66**
14.	**ENGINEERING AND WORK SERVICES REPORT**	**67**
	14.1 RFT 01-21 MITCHELL PARK CIVIL & LANDSCAPING WORKS	67
15.	**COMMUNITY AND COMMERCIAL SERVICES REPORT**	**75**
	15.1 COMMUNITY SPORT AND RECREATION FACILITIES FUND - SMALL GRANTS ROUND FEBRUARY 2021	75
16.	**FINANCE AND CORPORATE SERVICES REPORT**	**80**
	16.1 CONSIDERATION OF THE CONDUCT OF LOCAL GOVERNMENT ELECTION: 16 OCTOBER 2021	80
	16.2 LONG TERM FINANCIAL PLAN 2021/22 - 2030/31	85
17.	**CHIEF EXECUTIVE OFFICERS REPORT**	**149**
	17.1 COUNCILLORS' INFORMATION BULLETIN	149

18. MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN 154
19. URGENT BUSINESS 154
20. CONFIDENTIAL MATTERS 154
21. CLOSURE 154

1. DECLARATION OF OPENING, ACKNOWLEDGEMENT OF COUNTRY AND ANNOUNCEMENT OF VISITORS

2. ATTENDANCE

Apologies

Approved Leave of Absence

Nil

3. PRAYER

4. APPLICATION FOR LEAVE OF ABSENCE

5. DISCLOSURE OF INTERESTS

6. ANNOUNCEMENTS WITHOUT DISCUSSION

Announcements by the Presiding Member

7. QUESTION TIME FOR PUBLIC

Response to Previous Questions Taken on Notice

Public Question Time For Public

8. CONFIRMATION AND RECEIPT OF MINUTES

Previous Council Meetings

8.1 Minutes of the Council Meeting held 10 March 2021

RECOMMENDATION

That the Minutes of the Council Meeting held 10 March 2021 be confirmed as a true and correct record.

Committee Meetings

8.2 Minutes of the Finance Committee Meeting held 10 March 2021

RECOMMENDATION

That the Minutes of the Finance Committee Meeting held 10 March 2021 be noted.

9. RECEIVING OF PETITIONS, PRESENTATIONS AND DEPUTATIONS

Petitions

Presentations

Deputations

10. QUESTIONS BY MEMBERS OF WHICH DUE NOTICE HAS BEEN GIVEN (WITHOUT DISCUSSION)

11. ITEMS BROUGHT FORWARD FOR THE CONVENIENCE OF THOSE IN THE PUBLIC GALLERY

12. REPORTS OF COMMITTEE

12.1 Finance Committee - 10/3/2021 - LIST OF PAYMENTS MADE - JANUARY 2021

STRATEGIC GOAL	6. LEADERSHIP Visionary, collaborative, accountable
STRATEGIC OBJECTIVE	6.1 Governance systems, process and practices are responsible, ethical and transparent.
SUBJECT INDEX	Financial Operations
BUSINESS UNIT	Financial Services
REPORTING OFFICER	Manager Financial Services - Paul Sheridan
AUTHORISING OFFICER	Director Finance and Corporate Services - Tony Nottle
NATURE OF DECISION	Noting: The item is simply for information purposes and noting
VOTING REQUIREMENT	Simple Majority
ATTACHMENTS	Attachment A List of Payments - January 2021

This item was considered by the Finance Committee at its meeting on 10/3/2021, the recommendations from which have been included in this report.

COMMITTEE RECOMMENDATION AND OFFICER RECOMMENDATION

That the Council notes payment of voucher numbers M118513 – M118591, EF076679 – EF077259, T7541 – T7543, DD004368 – DD004389 together totalling $7,800,415.60.

EXECUTIVE SUMMARY

This report provides details of payments made from the City's bank accounts for the month of January 2021, for noting by the Council and recording in the Council Minutes.

BACKGROUND

The *Local Government (Financial Management) Regulations 1996* (the Regulations) requires that, when the Council has delegated authority to the Chief Executive Officer to make payments from the City's bank accounts, a list of payments made is prepared each month for presentation to, and noting by, the Council.

OFFICER COMMENT

In accordance with regular custom, the list of payments made for the month of January 2021 is presented for information.

Statutory Environment

Section 6.10 of the *Local Government Act 1995* and more specifically Regulation 13 of the Regulations refer to the requirement for a listing of payments made each month to be presented to the Council.

Relevant Plans and Policies

There are no relevant plans or policies to consider in relation to this matter.

Financial Implications

There are no financial implications associated with the officer recommendation.

Stakeholder Consultation

No external stakeholder consultation was required or undertaken in relation to this matter.

Risk Assessment

An assessment of the potential implications of implementing the officer recommendation has been undertaken using the City's risk management framework, with risks assessed taking into account any controls already in place. No risks of a medium or greater level have been identified.

Options

Not applicable.

CONCLUSION

The list of payments made for the month of January 2021 is presented for information.

TIMELINE FOR IMPLEMENTATION OF OFFICER RECOMMENDATION

Not applicable.

City of Busselton
Geographe Bay

LISTING OF PAYMENTS MADE
UNDER DELEGATED AUTHORITY
FOR THE MONTH OF JANUARY 2021

CANCELLED CHEQUE PAYMENTS	CANCELLED - CHEQUE LOST	(13,141.33)
CHEQUE PAYMENTS	CHEQUE # 118513 - 118591	86,345.37
ELECTRONIC TRANSFER PAYMENTS	EF076679 - EF077259	5,945,616.47
TRUST ACCOUNT	TRUST ACCOUNT # 7541 - 7543	38,689.79
INTERNAL PAYMENT VOUCHERS	DD4368 - DD4389	105,350.14
PAYROLL PAYMENTS	01.01.2021 - 31.01.2021	1,637,555.16
		7,800,415.60

CHEQUE PAYMENTS JANUARY 2021

DATE	REF #	NAME	DESCRIPTION	AMOUNT $
20/01/2021	117753	ANNE SHIPWAY	CANCELLED - CHEQUE LOST	(150.00)
20/01/2021	116016	ANTHONY SMITH	CANCELLED - CHEQUE LOST	(354.00)
20/01/2021	117946	BJ & SE MOULTON	CANCELLED - CHEQUE LOST	(100.00)
20/01/2021	117152	BJ ANDERSON	CANCELLED - CHEQUE LOST	(600.00)
20/01/2021	116722	EMMA COCKMAN	CANCELLED - CHEQUE LOST	(30.00)
20/01/2021	118262	G BURD, L HILL & K THOMSON	CANCELLED - CHEQUE LOST	(344.10)
20/01/2021	116799	GEORGE EGERTON-WARBURTON	CANCELLED - CHEQUE LOST	(100.00)
20/01/2021	116962	GRAI	CANCELLED - CHEQUE LOST	(200.00)
18/01/2021	115829	HUDSONS CIRCUS PTY LTD	CANCELLED - CHEQUE LOST	(515.00)
20/01/2021	117100	JL CHESTER & JK NEWBY TA QUINCON	CANCELLED - CHEQUE LOST	(440.00)
20/01/2021	116864	KAYLEIGH COOPER	CANCELLED - CHEQUE LOST	(236.00)
20/01/2021	117657	LEEUWIN COLLEGE OF PERFORMANCE	CANCELLED - CHEQUE LOST	(200.00)
20/01/2021	117042	LM ROY & PG PUIALTE	CANCELLED - CHEQUE LOST	(154.30)
20/01/2021	118206	LYNETTE CRAIGIE	CANCELLED - CHEQUE LOST	(200.00)
20/01/2021	116098	O & J DARBY	CANCELLED - CHEQUE LOST	(187.60)
20/01/2021	116353	PAUL CARTER	CANCELLED - CHEQUE LOST	(25.83)
20/01/2021	117750	PIPPA MINTER	CANCELLED - CHEQUE LOST	(100.00)
20/01/2021	117093	QEST HOLDINGS	CANCELLED - CHEQUE LOST	(370.00)
20/01/2021	116887	R & A COOPER	CANCELLED - CHEQUE LOST	(148.10)
20/01/2021	118151	R & C BRANSON	CANCELLED - CHEQUE LOST	(384.50)
20/01/2021	117140	RICHARD SWAN	CANCELLED - CHEQUE LOST	(740.00)
20/01/2021	117131	ROBERT JOHN WESTERN	CANCELLED - CHEQUE LOST	(370.00)
20/01/2021	117157	SANDRA KELLY	CANCELLED - CHEQUE LOST	(740.00)
20/01/2021	116077	SHERRY TOOHEY	CANCELLED - CHEQUE LOST	(50.00)
20/01/2021	117181	SOUTH KEY PTY LTD	CANCELLED - CHEQUE LOST	(1,710.00)
20/01/2021	116724	STIRLING SKILLS TRAINING	CANCELLED - CHEQUE LOST	(200.00)
20/01/2021	117176	SUCO P/L	CANCELLED - CHEQUE LOST	(900.00)
20/01/2021	116089	SUNDRY PAYMENT	CANCELLED - CHEQUE LOST	(100.00)
28/01/2021	117973	SW GROUP OF AFFILIATED AGRICULTURAL	CANCELLED - CHEQUE LOST	(250.00)
20/01/2021	116088	T & C ATKINSON	CANCELLED - CHEQUE LOST	(100.00)
20/01/2021	117955	T & S GREAY	CANCELLED - CHEQUE LOST	(234.10)
20/01/2021	118249	T FULLERTON	CANCELLED - CHEQUE LOST	(262.80)
20/01/2021	117115	TATE & EVANS	CANCELLED - CHEQUE LOST	(300.00)
20/01/2021	116033	TJ & LD MAGEE	CANCELLED - CHEQUE LOST	(1,845.00)
20/01/2021	115804	TROY SEMMENS	CANCELLED - CHEQUE LOST	(200.00)
20/01/2021	117125	YALLINGUP BUILDING CO	CANCELLED - CHEQUE LOST	(300.00)
				(13,141.33)
7/01/2021	118555	A J D'ESPIESSIS & IAN DAVID REID	REFUND OF RATE OVERPAYMENT	392.12
7/01/2021	118556	ACTON SOUTH WEST	REFUND OF RATE OVERPAYMENT	523.00
8/01/2021	118560	ADAM STARCEVICH	REFUND OF RATE OVERPAYMENT	261.49
7/01/2021	118543	AR & JD SCOTT	CROSSOVER SUBSIDY PAYMENT	148.10
5/01/2021	118515	BOND ADMINISTRATOR	AGED HOUSING BONDS	738.20
29/01/2021	118591	BUSSELTON/MARGARET RIVER CRICKET ASSOC.	CAP FUNDING	5,672.00
11/01/2021	118581	C JOLLEY	REFUND DOG REGISTRATION	75.00
18/01/2021	118572	CITY OF BUSSELTON	VARIOUS REIMBURSEMENTS	1,620.00
29/01/2021	118588	CITY OF BUSSELTON	VARIOUS REIMBURSEMENTS	1,500.00
6/01/2021	118559	COMBINED CHURCHES OF BUSSELTON	DONATION	800.00
7/01/2021	118546	COMMISSIONER OF STATE REVENUE	REFUND OF RATE OVERPAYMENT	47.94
6/01/2021	118537	DANIEL COCKER	REFUND OVER PAID HEALTH FEES	236.00
18/01/2021	118573	DEPARTMENT OF TRANSPORT	PLANT REGISTRATION	232.20
7/01/2021	118557	DIABETES WA	CANCELLED BOOKING FEE	33.60
7/01/2021	118553	DORAL MINERAL SANDS PTY LTD	REFUND OF RATE OVERPAYMENT	1,418.66
6/01/2021	118538	ESTATE OF ANTHONY THOMAS PALMER	REFUND OF RATE OVERPAYMENT	792.00
7/01/2021	118544	FRANKLIN & MICHEL CONNELL	REFUND OF RATE OVERPAYMENT	798.62
7/01/2021	118542	G V ALCARAZ & R C ALCARAZ	CROSSOVER SUBSIDY PAYMENT	167.90
7/01/2021	118539	GEOGRAPHE LEISURE CENTRE - PETTY CASH	PETTY CASH REIMBURSEMENT	281.75
7/01/2021	118558	GERARD DONEY	REFUND CANCELLED HOLIDAY HOME APPLICATION	150.00
28/01/2021	118551	GROUNDFORCE HOLDINGS PTY LTD	PAYMENT CANCELLED	0.00
18/12/2020	118580	GUY PUTLAND	REFUND DOG REGISTRATION	75.00
7/01/2021	118550	KM & JM HESTER	REFUND OF RATE OVERPAYMENT	25.09
7/01/2021	118540	LWT CHINNERY	REFUND OF ANIMAL TRAP BOND	100.00
7/01/2021	118547	LYNETTE GAIL NUNN	REFUND OF RATE OVERPAYMENT	375.00
18/01/2021	118577	MR A GUTHRIE	FIRE CONTROL OFFICER HONORARIUM	593.50
18/01/2021	118571	OSCAR NEGUS	FIRE OFFICER HONORARIUM	198.00
7/01/2021	118549	PA EDWARDS & KK KLEINSCHMIDT	REFUND OF RATE OVERPAYMENT	750.00
8/01/2021	118569	PAYMENT CANCELLED	PAYMENT CANCELLED	0.00
8/01/2021	118570	PAYMENT CANCELLED	PAYMENT CANCELLED	0.00
6/01/2021	118513	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
6/01/2021	118516	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
6/01/2021	118517	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
6/01/2021	118518	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
6/01/2021	118519	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
6/01/2021	118520	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
6/01/2021	118521	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
6/01/2021	118522	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
6/01/2021	118523	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
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6/01/2021	118527	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
6/01/2021	118528	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00

6/01/2021	118529	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
6/01/2021	118530	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
6/01/2021	118531	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
6/01/2021	118532	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
6/01/2021	118533	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
6/01/2021	118534	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
6/01/2021	118535	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
6/01/2021	118536	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
8/01/2021	118561	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
8/01/2021	118562	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
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8/01/2021	118564	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
8/01/2021	118565	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
8/01/2021	118566	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
8/01/2021	118567	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
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18/01/2021	118574	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
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11/01/2021	118582	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
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21/01/2021	118587	PAYMENT VOID	PAYMENT VOIDED - SYSTEM/CHEQUE PRINTING ERROR	0.00
7/01/2021	118552	PETER ROBERT SKEELS	REFUND OF RATE OVERPAYMENT	750.00
7/01/2021	118545	RICCARDO GIUSEPPEPALANDRI	REFUND OF RATE OVERPAYMENT	750.00
7/01/2021	118554	SHARON BEVERLEY PENNEFATHER	REFUND OF RATE OVERPAYMENT	229.69
7/01/2021	118548	SHIRLEY ANN CARMODY	REFUND OF RATE OVERPAYMENT	750.00
7/01/2021	118541	SUSAN RICE	REFUND OF ANIMAL TRAP BOND	100.00
18/01/2021	118579	TELSTRA CORPORATION	COMMUNICATION SERVICES	8,997.36
29/01/2021	118589	TELSTRA CORPORATION	COMMUNICATION SERVICES	12,144.09
5/01/2021	118514	WATER CORPORATION	WATER SERVICES	8,593.06
18/01/2021	118575	WATER CORPORATION	WATER SERVICES	33,363.80
21/01/2021	118583	WATER CORPORATION	WATER SERVICES	2,361.20
29/01/2021	118590	WATER CORPORATION	WATER SERVICES	301.00
				86,345.37
			NET CHEQUE PAYMENTS:	**73,204.04**

EFT PAYMENTS JANUARY 2021

DATE	REF #	NAME	DESCRIPTION	AMOUNT $
14/01/2021	76779	12D SOLUTIONS PTY LTD	SURVEY SERVICES	2,598.75
14/01/2021	76803	A1 BOBCATS BUSSELTON	EARTHWORK SERVICES	14,385.00
14/01/2021	76755	ABBEY TILING SERVICE	TILING SERVICES	748.00
28/01/2021	77210	ABMINGA NOMINEES PTY LTD	RATE REFUND	1,566.33
14/01/2021	76905	AC FORSTER & SON	PLUMBING SERVICES	2,521.63
21/01/2021	77075	AC FORSTER & SON	PLUMBING SERVICES	198.00
28/01/2021	77218	AC FORSTER & SON	PLUMBING SERVICES	343.00
14/01/2021	76812	ACCENDO AUSTRALIA PTYLTD	ENVIRONMENTAL SERVICES	1,782.00
14/01/2021	76929	ACTIV FOUNDATION INC	MAINTENANCE SERVICES	33,975.16
28/01/2021	77231	ACTIV FOUNDATION INC	MAINTENANCE SERVICES	174.00
21/01/2021	77061	ACTIVTEC SOLUTIONS	SERVICES & REPAIRS TO MEDICAL EQUIPMENT	33.00
14/01/2021	76756	ACURIX NETWORKS	INTERNET WIFI ACCESS	3,330.80
21/01/2021	77071	ADAM & ANDREA LOWE	RATE REFUND	481.69
21/01/2021	77054	ADAM TINCEY	BOND REFUND	100.00
14/01/2021	76841	ADVAM PTY LTD	AIRPORT CARPARK CREDIT CARD TRANSACTIONS	367.84
14/01/2021	76822	ADVANCED SEALING TRUST	MAINTENANCE SERVICES	1,581.25
28/01/2021	77156	ADVANCED SEALING TRUST	MAINTENANCE SERVICES	3,299.45
21/01/2021	77056	AFGRI EQUIPMENT	MACHINERY EQUIPMENT PARTS AND SERVICE	276.13
28/01/2021	77147	ALASTAIR TAYLOR	ART SALES	12.60
21/01/2021	77028	ALINTA ENERGY	ELECTRICITY	54.60
28/01/2021	77179	ALISON BURTON	ART SALES	63.70
14/01/2021	76808	ALLIANCE SECURITY PERSONNEL	SECURITY SERVICES	1,016.40
14/01/2021	76974	ALLOY & STAINLESS PRODUCTS PTY LTD	PLANT PURCHASES / SERVICES / PARTS	732.67
14/01/2021	76832	ALPINE LAUNDRY PTY LTD	COMMERCIAL LAUNDRY	202.79
28/01/2021	77131	ANDERS HAMMARSTROM	ART SALES	14.00
21/01/2021	77027	ANDREW HUFFER AND ASSOCIATES PTY LTD	WORKSHOP FACILITATION	6,824.40
28/01/2021	77200	ANDREW MULDER	BJTP REFUND	70.00
14/01/2021	76746	ARBOR GUY	TREE MAINTENANCE SERVICES	10,134.37
14/01/2021	76898	ARROW BRONZE	MEMORIAL PLAQUES SUPPLIER	363.56
28/01/2021	77213	ARROW BRONZE	MEMORIAL PLAQUES SUPPLIER	335.78
21/01/2021	77033	ARTEZEN CAFE	CATERING	265.00
8/01/2021	76698	ARTISAN PAVING	PAVING SERVICES	96,076.42
14/01/2021	76869	ATLAS LINEN SERVICES	RENTAL LINEN	522.78
8/01/2021	76710	AUSSIE BROADBAND PTY LTD	NBN BROADBAND	2,345.30
14/01/2021	76920	AUSTRALIA POST	POSTAL SERVICE	5,235.41
21/01/2021	77085	AUSTRALIA POST	POSTAL SERVICE	5,729.08
14/01/2021	76738	AUSTRALIAN LIBRARY AND INFORMATION ASSOCIATION	LIBRARY RESOURCES	485.00
14/01/2021	76728	AUSTRALIAN SERVICES UNION	UNION FEES	25.90
28/01/2021	77114	AUSTRALIAN SERVICES UNION	UNION FEES	25.90
14/01/2021	76727	AUSTRALIAN TAXATION OFFICE	PAYG TAXATION	225,800.00
28/01/2021	77113	AUSTRALIAN TAXATION OFFICE	PAYG TAXATION	241,495.00
28/01/2021	77243	AUTO ONE	PLANT PURCHASES / SERVICES / PARTS	3,434.59
14/01/2021	76861	AV TRUCK SERVICES PTY LTD	VEHICLE PARTS & MAINTENANCE	246.74
21/01/2021	77058	AV TRUCK SERVICES PTY LTD	VEHICLE PARTS & MAINTENANCE	43.54
28/01/2021	77178	AVIATION ID AUSTRALIA PTY LTD	SUPPLY AVIATION ASIC CARDS	99.00
14/01/2021	76775	AZILITY	IT SOFTWARE	988.90
14/01/2021	76935	B & B STREET SWEEPING	STREET SWEEPING SERVICE	1,011.54
14/01/2021	76907	B & J CATALANO PTY LTD	GRAVEL CRUSHING	20,646.48
28/01/2021	77188	BARBARA WEEKS	ART SALES	52.00
14/01/2021	76763	BARK ENVIRONMENTAL	PAYMENT CANCELLED	0.00
15/01/2021	77000	BARK ENVIRONMENTAL	ENVIRONMENTAL CONSULTING	393.80
14/01/2021	76825	BARNARD PARK SPORTS ASSOCIATION	SPORTS AND COMMUNITY SERVICES	10,685.00
14/01/2021	76796	BARRY ALLEN ELECTRICAL SERVICES PTY LTD	ELECTRICAL SERVICES	738.10
14/01/2021	76742	BATTERY ALL TYPES	BATTERY SUPPLIES	120.00
28/01/2021	77148	BATTERY WORLD BUNBURY	BATTERY SUPPLIES	1,007.60
14/01/2021	76928	BAY SIGNS	SIGNAGE SERVICES	3,640.00
14/01/2021	76783	BCP CIVIL & PLANT	EXCAVATOR & PLANT HIRE	22,899.43
14/01/2021	76784	BCP LIQUID WASTE	LIQUID WASTE SERVICES	236.00
14/01/2021	76989	BEACHLANDS LAWNMOWING SERVICE	LAWN MOWING SERVICE	300.00
14/01/2021	76981	BEACHSIDE BUILDING & MAINTENANCE	MAINTENANCE SERVICES	447.00
14/01/2021	76829	BELLROCK CLEANING SERVICES PTY LTD	CLEANING SERVICES	30,464.51
28/01/2021	77157	BELLROCK CLEANING SERVICES PTY LTD	CLEANING SERVICES	543.40
14/01/2021	76944	BENARA NURSERY	NURSERY SUPPLIES	602.39
14/01/2021	76895	BERRINGEN LLOYD	BJTP REFUND	52.00
14/01/2021	76750	BIGMATE MONITORING SERVICES PTY LTD	MONITORING SERVICES	594.00

14/01/2021	76818	BIKE SHED DUNSBOROUGH	REPAIRS TO RPM BIKE	250.00
28/01/2021	77191	BIO SOIL SOLUTIONS	LIQUID SOIL SOLUTIONS	1,430.00
28/01/2021	77207	BJ & SE MOULTON	RATE REFUND	100.00
14/01/2021	76926	BLACKWOODS	FLEET CONSUMABLES & MAINTENANCE PARTS	641.30
28/01/2021	77230	BLACKWOODS	FLEET CONSUMABLES & MAINTENANCE PARTS	107.78
8/01/2021	76719	BOC GASES AUSTRALIA LTD	PAYMENT CANCELLED	0.00
14/01/2021	76902	BOC GASES AUSTRALIA LTD	GAS SERVICES	2,555.69
15/01/2021	77001	BOC GASES AUSTRALIA LTD	GAS SERVICES	95.66
28/01/2021	77216	BOC GASES AUSTRALIA LTD	GAS SERVICES	1,496.12
14/01/2021	76876	BRETT TITTERTON ELECTRICAL AND AIR CONDITIONING	ELECTRICAL SERVICES	165.00
28/01/2021	77184	BRETT TITTERTON ELECTRICAL AND AIR CONDITIONING	ELECTRICAL SERVICES	670.00
14/01/2021	76863	BRIAN EDWARD INGRAM	CARPENTRY SERVICES	2,750.00
21/01/2021	77059	BRIAN EDWARD INGRAM	CARPENTRY SERVICES	375.00
14/01/2021	76754	BRIDGESTONE	TYRE SERVICES	1,709.07
14/01/2021	76961	BSA ADVANCED PROPERTY SOLUTIONS	AIR CONDITIONING SERVICES	1,213.71
28/01/2021	77247	BSA ADVANCED PROPERTY SOLUTIONS	AIR CONDITIONING SERVICES	10,402.81
14/01/2021	76939	BSEWA	ELECTRICAL SERVICES	8,683.56
14/01/2021	76909	BUCHER MUNICIPAL PTY LTD	ENGINEERING - PLANT SPARES & SERVICING	863.72
21/01/2021	77078	BUCHER MUNICIPAL PTY LTD	ENGINEERING - PLANT SPARES & SERVICING	214.30
28/01/2021	77240	BUNBURY HIAB AND TILTRAY (HOTMAC GOLD PTY LTD T/AS)	TILT TRAY SERVICES	748.00
14/01/2021	76749	BUNBURY SUBARU	VEHICLE PURCHASES / SERVICES / PARTS	565.96
8/01/2021	76720	BUNNINGS BUILDING SUPPLIES	HARDWARE SUPPLIES	4,652.72
14/01/2021	76941	BUNNINGS BUILDING SUPPLIES	HARDWARE SUPPLIES	1,934.34
21/01/2021	77091	BUNNINGS BUILDING SUPPLIES	HARDWARE SUPPLIES	2,925.69
14/01/2021	76807	BUSSELTON AGRICULTURAL SERVICES (WA) PTY LTD	RURAL SUPPLIES	650.00
21/01/2021	77030	BUSSELTON AGRICULTURAL SERVICES (WA) PTY LTD	RURAL SUPPLIES	3,923.70
28/01/2021	77146	BUSSELTON AUTO ELECTRICS	AUTO ELECTRICAL SERVICES	357.90
14/01/2021	76933	BUSSELTON BUILDING PRODUCTS	BUILDING PRODUCT SUPPLIER	252.47
28/01/2021	77235	BUSSELTON BUILDING PRODUCTS	BUILDING PRODUCT SUPPLIER	2,300.11
14/01/2021	76953	BUSSELTON CHAMBER OF COMMERCE AND INDUSTRY	MEMBERSHIP	11,000.00
14/01/2021	76857	BUSSELTON DUNSBOROUGH MAIL	ADVERTISING SERVICES	126.01
21/01/2021	77055	BUSSELTON DUNSBOROUGH MAIL	ADVERTISING SERVICES	2,449.00
21/01/2021	77098	BUSSELTON FOOTBALL & SPORTSMAN'S CLUB	ELECTRICITY REIMBURSEMENT	19,586.03
14/01/2021	76739	BUSSELTON HYDRAULIC SERVICES INC	HYDRAULIC SERVICES	1,266.28
14/01/2021	76752	BUSSELTON LOCKSMITH	SECURITY SUPPLIES	401.50
28/01/2021	77126	BUSSELTON LOCKSMITH	SECURITY SUPPLIES	132.00
21/01/2021	77032	BUSSELTON MOTORCYCLES	PLANT PURCHASES/SERVICES / PARTS	13,700.00
14/01/2021	76919	BUSSELTON MOTORS (MITSUBISHI/MAZDA)	VEHICLE PURCHASES / SERVICES / PARTS	77,895.15
28/01/2021	77226	BUSSELTON MOTORS (MITSUBISHI/MAZDA)	VEHICLE PURCHASES / SERVICES / PARTS	319.84
28/01/2021	77232	BUSSELTON MULTI SERVICE	ENGRAVING SERVICES	132.00
14/01/2021	76930	BUSSELTON PEST & WEED CONTROL	PEST CONTROL SERVICES	3,096.50
14/01/2021	76816	BUSSELTON REWINDS	PLANT PURCHASES/SERVICES / PARTS	2,493.70
21/01/2021	77035	BUSSELTON REWINDS	PLANT PURCHASES/SERVICES / PARTS	231.17
21/01/2021	77015	BUSSELTON RUNNERS CLUB INC	SPONSORSHIP	2,500.00
21/01/2021	77086	BUSSELTON SENIOR CITIZENS CENTRE	QUARTERLY DONATION PAYMENT	24,406.25
14/01/2021	76979	BUSSELTON TAXIS	TRANSPORTATION SERVICE	560.00
14/01/2021	76899	BUSSELTON TOYOTA	VEHICLE PURCHASES / SERVICES / PARTS	1,599.20
8/01/2021	76718	BUSSELTON WATER	WATER SERVICES	1,166.88
14/01/2021	76900	BUSSELTON WATER	WATER SERVICES	55,118.64
28/01/2021	77215	BUSSELTON WATER	WATER SERVICES	536.27
14/01/2021	76758	BUZZ MARKETING	EVENT SPONSORSHIP	4,950.00
14/01/2021	76814	CAPE ABILITIES	DISABILITY EQUIPMENT	525.00
28/01/2021	77150	CAPE AUTOMATION	BOOM GATE ACCESS CONTROL	115.00
14/01/2021	76859	CAPE CELLARS BUSSELTON	REFRESHMENTS	45.36
21/01/2021	77057	CAPE CELLARS BUSSELTON	REFRESHMENTS	275.92
14/01/2021	76983	CAPE DRYCLEANERS	LINEN CLEANING SERVICES	34.90
28/01/2021	77253	CAPE RURAL CONTRACTING	FIRE CONTROL SERVICES	33,858.00
14/01/2021	76810	CAPE SHADES	SHADE SAILS	635.00
5/01/2021	76690	CAPEL TRANSPORT	COURIER SERVICES	450.03
14/01/2021	76980	CAPEL TRANSPORT	COURIER SERVICES	225.02
14/01/2021	76951	CARDNO (WA) PTY LTD	CONSULTANCY SERVICES	2,465.87
21/01/2021	77096	CARDNO (WA) PTY LTD	CONSULTANCY SERVICES	1,100.00
14/01/2021	76886	CARL MURRAY	BOND REFUND	100.00
14/01/2021	76781	CATALYTIC IT	IT EQUIPMENT AND SERVICES	11,269.23
8/01/2021	76708	CB TRAFFIC SOLUTIONS PTY LTD	TRAFFIC MANAGEMENT SERVICES	3,244.34
14/01/2021	76850	CB TRAFFIC SOLUTIONS PTY LTD	TRAFFIC MANAGEMENT SERVICES	18,808.41
21/01/2021	77051	CB TRAFFIC SOLUTIONS PTY LTD	TRAFFIC MANAGEMENT SERVICES	495.00
28/01/2021	77168	CB TRAFFIC SOLUTIONS PTY LTD	TRAFFIC MANAGEMENT SERVICES	30,299.02
14/01/2021	76878	CHEEKYBUNZ	MODERN CLOTH NAPPIES	1,019.50
28/01/2021	77172	CHLOE ABLA STUDIOS	ART SALES	22.40
14/01/2021	76848	CHOICECHEM	BITUMEN REMOVER	237.60
8/01/2021	76697	CHRIS PAYNE	BUSHFIRE OFFICER HONORARIUM	198.00
28/01/2021	77183	CHRISTINE CRESSWELL	ART SALES	8.40
28/01/2021	77152	CHRISTINE SEATORY	ART SALES	4.20
14/01/2021	76948	CHUBB FIRE & SECURITY PTY LTD	FIRE EQUIPMENT SERVICES	6,726.50
28/01/2021	77237	CHUBB FIRE & SECURITY PTY LTD	FIRE EQUIPMENT SERVICES	2,561.10
14/01/2021	76969	CITY AND REGIONAL FUELS	PAYMENT CANCELLED	0.00
15/01/2021	77003	CITY AND REGIONAL FUELS	FUEL SERVICES	2,733.26
14/01/2021	76725	CITY OF BUSSELTON CHRISTMAS CLUB	PAYROLL DEDUCTIONS	3,307.18
28/01/2021	77111	CITY OF BUSSELTON CHRISTMAS CLUB	PAYROLL DEDUCTIONS	3,207.18
14/01/2021	76730	CITY OF BUSSELTON PAYROLL	PAYROLL DEDUCTIONS REALLOCATION	4,830.19
28/01/2021	77116	CITY OF BUSSELTON PAYROLL	PAYROLL DEDUCTIONS REALLOCATION	4,960.39
14/01/2021	76726	CITY OF BUSSELTON STAFF LOTTO	STAFF LOTTO	254.00
28/01/2021	77112	CITY OF BUSSELTON STAFF LOTTO	STAFF LOTTO	254.00
14/01/2021	76732	CITY OF BUSSELTON-SOCIAL CLUB	SOCIAL CLUB REIMBURSEMENT	230.00
28/01/2021	77118	CITY OF BUSSELTON-SOCIAL CLUB	SOCIAL CLUB REIMBURSEMENT	234.00
14/01/2021	76903	CJD EQUIPMENT PTY LTD	PLANT PURCHASES / SERVICES / PARTS	402.34
14/01/2021	76957	CLEANAWAY	WASTE MANAGEMENT SERVICES	24,583.18
21/01/2021	77099	CLEANAWAY	WASTE MANAGEMENT SERVICES	401.35
14/01/2021	76809	CLEANAWAY CO PTY LTD	CHEMICAL DISPOSAL SERVICES	4,305.74
14/01/2021	76915	CLEANAWAY EQUIPMENT SERVICES	MAINTENANCE PARTS WASHER	968.56
28/01/2021	77224	CLEANAWAY EQUIPMENT SERVICES	MAINTENANCE PARTS WASHER	1,013.38
21/01/2021	77031	CLEANAWAY SOLID WASTE PTY LTD	WASTE DISPOSAL SERVICES	50,131.70
21/01/2021	77012	CLEANING MADE EASY	CLEANING SERVICES	208.00
14/01/2021	76962	COCA COLA - AMATIL PTY LTD	GLC KIOSK PURCHASES	305.58
8/01/2021	76721	COLES	COUNCIL & STAFF REFRESHMENTS	857.05
14/01/2021	76950	COLES	COUNCIL & STAFF REFRESHMENTS	819.99
21/01/2021	77095	COLES	COUNCIL & STAFF REFRESHMENTS	569.66
28/01/2021	77238	COLES	COUNCIL & STAFF REFRESHMENTS	13.16
8/01/2021	76701	COLES.COM.AU	COUNCIL & STAFF REFRESHMENTS	446.11
14/01/2021	76789	COLES.COM.AU	COUNCIL & STAFF REFRESHMENTS	636.52
21/01/2021	77019	COLES.COM.AU	COUNCIL & STAFF REFRESHMENTS	230.95
28/01/2021	77142	COLES.COM.AU	COUNCIL & STAFF REFRESHMENTS	221.13
21/01/2021	77017	COLIN WOODFORD CARPENTRY & FINE FURNITURE	CARPENTRY SERVICES	418.00
14/01/2021	76744	COMBINED TEAM SERVICES	TRAINING SERVICES	1,000.00

14/01/2021	76904	COMMERCIAL CLEANING EQUIPMENT	CLEANING EQUIPMENT SUPPLIER	974.35
28/01/2021	77217	COMMERCIAL CLEANING EQUIPMENT	CLEANING EQUIPMENT SUPPLIER	253.00
28/01/2021	77162	COMPUTER WEST	INFORMATION TECHNOLOGY SUPPLIER	819.00
14/01/2021	76811	CORSIGN WA PTY LTD	SIGNAGE AND TRAFFIC ACCESSORIES	3,928.10
5/01/2021	76681	CR. G HENLEY	COUNCILLOR PAYMENT	39.00
8/01/2021	76693	CR. G HENLEY	COUNCILLOR PAYMENT	10,651.86
8/01/2021	76712	CR. J BARRETT-LENNARD	COUNCILLOR PAYMENT	2,837.56
8/01/2021	76706	CR. K HICK	COUNCILLOR PAYMENT	4,538.91
8/01/2021	76713	CR. KATHERINE COX	COUNCILLOR PAYMENT	2,837.56
8/01/2021	76705	CR. L MILES	COUNCILLOR PAYMENT	2,837.56
21/01/2021	77039	CR. L MILES	COUNCILLOR PAYMENT	169.99
8/01/2021	76703	CR. P CARTER	COUNCILLOR PAYMENT	2,837.56
8/01/2021	76714	CR. P CRONIN	COUNCILLOR PAYMENT	2,837.56
21/01/2021	77060	CR. P CRONIN	COUNCILLOR PAYMENT	876.10
8/01/2021	76702	CR. R PAINE	COUNCILLOR PAYMENT	2,837.56
8/01/2021	76711	CR. SUSAN RICCELLI	COUNCILLOR PAYMENT	2,837.56
14/01/2021	76766	CRANEFORD PLUMBING PTY LTD	PLUMBING SERVICES	15,277.39
28/01/2021	77134	CRANEFORD PLUMBING PTY LTD	PLUMBING SERVICES	8,949.79
14/01/2021	76960	CROSS SECURITY SERVICES	SECURITY SERVICES	6,081.46
28/01/2021	77246	CROSS SECURITY SERVICES	SECURITY SERVICES	969.54
14/01/2021	76851	CS LEGAL - CLOISTERS SQUARE	LEGAL RECOVERY ON RATING DEBTS	1,561.60
28/01/2021	77141	CYNTHIA DIX	ART SALES	52.50
14/01/2021	76786	D MCKENZIE T/A LITORIA ECOSERVICES	CONSULTANCY SERVICES	23,012.00
28/01/2021	77140	D MCKENZIE T/A LITORIA ECOSERVICES	CONSULTANCY SERVICES	2,992.00
5/01/2021	76688	DALE MITCHELL	SANTA	225.00
29/01/2021	77259	DALWALLINU CONCRETE PTY LTD	PRECAST CONCRETE PRODUCTS	54,964.80
28/01/2021	77199	DANIEL FRITCHLEY	DRAFTING SERVICES	3,696.00
21/01/2021	77022	DAVID GOODWIN	STAFF REIMBURSEMENT	100.00
21/01/2021	77074	DAVID GRAY & CO	GARBAGE BINS & PARTS SUPPLIER	4,195.40
14/01/2021	76946	DAVID MILDWATERS ELECTRICAL	MAINTENANCE SERVICES	5,995.95
5/01/2021	76682	DEB HOLDEN	STAFF REIMBURSEMENT	124.99
14/01/2021	76802	DENADA SURVEYS PTY LTD	SURVEYING SERVICES	8,745.00
28/01/2021	77125	DENISE SANBROOK	ART SALES	116.90
14/01/2021	76937	DEPARTMENT OF FIRE AND EMERGENCY SERVICES	RECOUP GRANT FUNDING	23,466.00
28/01/2021	77139	DEPARTMENT OF HUMAN SERVICES	CHARGES FOR CENTREPAY FACILITY	149.49
14/01/2021	76805	DEPARTMENT OF PLANNING, LANDS AND HERITAGE	LEASE AGREEMENT	1,100.00
21/01/2021	77100	DEPARTMENT OF PREMIER & CABINET	ADVERTISING SERVICES	1,630.50
14/01/2021	76748	DEPARTMENT OF TRANSPORT	VEHICLE OWNERSHIP SEARCHES	115.60
5/01/2021	76684	DEPARTMENT OF WATER AND ENVIRONMENTAL REGULATION	ENVIRONMENTAL SERVICES	2,400.00
14/01/2021	76731	DEPUTY CHILD SUPPORT REGISTRAR	SALARY DEDUCTIONS	830.02
28/01/2021	77117	DEPUTY CHILD SUPPORT REGISTRAR	SALARY DEDUCTIONS	676.27
14/01/2021	76949	DIAL BEFORE YOU DIG	CABLE LOCATION SERVICE	1,801.14
28/01/2021	77194	DONNA FORTESCUE	ART SALES	501.60
14/01/2021	76896	DOOR HARDWARE SOLUTIONS	HARDWARE SUPPLIES	58.74
28/01/2021	77129	DOROTHY SADDLETON	ART SALES	23.10
14/01/2021	76827	DORSOGNA LIMITED	ICE CREAM AND SMALL GOODS	2,077.79
21/01/2021	77040	DORSOGNA LIMITED	ICE CREAM AND SMALL GOODS	794.70
14/01/2021	76804	DOUTH CONTRACTING	PROPERTY & GARDEN MAINTENANCE	938.30
14/01/2021	76925	DOWN SOUTH TURF	TURF SERVICES	2,746.00
28/01/2021	77233	DUNSBOROUGH & DISTRICT COUNTRY CLUB	GRANT FUNDING	110.00
21/01/2021	77104	DUNSBOROUGH ART SOCIETY	GRANT FUNDING	2,155.00
21/01/2021	77043	DUNSBOROUGH CONCRETE	CONCRETE SUPPLIES	2,024.00
28/01/2021	77160	DUNSBOROUGH CONCRETE	CONCRETE SUPPLIES	2,018.50
14/01/2021	76778	DUNSBOROUGH HARDWARE & HOME CENTRE	HARDWARE SERVICES	32.55
21/01/2021	77016	DYMOCKS - BUSSELTON	LIBRARY RESOURCES	2,831.36
21/01/2021	77079	EAGLE BAY VOLUNTEER BUSHFIRE BRIGADE	PETTY CASH REIMBURSEMENT	142.66
14/01/2021	76901	ECOSYSTEMS SOLUTIONS	CONSULTANCY SERVICES	3,300.00
28/01/2021	77241	EDUCATIONAL ART SUPPLIES	ART EQUIPMENT SUPPLIES	309.54
21/01/2021	77045	EIS CONTROL PTYLTD	ELECTRICAL SERVICES	13,835.80
28/01/2021	77154	ELAMOORE NATURAL SOAPS & COSMETICS PTY LTD	ART SALES	72.80
21/01/2021	77097	ELITE POOL COVERS PTY LTD	POOL SERVICES	332.40
28/01/2021	77165	ELIZABETH BINT	ART SALES	304.50
28/01/2021	77124	ELIZABETH ROYCE	ART SALES	39.20
14/01/2021	76734	ELLIOTS IRRIGATION PTY LTD	IRRIGATION SERVICES	1,078.00
14/01/2021	76761	ENVIRONEX INTERNATIONAL PTY LTD	POOL CHEMICALS FOR GLC	1,188.22
21/01/2021	77011	ENVIRONEX INTERNATIONAL PTY LTD	POOL CHEMICALS FOR GLC	2,465.14
28/01/2021	77203	EVANS & TATE	BOND REFUND	300.00
8/01/2021	76715	FAIRTEL PTY LTD	TELECOMMUNICATION SERVICES	173.98
28/01/2021	77219	FENNESSY'S	VEHICLE PURCHASES / SERVICES / PARTS	264.83
14/01/2021	76740	FIRE & SAFETY WA	FIRE EQUIPMENT SUPPLIER	5,648.72
14/01/2021	76736	FITNESS AUSTRALIA	MEMBERSHIP	195.00
21/01/2021	77042	FLAGS OF ALL NATIONS PTY LTD	FLAGS	1,107.50
28/01/2021	77251	FPA AUSTRALIA	MEMBERSHIP	2,600.00
21/01/2021	77067	FREDERICK WILLIAM MATTHEW RILEY	VIDEO EDITING AND CREATIONS	552.50
21/01/2021	77066	FREO STONE	PAVING SUPPLIES	174,135.47
14/01/2021	76821	FRESH AS	REFRESHMENTS	279.60
21/01/2021	77038	FRESH AS	REFRESHMENTS	113.85
14/01/2021	76792	FRONTLINE FIRE & RESCUE EQUIPMENT	EMERGENCY RESPONSE EQUIPMENT	8,415.21
21/01/2021	77023	FRONTLINE FIRE & RESCUE EQUIPMENT	EMERGENCY RESPONSE EQUIPMENT	1,270.29
14/01/2021	76906	FTE ENGINEERING	MAINTENANCE SERVICES	2,816.00
21/01/2021	77076	FTE ENGINEERING	MAINTENANCE SERVICES	1,485.00
28/01/2021	77220	FTE ENGINEERING	MAINTENANCE SERVICES	532.40
14/01/2021	76745	FULTON HOGAN INDUSTRIES PTY LTD	MAINTENANCE SERVICES	772.43
21/01/2021	77069	GAIL ANN ASHBOLT	RATE REFUND	3,022.46
28/01/2021	77225	GALVINS PLUMBING PLUS	PLUMBING SUPPLIES	104.86
28/01/2021	77248	GANNAWAYS CHARTER AND TOURS	BUS HIRE SERVICE	1,025.00
14/01/2021	76887	GEMTEK GROUP PTY LTD	ELECTRICAL SERVICES	3,909.67
14/01/2021	76780	GEO CABINETS	PAYMENT CANCELLED	0.00
15/01/2021	76998	GEO CABINETS	CARPENTRY SERVICES	5,230.50
14/01/2021	76817	GEOBOX PTY LTD	VEHICLE CAMERAS	1,188.00
28/01/2021	77155	GEOBOX PTY LTD	VEHICLE CAMERAS	264.00
28/01/2021	77202	GEOFF & JENNY PAGE	BITP REFUND	62.00
28/01/2021	77223	GEOGRAPHE PETROLEUM	FUEL SERVICES	24,988.98
14/01/2021	76966	GEOGRAPHE SAWS AND MOWERS	PLANT PURCHASES / SERVICES / PARTS	20.00
28/01/2021	77249	GEOGRAPHE SAWS AND MOWERS	PLANT PURCHASES / SERVICES / PARTS	1,073.80
14/01/2021	76952	GLOBE AUSTRALIA PTY LTD	SIGNAGE SERVICES	39,754.00
14/01/2021	76771	GRACE RECORDS MANAGEMENT (AUSTRALIA) PTY LTD	STORAGE SERVICES	726.85
14/01/2021	76965	GRASSIAS TURF MANAGEMENT	CRICKET PITCH MANAGEMENT SERVICES	3,900.00
21/01/2021	77041	GREG HAREWOOD	ZOOLOGICAL SERVICES	440.00
14/01/2021	76759	GREY GOLD CONSTRUCTIONS	CONCRETE SERVICES	2,805.00
14/01/2021	76884	GT BRAKE & CLUTCH REPAIRS	VEHICLE SERVICES / PARTS	110.00
28/01/2021	77151	GUARDIAN FIRST AID & FIRE	SAFETY SUPPLIES	192.50
14/01/2021	76972	GUMPTION PTY LTD	ADVERTISING SERVICES	5,275.00
14/01/2021	76913	HANSON CONST. MATERIALS PTY LTD	CONCRETE SERVICES	2,506.57
21/01/2021	77081	HANSON CONST. MATERIALS PTY LTD	CONCRETE SERVICES	1,163.14

14/01/2021	76844	HARBECKS TRANSPORT	SAND AND GRAVEL SUPPLIES	14,979.25
21/01/2021	77049	HARBECKS TRANSPORT	SAND AND GRAVEL SUPPLIES	46,289.76
14/01/2021	76823	HARCOURTS BUSSELTON	RATES REFUND	4,365.00
14/01/2021	76881	HARVEY NORMAN BUSSELTON	FURNITURE	461.00
14/01/2021	76882	HARVEY NORMAN BUSSELTON AV/IT	ELECTRICAL APPLIANCE SERVICES	184.90
28/01/2021	77158	HELEN READING	ART SALES	5.60
21/01/2021	77102	HERBERT SMITH FREEHILLS	LEGAL SERVICES	6,256.80
14/01/2021	76984	HIP POCKET WORK WEAR AND SAFETY	UNIFORMS & PROTECTIVE CLOTHING	266.39
28/01/2021	77256	HIP POCKET WORK WEAR AND SAFETY	UNIFORMS & PROTECTIVE CLOTHING	237.16
8/01/2021	76717	HOBSONS BUSSELTON PTY LTD	CENTRE FACADE REFURBISHMENT	20,625.00
14/01/2021	76753	HOLCIM (AUSTRALIA) PTY LTD	CONCRETE SERVICES	1,940.40
14/01/2021	76883	HOWSON MANAGEMENT	ENGINEERING PROJECT MANAGEMENT	2,926.00
21/01/2021	77070	HUDSONS CIRCUS PTY LTD	BOND REFUND	515.00
14/01/2021	76871	HUMANE SOLUTIONS	MONITORING AND TRAPPING OF PEST SPECIES	2,788.50
28/01/2021	77196	IDESIGN CABINETS	CABINET MAKING	50.00
14/01/2021	76845	ILLION AUSTRALIA PTY LTD	TENDER ADVERTISING AND MANAGEMENT	11.97
14/01/2021	76799	IMAGE ON LINE	MARKETING	261.25
14/01/2021	76870	INSTANT PRODUCTS HIRE	PUBLIC ABLUTIONS HIRE AND SALES	2,763.07
21/01/2021	77064	INSTANT PRODUCTS HIRE	PUBLIC ABLUTIONS HIRE AND SALES	2,522.80
14/01/2021	76835	INTERFIRE AGENCIES PTY LTD	FIRE, SAFETY, EMERGENCY EQUIPMENT	715.00
14/01/2021	76947	IPWEA-WA	TRAINING SERVICES	990.00
14/01/2021	76897	J & S COWDEN	GLC MEMBERSHIP REFUND	930.00
5/01/2021	76685	JASMINE SGROI	STAFF REIMBURSEMENT	93.50
28/01/2021	77221	JASON SIGNMAKERS	SIGNAGE SUPPLIES	485.91
28/01/2021	77153	JENNIFER BROWN	ART SALES	138.00
28/01/2021	77192	JEREMY GODDARD	ANIMAL REGISTRATION REFUND	150.00
14/01/2021	76743	JIGSAW SIGNS & PRINT	SIGNAGE SERVICES	220.00
14/01/2021	76782	JIMS FIRST	HARDWARE SUPPLIES	251.15
28/01/2021	77182	JOEL SMOKER	ART SALES	17.47
14/01/2021	76765	JOHN STRICKLAND	LIGHTING AND SOUND SERVICES	302.50
28/01/2021	77145	JONES MARINE SERVICES SOUTHWEST	DIVING MAINTENANCE	2,145.00
14/01/2021	76892	JUDITH RODGERS	PAYMENT CANCELLED	0.00
15/01/2021	76999	JUDITH RODGERS	GLC MEMBERSHIP REFUND	355.00
28/01/2021	77173	JULIE GUTHRIDGE	ART SALES	11.55
28/01/2021	77186	KATHLEEN NEELING	ART SALES	16.80
28/01/2021	77185	KAY MANOLAS	ART SALES	148.00
28/01/2021	77205	KAYLEIGH COOPER	FEE REFUND	236.00
21/01/2021	77077	KD POWER & CO	MAINTENANCE SERVICES	132.00
21/01/2021	77005	KERRY HILL ARCHITECTS	ARCHITECTURAL SERVICES	97,872.53
28/01/2021	77123	KEVAN COLLETT	ART SALES	10.50
28/01/2021	77195	KIERA JAS	LIVE MUSIC PERFORMANCE	300.00
28/01/2021	77211	KIRSTY GUTHRIE	ANIMAL REGISTRATION REFUND	250.00
8/01/2021	76704	KITCHEN TAKEOVERS	CATERING	375.00
14/01/2021	76819	KITCHEN TAKEOVERS	CATERING	180.00
14/01/2021	76940	KLEENHEAT GAS	GAS SERVICES	2,435.42
14/01/2021	76837	KMART BUSSELTON	RETAIL HOME WARES	212.55
21/01/2021	77046	KMART BUSSELTON	RETAIL HOME WARES	24.00
14/01/2021	76828	KOMPAN PLAYSCAPE	PLAYGROUND EQUIPMENT SUPPLY	4,888.40
5/01/2021	76683	KRISTOPHER DAVIS	STAFF REIMBURSEMENT	95.00
14/01/2021	76735	LANDGATE	CAVEAT FEE	681.40
14/01/2021	76916	LANDGATE (VALUER GENERAL'S OFFICE)	LAND VALUATIONS	512.76
14/01/2021	76912	LANDGATE CUSTOMER ACCOUNT	LAND INFORMATION AND TITLE SEARCHES	80.10
21/01/2021	77080	LANDGATE CUSTOMER ACCOUNT	LAND INFORMATION AND TITLE SEARCHES	409.80
14/01/2021	76751	LANDSAVE ORGANICS	LANDSCAPING SERVICE	4,576.00
21/01/2021	77006	LANDSAVE ORGANICS	LANDSCAPING SERVICE	12,611.50
14/01/2021	76840	LANDSCAPE AND MAINTENANCE SOLUTIONS PTY LTD	LANDSCAPING SERVICES	5,341.60
14/01/2021	76934	LAWRENCE & HANSON	ELECTRICAL/PROTECTIVE CLOTHING SUPPLIES	1,490.46
14/01/2021	76970	LD TOTAL	LANDSCAPING SERVICES	18,196.99
28/01/2021	77250	LD TOTAL	LANDSCAPING SERVICES	4,796.00
8/01/2021	76694	LEEUWIN CIVIL PTY LTD	CIVIL ENGINEERING SERVICES AND PLANT HIRE	492,672.13
14/01/2021	76741	LEEUWIN CIVIL PTY LTD	CIVIL ENGINEERING SERVICES AND PLANT HIRE	69.86
21/01/2021	77004	LEEUWIN CIVIL PTY LTD	CIVIL ENGINEERING SERVICES AND PLANT HIRE	23,598.68
28/01/2021	77121	LEEUWIN CIVIL PTY LTD	CIVIL ENGINEERING SERVICES AND PLANT HIRE	40,414.75
29/01/2021	77258	LEEUWIN CIVIL PTY LTD	CIVIL ENGINEERING SERVICES AND PLANT HIRE	473,077.53
21/01/2021	77101	LEEUWIN TRANSPORT	COURIER SERVICES	1,680.38
21/01/2021	77007	LINDA KUSAL	STAFF REIMBURSEMENT	380.30
28/01/2021	77128	LINDA KUSAL	STAFF REIMBURSEMENT	242.45
14/01/2021	76889	LINDY FOX	BOND REFUND	100.00
14/01/2021	76988	LOCAL GOVERNMENT PROFESSIONALS AUSTRALIA (WA DIVISION)	TRAINING SERVICES	398.25
14/01/2021	76729	LOCAL GOV'T RACE COURSE & CEMETERY EMPLOYEES	UNION FEES	338.26
28/01/2021	77115	LOCAL GOV'T RACE COURSE & CEMETERY EMPLOYEES	UNION FEES	338.26
14/01/2021	76790	LOTEX FILTER CLEANING SERVICE	PLANT FILTER CLEANING SERVICE	452.64
28/01/2021	77190	MACRO MUSIC	BOND REFUND	15,986.00
14/01/2021	76908	MALATESTA ROAD PAVING & HOTMIX	ROAD HOTMIX / PAVING SERVICES	64,875.70
15/01/2021	77002	MALATESTA ROAD PAVING & HOTMIX	ROAD HOTMIX / PAVING SERVICES	12,348.00
28/01/2021	77177	MALCOLM ROBERTS	ART SALES	52.50
28/01/2021	77133	MARGARET PARKE	ART SALES	176.00
14/01/2021	76770	MARGARET RIVER FENCING	MAINTENANCE SERVICES	484.00
21/01/2021	77013	MARGARET RIVER FENCING	MAINTENANCE SERVICES	2,200.00
28/01/2021	77136	MARGARET RIVER FENCING	MAINTENANCE SERVICES	2,178.00
21/01/2021	77052	MARGARET RIVER RURAL CONTRACTORS PTY LTD	PLANT & EQUIPMENT HIRE	29,078.50
14/01/2021	76976	MARIE CARTER	RATE REFUND	503.09
14/01/2021	76977	MCGREGOR WJ & J	MANAGEMENT BUSSELTON JETTY TOURIST PARK	43,908.01
14/01/2021	76824	MCINTOSH & SON	PLANT PURCHASES/SERVICES/PARTS	1,619.55
14/01/2021	76760	MCLEODS BARRISTERS & SOLICITORS	LEGAL SERVICES	2,644.03
21/01/2021	77010	MCLEODS BARRISTERS & SOLICITORS	LEGAL SERVICES	7,846.30
14/01/2021	76860	MDM ENTERTAINMENT PTY LTD	DVD AND CD SUPPLY TO LIBRARY	86.18
14/01/2021	76856	MECHANICAL PROJECT SERVICES	AIRCONDITIONING & REFRIGERATION SERVICES	2,840.20
14/01/2021	76885	MEDIATION SOUTH WEST	MEDIATION	1,300.00
14/01/2021	76894	MELODY MAY	BOND REFUND	100.00
28/01/2021	77166	MICHAEL SHERRY PAINTING AND DECORATING PTY LTD	PAINTING SERVICES	2,530.00
14/01/2021	76890	MICHELLE HAUNOLD	BOND REFUND	100.00
21/01/2021	77106	MJB INDUSTRIES PTY LTD	DRAINAGE SUPPLIES	17,915.70
14/01/2021	76875	MUIR FORD BUSSELTON	VEHICLE MAINTENANCE	57,017.18
28/01/2021	77138	NALDA HOSKINS	ART SALES	175.50
14/01/2021	76769	NATIONAL PEN	PROMOTIONAL ITEMS	6,148.89
28/01/2021	77176	NATURAL EDGE FRAMING & PHOTOGRAPHY	ART SALES	14.00
14/01/2021	76791	NATURALISTE HYGIENE SERVICES	HYGIENE SERVICES	550.00
28/01/2021	77144	NATURALISTE HYGIENE SERVICES	HYGIENE SERVICES	275.00
14/01/2021	76838	NATURALISTE TURF	TURF MAINTENANCE SERVICES	2,260.45
14/01/2021	76891	NERRALIE MARCIA WILDE	RATE REFUND	570.28
14/01/2021	76986	NEVERFAIL SPRINGWATER LTD	WATER REFILL SERVICE - DUNS WASTE FACILITY	319.55
14/01/2021	76846	NEW IMAGE LANDSCAPING AND MAINTENANCE	LANDSCAPE MAINTENANCE	4,977.50
21/01/2021	77050	NEW IMAGE LANDSCAPING AND MAINTENANCE	LANDSCAPE MAINTENANCE	990.00
14/01/2021	76910	NICHOLLS MACHINERY	PLANT PURCHASES / SERVICES / PARTS	1,359.01

28/01/2021	77222	NICHOLLS MACHINERY	PLANT PURCHASES / SERVICES / PARTS	819.01
28/01/2021	77167	NIGHTLIFE MUSIC PTY LTD	MUSIC AND VIDEO SUBSCRIPTION SERVICES	413.92
14/01/2021	76872	NUDGE PSYCHOLOGICAL ASSESSMENT AND CONSULTANCY	PSYCHOLOGICAL SERVICES	235.24
14/01/2021	76938	NUTRIEN WATER	RETICULATION SUPPLIES	6,784.87
21/01/2021	77090	NUTRIEN WATER	RETICULATION SUPPLIES	91,329.39
14/01/2021	76866	OFFICE OF THE AUDITOR GENERAL	AUDITING SERVICES	45,100.00
14/01/2021	76826	OFFICEWORKS	OFFICE EQUIPMENT SERVICES	220.44
28/01/2021	77197	OLIVER ANDERSON	ART SALES	396.00
5/01/2021	76679	OLIVER DARBY	STAFF REIMBURSEMENT	79.99
14/01/2021	76874	OM DAY SPA	ECONOMIC AND COMMUNITY SUPPORT GRANT	2,200.00
8/01/2021	76707	ONSITE RENTAL GROUP PTY LTD	DRY HIRE	11,697.50
8/01/2021	76700	OPTUS BILLING SERVICES PTY LTD	FIXED INTERNET ACCESS	582.20
14/01/2021	76777	OPTUS BILLING SERVICES PTY LTD	FIXED INTERNET ACCESS	582.20
21/01/2021	77014	OPTUS BILLING SERVICES PTY LTD	FIXED INTERNET ACCESS	2,500.00
21/01/2021	77088	OWEN ANDERTON	GLC MEMBERSHIP REFUND	353.25
28/01/2021	77255	OWEN G ISBEL	ART SALES	73.60
14/01/2021	76834	OZLED AUST PTY LTD	EMERGENCY WARNING PRODUCTS	390.37
14/01/2021	76968	PACIFIC BIOLOGICS WAREHOUSE	CHEMICAL SERVICES	19,998.00
28/01/2021	77137	PANCAKE DESIGNS RESIN	ART SALES	24.50
14/01/2021	76801	PANDROL AUSTRALIA	RAILWAY FIXINGS	3,069.00
8/01/2021	76716	PAVING SOLUTIONS WA PTY LTD	BRICK PAVING	128,220.98
14/01/2021	76879	PAVING SOLUTIONS WA PTY LTD	BRICK PAVING	6,273.27
14/01/2021	76990	PAYMENT VOID	PAYMENT VOID	0.00
14/01/2021	76991	PAYMENT VOID	PAYMENT VOID	0.00
14/01/2021	76992	PAYMENT VOID	PAYMENT VOID	0.00
14/01/2021	76993	PAYMENT VOID	PAYMENT VOID	0.00
14/01/2021	76994	PAYMENT VOID	PAYMENT VOID	0.00
14/01/2021	76995	PAYMENT VOID	PAYMENT VOID	0.00
14/01/2021	76996	PAYMENT VOID	PAYMENT VOID	0.00
14/01/2021	76917	PENDREY AGENCIES P/L	CHEMICAL/RURAL SUPPLIES	1,661.50
8/01/2021	76696	PERTH ENERGY PTY LTD	ELECTRICITY SUPPLIER	43,150.12
21/01/2021	77048	PERTH MINT	CITIZENSHIP COINS	506.00
28/01/2021	77189	PETER EVANS	ART SALES	31.50
28/01/2021	77201	PETER F MEURS/VASSE PROPERTY PTY LTD	OUTSTANDING WORKS BOND RENDEZVOUS STAGE 3	624,098.00
8/01/2021	76695	PETER STARK	BUSHFIRE OFFICER HONORARIUM	395.50
8/01/2021	76699	PHASE 3 LANDSCAPE CONSTRUCTION PTY LTD	LANDSCAPING SERVICES	187,199.01
28/01/2021	77120	PHIL HOLLETT PHOTOGRAPHY	ART SALES	17.85
14/01/2021	76985	PHYSIO SOUTHWEST	MEDICAL SERVICES	1,008.00
28/01/2021	77208	PIPPA MINTER	BOND REFUND	100.00
14/01/2021	76862	PITNEY BOWES AUSTRALIA PTY LTD	POSTAGE MACHINES	646.10
28/01/2021	77214	PK COURIERS	COURIER SERVICES	359.70
14/01/2021	76737	POSITION PARTNERS	TRAINING SERVICES	1,628.00
14/01/2021	76847	POWER MEDICAL CENTRE	PRE EMPLOYMENT MEDICAL	159.50
14/01/2021	76923	PRESTIGE PRODUCTS	HOSPITALITY EQUIPMENT SUPPLIER	3,398.11
28/01/2021	77229	PRESTIGE PRODUCTS	HOSPITALITY EQUIPMENT SUPPLIER	307.01
28/01/2021	77143	PRIMARY LOGISTICS	PUBLIC ART & CONSULTING SERVICES	2,199.12
28/01/2021	77127	PRIME SUPPLIES	SAFETY EQUIPMENT	890.78
21/01/2021	77020	PRIME URBAN WA PTY LTD	LANDSCAPE IMPLEMENTATION BOND	46,449.00
14/01/2021	76867	PROFESSIONAL CABLING SERVICES	CABLING SERVICES	3,608.00
28/01/2021	77227	PRO-LINE KERBING	KERBING SERVICES	11,497.97
14/01/2021	76868	PROMOTIONS INTERNATIONAL PTY LTD	PROMOTIONAL PRODUCTS	401.50
14/01/2021	76798	PVR INDUSTRIAL PTY LTD	INDUSTRIAL PUMP REPAIRS	3,443.00
28/01/2021	77135	QUEST HOLDINGS PTY LTD	BOND REFUND	370.00
14/01/2021	76888	RAYMOND FINLAYSON	BJTP REFUND	170.00
14/01/2021	76927	REPCO AUTO PARTS	PLANT PURCHASES / SERVICES / PARTS	150.98
5/01/2021	76686	RHONDA MOORE	RATE REFUND	158.25
21/01/2021	77072	RM & A GOVAN	BJTP REFUND	62.00
14/01/2021	76975	RMS (AUST) PTY LTD	SOFTWARE SERVICES	72.60
14/01/2021	76921	ROD'S AUTO ELECTRICS	AUTO ELECTRICAL SERVICES	2,093.72
14/01/2021	76893	ROGER REEVES	ANIMAL REGISTRATION REFUND	75.00
14/01/2021	76767	ROMEX AUSTRALIA PTY LTD	AUTOMATED CAR PARK SYSTEM	1,085.70
28/01/2021	77181	ROSE VAN SON	ART SALES	17.50
21/01/2021	77073	ROSEMARIE ALFORD	BJTP REFUND	62.00
14/01/2021	76942	ROTARY CLUB OF BUSSELTON GEOGRAPHE BAY	SPONSORSHIP / ADVERTISING	3,000.00
14/01/2021	76911	ROYAL LIFE SAVING SOCIETY - WESTERN AUSTRALIA	TRAINING SERVICES	703.85
14/01/2021	76943	RUBEK AUTOMATIC DOORS	AUTOMATIC DOOR SERVICES	6,490.00
14/01/2021	76967	SAFE & SURE SECURITY PTY LTD	SECURITY SERVICES - ALARM OCCURRENCE	1,287.00
28/01/2021	77187	SANDRA WALKER	ART SALES	50.00
5/01/2021	76680	SARAH PIERSON	STAFF REIMBURSEMENT	109.80
14/01/2021	76833	SARAH'S PLACE	HOMEWARE RETAILER	630.00
14/01/2021	76831	SCANIA AUSTRALIA PTY LTD	NEW VEHICLES, PARTS AND LABOUR	39.00
14/01/2021	76794	SCHREDER AUSTRALIA PTY LTD	OUTDOOR LIGHTING	68,750.00
14/01/2021	76762	SCOPE BUSINESS IMAGING	ELECTRONIC EQUIPMENT	192.50
14/01/2021	76839	SEA CHANGE NEWS	STATIONERY AND OFFICE SUPPLIES	173.99
28/01/2021	77254	SHARON WILLIAMS	STAFF REIMBURSEMENT	46.50
8/01/2021	76691	SHARON WOODFORD-JONES	STAFF REIMBURSEMENT	105.00
28/01/2021	77204	SHERRY TOOHEY	REGISTRATION REFUND	50.00
14/01/2021	76982	SHORE COASTAL PTY LTD	COASTAL CONSULTANCY SERVICES	24,136.20
21/01/2021	77108	SHORE COASTAL PTY LTD	COASTAL CONSULTANCY SERVICES	9,163.00
14/01/2021	76747	SHOREWATER MARINE PTY LTD	MARINE ASSET MAINTENANCE	29,980.20
21/01/2021	77094	SIGMA COMPANIES GROUP PTY LTD	CHEMICAL SUPPLIER	132.00
14/01/2021	76865	SKIDATA AUSTRALASIA	CARPARK EQUIPMENT	294.80
28/01/2021	77174	SKIDATA AUSTRALASIA	CARPARK EQUIPMENT	811.80
14/01/2021	76724	SMARTSALARY PTY LTD	SALARY PACKAGING SERVICE	16,966.58
28/01/2021	77110	SMARTSALARY PTY LTD	SALARY PACKAGING SERVICE	15,741.66
14/01/2021	76956	SOILS AINT SOILS	NURSERY SUPPLIES	270.00
14/01/2021	76880	SONATAY	MUSIC SERVICES	400.00
21/01/2021	77036	SOUND PRO	EQUIPMENT HIRE	2,288.00
28/01/2021	77198	SOUTH KEY PTY LTD	BOND REFUND	1,410.00
28/01/2021	77180	SOUTH METROPOLITAN TAFE	EDUCATION AND TRAINING SERVICES	119.75
14/01/2021	76978	SOUTH WEST COUNSELLING	COUNSELLING SERVICES	2,325.00
14/01/2021	76873	SOUTH WEST IRRIGATION MANAGEMENT SOLUTIONS	IRRIGATION AND PROJECT MANAGEMENT	719.40
14/01/2021	76924	SOUTH WEST ISUZU	PLANT PURCHASES / SERVICES / PARTS	2,921.10
14/01/2021	76914	SOUTH WEST MACHINING CENTRE	PLANT MAINTENANCE SERVICES	15,959.90
21/01/2021	77083	SOUTH WEST MACHINING CENTRE	PLANT MAINTENANCE SERVICES	880.00
14/01/2021	76849	SOUTH WEST OFFICE NATIONAL	STATIONERY	3,709.81
14/01/2021	76768	SOUTH WEST PRINTING & PUBLISHING	ADVERTISING SERVICES	580.00
14/01/2021	76855	SOUTH WEST SAND CLEANING	SAND CLEANING OF SAND PITS	825.00
14/01/2021	76774	SOUTH WEST WINDSCREEN & GLASS	PLANT WINDSCREEN REPAIRS	380.00
14/01/2021	76813	SOUTHERN CROSS AUSTEREO	ADVERTISING	1,320.00
14/01/2021	76955	SOUTHERN MACHINING & MAINTENANCE	PLANT MAINTENANCE SERVICES	110.00
14/01/2021	76793	SOUTHWEST OUTDOOR POWER	PLANT PURCHASES / SERVICES / PARTS	189.75
14/01/2021	76945	SOUTHWEST TYRE SERVICE	PLANT TYRE SUPPLIER / REPAIRER	11,154.20
21/01/2021	77093	SOUTHWEST TYRE SERVICE	PLANT TYRE SUPPLIER / REPAIRER	11,321.85
28/01/2021	77244	SPORTSWORLD OF WA	SPORT EQUIPMENT SUPPLIER	1,018.05

14/01/2021	76797	SPRAYMOW SERVICES	BUSH FIRE INSPECTION WORKS/WEED CONTROL	605.00
15/01/2021	76997	SPRAYMOW SERVICES	BUSH FIRE INSPECTION WORKS/WEED CONTROL	2,860.00
21/01/2021	77024	SPRAYMOW SERVICES	BUSH FIRE INSPECTION WORKS/WEED CONTROL	994.40
14/01/2021	76787	SPYKER TECHNOLOGIES PTY LTD	CCTV PRODUCTS AND SERVICES	1,508.52
21/01/2021	77008	ST JOHN AMBULANCE	TRAINING SERVICES	84.75
21/01/2021	77065	STANTEC AUSTRALIA PTY LTD	ENGINEERING SERVICES	21,010.00
14/01/2021	76723	STOCKER PRESTON	RENT - A NOTTLE	860.00
28/01/2021	77109	STOCKER PRESTON	RENT - A NOTTLE	860.00
21/01/2021	77103	STRATAGREEN	NURSERY SUPPLIES	1,368.88
28/01/2021	77206	SUCO PTY LTD	BOND REFUND	300.00
14/01/2021	76959	SUEZ RECYCLING & RECOVERY PTY LTD	WASTE MANAGEMENT SERVICES	3,078.20
14/01/2021	76773	SUMMERS CONSULTING	MOSQUITO BREEDING MONITORING	287.76
21/01/2021	77107	SUNSHINE MEDICAL CENTRE & FAMILY PRACTICE	MEDICAL SERVICES	400.00
14/01/2021	76732	SUPERCHOICE	SUPERANNUATION	162,674.18
28/01/2021	77119	SUPERCHOICE	SUPERANNUATION	165,761.15
14/01/2021	76764	SURFING WESTERN AUSTRALIA	EVENT ORGANISATION	8,800.00
14/01/2021	76964	SURVCON PTY LTD	SURVEY SERVICES	1,661.00
21/01/2021	77063	SURVEYTECH TRAFFIC SURVEYS PTY LTD	TRAFFIC SURVEYS	24,035.00
14/01/2021	76922	SW PRECISION PRINT	PRINTING SERVICES	2,250.00
28/01/2021	77228	SW PRECISION PRINT	PRINTING SERVICES	24.75
5/01/2021	76687	SYNERGY	ELECTRICITY SUPPLIES	2,785.33
8/01/2021	76709	SYNERGY	ELECTRICITY SUPPLIES	1,946.16
14/01/2021	76852	SYNERGY	ELECTRICITY SUPPLIES	83,418.25
21/01/2021	77053	SYNERGY	ELECTRICITY SUPPLIES	1,911.61
28/01/2021	77169	SYNERGY	ELECTRICITY SUPPLIES	17,370.20
21/01/2021	77018	TANIA OLIVER	STAFF REIMBURSEMENT	100.00
8/01/2021	76722	TECHNOLOGY ONE LIMITED	SOFTWARE SERVICES	183,795.54
14/01/2021	76877	THE DRUG DETECTION AGENCY	DRUG AND ALCOHOL MANAGEMENT SERVICES	2,640.00
14/01/2021	76836	THE GOOD EGG CAFE	VENUE HIRE AND CATERING	1,212.30
21/01/2021	77044	THE GOOD EGG CAFE	VENUE HIRE AND CATERING	520.00
28/01/2021	77163	THE GOOD EGG CAFE	VENUE HIRE AND CATERING	216.30
8/01/2021	76692	THE GOOD GUYS BUSSELTON	ELECTRICAL SUPPLIES	800.00
14/01/2021	76800	THE GOOSE RESTAURANT	CATERING	100.00
21/01/2021	77026	THE PLANT SUPPLY CO	NURSERY SERVICES	77.00
14/01/2021	76858	THOMSON GEER LAWYERS	LEGAL SERVICES	3,074.50
14/01/2021	76843	TIMBER GROOVES	SOCIAL MEDIA WEBSITE ENHANCEMENT	700.00
29/01/2021	77068	TJ & GM LAWLER	PAYMENT CANCELLED	0.00
14/01/2021	76854	TOLL TRANSPORT PTY LTD	COURIER SERVICES	1,280.99
28/01/2021	77171	TOLL TRANSPORT PTY LTD	COURIER SERVICES	10.73
28/01/2021	77159	TONY NOTTLE	STAFF REIMBURSEMENT	57.00
28/01/2021	77212	TONY WAYMOUITH	BJTP REFUND	62.00
14/01/2021	76971	TOTAL HORTICULTURAL SERVICES	LANDSCAPING SERVICES	11,538.13
14/01/2021	76987	T-QUIP	MOWER PARTS & SERVICE	2,672.90
28/01/2021	77257	T-QUIP	MOWER PARTS & SERVICE	49.50
28/01/2021	77122	TRACIE ANDERSON	ART SALES	175.50
14/01/2021	76973	TRADE HIRE	PLANT HIRE & EQUIPMENT SERVICES	7,970.68
21/01/2021	77105	TRADE HIRE	PLANT HIRE & EQUIPMENT SERVICES	3,798.60
28/01/2021	77252	TRADE HIRE	PLANT HIRE & EQUIPMENT SERVICES	393.00
14/01/2021	76757	TRANEN REVEGETATION SOUTHWEST	VEGETATION REPORT	885.50
21/01/2021	77021	TROPHIES ON TIME	NAME BADGE SUPPLIER	132.00
14/01/2021	76815	TRUCK CENTRE (WA) PTY LTD	NEW VEHICLE PARTS & SERVICE	1,949.84
21/01/2021	77062	TRUCKLINE	PLANT PURCHASES / SERVICES / PARTS	206.22
28/01/2021	77242	TYREPOWER BUSSELTON	PLANT TYRE SUPPLIER / REPAIRER	1,730.00
28/01/2021	77164	TYRES & MORE DUNSBOROUGH	TYRE SALES AND SERVICE	39.00
28/01/2021	77175	URBIS PTY LTD	PROPERTY ECONOMIC & RESEARCH CONSULTING	3,960.00
28/01/2021	77132	URSULA FAHRER	ART SALES	38.40
14/01/2021	76820	VICKI NICHOLSON	ART CLASSES	142.50
28/01/2021	77193	VICKI SMALL	ART SALES	297.00
28/01/2021	77209	VICTORIA DOBSON	BJTP REFUND	60.00
28/01/2021	77239	VMS CONTRACTORS & MANAGEMENT	MAINTENANCE SERVICES	1,815.50
21/01/2021	77037	VOYTEK KOZLOWSKI	SCULPTURE BY THE BAY PRIZE	2,200.00
21/01/2021	77009	WA EXTERNAL SOLUTIONS	GUTTER MAINTENANCE	6,270.00
28/01/2021	77245	WA RANGERS ASSOCIATION	MEMBERSHIP FEES	500.00
21/01/2021	77092	WA TREASURY CORPORATION	LOAN REPAYMENTS	103,934.88
28/01/2021	77236	WA TREASURY CORPORATION	LOAN REPAYMENTS	106,662.87
14/01/2021	76772	WAVESOUND PTY LTD	LIBRARY RESOURCES	2,431.42
14/01/2021	76830	WAYNE THIEL	TRANSPORT SERVICES	570.00
14/01/2021	76842	WE ARE FEEL GOOD AUSTRALIA PTY LTD	SUNSCREEN	1,146.00
21/01/2021	77047	WE ARE FEEL GOOD AUSTRALIA PTY LTD	SUNSCREEN	1,044.00
14/01/2021	76785	WELCOME SITE	PORTABLE TOILET HIRE	357.50
21/01/2021	77034	WELL DONE INTERNATIONAL PTY LTD	AFTERHOURS CALL CENTRE SERVICE	3,459.17
14/01/2021	76931	WEST OZ LINEMARKING	LINE MARKING SERVICES	825.00
14/01/2021	76853	WESTBOOKS	LIBRARY RESOURCES	1,335.43
28/01/2021	77170	WESTBOOKS	LIBRARY RESOURCES	737.67
14/01/2021	76795	WESTERN IRRIGATION PTY LTD	BORE AND IRRIGATION SERVICES	1,485.00
5/01/2021	76689	WESTERN POWER CORPORATION	ELECTRICAL SERVICES	25,342.00
21/01/2021	77082	WESTERN POWER CORPORATION	ELECTRICAL SERVICES	9,358.00
14/01/2021	76932	WESTRAC EQUIPMENT P/L	PLANT PURCHASES / SERVICES / PARTS	1,926.55
21/01/2021	77087	WESTRAC EQUIPMENT P/L	PLANT PURCHASES / SERVICES / PARTS	7,858.24
28/01/2021	77234	WESTRAC EQUIPMENT P/L	PLANT PURCHASES / SERVICES / PARTS	20.72
14/01/2021	76776	WESTSIDE TILT TRAY SERVICE	ABANDONED CAR REMOVAL	165.00
14/01/2021	76806	WHITCOMBE DRAFTING SERVICES	CIVIL DESIGN AND DRAFTING	1,300.00
21/01/2021	77029	WHITCOMBE DRAFTING SERVICES	CIVIL DESIGN AND DRAFTING	4,452.50
28/01/2021	77161	WIN MCGILL	ART SALES	16.00
14/01/2021	76918	WINC AUSTRALIA PTY LTD	STATIONERY SUPPLIER	267.26
21/01/2021	77084	WINC AUSTRALIA PTY LTD	STATIONERY SUPPLIER	871.85
28/01/2021	77130	WIZID PTY LTD	POOL ENTRY WRISTBANDS	126.50
14/01/2021	76963	WML CONSULTANTS PTY LTD	CONSULTANCY SERVICES	8,533.25
14/01/2021	76936	WORK CLOBBER	PROTECTIVE CLOTHING SUPPLIER	2,397.00
21/01/2021	77089	WORK CLOBBER	PROTECTIVE CLOTHING SUPPLIER	358.00
14/01/2021	76788	WORK METRICS	HEALTH AND SAFETY SOFTWARE	110.00
14/01/2021	76958	WREN OIL	WASTE OIL SERVICES	16.50
21/01/2021	77025	YAHAVA KOFFEE WORKS WHOLESALE	CATERING	651.50
28/01/2021	77149	YALLINGUP MAZE	YOUTH ACTIVITIES	576.00
14/01/2021	76864	YELVERTON LIQUID WASTE	LIQUID WASTE REMOVAL	7,216.88
14/01/2021	76954	ZACOR DESIGN PTY LTD	CONSULTANCY SERVICES	6,891.50
				5,945,616.47

TRUST PAYMENTS JANUARY 2021

DATE	REF #	NAME	DESCRIPTION	AMOUNT $
7/01/2021	7542	CITY OF BUSSELTON	BCITF REIMBURSEMENTS	842.50
7/01/2021	7543	CONSTRUCTION TRAINING FUND	BCITF LEVY	3,415.49
7/01/2021	7541	DEPARTMENT OF MINES, INDUSTRY REGULATION & SAFETY	BUILDING SERVICES LEVY	34,431.80
				38,689.79

DIRECT DEBIT PAYMENTS JANUARY 2021				
DATE	REF #	NAME	DESCRIPTION	AMOUNT $
29/01/2021	4386	ALLENBY/OLIVER	REFUND RATES OVER PAYMENT	1,583.48
1/02/2021	4380	AMPOL AUSTRALIA PETROLEUM PTY LTD	FUEL SERVICES	63,288.91
22/01/2021	4372	ANZ BANK	BANK FEES	3,432.67
22/01/2021	4373	ANZ BANK	BANK FEES	583.97
22/01/2021	4374	ANZ BANK	BANK FEES	235.44
22/01/2021	4375	ANZ BANK	BANK FEES	229.31
29/01/2021	4384	ANZ BANK	BANK FEES	3,688.91
29/01/2021	4385	ANZ BANK	BANK FEES	15.00
2/02/2021	4389	ANZ BANK	BANK FEES	135.00
1/02/2021	4387	A.N.Z. BANK - VISA CARD	CREDIT CARD PAYMENT	10,633.12
		WESTERN POWER	WP APPLICATION FEE FOR WP PILLAR AT HOTEL SITE	497.92
		DOWN SOUTH PIZZA	CRAIG ASHLEY'S FAREWELL	125.00
		BAKED BUSSELTON	MORNING TEA- MEETING REGARDING STAFF SURVEY FEEDBACK.	40.50
		APPLE.COM/BILL SYDNEY	ICLOUD STORAGE	4.49
		ADINA APARTMENT HOTEL	ACCOMMODATION - RCAWA MEETING	201.39
		PRINT HALL PERTH	MEALS - RCAWA MEETING	74.17
		PRINT HALL PERTH	MEALS - RCAWA MEETING	78.23
		ADINA APARTMENT HOTEL	ACCOMMODATION - RCAWA MEETING	10.12
		RAMADA RESORT DUNSBOROUGH	END OF YEAR COUNCILLOR FUNCTION	1,442.00
		PHIL HOLLETT GALLERY	GIFTS FOR 2021 COMMUNITY CITIZEN OF THE YEAR NOMINEES	220.00
		WWW.TRAFX.NET	TRAFX INFRARED TRAIL COUNTS WITH WEATHERPROOF FIELD CASES	2,444.42
		FACEBOOK	ARTGEO EVENT ADVERTISING	23.56
		EB CHRISTMAS AT SUNSET	2 TICKETS TO BCCI & DYCCI SUNDOWNER	44.38
		FACEBOOK	FACEBOOK ADVERTISING	28.33
		SENDGRID	PROVIDE EMAIL CAPABILITY TO CUSTOMERS	20.83
		RLR NEXT LEVEL MONKEY BUSINESS	VOUCHERS FOR SOCIAL MEDIA GIVEAWAY	59.00
		BUSSELTON JETTY INC	PURCHASE OF VOUCHERS FOR SOCIAL MEDIA GIVEAWAY	40.00
		TOURISM COUNCIL OF WA	BJTP MEMBERSHIP	446.00
		JETADVENT DUNSBOROUGH	PURCHASE OF VOUCHERS FOR SOCIAL MEDIA GIVEAWAY	71.41
		MRBTA -FORREST ADVENTURES	PURCHASE OF VOUCHERS FOR SOCIAL MEDIA GIVEAWAY	72.00
		MESSAGE MEDIA	CUSTOMER RETENTION AND CONTACT SYSTEM	99.88
		COLOUR POWDER AUSTRALIA	COLOUR POWDER FOR SCHOOL HIOLIDAY EVENT	124.90
		SPOTIFY	MUSIC FOR YOUTH EVENTS	18.99
		ORB DISTRIBUTION	DISPOSABLE GYM TOWELS	539.07
		SAFE FIRST TRAINING WA	RSA TRAINING	49.00
		MAILCHIMP *MONTHLY MAILCHIMP.COM	BAY TO BAY NEWSLETTER ELECTRONIC MAILOUT	282.43
		YAROOMS BUCHAREST	ANNUAL SUBSCRIPTION TO YAROOMS SERVICE	905.62
		CPA AUSTRALIA	CPA MEMBERSHIP 1/1/21-31/12/21 (P SHERIDAN)	720.00
		ADVANCED HEARING WA	ADVANCED HEARING TEST	105.00
		BP EDGEWATER	FUEL	91.82
		AUSSIE BROADBAND	MONTHLY NBN FOR CEO'S RESIDENCE	65.00
		APPLE.COM	MIKE ARCHER ICLOUD	4.49
		ZOOM.US	ZOOM VIDEO CONFERENCING	309.16
		MARGARET RIVER MEDICAL	PRE EMPLOYMENT MEDICAL	132.00
		EB DRONE INDUSTRY	DRONE INDUSTRY SUMMIT ATTENDANCE	88.00
		CPA AUSTRALIA LTD	CPA MEMBERSHIP RENEWAL (B ROBINSON)	720.00
		SAI GLOBAL	AUSTRALIAN STANDARDS	396.95
		SAI GLOBAL	AUSTRALIAN STANDARDS	510.03
		BLUE DOG TRAINING	WHITE CARD	59.00
		QUAD LOCK AU	LOOSE TOOLS & EQUIPMENT	228.21
		HARVEY NORMAN	OFFICE EQUIPMENT	237.00
		MELO VELO CAFÉ NANNUP	OUT OF DISTRICT CATERING	70.70
		WWW.OURXPLOR.COM MELBOURNE	VACATION CARE SOFTWARE SUBSCRIPTION- GLC	(165.00)
		WWW.OURXPLOR.COM MELBOURNE	VACATION CARE SOFTWARE SUBSCRIPTION- NCC	(165.00)
		WWW.OURXPLOR.COM MELBOURNE	VACATION CARE SOFTWARE SUBSCRIPTION- GLC	(165.00)
		WWW.OURXPLOR.COM MELBOURNE	VACATION CARE SOFTWARE SUBSCRIPTION- NCC	(165.00)
		WWW.OURXPLOR.COM MELBOURNE	VACATION CARE SOFTWARE SUBSCRIPTION- GLC	(165.00)
		WWW.OURXPLOR.COM MELBOURNE	VACATION CARE SOFTWARE SUBSCRIPTION- NCC	(165.00)
		ANZ CREDIT	OVERSEAS TRANSACTION FEE CREDIT	(77.88)
22/01/2021	4378	AW BISHOP	REFUND RATES OVER PAYMENT	3,003.03
2/02/2021	4388	CLARKE	CANCELLED DA APPLICATION	147.00
22/01/2021	4370	COMMONWEALTH BANK	BANK FEES	218.63
22/01/2021	4371	COMMONWEALTH BANK	BANK FEES	2,021.29
28/01/2021	4383	DYNASTY/SUNJADE/GOULD	REFUND RATES OVER PAYMENT (X2)	3,315.70
22/01/2021	4376	FLETCHCORP PTY LTD	REFUND WITHDRAWN DEVELOPMENT APPLICATION	147.00
22/01/2021	4368	LES MILLS ASIA PACIFIC	CONTRACT FEES	485.74
22/01/2021	4369	LES MILLS ASIA PACIFIC	CONTRACT FEES	582.89
28/01/2021	4381	MARSH/O'CONNOR	REFUND RATES OVER PAYMENT (X2)	2,717.00
28/01/2021	4382	MATSON/LA MANCUSA	REFUND RATES OVER PAYMENT (X2) & CANCELLED DA APPLICATION	1,448.30
28/01/2021	4377	NR OLSEN	REFUND OVERPAID BSL LEVY PAYMENT	61.65
28/01/2021	4379	OWNERSOF GLADSTONE/CARNARVON/RENDEZVOUS & HARRIS ROADS	REFUND RATES OVER PAYMENT (X4)	7,376.10
				105,350.14

DIRECT DEBIT PAYMENTS JANUARY 2021				
DATE	REF #	NAME	DESCRIPTION	AMOUNT $
12/01/2021	PAY 12.1.21	CITY OF BUSSELTON	PAYROLL 12.1.21	801,266.58
26/01/2021	PAY 26.1.21	CITY OF BUSSELTON	PAYROLL 26.1.21	836,288.58
				1,637,555.16

12.2 Finance Committee - 10/3/2021 - FINANCIAL ACTIVITY STATEMENTS - YEAR TO DATE AS AT 31 JANUARY 2021

STRATEGIC GOAL	6. LEADERSHIP Visionary, collaborative, accountable
STRATEGIC OBJECTIVE	6.1 Governance systems, process and practices are responsible, ethical and transparent.
SUBJECT INDEX	Financial Services
BUSINESS UNIT	Financial Services
REPORTING OFFICER	Manager Financial Services - Paul Sheridan
AUTHORISING OFFICER	Director Finance and Corporate Services - Tony Nottle
NATURE OF DECISION	Executive: substantial direction setting, including adopting budgets, strategies, plans and policies (excluding local planning policies); funding, donations and sponsorships; reviewing committee recommendations
VOTING REQUIREMENT	Simple Majority
ATTACHMENTS	Attachment A Financial Activity Statement - January 2021 Attachment B Investment Report - January 2021

This item was considered by the Finance Committee at its meeting on 10/3/2021, the recommendations from which have been included in this report.

COMMITTEE RECOMMENDATION AND OFFICER RECOMMENDATION

That the Council receives the statutory financial activity statement reports for the period ending 31 January 2021, pursuant to Regulation 34(4) of the *Local Government (Financial Management) Regulations*.

EXECUTIVE SUMMARY

Pursuant to Section 6.4 of *the Local Government Act 1995* (the Act) and Regulation 34(4) of the *Local Government (Financial Management) Regulations 1996* (the Regulations), a local government is to prepare, on a monthly basis, a statement of financial activity that reports on the City's financial performance in relation to its adopted / amended budget.

This report has been compiled to fulfil the statutory reporting requirements of the Act and associated Regulations, whilst also providing the Council with an overview of the City's financial performance on a year to date basis for the period ending 31 January 2021.

BACKGROUND

The Regulations detail the form and manner in which financial activity statements are to be presented to the Council on a monthly basis, and are to include the following:

- Annual budget estimates
- Budget estimates to the end of the month in which the statement relates
- Actual amounts of revenue and expenditure to the end of the month in which the statement relates
- Material variances between budget estimates and actual revenue/expenditure (including an explanation of any material variances)
- The net current assets at the end of the month to which the statement relates (including an explanation of the composition of the net current position)

Additionally, and pursuant to Regulation 34(5) of the Regulations, a local government is required to adopt a material variance reporting threshold in each financial year. At its meeting on 27 July 2020, the Council adopted (C2007/071) the following material variance reporting threshold for the 2020/21 financial year:

> *That pursuant to Regulation 34(5) of the Local Government (Financial Management) Regulations, the Council adopts a material variance reporting threshold with respect to financial activity statement reporting for the 2020/21 financial year as follows:*
>
> - *Variances equal to or greater than 10% of the year to date budget amount as detailed in the Income Statement by Nature and Type/Statement of Financial Activity report, however variances due to timing differences and/or seasonal adjustments are to be reported only if not to do so would present an incomplete picture of the financial performance for a particular period; and*
> - *Reporting of variances only applies for amounts greater than $25,000.*

OFFICER COMMENT

In order to fulfil statutory reporting requirements and to provide the Council with a synopsis of the City's overall financial performance on a year to date basis, the following financial reports are attached hereto:

Statement of Financial Activity

This report provides details of the City's operating revenues and expenditures on a year to date basis, by nature and type (i.e. description). The report has been further extrapolated to include details of non-cash adjustments and capital revenues and expenditures, to identify the City's net current position; which reconciles with that reflected in the associated Net Current Position report.

Net Current Position

This report provides details of the composition of the net current asset position on a full year basis, and reconciles with the net current position as per the Statement of Financial Activity.

Capital Acquisition Report

This report provides full year budget performance (by line item) in respect of the following capital expenditure activities:

- Land and Buildings
- Plant and Equipment
- Furniture and Equipment
- Infrastructure

Reserve Movements Report

This report provides summary details of transfers to and from reserve funds, and associated interest earnings on reserve funds, on a full year basis.

Additional reports and/or charts are also provided as required to further supplement the information comprised within the statutory financial reports.

Comments on Financial Activity to 31 January 2021

The Statement of Financial Activity (FAS) for the year to date (YTD) as at 31 January 2021 shows an overall Net Current Position of $22.3M as opposed to the budget of $16.8M. This represents a positive variance of $5.4M YTD. This variance increased by $1.7M from $3.7M at the end of December.

The following table summarises the major YTD variances that appear on the face of the FAS, which, in accordance with Council's adopted material variance reporting threshold, collectively make up the above difference. Each numbered item in this lead table is explained further in the report.

Description	2020/21 Actual YTD $	2020/21 Amended Budget YTD $	2020/21 Amended Budget $	2020/21 YTD Bud Variance %	2020/21 YTD Bud Variance $	Change in Variance Current Month $
Revenue from Ordinary Activities				***0.93%***	***633,876***	***(245,524)***
1. Other Revenue	352,322	222,384	424,730	58.43%	129,938	121,018
Expenses from Ordinary Activities				***7.35%***	***3,459,501***	***(254,367)***
2. Materials & Contracts	(7,752,032)	(10,061,844)	(18,067,582)	22.96%	2,309,811	234,866
3. Utilities	(1,346,363)	(1,620,817)	(2,770,956)	16.93%	274,454	64,578
4. Other Expenditure	(1,436,163)	(2,499,130)	(5,236,779)	42.53%	1,062,967	(11,238)
5. Non-Operating Grants, Subsidies and Contributions	4,197,248	7,900,333	34,437,199	(46.87%)	(3,703,085)	109,698
Capital Revenue & (Expenditure)				***10.83%***	***2,871,972***	***2,257,651***
6. Land & Buildings	(2,632,607)	(3,541,859)	(17,454,059)	25.67%	909,252	209,964
Plant & Equipment	(871,455)	(2,028,534)	(2,510,340)	57.04%	1,157,079	628,738
Furniture & Equipment	(201,660)	(443,088)	(461,088)	54.49%	241,428	118,406
Infrastructure	(9,987,769)	(19,482,767)	(40,004,996)	48.74%	9,494,998	368,334
7. Proceeds from Sale of Assets	141,641	546,500	581,500	(74.08%)	(404,859)	(93,285)
8. Proceeds from New Loans	0	7,700,000	7,700,000	(100.00%)	(7,700,000)	(200,000)
9. Repayment of Capital Lease	(319,152)	(391,424)	(521,900)	18.46%	72,272	130,474
10. Advances to Community Groups	0	(200,000)	(200,000)	100.00%	200,000	200,000
11. Transfer to Restricted Assets	(2,661,247)	(32,088)	(62,750)	(8193.59%)	(2,629,159)	(18,055)
12. Transfer from Restricted Assets	1,524,426	0	2,807,074	100.00%	1,524,426	860,303

Revenue from Ordinary Activities

In total, revenue from Ordinary Activities is $634K, or 0.93%, ahead of budget YTD. The only material variance item contributing to this is:

1. Other Revenue

Ahead of YTD budget by $130K, or 58.43%, mainly due to the items listed in the table below:

Revenue Code	Revenue Code Description	Actual YTD $	Amended Budget YTD $	Variance YTD $	Variance YTD %	Change in Variance Current Month $
Community and Commercial Services		***35,117***	***3,745***	***31,372***	***837.69%***	***7,484***
10591	Geographe Leisure Centre – LSL Contributions from other LG's	18,132	-	18,132	100.00%	-
Long Service Leave entitlements accrued can be transferred between local governments. This receipt was budgeted for in June, however it was received earlier than expected.						
10625	Art Geo Administration – Sale of Artworks	14,772	-	14,772	100.00%	7,553
The distribution of the proceeds of artwork sales on behalf of the artists, is done in the month following the sales, after the monthly reconciliation process.						
Planning and Development Services		***155,789***	***82,103***	***73,686***	***89.75%***	***76,524***
10925	Preventative Services – CLAG – Sundry Income	77,284	2,380	74,904	3147.22%	76,691
Due to the much earlier and more significant onset of the Ross River Virus threat, extra chemical applications were required. Permission was received from the Department of Health to draw extra trust funds for these purposes.						
10970	Parking Control – Parking Fines & Costs	22,658	35,000	(12,342)	(35.26%)	807
Budgeting for this is always done on a simple historical trend basis, and is never a targeted revenue source. It is down on budget due to the enforcement team being temporarily understaffed.						
Engineering and Works Services		***137,203***	***113,667***	***23,536***	***20.71%***	***38,763***
11107	Engineering Services Design – LSL Contributions from other LG's	14,475	-	14,475	100.00%	-
Long Service Leave entitlements accrued can be transferred between local governments. At the time of budgeting it was not known that the City would be employing a person for whom a LSL entitlement would be transferred.						
12642	NCC Standpipe – Sale of Water	2,470	14,581	(12,112)	(83.06%)	(2,083)
The consumption and associated sale of water from this facility has not been as high as originally forecast.						
G0030	Busselton Transfer Station – Sale of Scrap Materials	79,571	58,563	21,008	35.87%	7,674
There was an initial spike in sales compared to the timing of the budget, and better than predicted prices received for scrap metal. However, it is predicted that this will slow somewhat as the financial year progresses.						

Expenses from Ordinary Activities

Expenditure from ordinary activities is $3.5M, or 7.35%, less than expected when compared to the budget YTD as at January. The following individual expense line items on the face of the financial statement have YTD variances that meet the material reporting thresholds:

2. Materials and Contracts

Better than budget by $2.3M, or 22.96%. The table below lists the main items contributing to this variance:

Cost Code	Cost Code Description	Actual YTD $	Amended Budget YTD $	Variance YTD $	Variance YTD %	Change in Variance Current Month $
Finance and Corporate Services		***1,377,123***	***1,399,385***	***22,262***	***1.6%***	***(105,742)***
10151	Rates Administration	140,945	183,987	43,042	23.4%	21,517
The variance is predominantly due to the underspend in consultancy. This budget was for the Rating Review Project, funded by reserves. The project has been delayed due to resourcing issues in the Rates Team, plus pending communications with the Minister regarding Rates reviews that could have significant impact on the scope of the project. Unspent funds will remain carried forward in the reserve to fund the revised project.						
10200	Financial Services	33,846	47,717	13,871	29.1%	4,936
Due mainly to a reduction in bank fees that were budgeted at a higher amount, plus none of the consultancy budget has been used YTD. This will potentially be used later in the Financial year in relation to adoption of new accounting standards, plus updates to the Long Term Financial Plan model.						
10250	Information & Communication Technology Services	885,683	776,867	(108,816)	(14.0%)	(94,928)
• **Software licences** – Our licences are on track to go over budget this year with the addition of some unplanned software; this should be balanced elsewhere. The payment curve for this is not smooth and we have recently paid some large invoices including T1. • **Photocopying** – As mentioned in Customer Service below, the printer costs are routing through this account hence the budget overspend. • **GIS costs** – We had planned to use a new image provider at a reduced cost, unfortunately they could not provide what was agreed upon and we had to stick with using Landgate, this will be adjusted for next budget.						
10360	Customer Services	14,362	27,852	13,490	48.4%	1,707
• **Photocopying** – The Finance team going paperless has had a significant impact on our paper spend, especially for coloured paper. In addition, an arrangement has been made with the Executive Assistants for auditing of the stationery supplies in their departments, so ordering has more closely aligned to needs rather than maintaining large stores. • **Computer Consumables** – Historically printer cartridges etc came from this bucket. With the adoption of more printers using a full supply contract this account is not being utilised. We still do order some cartridges manually but the number is heavily reduced. This will be reviewed during the upcoming budget considerations for 21/22 to get a better idea of actual spend.						
10500	Legal & Compliance Services	63,882	35,805	(28,077)	(78.4%)	(9,149)
Greater than expected spend of external legal representation (largely due to increase in prosecutions/compliance action plus a Supreme Court matter). It was acknowledged when the legal budget was set last year that a transfer from the legal reserve may be required.						

10521	Human Resources & Payroll	20,424	40,791	20,367	49.9%	2,213
The variance is timing related, with consultancy funds related to the organisational staff survey yet to be expended. Procurement is currently in progress with expenses expected to be incurred by April 2021.						
10616, 10617 & 10618	Aged Housing	41,019	82,607	41,588	50.3%	7,412
Lower than expected maintenance costs to the end of the reporting period. Less reactive maintenance for FY to date.						
Community and Commercial Services		***724,651***	***1,240,901***	***516,251***	***41.6%***	***75,180***
10380	Busselton Library	31,028	73,034	42,006	57.5%	3,923
• Furniture & Office Equipment - The purchase of new furniture and office equipment (under the capitalisation threshold) has been held up due to the new renovations and subsequent requirement for furniture and fit-out of the new children's area. Increased expenditure will occur over the next few months in line with budget. • Library Resources - Spending on Library Resources was delayed whilst tenders were sought for a new "buy local" initiative. A significant number of purchase orders have been raised since November, with items due to be received over the next few months. • Entity Specific Consumables – Coffee machine has been disposed of which means that there will be no expenditure, and no offset income. • Photocopying – Currently investigating zero expenditure. It appears Photocopy Paper isn't being correctly costed to the library budget before being issued from central stores – will be rectified in consultation with Customer Service Team.						
10381	Dunsborough Library	12,505	22,687	10,182	44.9%	(389)
• Contractors – Carpet cleaning has been rescheduled to occur in March/April 2021. • Other Computer costs - $1800 Networking costs no longer required. • Photocopying – see Busselton explanation. • Library Resources – see Busselton explanation.						
10540	Recreation Administration	8,994	30,836	21,842	70.8%	3,357
The City application to State Government 2021/22 Every Club grant was successful. As of 31 Jan, awaiting for grant deed which will stipulate conditions/ details of grant. It is envisaged that this budget will be spent by years end.						
10541	Recreation Planning	1,030	80,999	79,969	98.7%	19,167
Timing of expenditure was awaiting the outcomes of external grant applications. As of 31 Jan, grant deeds have now been finalised, scope and quote with preferred consultant is being finalised. The expected expenditure is now Q3 and Q4.						
10590	Naturaliste Community Centre	30,114	63,896	33,782	52.9%	(1,514)
The Naturaliste Community Centre was closed due to COVID and upon reopening, was subject to phased restrictions which limited the attendance numbers and therefore expenditure associated with our programs and services throughout the first two quarters. To date, we are still limited by Phase 4 restrictions and have limited numbers in some activities affecting a slow return to business as usual and therefore planned expenditure. Business is now picking up and we are likely to see increased expenditure over the next few months in line with budget.						
10591	Geographe Leisure Centre	170,287	233,353	63,066	27.0%	13,689
This is the same as the factors listed above for the NCC.						
10600	Busselton Jetty Tourist Park	257,872	338,926	81,054	23.9%	4,491
The majority of this variance cost is the monthly management contract fee ($41,125 – runs one month in arrears), for the caravan park which has resulted due to a timing issue with presentation and payment of the invoice. Other expenses falling within Materials & Contracts are related to maintenance, which will occur throughout the year.						

10630	Property and Business Development	11,841	59,689	47,848	80.2%	16,902
The budget is made up of numerous line items that have been spread throughout the year. The actual timing for these things are inherently difficult to predict, as more often than not they depend on interactions with outside third parties for development opportunities and collaborations. For example, we budget for advertising and marketing, but need to wait for relevant opportunities to arise throughout the year that may not necessarily align with budget timing.						
11151	Airport Operations	89,258	214,914	125,656	58.5%	7,453
The budget variance YTD includes the key allocations of: • security screening of $45K not spent; • contractors - $44K for tree clearing not completed/expended; and • smaller variances in other areas not yet expended.						
B1361	YCAB (Youth Precinct Foreshore)	17,487	33,173	15,686	47.3%	654
Operating grants forecast were not available as planned and therefore associated expenses did not occur. Alternative funding was sourced to run a program in Dunsborough which commences February when expenses to deliver will start to be seen.						
Planning and Development Services		***684,288***	***1,189,359***	***505,071***	***42.5%***	***(605)***
10820	Strategic Planning	129,693	141,414	11,721	8.3%	19,202
Estimated revenues (re-zonings, structure plans) and anticipated consultant contracts (for specialised works seen as likely to be needed for scheduled City projects) etc. are often quite difficult to predict as they are subject to third-party intentions and initiatives, or competing demands and task allocation/prioritisation here at the City.						
10830	Environmental Management Administration	195,524	318,870	123,346	38.7%	(9,492)
Expenditure variance due to: 1. Timing of Barnard Park East management plans contract, due April 2021, pending completion of upgrade works; 2. Lower Vasse River sediment removal and groundwater investigations were delayed, now due May 2021; 3. Carbunup reserve contaminated site investigations due May 2021.						
10920	Environmental Health Services Administration	523	25,689	25,166	98.0%	10,306
YTD budget includes error of $5,000 extra within 3280 (Contractors), Contractor allocation of $5,000 to implement audit outcomes now completed in house. Traditional pre summer assessment of sound level meters revealed little to no faults requiring repair due to 2020 COVID event cancellations.						
10925	Preventative Services – CLAG	119,098	57,581	(61,517)	(106.8%)	(54,442)
Due to the much earlier and more significant onset of the Ross River Virus threat, extra chemical applications, transport, etc were required. Permission was received from the Department of Health to draw extra trust funds for these purposes (see positive variance in Other Income section above). Full reconciliation of the CLAG budget will occur by the end of the financial year.						
10931	Protective Burning & Firebreaks – Reserves	35,626	317,268	281,642	88.8%	30,652
Mitigation work is heavily weather reliant. Grant funding is provided by State government in a lump sum payment and is not reflective of timing on mitigation expenditure. Tender currently in development for the implementation of mechanical and chemical program across the approved grant application treatments. Outstanding payments of $16,000 for traffic management not reflected in current YTD. Additionally payments to Brigades for burning completed in spring has not been made to reflect in YTD, payments will be processed as soon as practicable during summer operations.						
11170	Meelup Regional Park	45,095	104,371	59,276	56.8%	1,879
Expenditure variance due to timing of awarding cultural heritage assessment contract as part of the Meelup Regional Park Management Plan review. This was budgeted to occur in November, but is now planned for mid-March 2021, due to initial request for services not attracting a suitable service provider.						

B1010-B1028	Bushfire Brigades – Various	66,179	88,998	22,819	25.6%	(497)
Emergency operations dependant. YTD will vary according to operational requirements.						
Engineering and Works Services		***4,964,353***	***6,227,363***	***1,263,010***	***20.3%***	***265,820***
11160-11162	Busselton Jetty	32,695	18,956	(13,739)	(72.5%)	1,533
An incorrect posting of $17K of capital expenditure will be corrected in February.						
12600	Street & Drain Cleaning	160,366	255,346	94,980	37.2%	14,874
Expenditure timing - The rate of expenditure for street sweeping has increased as we move through into the summer months with servicing of the town centres and surrounds increasing with the extra visitors to town. The majority of drain abduction works will commence prior to the rainy season in the last quarter of the financial year to ensure drains are free of debris to mitigate against flooding. There is $247k in committed costs linked to future planned scheduled maintenance within the system. This budget will be fully expended come June 30.						
12620 & 12621	Rural & Urban Tree Pruning	85,632	220,500	134,868	61.2%	24,209
Expenditure against these activities has been withheld to the value of $247K to help offset May 2020 storm damage related costs which are subject to DRFAWA claims. YTD withheld expenditure should total $144k which is close to the actual under expended amount of $135k. A total of $403k in Contractor clean-up costs were incurred post June 30 with these costs coded against the individual roads impacted. The majority of these costs are subject to four (4) submissions for reimbursement currently being assessed via disaster recovery relief claims lodged. It is unknown at this time how long these assessments will take especially given the recent flooding in the North and Perth fires likely further delaying the assessment process.						
Various	Bridges	15,566	105,707	90,141	85.3%	8,800
Expenditure against these activities has been withheld to the value of $105K to help offset May 2020 storm damage related costs which are subject to DRFAWA claims. YTD withheld expenditure should total $102k apportioned which is close to the actual under expended amount of $90k.						
Various	Buildings	743,785	828,961	85,176	10.3%	41,768
The majority of scheduled maintenance activities to Buildings occur primarily in the second half of the financial year outside of peak periods (January to April) to avoid impacts to visitor usage of facilities. Hence the year to date variance to budget (which is spread evenly).						
Various	Other Infrastructure Maintenance	609,427	1,018,366	408,938	40.2%	(4,647)
This broad category encompasses the consolidation of 84 separate and unique services delivered across the City, this includes things like Event support; Boat Ramp maintenance; Cemetery maintenance; maintenance at the Libraries and GLC; Caravan Park maintenance, Street Lighting installation; the Foreshores; the CBD's; Cycleway, Footpaths Maintenance etc. Expenditure variances for January is mostly attributable to timing with the budget having been evenly spread across the financial year. There is also within here a further $50k in budgeted services that have been withheld to help offset storm damage related costs. Material & Contractor costs associated with the majority of these areas has been on the rise now that the City is into the busy summer months of the year.						

Various	Waste services	1,133,665	1,552,288	418,623	27.0%	83,503
The pandemic has resulted with more people remaining at home, and more West Australian visitors around for extended periods, generating more household and green waste. By building up the green waste piles, contractors are only brought periodically, in order to maximise efficiency. This lag time in invoicing, after the material have been processed, coupled with a significant staffing shortage has meant that waste transfer operations to the Dardanup landfill have been scaled right back, further compound the underspend. Other significant contributing factors include: 1. The City has suspended the FOGO service (i.e. no collection and no processing costs) for the remainder of the financial year. 2. The planned restoration works associated with the decontamination of the Busselton Transfer Station and its surrounds have not as yet commenced. 3. When works at either waste facility have occurred, they were done internally using casual labour and the City's Plant and Equipment, instead of external contractors.						
Various	Roads Maintenance	645,990	148,078	(497,912)	(336.2%)	5,651
Higher than normal costs are largely associated with DRFCA WA storm damage claims stemming from the May 2020 storm events with $403k in extraordinary Material & Contractor costs being incurred Road Maintenance. Four claims have been submitted to DFES totalling $789K, with $150K of these associated with costs incurred in the previous financial year. The State Government received advice in January pursuant to the "evidence requirements" from the Federal Government specifically in relation to debris removal from road verges. Post November 2018 disaster recovery relief rules were tightened in light of a Productivity Commission review that found unsatisfactory levels of claims for costs that were unrelated to disaster events. This included claiming for the general clean-up of debris from rural verges both related and unrelated to specific storm events. The State Government officers were scheduled to commence their detailed review in early February however this may now be impacted by the flooding in the North and Perth fires. Offset savings against these unforeseen costs are spread throughout Engineering Operation budgets with moratoriums being put on services including, Rural and Urban tree pruning, Bridge maintenance etc.						
Various	Reserve Maintenance	752,876	1,046,048	293,172	28.0%	50,283
Material & Contractor costs associated with Public Open Spaces are historically lower in the cooler first months of the financial year; July through to September, with expenditure patters starting to increasing through October to December then spiking through January to April before beginning to moderate lower again after the Easter public holidays. Going against the trend actual costs incurred in January totalled $115k against a monthly budget of $149k further adding to the favourable position. On top of this there was a stock adjustment made against Materials & Contractors reducing expenditure against budget by a further $106k. Off note there is $317k of Commitment costs representing planned expenditure to occur in future periods; this will significantly reduce the variance.						
5280	Transport - Fleet Management	784,350	1,033,113	248,763	24.1%	39,846
Fuel was underspent by $148,810 YTD due to delays in processing invoices due to fleet staff absences, lower fuel cost and lower vehicle utilisation. Tyre purchase was underspent by $9,126 YTD, replacement parts/tooling/contractor costs were underspent by $90,827 YTD due to supplier delays in processing invoices. Budget is spread evenly across the year, however spending is generally more cyclical in nature and peaks in the busier spring/summer/autumn months.						

3. Utilities

Costs are $274K, or 16.93%, under budget as at January YTD. Due to the delayed or altered billing cycles of some of the suppliers, it is best to view the variances for each area after factoring this in. The schedule below provides a better understanding of the costs YTD that are included in the category of Utilities:

Account	Total Annual Budget	YTD Budget as at 31/1	YTD Actual as at 31/1	Reported YTD Var. to 31/1	*YTD Actual (including late billing)*	*YTD Var. (including late billing)*
3500 - Electricity	1,763,264	1,028,604	896,656	131,948	*1,037,172*	*(8,568)*
3505 - Gas - Reticulated	7,324	4,270	1,557	2,713	*1,836*	*2,434*
3506 - Gas - LPG Bottled	14,809	8,624	11,536	(2,912)	*12,176*	*(3,552)*
3507 - Gas - Alinta Boiler Gas (BJTP)	5,595	3,255	679	2,576	*679*	*2,576*
3510 - Water Consumption	460,095	268,415	101,469	166,946	*101,469*	*166,946*
Billing cycles range from bi-monthly to every 4 months. The budget is spread evenly over 12 months.						
3511 - Water Meter Rental & Supply Charge	79,139	46,067	29,830	16,237	*29,830*	*16,237*
Per above.						
3513 - Sewerage Volume Charges	20,924	14,614	31,822	(17,208)	*31,822*	*(17,208)*
Annual bill is retrospective, charge in July. Budget set in February - difficult to forecast so far in advance.						
3514 - Sewerage Charge (Rates)	89,081	53,971	87,543	(33,572)	*87,543*	*(33,572)*
Billing cycle is annual, but the budget has been spread. Total annual budget variance is only $2K.						
3520 - Office Telephones, Faxes & Internet	128,938	75,257	49,510	25,747	*55,935*	*19,322*
9 weeks of WFH resulting in reduced VOIP charges for desk phones.						
3521 - Public WIFI	36,455	21,252	23,436	(2,184)	*26,464*	*(5,212)*
3522 - Mobile Device Costs	104,774	61,145	62,795	(1,650)	*63,141*	*(1,996)*
3524 - Other Telecommunication & Network Costs	60,558	35,343	49,636	(14,293)	*51,909*	*(16,566)*
After hours call services and NBN for libraries and airport.						
TOTAL UTILITIES:	**2,770,956**	**1,620,817**	**1,346,469**	**274,348**	***1,499,977***	***120,840***

4. Other Expenditure

$1.06M, or 42.5%, under the budget YTD. The main contributing items are listed below:

Cost Code	Cost Code Description	Actual YTD $	Amended Budget YTD $	Variance YTD $	Variance YTD %	Change in Variance Current Month $
Executive Services		***49,180***	***69,229***	***20,049***	***29.0%***	***6,756***
10001	Office of the CEO	49,122	69,229	20,107	29.0%	6,814
Underspends exist in the donations contributions and subsidies budget ($5,700), CAPEROC budget ($3,000) and the CEO Discretionary Budget ($11,500).						
Finance and Corporate Services		***461,515***	***556,110***	***94,595***	***17.0%***	***5,343***
10000	Members of Council	266,218	317,948	51,730	16.3%	422
Timing variances exist in relation to the payment of elected member allowances and reimbursements. As per previous commentary, the bulk of this ($30,000) is related to timing variances in payment of sitting fees. $5,000 is related to underspends in the elected members training budget and $7,500 to there being no expenditure against the Council holding account. The balance relates to timing variances for expense reimbursements which are difficult to predict when budgeting.						
10700	Public Relations	43,990	66,964	22,974	34.3%	2,316
The underspend variance is related to a reduced payment to BASSCA this year given COVID-19 and no school exchanges, the cancelling of the Mayoral Breakfast and a reduced spend associated with functions such as the launch of Jetstar flights.						
Community and Commercial Services		***697,794***	***1,580,045***	***882,251***	***55.8%***	***27,378***
10530	Community Services Administration	314,793	440,896	126,104	28.6%	(13,626)
Invoices from Royal Lifesaving have not yet been received for services rendered YTD.						
10532	BPACC Operations	11,668	30,000	18,332	61.1%	5,000
Low cost marketing materials have been developed to date and until construction is secured under the tender no large investments in event attraction are likely to be made.						
10547	Iron Man	-	200,000	200,000	100.0%	-
Ironman has been cancelled for this year and hence the funds will not be expended. Council have resolved (C2012/159 – 9 December 2020) to utilise the remaining budget towards an electronic billboard, however this will not likely be completed until closer to the end of the financial year.						
10567	CinefestOZ	80,000	120,000	40,000	33.3%	-
YTD variance is due to the sponsorship contract being varied due to a change in format as a result of COVID (C2009/110) - $80k paid in 2020/21 with the balance ($38k) carried over to be paid in addition to 2021/22 Market Yield Adjustment.						
10625	Art Geo Administration	1,649	16,904	15,255	90.2%	1,751
Underspend is offset by additional wages due to in house production of marketing, promotional and interpretation work.						
10630	Economic and Business Development Administration	2,418	19,081	16,663	87.3%	1,546
The budget is made up of numerous line items that have been spread throughout the year. The actual timing for these things are inherently difficult to predict, including valuations as more often than not they depend on interactions with outside third parties for development opportunities and collaborations. For example, we budget for marketing and promotions, but need to wait for relevant opportunities to arise throughout the year that may not necessarily align with budget timing. It should be noted that a large portion of the total annual budget ($55K) relates to cruise ship visitor servicing ($38K), which due to the effects of COVID is unlikely to be spent by the end of the financial year.						

10634	Business Support Program	48,522	62,356	13,834	22.2%	6,208
There are a number of grants that are being finalised by applicants and once these have been completed then we will pay out the grant funds. There is also an amount of $19K that has not been allocated from the total annual budget that will be reflected in the YTD variance.						
11151	Airport Operations	76	414,033	413,957	100.0%	52
Relates to marketing activities for RPT services which have not commenced due to COVID.						
Planning and Development Services		***129,458***	***121,321***	***(8,137)***	***(6.7%)***	***(55,255)***
10830	Environmental Management Administration	119	18,301	18,182	99.3%	-
YTD variance due to timing of Biodiversity Incentive Rebate Scheme payment due May 2021.						
10925	Preventative Services – CLAG	27,945	13,823	(14,122)	(102.2%)	(14,664)
Due to the much earlier and more significant onset of the Ross River Virus threat, extra chemical applications, transport, etc were required. Permission was received from the Department of Health to draw extra trust funds for these purposes (see positive variance in Other Income section above). Full reconciliation of the CLAG budget will occur by the end of the financial year.						
10942	Bushfire Risk Management Planning – DFES	23,466	-	(23,466)	(100.0%)	(23,466)
This represents repayment of unspent 19/20 BRMP grant funds.						
Engineering and Works Services		***98,215***	***172,425***	***74,210***	***43.0%***	***4,540***
B1223	Micro Brewery - Public Ablution	60,000	120,000	60,000	50.0%	-
The City's fund contribution to the construction of these ablutions is due to be paid upon receipt of invoice from the company.						
G0042	BTS External Restoration Works	17,562	29,169	11,607	39.8%	4,167
Latest round of home grown produce testing has not been invoiced.						

5. Non-Operating Grants, Subsidies & Contributions

The negative variance of $3.7M is mainly due to the items in the table below. It should be noted that apart from the first two items in the table (the Locke Estate Contributions variance is due to COVID hardship deferral relief), any negative variance in this area will approximately correlate to an offsetting variance in a capital project tied to these funding sources. This can be seen in the section below that outlines the capital expenditure variances. The positive variances generally relate to budget timing, i.e. the funds are usually brought to account during the end of financial year reconciliation process, so hence are budgeted in June.

Revenue Code	Revenue Code Description	Actual YTD $	Amended Budget YTD $	Variance YTD $	Variance YTD %	Change in Variance Current Month $
Finance and Corporate Services		***36,000***	***56,000***	***(20,000)***	***(35.7%)***	***32,000***
R0288	Locke Estate – Leaseholder Contributions	36,000	56,000	(20,000)	(35.7%)	32,000
Planning and Development Services		***10,592***	***-***	***10,592***	***100.0%***	***-***
B1025	Yallingup Coastal Bushfire Brigade – Donated Assets	10,592	-	10,592	100.0%	-
Engineering and Works Services		***4,150,656***	***7,844,333***	***(3,693,677)***	***(47.1%)***	***77,698***
A0025	Tuart Drive Bridge 0238 – Federal Capital Grant	-	170,330	(170,330)	(100.0%)	-
B9407	Busselton Senior Citizens – Developer Cont. Utilised	595,306	162,479	432,827	266.4%	-

B9591	Performing Arts Convention Centre – Developer Cont. Utilised	-	3,000,000	(3,000,000)	(100.0%)	-
C0059	Dunsborough Yacht Club Carpark – Developer Cont.	60,000	-	60,000	100.0%	-
C1026	Townscape Works Dunsborough – State Capital Grant	10,000	-	10,000	100.0%	10,000
C3116	Dawson Park (McIntyre St POS) – Developer Cont.	-	77,467	(77,467)	(100.0%)	-
F1002	Dual Use Path - Dunsborough to Busselton – State Capital Grant	64,000	-	64,000	100.0%	-
F1022	Buayanyup Drain Shared Path – State Capital Grant	-	186,669	(186,669)	(100.0%)	(26,667)
S0005	Ludlow Hithergreen Road - Second Coat Seal – Main Roads Capital Grant	180,000	262,500	(82,500)	(31.4%)	(37,500)
S0048	Bussell Highway – Developer Cont. Utilised	200,000	291,669	(91,669)	(31.4%)	(41,667)
S0070	Peel & Queen Street Roundabout Service Relocation – Developer Cont. Utilised	120,000	240,000	(120,000)	(50.0%)	-
S0073	Gale Road Rural Reconstruction – Federal Capital Grant	515,811	800,618	(284,807)	(35.6%)	(114,374)
S0074	Causeway Road Duplication – Developer Cont. Utilised	800,000	300,000	500,000	166.7%	300,000
S0075	Local Road and Community Infrastructure Program – Federal Capital Grant	480,935	525,483	(44,548)	(8.5%)	-
S0076	Kaloorup Road (Stage 1) – Main Roads Direct Grant	106,800	-	106,800	100.0%	106,800
T0020	Capel Tutunup Road – RTR Capital Grant	-	832,258	(832,258)	(100.0%)	(118,894)
W0067	Ford Road Reconstruct and Asphalt Overlay – Main Roads Direct Grant	10,875	-	10,875	100.0%	-
W0121	Geographe Bay Road Quindalup – Developer Cont. Utilised	12,000	-	12,000	100.0%	-

6. Capital Expenditure

As at 31 January 2021, there is an underspend variance of 46.3%, or $11.8M, in total capital expenditure, with YTD actual at $13.7M against the YTD amended budget of $25.5M. A portion of this positive underspend variance is offset by the negative variance in Non-Operating Grants, Contributions & Subsidies discussed above, with the remainder offset by the negative variances in Transfers From Reserves related to funds held aside for these projects. The attachments to this report include detailed listings of all capital expenditure (project) items, however the main areas of YTD variance are summarised as follows:

Cost Code	Cost Code Description	Actual YTD $	Amended Budget YTD $	Variance YTD $	Variance YTD %	Change in Variance Current Month $
Land		***-***	***50,000***	***50,000***	***100.0%***	***-***
10610	Property Services Administration	-	50,000	50,000	100.0%	-
The budget represents funds allocated for costs associated with potential strategic land purchases in the City of Busselton. To date there have been no expenses incurred, as potential transactions have not progressed beyond informal discussions.						
Buildings		***2,632,607***	***3,491,859***	***859,252***	***24.6%***	***209,964***
B9516	Busselton Library Upgrade	584,477	603,000	18,523	3.1%	(2,300)
Library works completed. Balance of funds to be directed to fit-out items.						
B9300/1/2	Aged Housing Capital Improvements	49,874	133,200	83,326	62.6%	1,020
Works proposed are to separate power and drainage servicing Winderlup Court and Winderlup Villas. The power requirements will not be triggered until the new conditional land title lot is created, but plans are in place to obtain quotes now and carry out the works in anticipation of the lot creation.						
B9407	Busselton Senior Citizens	620,333	738,128	117,795	16.0%	-
Works were completed in September. The savings against budget are being reviewed for potential use on roof replacement and carpark works. Works have been re-scoped based on preliminary estimates to reduce costs of roof replacement.						
B9558	Churchill Park - Change Room Refurbishment	-	21,000	21,000	100.0%	-
Works are scheduled to be completed before the end of the financial year. Procurement for roof sheeting is currently underway.						
B9591	Performing Arts Convention Centre	1,038,279	1,340,685	302,406	22.6%	82,563
Regional Growth Fund milestones are under review pending funding extension confirmation. Design contract program extension pending. Budgeted cash flow has been reviewed, with works now scheduled for commencement in June 2021.						
B9596	GLC Building Improvements	57,351	286,797	229,447	80.0%	40,784
Carried over works from the prior year. Works have been rescheduled and have been forecast to be completed in February/March 2021 to minimise impact to GLC operations.						
B9606	King Street Toilets	49,061	26,852	(22,209)	(82.7%)	3,836
Stage 1 works completed. Minor additional works undertaken in this period to improve accessibility to new viewing platform. The proportion of the project carried over from prior years is now completed and is overspent compared to the total budget by $3,035, representing 6%. The YTD budget represents an even spread over the financial year and thus the $22.2k YTD variance is attributable to timing and will clear as we near June 30.						

B9607	General Buildings Asset Renewal Allocation (Various Buildings)	66,234	87,500	21,266	24.3%	12,500
This is a general budget allocation for building renewal works. At the end of January, 75% of the YTD budget had been outlaid with a further $37k in commitments representing works either being competed or completed works awaiting invoicing. To this end and with commitments included, costs are tracking according to the YTD budget.						
B9608	Demolition Allocation (Various Buildings)	2,011	12,500	10,489	83.9%	-
Funds have been allocated to partial demolition of the Weld Theatre by the end of the financial year, in preparation for its integration with the BPACC.						
B9610	Old Butter Factory	130,269	-	(130,269)	(100.0%)	-
Conservation and fire damage works now completed. Insurance claim has now been approved, with the final position estimated to be in the order of ($30K), with savings being identified in other areas to account for this variance.						
B9612	Churchill Park Renew Sports Lights	-	140,000	140,000	100.0%	70,000
A review of consultants work to date is being undertaken, with a decision to be made Feb/March with Council if this site is the subject of a grant application to the State Government. If yes, application to be submitted and funds to be carried forward; if not, funds to be spent this financial year.						
B9711	Busselton Airport – Building	-	15,000	15,000	100.0%	-
Small capital works projects to be completed either prior to Jetstar flights commencing or by the end of the financial year.						
B9717	Airport Construction, Existing Terminal Upgrade	-	24,969	24,969	100.0%	3,567
As per above.						
B9809	Busselton Jetty Tourist Park Compliance Works	3,600	40,000	36,400	91.0%	-
Compliance electrical works to be completed by the end of the financial year.						
Plant & Equipment		***871,455***	***2,028,534***	***1,157,079***	***57.0%***	***628,738***
10372	Dunsborough Cemetery	-	20,000	20,000	100.0%	-
The budget is for maintenance trailers for the cemetery, both for grave shoring equipment and watering equipment, as well as fencing and turf upgrades. The delay in procurement of these items is due to current workloads of relevant staff and other projects taking a higher priority to date.						
11106	Street Lighting Installations	17,300	-	(17,300)	(100.0%)	-
The expenditure represents a storage container for the lighting equipment. The budget for the whole activity has been entered against one operational line incorrectly, rather than being split according to operational maintenance, capital upgrade, and one-off asset purchases such as this.						
11401	Transport – Workshop	10,410	30,000	19,590	65.3%	-
Delivery of upgrades to repeater at communications tower still in progress.						
11402	Plant Purchases (P10)	321,201	1,120,000	798,799	71.3%	720,000
Generators at DWF pond and cell – not yet replaced. Site and operations under review. Manager's vehicle also yet to be ordered/delivered. The large increase in the variance is due to the budgeted purchase of a waste side loader truck, which will now be delivered in October, plus a waste wheel loader which is now planned to be delivered in February.						
11403	Plant Purchases (P11)	46,995	192,500	145,505	75.6%	(44,495)
One vehicle ordered with delivery expected in March and one light truck ordered in December, delivery expected in May.						
11404	Plant Purchases (P12)	-	114,000	114,000	100.0%	-
1 x light truck and concrete scarifier to be ordered early February, delivery expected in May.						

11407	P&E - P&G Smart Technologies	-	58,331	58,331	100.0%	8,333
The annual scope of the project is currently being finalised and delivery will follow in the last quarter of 20/21.						
11500	Operations Services Administration	-	40,000	40,000	100.0%	-
Vehicle ordered in October, delivery expected in March. Delays in delivery are due to the high demand currently being experienced by dealers due to the government's stimulus package in concurrence with supply chain restrictions due to COVID.						
B1025	Yallingup Coastal Bushfire Brigade	10,592	-	(10,592)	(100.0%)	-
Unbudgeted donated asset (offsetting revenue shown above).						
Furniture & Office Equipment		***201,660***	***443,088***	***241,428***	***54.5%***	***118,406***
10250	Information & Communication Technology Services	191,660	407,088	215,428	52.9%	118,406
Whilst variance is currently high the budgeted amount is planned for expenditure. Some of the delayed projects (COVID impacts include consultancy availability, hardware supply chain and additional unplanned IT work) have been accelerated in the new year including the hardware refresh, phone line migration, single label domain, website builds and online payments. We expect the projects to make up time and currently do not plan for any carry overs.						
10591	Geographe Leisure Centre	-	20,000	20,000	100.0%	-
Funds have been committed for the purchase and installation of a new disability access hoist for the pool, to be completed early February.						
Infrastructure By Class		***9,987,769***	***19,482,767***	***9,494,998***	***48.7%***	***368,334***
Various	Roads	5,942,083	9,431,727	3,489,644	37.0%	(708,118)
Capital projects with civil works are commonly scheduled to be carried out later in the financial year, in the drier summer/autumn construction season. The capital works budgets have been entered based on an even spread method and approach, not on a scheduled timing of works basis. Project delivery continued to increase over January. There will be a material underspent against the Peel & Queen Street Roundabout project (S0070) that is valued at $1.2m. Works are scheduled to comment after Easter on the Peel Terrace roundabout section with the second stage Albert Street intersection to be completed after June.						
Various	Bridges	-	842,331	842,331	100.0%	120,333
Bridge projects are largely completed towards the end of the summer months, with billing expected to come through towards the end of the third quarter.						
Various	Car Parks	928,964	1,117,801	188,837	16.9%	35,643
This variance is represented by projects completed ahead of YTD budget such as Carpark - Hotel Site 1, the King Street Carpark and the Eagle Bay carpark while at the same time there are a number of projects yet to commence that are well behind YTD budget such as the Vasse Oval Gravel Car Park project, Administration Building Carpark & the Fourth Street carpark that is unlikely to be constructed this financial year due to a need for adequate protective costal defences prior to construction. The Dunsborough Yacht Club Carpark has been completed coming in under budget by $88k. Significant Savings were achieved by utilising old recycled road base materials from the nearby Geographe Bay Road renewal project. The intention is to use some of these savings to offset additional costs associated with the Geographe Bay Road project.						
Various	Footpaths & Cycleways	181,561	869,395	687,834	79.1%	111,832
Of the 16 Cycleway and Footpath projects only three have been completed to the end of January with planning well under way for the other 13 of them. The largest project being the Buayanyup Drain Shared Path is $373K under budget YTD and is planned to commence in the last quarter of the financial year, thus 43% of the YTD variance is attributable to this project alone.						

Various	Parks, Gardens & Reserves	2,800,888	6,498,559	3,697,671	56.9%	769,735
Capital projects within this grouping are planned to be carried out largely later in the financial year. The capital works budgets have been entered based on an even spread method, not on a scheduled timing of works basis. WAPC POS upgrade projects are currently at the consultation stage and will move through to construction in the last quarter. The Craig Street Groyne and Sea Wall project is scheduled for construction during the last quarter. 65% of the YTD variance within this category of Infrastructure is attributable to three projects being the Dunsborough Lakes Sporting Precinct (Stage 1) at $658k, the Craig Street Groyne and Sea Wall at $600,000 and Site Rehabilitation Old Busselton Landfill Site at $583k. Thus this category also encompasses Coastal and Waste infrastructure projects as well. There are 67 individual projects within this category. It is envisages that not all works will be completed by June 30. For example the $1m set aside for site rehabilitation at Busselton is not likely to physically commence this financial year due to site related issues and complex planning associated with capping the site.						
Various	Drainage	-	62,119	62,119	100.0%	6,725
There are only three small drainage related projects on budget this financial year. Both the Glenmeer Ramble and Chugg Road Drainage Upgrade projects are scheduled to commence in the last quarter of the financial year.						
Various	Regional Airport & Industrial Park Infrastructure	134,273	660,835	526,562	79.7%	32,183
Bird netting was due to start in January and the car park works have been completed but not invoiced as yet. The most significant part of the underspend relates to noise amelioration works which is funded from grant funds held in reserve. This will be partially invoiced by the end of the financial year, but depending on construction timelines, the rest will need to remain on the Airport development budget for future noise amelioration. Unspent funds will therefore remain in the reserve.						

7. Proceeds From Sale of Assets

YTD proceeds from sale of assets is $405K behind budget due to delays in delivery of acquisitions, and the associated transfer to auction of the vehicles being replaced.

Also, aside from a significantly reduced capital replacement program in both light vehicles and heavy plant items, many existing items of plant that were due to be replaced have been retained in service to maintain operational requirements.

8. Proceeds From New Loans

$7.5M of the budgeted proceeds of $7.7M are related to the 50% drawdown on the construction loan for the BPAC. This project has been deferred in consultation with the Federal Government. Construction is now planned to commence in July 2021. Grant funding will start to be acquitted in the second half of 2021, as will the drawdown on the borrowing facility.

The remaining $200K of the variance is offset by to advances to community groups which have not occurred.

9. Repayment of Capital Lease

The budget was being finalised during the first COVID lockdown. As such, the timing was not set as accurately as it could have. The timing difference at the end of December YTD will rectify by the end of January.

10. Advances to Community Groups

No applications have been made to date. The $200K positive variance is offset by the non-receipt of the associated loans funds that the City would receive for these on-lending purposes.

11. Transfer to Restricted Assets

There is a YTD variance in transfers to restricted assets of $2.6M more than amended budget. Grant funding received from Federal Government for "Drought Communities Program" of $500K (attributable to CC C3223 Dunsborough Non-Potable Water Network), was received in September whereas budget projected allocation was in June. It was anticipated that the expenditure would be incurred in June, hence the funding timing projections followed.

Developer contributions, deposits and bonds are inherently hard to predict and budget for. An annual amount of $50K spread evenly over 12 months was budgeted, however, over $2.1M has been received in the YTD as at January, the bulk of which are for road works bonds ($1.7M).

12. Transfer from Restricted Assets

YTD there has been $1.5M transferred from restricted assets into the Municipal Account. This was mainly attributable to refunds of road work bonds of $1.2M, refund of hall deposits of $14K, Busselton Jetty Tourist Park deposit refunds of $306K, and other sundry refunds of $39K.

Investment Report

Pursuant to the Council's Investment Policy, a report is to be provided to the Council on a monthly basis, detailing the investment portfolio in terms of performance and counterparty percentage exposure of total portfolio. The report is also to provide details of investment income earned against budget, whilst confirming compliance of the portfolio with legislative and policy limits.

As at 31 January 2021, the value of the City's invested funds totalled $81.29M, down from $87.29M as at 31 December 2020. The decrease is due to the closure of two term deposits totalling $6.0M

The balance of the 11am account (an intermediary account which offers immediate access to the funds compared to the term deposits and a higher rate of return compared to the cheque account) remained unchanged at 6.0M.

During the month of January five term deposits totalling the amount of $11.5M matured. Existing deposits were renewed for a further 120 days at 0.34% on average.

The official cash rate remains steady for the month of January at 0.10%. This will have a strong impact on the City's interest earnings for the foreseeable future.

Chief Executive Officer – Corporate Credit Card

Details of transactions made on the Chief Executive Officer's corporate credit card during January 2021 are provided below to ensure there is appropriate oversight and awareness.

Date	Payee	Description	$ Amount
31/12/2020	EHB HOLDINGS PTY LTD (ESPLANADE HOTEL)	CEO HOSPITALITY	161.50
31/12/2020	EHB HOLDINGS PTY LTD (ESPLANADE HOTEL)	DUPLICATE PAYMENT IN ERROR-REIMBURSED BY SUPPLIER	91.60
8/01/2021	HARVEY NORMAN AV/IT BUSSELTON	SCREEN COVER FOR NEW PHONE 12 PRO	79.00
12/01/2021	JB HI FI BUNBURY	COVER FOR NEW PHONE 12 PRO	69.95
21/01/2021	WA LOCAL GOVERNMENT WEST LEEDERVILLE	WALGA 150 YEARS OF LOCAL GOV DINNER - MIKE ARCHER, GRANT HENLEY, KELLY HICK	900.00
			1,302.05

Statutory Environment

Section 6.4 of the Act and Regulation 34 of the Regulations detail the form and manner in which a local government is to prepare financial activity statements.

Relevant Plans and Policies

There are no relevant plans or policies to consider in relation to this matter.

Financial Implications

Any financial implications are detailed within the context of this report.

Stakeholder Consultation

No external stakeholder consultation was required or undertaken in relation to this matter.

Risk Assessment

An assessment of the potential implications of implementing the officer recommendation has been undertaken using the City's risk management framework, with risks assessed taking into account any controls already in place. No risks of a medium or greater level have been identified.

Options

The Statements of Financial Activity are presented in accordance with Section 6.4 of the Act and Regulation 34 of the Regulations and are to be received by Council. Council may wish to make additional resolutions as a result of having received these reports.

CONCLUSION

Budget timings remain affected by the impacts of COVID-19 and are gradually being re-aligned. As at 31 January 2021, the City's net current position stands at $22.3M. The City's financial performance is considered satisfactory, and cash reserves remain strong.

TIMELINE FOR IMPLEMENTATION OF OFFICER RECOMMENDATION

Not applicable.

City of Busselton

Statement of Financial Activity

Year to Date As At 31 January 2021

	2020/2021 Actual YTD	2020/2021 Amended Budget YTD	2020/2021 Original Budget YTD	2020/2021 Amended Budget	2020/2021 Original Budget	2020/21 YTD Bud (A) Variance
	$	$	$	$	$	%
Revenue from Ordinary Activities						
Rates	52,362,482	52,467,454	52,467,454	52,759,360	52,759,360	-0.20%
Operating Grants, Subsidies and Contributions	2,931,360	2,698,405	2,503,597	4,782,445	4,454,801	8.63%
Fees & Charges	12,654,932	12,252,179	12,502,684	16,398,638	16,398,638	3.29%
Other Revenue	352,322	222,384	222,384	424,730	424,730	58.43%
Interest Earnings	696,375	723,174	723,174	1,046,684	1,046,684	-3.71%
	68,997,472	**68,363,596**	**68,419,293**	**75,411,857**	**75,084,213**	**0.93%**
Expenses from Ordinary Activities						
Employee Costs	(18,558,760)	(19,599,989)	(19,599,989)	(33,604,206)	(33,604,206)	5.31%
Materials & Contracts	(7,752,032)	(10,061,844)	(10,770,670)	(18,067,582)	(18,710,746)	22.96%
Utilities (Gas, Electricity, Water etc)	(1,346,363)	(1,620,817)	(1,620,817)	(2,770,956)	(2,770,956)	16.93%
Depreciation on non current assets	(14,734,116)	(13,938,673)	(13,938,673)	(24,050,074)	(24,050,074)	-5.71%
Insurance Expenses	(748,617)	(754,197)	(754,197)	(770,664)	(770,664)	0.74%
Other Expenditure	(1,436,163)	(2,499,130)	(2,960,451)	(5,236,779)	(5,236,779)	42.53%
Allocations	970,638	1,409,735	1,409,735	2,425,700	2,425,700	31.15%
	(43,605,414)	**(47,064,915)**	**(48,235,062)**	**(82,074,561)**	**(82,717,725)**	**7.35%**
Borrowings Cost Expense						
Interest Expenses	(626,467)	(650,701)	(650,701)	(1,301,926)	(1,301,926)	3.72%
	(626,467)	**(650,701)**	**(650,701)**	**(1,301,926)**	**(1,301,926)**	**3.72%**
Non-Operating Grants, Subsidies and Contributions	4,197,248	7,900,333	7,057,942	34,437,199	29,090,854	-46.87%
Profit on Asset Disposals	(4,350)	19,193	19,193	19,193	19,193	-122.67%
Loss on Asset Disposals	(3,346)	(77,673)	(77,673)	(90,673)	(90,673)	95.69%
	4,189,552	**7,841,853**	**6,999,462**	**34,365,719**	**29,019,374**	**-46.57%**
Net Result	**28,955,142**	**28,489,833**	**26,532,992**	**26,401,089**	**20,083,936**	**1.63%**
Adjustments for Non-cash Revenue & Expenditure						
Depreciation	14,734,116	13,938,673	13,938,673	24,050,074	24,050,074	
Donated Assets	0	0	0	(6,873,200)	(6,597,200)	
(Profit)/Loss on Sale of Assets	7,696	58,480	58,480	71,480	71,480	
Allocations & Other Adjustments	216,276	0	0	0	0	
Deferred Pensioner Movements (Non-current)	20,466	0	0	0	0	
Recording of Employee Benefit Provisions (NC)	0	0	0	0	0	
Deposit & Bonds Movements (cash backed NC)	626,570	0	0	0	0	
Future Obligations Net Movements (NC)	891,043	388,045	388,045	(4,969,897)	(4,909,897)	
Capital Revenue & (Expenditure)						
Land & Buildings	(2,632,607)	(3,541,859)	(10,220,148)	(17,454,059)	(17,454,059)	25.67%
Plant & Equipment	(871,455)	(2,028,534)	(2,028,534)	(2,510,340)	(2,510,340)	57.04%
Furniture & Equipment	(201,660)	(443,088)	(279,757)	(461,088)	(461,088)	54.49%
Infrastructure	(9,987,769)	(19,482,767)	(19,047,436)	(40,004,996)	(33,943,507)	48.74%
Right of Use Assets						
Proceeds from Sale of Assets	141,641	546,500	546,500	581,500	581,500	-74.08%
Proceeds from New Loans	0	7,700,000	7,700,000	7,700,000	7,700,000	-100.00%
Self Supporting Loans - Repayment of Principal	38,237	36,372	36,372	76,082	76,082	5.13%
Total Loan Repayments - Principal	(1,607,115)	(1,607,117)	(1,607,117)	(3,202,662)	(3,202,662)	0.00%
Repayment Capital Lease	(319,152)	(391,424)	(391,424)	(521,900)	(521,900)	18.46%
Advances to Community Groups	0	(200,000)	(200,000)	(200,000)	(200,000)	100.00%
Transfer to Restricted Assets	(2,661,247)	(32,088)	(32,088)	(62,750)	(62,750)	-8193.59%
Transfer from Restricted Assets	1,524,426	0	0	2,807,074	2,747,074	0.00%
Transfer to Reserves	(11,040,866)	(11,186,489)	(11,186,489)	(20,025,834)	(20,025,834)	1.30%
Transfer from Reserves	3,981,951	4,122,905	4,102,905	34,768,797	34,105,297	-3.42%
Opening Funds Surplus/ (Deficit)	473,794	473,793	473,793	473,794	473,794	
Net Current Position - Surplus / (Deficit)	**22,289,487**	**16,841,235**	**8,784,767**	**643,164**	**0**	

City of Busselton

Net Current Position

Year to Date As At 31 January 2021

	2020/21 Actual	2020/21 Amended Budget	2020/21 Original Budget	2019/20 Actual
	$	$	$	$
NET CURRENT ASSETS				
CURRENT ASSETS				
Cash - Unrestricted	12,294,167	1,121,325	1,121,325	1,595,119
Cash - Restricted	77,101,922	51,418,897	52,142,397	68,906,185
Sundry Debtors	1,188,165	2,000,000	2,000,000	2,122,414
Rates Outstanding - General	10,015,709	1,500,000	1,500,000	1,506,931
Stock on Hand	659,707	668,966	25,802	25,802
	101,259,669	**56,709,188**	**56,789,524**	**74,156,451**
LESS: CURRENT LIABILITIES				
Bank Overdraft	0	0	0	0
Sundry Creditors	1,868,260	4,647,127	4,647,127	4,776,472
Performance Bonds	3,092,046	2,465,476	2,465,476	2,465,476
	4,960,306	**7,112,603**	**7,112,603**	**7,241,948**
Current Position (inclusive of Restricted Funds)	96,299,363	49,596,585	49,676,921	66,914,504
Add: Cash Backed Liabilities (Deposits & Bonds)	3,092,046	2,465,476	2,465,476	2,465,476
Less: Cash - Restricted Funds	(77,101,922)	(51,418,897)	(52,142,397)	(68,906,185)
NET CURRENT ASSET POSITION	**22,289,487**	**643,164**	**0**	**473,794**

City of Busselton
Capital Acquisition Report
Property, Plant & Equipment, Infrastructure
For the Period Ended 31 January 2021

	Description	2020/21 Actual	2020/21 Amended Budget YTD	2020/21 Original Budget YTD	2020/21 Amended Budget	2020/21 Original Budget	2020/21 Budget YTD Variance
		$	$	$	$	$	%
>> Property, Plant & Equipment							
	Land						
10610	Property Services Administration	0	50,000	50,000	150,000	150,000	-100.00%
		0	50,000	50,000	150,000	150,000	-100.00%
	Buildings						
	Major Projects						
	Major Project - Library Expansion						
B9516	Busselton Library Upgrade	584,477	603,000	550,497	608,000	608,000	-3.07%
		584,477	603,000	550,497	608,000	608,000	-3.07%
	Major Project - Administration Building						
B9010	Civic and Administration Centre Minor Upgrades	5,155	4,228	4,228	7,248	7,248	21.94%
		5,155	4,228	4,228	7,248	7,248	21.94%
	Buildings (Other)						
B9300	Aged Housing Capital Improvements - Winderlup	0	46,200	46,200	80,000	80,000	-100.00%
B9301	Aged Housing Capital Improvements - Harris Road	49,874	35,000	35,000	60,000	60,000	42.50%
B9302	Aged Housing Capital Improvements - Winderlup Court (City)	0	52,000	52,000	52,000	52,000	-100.00%
B9407	Busselton Senior Citizens	620,333	738,128	498,276	738,128	738,128	-15.96%
B9534	Community Resource Centre	7,840	0	0	50,000	50,000	0.00%
B9556	NCC Upgrade	62	0	0	130,000	130,000	0.00%
B9558	Churchill Park - Change Room Refurbishment	0	21,000	21,000	21,000	21,000	-100.00%
B9591	Performing Arts Convention Centre	1,038,279	1,340,685	8,311,329	14,246,200	14,246,200	-22.56%
B9596	GLC Building Improvements	57,351	286,797	286,797	491,657	491,657	-80.00%
B9605	Energy Efficiency Initiatives (Various Buildings	0	0	0	103,000	103,000	0.00%
B9606	King Street Toilets	49,061	26,852	26,852	46,026	46,026	82.71%
B9607	General Buildings Asset Renewal Allocation (Various Building	66,234	87,500	87,500	150,000	150,000	-24.30%
B9608	Demolition Allocation (Various Buildings)	2,011	12,500	12,500	25,000	25,000	-83.91%
B9610	Old Butter Factory	130,269	0	0	0	0	0.00%
B9611	Smiths Beach New Public Toilet	1,166	0	0	200,000	200,000	0.00%
B9612	Churchill Park Renew Sports Lights	0	140,000	140,000	140,000	140,000	-100.00%
B9613	GLC CCTV Installation	16,895	18,000	18,000	18,000	18,000	-6.14%
B9711	Busselton Airport - Building	0	15,000	15,000	15,000	15,000	-100.00%
B9717	Airport Construction, Existing Terminal Upgrade	0	24,969	24,969	42,800	42,800	-100.00%
B9809	Busselton Jetty Tourist Park Compliance Works	3,600	40,000	40,000	80,000	80,000	-91.00%
		2,042,975	2,884,631	9,615,423	16,688,811	16,688,811	-29.18%
	Total Buildings	**2,632,607**	**3,491,859**	**10,170,148**	**17,304,059**	**17,304,059**	**-24.61%**
	Plant & Equipment						
10100	Finance & Corporate Services Support	50,965	50,000	50,000	50,000	50,000	1.93%
10372	Dunsborough Cemetery	0	20,000	20,000	20,000	20,000	-100.00%
10810	Statutory Planning	33,390	35,000	35,000	35,000	35,000	-4.60%
10920	Environmental Health Services Administration	33,820	35,000	35,000	35,000	35,000	-3.37%
10950	Animal Control	52,228	50,000	50,000	50,000	50,000	4.46%
10980	Other Law, Order & Public Safety	52,228	50,000	50,000	50,000	50,000	4.46%
11106	Street Lighting Installations	17,300	0	0	0	0	0.00%
11151	Airport Operations	38,845	40,000	40,000	40,000	40,000	-2.89%
11156	Airport Development Operations	172,865	165,144	165,144	283,100	283,100	4.68%
11160	Busselton Jetty	12,455	15,000	15,000	15,000	15,000	-16.97%
11401	Transport - Workshop	10,410	30,000	30,000	30,000	30,000	-65.30%
11402	Plant Purchases (P10)	321,201	1,120,000	1,120,000	1,420,000	1,420,000	-71.32%
11403	Plant Purchases (P11)	46,995	192,500	192,500	205,000	205,000	-75.59%
11404	Plant Purchases (P12)	0	114,000	114,000	114,000	114,000	-100.00%
11406	Plant Purchases (P14)	18,160	13,559	13,559	23,240	23,240	33.93%

City of Busselton
Capital Acquisition Report
Property, Plant & Equipment, Infrastructure
For the Period Ended 31 January 2021

	Description	2020/21 Actual	2020/21 Amended Budget YTD	2020/21 Original Budget YTD	2020/21 Amended Budget	2020/21 Original Budget	2020/21 Budget YTD Variance
11407	P&E - P&G Smart Technologies	0	58,331	58,331	100,000	100,000	-100.00%
11500	Operations Services Administration	0	40,000	40,000	40,000	40,000	-100.00%
B1025	Yallingup Coastal Bushfire Brigade	10,592	0	0	0	0	0.00%
		871,455	2,028,534	2,028,534	2,510,340	2,510,340	-57.04%
	Furniture & Office Equipment						
10250	Information & Communication Technology Services	191,660	407,088	243,757	407,088	407,088	-52.92%
10590	Naturaliste Community Centre	0	6,000	6,000	12,000	12,000	-100.00%
10591	Geographe Leisure Centre	0	20,000	20,000	20,000	20,000	-100.00%
10625	Art Geo Administration	10,000	10,000	10,000	10,000	10,000	0.00%
10900	Cultural Planning	0	0	0	12,000	12,000	0.00%
		201,660	443,088	279,757	461,088	461,088	-54.49%
	Sub-Total Property, Plant & Equipment	**3,705,723**	**6,013,481**	**12,528,439**	**20,425,487**	**20,425,487**	**-38.38%**
>> Infrastructure							
	Roads						
S0005	Ludlow Hithergreen Road - Second Coat Seal	208,305	393,757	393,757	675,000	675,000	-47.10%
S0019	Big Rock Place	90	0	0	0	0	0.00%
S0048	Bussell Highway	50,942	437,486	437,486	750,000	750,000	-88.36%
S0070	Peel & Queen Street Roundabout Service Relocation	71,517	262,500	262,500	1,200,000	450,000	-72.76%
S0072	Kaloorup Road - Reconstruct and Seal Shoulders	20,315	239,169	239,169	410,000	410,000	-91.51%
S0073	Gale Road Rural Reconstruction	8,199	838,250	838,250	1,437,000	1,437,000	-99.02%
S0074	Causeway Road Duplication	2,343,369	2,077,669	2,077,669	2,286,000	2,286,000	12.79%
S0075	Local Road and Community Infrastructure Program	546,449	605,639	561,092	1,006,417	961,870	-9.77%
S0076	Kaloorup Road (Stage 1)	30,154	0	0	400,500	0	0.00%
S0321	Yoongarillup Road - Second Coat Seal	135	81,088	81,088	139,000	139,000	-99.83%
S0323	Piggot Road - Second Coat Seal	0	7,581	7,581	13,000	13,000	-100.00%
S0328	Wonnerup South Road Second Coat Seal	446	42,000	42,000	72,000	72,000	-98.94%
S0329	Georgette Street Reconstruction	109	81,683	81,683	140,000	140,000	-99.87%
S0330	Hakea Way Asphalt Overlay	226	49,525	49,525	85,000	85,000	-99.54%
T0016	Puzey Road	2,155	0	0	0	0	0.00%
T0019	Wonnerup South Road - Reconstruct and Widening (narrow seal)	156,323	448,000	0	448,000	0	-65.11%
T0020	Capel Tutunup Road	13,813	883,757	883,757	1,515,000	1,515,000	-98.44%
T0086	Yoongarillup Road - Reconstruct & Widen (Western Section)	290,098	248,444	248,444	425,917	425,917	16.77%
V0002	Eastern Link - Busselton Traffic Study	412,622	541,750	541,750	541,750	541,750	-23.84%
V0006	Eastern Link - Causeway Road Service Relocations	170,893	200,000	200,000	200,000	200,000	-14.55%
W0015	Gale Road - Reconstruction (50% Council)	20,911	17,500	17,500	30,000	30,000	19.49%
W0019	Marine Terrace	1,091	0	0	0	0	0.00%
W0032	Chamber Road	6,288	14,028	14,028	24,000	24,000	-55.18%
W0044	Brash Road Yallingup	34,639	32,088	32,088	55,000	55,000	7.95%
W0067	Ford Road Reconstruct and Asphalt Overlay	246	50,000	50,000	75,600	75,600	-99.51%
W0108	Yelverton Road	143	67,697	67,697	116,000	116,000	-99.79%
W0121	Geographe Bay Road Quindalup	806,640	425,845	425,845	990,000	730,000	89.42%
W0127	Lyle Road	18	0	0	0	0	0.00%
W0176	Signage (Alternate CBD Entry)	18,883	16,000	16,000	16,000	16,000	18.02%
W0201	McDonald Rd Gravel Resheet Slk 1.40 - 2.49	55,350	33,838	33,838	58,000	58,000	63.57%
W0231	Carey Street - Asphalt Overlay & Kerb	187,031	110,355	110,355	189,179	189,179	69.48%
W0232	Stanley Street - Asphalt Overlay, Kerbing & Parking	0	85,785	85,785	147,000	147,000	-100.00%
W0240	Metricup Yelverton Road - Gravel Resheet	58,908	29,141	29,141	50,000	50,000	102.15%
W0243	Alfred Road - Gravel Resheet	45,721	29,141	29,141	50,000	50,000	56.90%
W0244	Koorabin Drive - Reconstruction & Intersection	2,565	84,000	84,000	144,000	144,000	-96.95%
W0246	Barnard Park East Foreshore Stage 2 Capital Works	0	203,000	203,000	203,000	203,000	-100.00%
W0247	Harvest Road Asphalt Overlay Kerb & Footpath	55,907	186,669	186,669	320,000	320,000	-70.05%
W0248	Boyle Street Asphalt Overlay	100,516	70,000	70,000	120,000	120,000	43.59%
W0249	Chloe Court Asphalt Overlay	86,515	70,000	70,000	120,000	120,000	23.59%
W0253	Egret Close Asphalt Overlay	32,754	37,919	37,919	65,000	65,000	-13.62%
W0254	Bird Crescent Asphalt Overlay	98	8,162	8,162	14,000	14,000	-98.80%
W0255	Donnelly Court Reseal	441	17,479	17,479	30,000	30,000	-97.48%
W0258	Jingarie Place Reconstruction	502	40,831	40,831	70,000	70,000	-98.77%
W0259	Clinker Drive Roundabout Reconstruction	90	8,785	8,785	15,000	15,000	-98.97%
W0260	Sanson Road Resheet	4,067	7,028	7,028	12,000	12,000	-42.13%
W0261	Treemartin Road Resheet	30,982	16,338	16,338	28,000	28,000	89.63%
W0262	Yallingup Siding Road Resheet	34,946	30,912	30,912	53,000	53,000	13.05%

City of Busselton
Capital Acquisition Report
Property, Plant & Equipment, Infrastructure
For the Period Ended 31 January 2021

	Description	2020/21 Actual	2020/21 Amended Budget YTD	2020/21 Original Budget YTD	2020/21 Amended Budget	2020/21 Original Budget	2020/21 Budget YTD Variance
W0263	Marybrook Road Resheet	17,798	14,028	14,028	24,000	24,000	26.88%
W0264	Caves Road - Median Crossing	0	14,294	14,294	24,500	24,500	-100.00%
W0265	Seascape Rise - Road Safety Upgrade	3,315	137,081	137,081	235,000	235,000	-97.58%
W0266	Layman Road Pull Over Bay	0	17,500	17,500	30,000	30,000	-100.00%
W0267	Road Safety Signage Infrastructure	9,558	117,985	0	117,985	0	-91.90%
		5,942,083	9,431,727	8,821,195	15,170,848	13,149,816	-37.00%
	Bridges						
A0014	Bussell Highway - 0241	0	434,000	434,000	744,000	744,000	-100.00%
A0022	Yallingup Beach Road Bridge - 3347	0	408,331	408,331	700,000	700,000	-100.00%
A0023	Kaloorup Road Bridge - 3381	0	0	80,500	936,000	138,000	0.00%
A0024	Boallia Road Bridge - 4854	0	0	80,500	1,009,000	138,000	0.00%
A0025	Tuart Drive Bridge 0238	0	0	0	3,010,989	567,000	0.00%
		0	842,331	1,003,331	6,399,989	2,287,000	-100.00%
	Car Parks						
C0043	Administration Building Carpark	0	50,000	50,000	100,000	100,000	-100.00%
C0044	Meelup Coastal Nodes - Carpark upgrade	21,648	12,012	12,012	20,595	20,595	80.22%
C0050	Forth Street Groyne Carpark - Formalise and Seal	0	31,850	31,850	54,600	54,600	-100.00%
C0051	Vasse Oval Gravel Car Parking - Dawson (Eastern Side)	1,680	116,669	116,669	200,000	200,000	-98.56%
C0052	Vasse Kaloorup Oval Carpark Development	51,625	31,661	31,661	54,270	54,270	63.06%
C0053	Car Parking - Rear of Hotel Site 1	454,415	304,780	304,780	522,480	522,480	49.10%
C0054	Barnard East Car Parking	0	45,927	45,927	78,730	78,730	-100.00%
C0055	Barnard Park East Foreshore Car Parking	13,237	80,000	80,000	310,000	310,000	-83.45%
C0057	Baudin Memorial Carpark	0	49,021	49,021	84,000	84,000	-100.00%
C0058	Eagle Bay Carpark	116,557	49,021	49,021	84,000	84,000	137.77%
C0059	Dunsborough Yacht Club Carpark	71,286	160,000	160,000	160,000	160,000	-55.45%
C0060	King Street Carpark Reconstruction	198,516	186,860	140,000	186,860	140,000	6.24%
		928,964	1,117,801	1,070,941	1,855,535	1,808,675	-16.89%
	Footpath and Cycleways						
F0002	Bussell Highway - Novacare link to Broadwater Shops	16,153	15,000	15,000	15,000	15,000	7.69%
F0066	Bussell Highway Footpath Sections	960	110,000	110,000	143,000	143,000	-99.13%
F0067	Beach Road Dunsborough Footpath	3,817	120,169	120,169	206,000	206,000	-96.82%
F0084	Thompson Way - New Path	1,079	4,578	4,578	7,848	7,848	-76.43%
F0089	Barnard East Footpaths	2,178	53,221	53,221	91,240	91,240	-95.91%
F0090	DAIP - Disability Access	0	14,385	14,385	24,657	24,657	-100.00%
F0092	Acorn Place	844	23,338	23,338	40,000	40,000	-96.38%
F0093	Webb Street	50,704	26,565	26,565	45,500	45,500	90.87%
F0094	Georgette Street	0	18,382	18,382	31,500	31,500	-100.00%
F0095	Fern Road	7,446	26,257	26,257	45,000	45,000	-71.64%
F0096	Stanley Place	218	5,838	5,838	10,000	10,000	-96.27%
F0098	Dunsborough Centennial Park Project	0	58,331	58,331	100,000	100,000	-100.00%
F0100	Micro Brewery - Footpath and Landscaping	95,629	0	0	170,000	170,000	0.00%
F0101	Yalyalup Pump Track & Temporary Toilet	0	0	0	150,000	150,000	0.00%
F1005	End of Trip Facilities for Cyclists	284	20,000	20,000	20,000	20,000	-98.58%
F1022	Buayanyup Drain Shared Path	2,250	373,331	373,331	640,000	640,000	-99.40%
		181,561	869,395	869,395	1,739,745	1,739,745	-79.12%
	Parks, Gardens and Reserves						
C1012	Townscape Street Furniture Replacement - Busselton	1,835	5,831	5,831	10,000	10,000	-68.53%
C1026	Townscape Works Dunsborough	2,072	87,500	87,500	150,000	150,000	-97.63%
C1511	RBFS Various Grant Applications	26,270	25,000	25,000	50,000	50,000	5.08%
C1604	Pioneer Cemetery Infrastructure Upgrades	0	41,125	41,125	41,125	41,125	-100.00%
C1605	Busselton Cemetery Infrastructure Upgrades	6,486	43,331	43,331	80,000	80,000	-85.03%
C1609	Pioneer Cemetery - Implement Conservation Plan	2,919	11,669	11,669	20,000	20,000	-74.98%
C1753	Eagle Bay Viewing Platform	0	27,500	27,500	95,458	95,458	-100.00%
C1760	King Street Reserve - Park Upgrade (Coastal Node)	53,980	27,755	27,755	47,582	47,582	94.49%
C2006	Depot Washdown Facility Upgrades	0	48,125	48,125	82,500	82,500	-100.00%
C2504	Groyne Construction	44,270	30,044	30,044	51,500	51,500	47.35%
C2512	Sand Re-Nourishment	53,033	72,625	72,625	124,500	124,500	-26.98%
C2520	Coastal Protection Works	21,607	26,250	26,250	45,000	45,000	-17.69%
C2526	Baudin/ Wonnerup Groynes	28,558	0	0	25,000	25,000	0.00%
C2527	Storm Damage Renewal of Infrastructure	0	21,637	21,637	37,090	37,090	-100.00%
C2528	Craig Street Groyne and Sea Wall	28,715	600,000	600,000	660,000	660,000	-95.21%
C3006	Playgrounds General - Replacement of playground equipment	4,535	14,581	14,581	25,000	25,000	-68.90%
C3007	Park Furniture Replacement - Replace aged & unsafe Equip	0	14,588	14,588	25,000	25,000	-100.00%
C3048	BBQ Placement and Replacement	2,253	15,000	15,000	15,000	15,000	-84.98%

City of Busselton
Capital Acquisition Report
Property, Plant & Equipment, Infrastructure
For the Period Ended 31 January 2021

	Description	2020/ 21 Actual	2020/21 Amended Budget YTD	2020/21 Original Budget YTD	2020/21 Amended Budget	2020/21 Original Budget	2020/21 Budget YTD Variance
C3094	Busselton Foreshore - Stage 3	2,681	53,171	53,171	55,436	55,436	-94.96%
C3103	Youth Skate Park	4,768	8,750	8,750	15,000	15,000	-45.51%
C3112	Busselton Foreshore - Exercise Equipment	213,775	217,650	217,650	217,650	217,650	-1.78%
C3113	Busselton Tennis Club - Infrastructure	33,347	27,846	27,846	47,739	47,739	19.76%
C3116	Dawson Park (Mcintyre St Pos)	98	187,467	110,000	187,467	110,000	-99.95%
C3122	Rails to Trails - Continuation of Implementation Plan	27,766	58,331	58,331	100,000	100,000	-52.40%
C3136	Vasse Oval Kaloorup - Grassing of Existing Oval	3,470	17,500	17,500	30,000	30,000	-80.17%
C3145	Churchill Park	98,630	128,331	128,331	220,000	220,000	-23.14%
C3166	Vasse River Foreshore - Bridge to Bridge	1,995	16,331	16,331	28,000	28,000	-87.78%
C3186	Lou Weston Oval - Courts	507,103	296,128	296,128	507,650	507,650	71.24%
C3187	Port Geographe Reticulation Upgrades	55	47,297	47,297	47,297	47,297	-99.88%
C3189	Possum Park Barnard East Upgrade	839	30,000	30,000	30,000	30,000	-97.20%
C3194	Meelup Regional Park - Capital Projects	47,125	49,882	49,882	85,509	85,509	-5.53%
C3198	Vasse SAR Area General Improvements to the Area	29,635	29,169	29,169	50,000	50,000	1.60%
C3200	Provence SAR Area General Improvements to the Area	96,225	104,169	104,169	125,000	125,000	-7.63%
C3202	Port Geographe Street Light Replacement	6,490	48,419	48,419	82,994	82,994	-86.60%
C3203	Port Geographe General Improvements/ Foreshore	2,355	20,419	20,419	35,000	35,000	-88.47%
C3206	Landscaping - Old Busselton Tennis Club Site	368,420	215,551	215,551	369,520	369,520	70.92%
C3207	Barnard East Underground Power	6,996	96,425	96,425	165,297	165,297	-92.74%
C3208	Barnard East Landscaping	160,449	140,000	140,000	240,000	240,000	14.61%
C3210	McBride Park - POS Upgrade	4,444	32,538	32,538	32,538	32,538	-86.34%
C3211	Tulloh St (Geographe Bay Road) - POS Upgrade	0	90,332	90,332	90,332	90,332	-100.00%
C3212	Siesta Park -Beach Acesss - POS Upgrade	0	13,379	13,379	13,379	13,379	-100.00%
C3213	Cabarita Road - POS Upgrade	0	28,141	100,000	28,141	100,000	-100.00%
C3214	Kingsford Road - POS Upgrade	147	154,375	154,375	154,375	154,375	-99.90%
C3215	Monash Way - POS Upgrade	0	167,174	167,174	167,174	167,174	-100.00%
C3216	Wagon Road - POS Upgrade	0	167,174	167,174	167,174	167,174	-100.00%
C3217	Limestone Quarry - POS Upgrade	0	167,174	167,174	167,174	167,174	-100.00%
C3218	Dolphin Road - POS Upgrade	98	91,000	91,000	91,000	91,000	-99.89%
C3219	Kingfish/ Costello - POS Upgrade	98	91,000	91,000	91,000	91,000	-99.89%
C3220	Quindalup Old Tennis Courts Site - POS Upgrade	0	53,283	53,283	53,283	53,283	-100.00%
C3222	King St Reserve Park - POS Upgrade	147,167	85,953	85,953	147,348	147,348	71.22%
C3223	Dunsborough Non-Potable Water Network	770	0	0	2,000,000	2,000,000	0.00%
C3224	Dunsborough Nature Based Playground	0	0	0	40,000	40,000	0.00%
C3225	Dunsborough Lakes Sporting Precinct (Stage 1)	9,682	657,999	657,999	2,288,000	2,288,000	-98.53%
C3226	Mitchell Park Upgrade	16,690	315,000	315,000	820,000	820,000	-94.70%
C3227	Barnard Park East Foreshore Landscaping	86,679	220,000	220,000	280,000	280,000	-60.60%
C3228	General Works - Replacement of Capital Items	0	30,000	30,000	30,000	30,000	-100.00%
C3232	Irrigation Renewal	0	23,331	23,331	40,000	40,000	-100.00%
C3235	Eastern Link Landscaping	76,476	116,669	116,669	200,000	200,000	-34.45%
C3236	Dunsborough Foreshore Lighting	735	29,169	29,169	50,000	50,000	-97.48%
C3237	King Street Landscaping Stage 2	45,624	52,331	37,331	79,000	64,000	-12.82%
C3238	Vasse River - General Upgrade	0	100,000	100,000	100,000	100,000	-100.00%
C3451	Aged Housing Infrastructure (Upgrade)	3,773	7,140	7,140	12,250	12,250	-47.16%
C3479	Vidler Road Waste Site Capital Improvements	11,137	0	0	50,000	50,000	0.00%
C3481	Transfer Station Development	18,206	87,500	87,500	150,000	150,000	-79.19%
C3485	Site Rehabilitation - Busselton	191,474	583,331	583,331	1,000,000	1,000,000	-67.18%
C3489	Liquid Waste Pond Renewal Works	0	29,169	29,169	50,000	50,000	-100.00%
C3497	Busselton Jetty - Capital Expenditure	298,931	200,000	200,000	870,000	870,000	49.47%
		2,800,888	6,498,559	6,477,951	13,486,482	13,465,874	-56.90%
	Drainage						
D0009	Busselton LIA - Geocatch Drain Partnership WSUD Improvements	0	17,500	17,500	30,000	30,000	-100.00%
D0020	Glenmeer Ramble Drainage Upgrade	0	29,575	29,575	50,700	50,700	-100.00%
D0021	Chugg Road Drainage Upgrade	0	15,044	15,044	15,044	15,044	-100.00%
		0	62,119	62,119	95,744	95,744	-100.00%
	Airport Industrial Parks						
C6025	Installation of Bird Netting	0	45,325	45,325	77,703	77,703	-100.00%
C6026	Airport Car Park Reseal	75,127	44,751	44,751	76,700	76,700	67.88%
C6087	Airport Construction Stage 2, Landside Civils & Services Inf	0	58,331	58,331	100,000	100,000	-100.00%
C6091	Airport Construction Stage 2, Noise Management Plan	0	433,230	433,230	866,500	866,500	-100.00%
C6092	Airport Construction Stage 2, Airfield	19,422	11,620	11,620	19,900	19,900	67.14%
C6099	Airport Development - Project Expenses	39,724	67,578	149,247	115,850	255,850	-41.22%
		134,273	660,835	742,504	1,256,653	1,396,653	-79.68%

City of Busselton
Capital Acquisition Report
Property, Plant & Equipment, Infrastructure
For the Period Ended 31 January 2021

Description	2020/21 Actual	2020/21 Amended Budget YTD	2020/21 Original Budget YTD	2020/21 Amended Budget	2020/21 Original Budget	2020/21 Budget YTD Variance
Sub-Total Infrastructure	**9,987,769**	**19,482,767**	**19,047,436**	**40,004,996**	**33,943,507**	**-48.74%**
Grand Total - Capital Acquisitions	**13,693,491**	**25,496,248**	**31,575,875**	**60,430,483**	**54,368,994**	
Infrastructure by class						
Infrastructure (WIP)	0	0	0	0	0	0.00%
Roads	5,942,083	9,431,727	8,821,195	18,170,848	16,149,816	-37.00%
Bridges	0	842,331	1,003,331	6,675,989	2,287,000	-100.00%
Car Parks	928,964	1,117,801	1,070,941	1,855,535	1,808,675	-16.89%
Footpaths & Cycleways	181,561	869,395	869,395	2,239,745	2,239,745	-79.12%
Parks, Gardens & Reserves	2,800,888	6,498,559	6,477,951	14,986,482	14,965,874	-56.90%
Drainage	0	62,119	62,119	1,595,745	1,595,745	-100.00%
Regional Airport & Industrial Park Infrastructure	134,273	660,835	742,504	1,256,653	1,396,653	-79.68%
Less : Donated Assets				0	0	0.00%

City of Busselton

Reserves Movement Report

For The Period Ending 31 January 2021

		2020/2021 Actual	2020/2021 Amended Budget YTD	2020/2021 Original Budget YTD	2020/2021 Amended Budget	2020/2021 Original Budget	2019/2020 Actual
		$	$	$	$	$	$
100	**Airport Infrastructure Renewal and Replacement Reserve**						
	Accumulated Reserves at Start of Year	1,712,272.40	1,712,272.40	1,712,272.40	1,712,272.40	1,712,272.40	1,821,552.89
	Interest transfer to Reserves	7,110.12	10,885.00	10,885.00	18,660.00	18,660.00	28,582.65
	Transfer from Muni	1,377.68	1,576.71	1,576.71	1,576.71	1,576.71	0.00
	Transfer to Muni	0.00	(26,000.00)	(26,000.00)	(288,364.00)	(288,364.00)	(137,863.14)
		1,720,760.20	1,698,734.11	1,698,734.11	1,444,145.11	1,444,145.11	1,712,272.40
136	**Airport Marketing and Incentive Reserve**						
	Accumulated Reserves at Start of Year	4,073,790.64	4,073,790.64	4,073,790.64	4,073,790.64	4,073,790.64	3,396,150.77
	Interest transfer to Reserves	17,963.23	25,900.00	25,900.00	44,401.00	44,401.00	58,291.83
	Transfer from Muni	121,611.00	121,611.00	121,611.00	328,471.00	328,471.00	619,348.04
	Transfer to Muni	0.00	0.00	0.00	(1,180,572.00)	(1,180,572.00)	0.00
		4,213,364.87	4,221,301.64	4,221,301.64	3,266,090.64	3,266,090.64	4,073,790.64
143	**Airport Noise Mitigation Reserve**						
	Accumulated Reserves at Start of Year	904,896.43	904,896.43	904,896.43	904,896.43	904,896.43	890,709.89
	Interest transfer to Reserves	3,819.92	5,754.00	5,754.00	9,864.00	9,864.00	14,186.54
	Transfer to Muni	0.00	0.00	0.00	(866,500.00)	(866,500.00)	0.00
		908,716.35	910,650.43	910,650.43	48,260.43	48,260.43	904,896.43
147	**Airport Development Reserve**						
	Accumulated Reserves at Start of Year	1,576.71	1,576.71	1,576.71	1,576.71	1,576.71	0.00
	Interest transfer to Reserves	(199.03)	0.00	0.00	0.00	0.00	1,576.63
	Transfer from Muni	0.00	0.00	0.00	0.00	0.00	165,882.00
	Transfer to Muni	(1,377.68)	(1,576.71)	(1,576.71)	(1,576.71)	(1,576.71)	(165,881.92)
		0.00	0.00	0.00	0.00	0.00	1,576.71
148	**Airport Existing Terminal Building Reserve**						
	Accumulated Reserves at Start of Year	122,795.41	122,795.41	122,795.41	122,795.41	122,795.41	39,882.21
	Interest transfer to Reserves	770.46	784.00	784.00	1,344.00	1,344.00	635.20
	Transfer from Muni	47,999.00	47,999.00	47,999.00	82,278.00	82,278.00	82,278.00
		171,564.87	171,578.41	171,578.41	206,417.41	206,417.41	122,795.41
106	**Building Asset Renewal Reserve - General Buildings**						
	Accumulated Reserves at Start of Year	1,483,242.45	1,483,242.45	1,483,242.45	1,483,242.45	1,483,242.45	1,725,055.66
	Interest transfer to Reserves	6,468.15	9,429.00	9,429.00	16,164.00	16,164.00	32,703.18
	Transfer from Muni	424,172.00	424,172.00	424,172.00	1,037,148.00	1,037,148.00	727,148.00
	Transfer to Muni	(260,000.00)	0.00	0.00	(1,071,026.00)	(1,071,026.00)	(1,001,664.39)
		1,653,882.60	1,916,843.45	1,916,843.45	1,465,528.45	1,465,528.45	1,483,242.45
404	**Barnard Park Sports Pavilion Building Reserve**						
	Accumulated Reserves at Start of Year	41,352.43	41,352.43	41,352.43	41,352.43	41,352.43	10,666.20
	Interest transfer to Reserves	230.51	266.00	266.00	456.00	456.00	460.23
	Transfer from Muni	17,633.00	17,633.00	17,633.00	30,226.00	30,226.00	30,226.00
		59,215.94	59,251.43	59,251.43	72,034.43	72,034.43	41,352.43
405	**Railway House Building Reserve**						
	Accumulated Reserves at Start of Year	36,854.54	36,854.54	36,854.54	36,854.54	36,854.54	16,761.18
	Interest transfer to Reserves	191.92	231.00	231.00	396.00	396.00	458.36
	Transfer from Muni	11,452.00	11,452.00	11,452.00	19,635.00	19,635.00	19,635.00
		48,498.46	48,537.54	48,537.54	56,885.54	56,885.54	36,854.54
406	**Youth and Community Activities Building Reserve**						
	Accumulated Reserves at Start of Year	80,356.10	80,356.10	80,356.10	80,356.10	80,356.10	45,712.30
	Interest transfer to Reserves	404.89	511.00	511.00	876.00	876.00	1,148.35
	Transfer from Muni	24,990.00	24,990.00	24,990.00	42,840.00	42,840.00	42,840.00
	Transfer to Muni	0.00	0.00	0.00	0.00	0.00	(9,344.55)
		105,750.99	105,857.10	105,857.10	124,072.10	124,072.10	80,356.10
407	**Busselton Library Building Reserve**						
	Accumulated Reserves at Start of Year	111,021.85	111,021.85	111,021.85	111,021.85	111,021.85	85,071.29
	Interest transfer to Reserves	231.28	707.00	707.00	1,212.00	1,212.00	1,716.82
	Transfer from Muni	26,656.00	26,656.00	26,656.00	45,696.00	45,696.00	45,696.00
	Transfer to Muni	(100,000.00)	(100,000.00)	(100,000.00)	(105,000.00)	(105,000.00)	(21,462.26)
		37,909.13	38,384.85	38,384.85	52,929.85	52,929.85	111,021.85
131	**Busselton Community Resource Centre Reserve**						
	Accumulated Reserves at Start of Year	272,693.17	272,693.17	272,693.17	272,693.17	272,693.17	190,875.82
	Interest transfer to Reserves	1,309.30	1,736.00	1,736.00	2,976.00	2,976.00	3,791.98
	Transfer from Muni	50,400.00	50,400.00	50,400.00	86,394.00	86,394.00	81,752.64
	Transfer to Muni	0.00	0.00	0.00	(50,000.00)	(50,000.00)	(3,727.27)
		324,402.47	324,829.17	324,829.17	312,063.17	312,063.17	272,693.17
408	**Busselton Jetty Tourist Park Reserve**						
	Accumulated Reserves at Start of Year	222,752.80	222,752.80	222,752.80	222,752.80	222,752.80	159,725.80
	Interest transfer to Reserves	1,007.56	1,414.00	1,414.00	2,424.00	2,424.00	4,342.04
	Transfer from Muni	147,483.00	147,483.00	147,483.00	252,833.00	252,833.00	168,021.20
	Transfer to Muni	(81,800.00)	(81,800.00)	(81,800.00)	(243,600.00)	(243,600.00)	(109,336.24)
		289,443.36	289,849.80	289,849.80	234,409.80	234,409.80	222,752.80
409	**Geographe Leisure Centre Building (GLC) Reserve**						
	Accumulated Reserves at Start of Year	615,084.29	615,084.29	615,084.29	615,084.29	615,084.29	381,186.42
	Interest transfer to Reserves	3,218.12	3,913.00	3,913.00	6,708.00	6,708.00	7,619.95
	Transfer from Muni	151,970.00	151,970.00	151,970.00	260,521.00	260,521.00	570,521.00
	Transfer to Muni	0.00	0.00	0.00	(819,657.00)	(819,657.00)	(344,243.08)
		770,272.41	770,967.29	770,967.29	62,656.29	62,656.29	615,084.29

City of Busselton

Reserves Movement Report

For The Period Ending 31 January 2021

		2020/2021 Actual	2020/2021 Amended Budget YTD	2020/2021 Original Budget YTD	2020/2021 Amended Budget	2020/2021 Original Budget	2019/2020 Actual
		$	$	$	$	$	$
331	**Joint Venture Aged Housing Reserve (Harris/ Winderlup)**						
	Accumulated Reserves at Start of Year	1,237,306.78	1,237,306.78	1,237,306.78	1,237,306.78	1,237,306.78	1,085,870.41
	Interest transfer to Reserves	5,531.29	7,868.00	7,868.00	13,488.00	13,488.00	17,937.89
	Transfer from Muni	76,888.00	76,888.00	76,888.00	131,806.00	131,806.00	185,261.37
	Transfer to Muni	0.00	0.00	0.00	(152,250.00)	(152,250.00)	(51,762.89)
		1,319,726.07	1,322,062.78	1,322,062.78	1,230,350.78	1,230,350.78	1,237,306.78
403	**Winderlup Aged Housing Reserve (City Controlled)**						
	Accumulated Reserves at Start of Year	212,935.38	212,935.38	212,935.38	212,935.38	212,935.38	212,501.16
	Interest transfer to Reserves	972.54	1,351.00	1,351.00	2,316.00	2,316.00	3,457.97
	Transfer from Muni	28,322.00	28,322.00	28,322.00	48,550.00	48,550.00	2,046.25
	Transfer to Muni	0.00	0.00	0.00	(52,000.00)	(52,000.00)	(5,070.00)
		242,229.92	242,608.38	242,608.38	211,801.38	211,801.38	212,935.38
410	**Naturaliste Community Centre Building (NCC) Reserve**						
	Accumulated Reserves at Start of Year	125,076.60	125,076.60	125,076.60	125,076.60	125,076.60	63,745.73
	Interest transfer to Reserves	638.50	798.00	798.00	1,368.00	1,368.00	1,622.87
	Transfer from Muni	34,832.00	34,832.00	34,832.00	59,708.00	59,708.00	59,708.00
	Transfer to Muni	0.00	0.00	0.00	(142,000.00)	(142,000.00)	0.00
		160,547.10	160,706.60	160,706.60	44,152.60	44,152.60	125,076.60
411	**Civic and Administration Building Reserve**						
	Accumulated Reserves at Start of Year	429,689.17	429,689.17	429,689.17	429,689.17	429,689.17	187,928.40
	Interest transfer to Reserves	2,324.25	2,730.00	2,730.00	4,680.00	4,680.00	5,512.65
	Transfer from Muni	164,500.00	164,500.00	164,500.00	282,000.00	282,000.00	282,000.00
	Transfer to Muni	0.00	0.00	0.00	(48,983.00)	(48,983.00)	(45,751.88)
		596,513.42	596,919.17	596,919.17	667,386.17	667,386.17	429,689.17
412	**Vasse Sports Pavilion Building Reserve**						
	Accumulated Reserves at Start of Year	541.14	541.14	541.14	541.14	541.14	0.00
	Interest transfer to Reserves	3.26	0.00	0.00	0.00	0.00	5.14
	Transfer from Muni	315.00	315.00	315.00	536.00	536.00	536.00
		859.40	856.14	856.14	1,077.14	1,077.14	541.14
110	**Jetty Maintenance Reserve**						
	Accumulated Reserves at Start of Year	5,239,342.58	5,239,342.58	5,239,342.58	5,239,342.58	5,239,342.58	4,806,278.94
	Interest transfer to Reserves	22,617.80	33,313.00	33,313.00	57,108.00	57,108.00	82,679.79
	Transfer from Muni	538,706.00	547,020.00	547,020.00	1,325,111.00	1,325,111.00	1,286,516.00
	Transfer to Muni	0.00	(15,000.00)	(15,000.00)	(1,255,708.00)	(1,255,708.00)	(936,132.15)
		5,800,666.38	5,804,675.58	5,804,675.58	5,365,853.58	5,365,853.58	5,239,342.58
150	**Jetty Self Insurance Reserve**						
	Accumulated Reserves at Start of Year	432,198.16	432,198.16	432,198.16	432,198.16	432,198.16	365,698.37
	Interest transfer to Reserves	1,935.50	2,751.00	2,751.00	4,716.00	4,716.00	6,499.79
	Transfer from Muni	35,000.00	35,000.00	35,000.00	60,000.00	60,000.00	60,000.00
		469,133.66	469,949.16	469,949.16	496,914.16	496,914.16	432,198.16
223	**Road Asset Renewal Reserve**						
	Accumulated Reserves at Start of Year	1,597,128.65	1,597,128.65	1,597,128.65	1,597,128.65	1,597,128.65	1,119,116.75
	Interest transfer to Reserves	10,264.60	10,157.00	10,157.00	17,412.00	17,412.00	39,808.24
	Transfer from Muni	2,042,712.00	2,042,712.00	2,042,712.00	3,501,790.00	3,501,790.00	3,458,128.00
	Transfer to Muni	(440,000.00)	(643,000.00)	(643,000.00)	(4,638,999.00)	(3,995,499.00)	(3,019,924.34)
		3,210,105.25	3,006,997.65	3,006,997.65	477,331.65	1,120,831.65	1,597,128.65
224	**Footpath/ Cycle Ways Reserve**						
	Accumulated Reserves at Start of Year	408,437.28	408,437.28	408,437.28	408,437.28	408,437.28	3,670.90
	Interest transfer to Reserves	3,278.12	2,597.00	2,597.00	4,452.00	4,452.00	8,786.80
	Transfer from Muni	709,359.00	709,359.00	709,359.00	1,216,038.00	1,216,038.00	1,184,602.00
	Transfer to Muni	0.00	0.00	0.00	(1,382,583.00)	(1,382,583.00)	(788,622.42)
		1,121,074.40	1,120,393.28	1,120,393.28	246,344.28	246,344.28	408,437.28
226	**Other Infrastructure Reserve**						
	Accumulated Reserves at Start of Year	264,388.99	264,388.99	264,388.99	264,388.99	264,388.99	0.00
	Interest transfer to Reserves	1,649.21	1,680.00	1,680.00	2,880.00	2,880.00	3,298.02
	Transfer from Muni	208,250.00	208,250.00	208,250.00	357,000.00	357,000.00	347,000.00
	Transfer to Muni	0.00	0.00	0.00	(297,041.00)	(297,041.00)	(85,909.03)
		474,288.20	474,318.99	474,318.99	327,227.99	327,227.99	264,388.99
225	**Parks, Gardens and Reserves Reserve**						
	Accumulated Reserves at Start of Year	833,946.23	833,946.23	833,946.23	833,946.23	833,946.23	0.00
	Interest transfer to Reserves	5,495.12	5,306.00	5,306.00	9,096.00	9,096.00	10,825.77
	Transfer from Muni	749,679.00	749,679.00	749,679.00	1,285,166.00	1,285,166.00	1,214,001.00
	Transfer to Muni	0.00	(160,000.00)	(160,000.00)	(1,983,645.00)	(1,983,645.00)	(390,880.54)
		1,589,120.35	1,428,931.23	1,428,931.23	144,563.23	144,563.23	833,946.23
151	**Furniture and Equipment Reserve**						
	Accumulated Reserves at Start of Year	257,784.19	257,784.19	257,784.19	257,784.19	257,784.19	0.00
	Interest transfer to Reserves	2,161.32	1,638.00	1,638.00	2,808.00	2,808.00	0.00
	Transfer from Muni	253,169.00	253,169.00	253,169.00	434,000.00	434,000.00	364,900.00
	Transfer to Muni	0.00	(30,000.00)	(30,000.00)	(434,000.00)	(434,000.00)	(107,115.81)
		513,114.51	482,591.19	482,591.19	260,592.19	260,592.19	257,784.19
115	**Plant Replacement Reserve**						
	Accumulated Reserves at Start of Year	1,098,441.92	1,098,441.92	1,098,441.92	1,098,441.92	1,098,441.92	1,205,526.70
	Interest transfer to Reserves	5,134.87	6,986.00	6,986.00	11,976.00	11,976.00	23,720.77
	Transfer from Muni	626,898.44	666,973.00	666,973.00	1,027,662.00	1,027,662.00	900,737.00
	Transfer to Muni	0.00	(388,000.00)	(388,000.00)	(492,240.00)	(492,240.00)	(1,031,542.55)
		1,730,475.23	1,384,400.92	1,384,400.92	1,645,839.92	1,645,839.92	1,098,441.92

City of Busselton

Reserves Movement Report

For The Period Ending 31 January 2021

		2020/2021 Actual	2020/2021 Amended Budget YTD	2020/2021 Original Budget YTD	2020/2021 Amended Budget	2020/2021 Original Budget	2019/2020 Actual
		$	$	$	$	$	$
137	**Major Traffic Improvements Reserve**						
	Accumulated Reserves at Start of Year	638,845.53	638,845.53	638,845.53	638,845.53	638,845.53	1,495,577.97
	Interest transfer to Reserves	1,036.12	4,060.00	4,060.00	6,960.00	6,960.00	25,423.53
	Transfer from Muni	635,243.00	635,243.00	635,243.00	1,088,988.00	1,088,988.00	1,128,705.00
	Transfer to Muni	(1,246,000.00)	(950,000.00)	(950,000.00)	(1,641,750.00)	(1,641,750.00)	(2,010,860.97)
		29,124.65	328,148.53	328,148.53	93,043.53	93,043.53	638,845.53
132	**CBD Enhancement Reserve**						
	Accumulated Reserves at Start of Year	613,762.47	613,762.47	613,762.47	613,762.47	613,762.47	171,316.34
	Interest transfer to Reserves	3,546.24	3,906.00	3,906.00	6,696.00	6,696.00	7,539.43
	Transfer from Muni	315,238.00	315,238.00	315,238.00	540,415.00	540,415.00	524,713.00
	Transfer to Muni	0.00	0.00	0.00	(590,000.00)	(590,000.00)	(89,806.30)
		932,546.71	932,906.47	932,906.47	570,873.47	570,873.47	613,762.47
127	**New Infrastructure Development Reserve**						
	Accumulated Reserves at Start of Year	1,506,175.05	1,506,175.05	1,506,175.05	1,506,175.05	1,506,175.05	1,803,171.42
	Interest transfer to Reserves	4,040.73	9,576.00	9,576.00	16,416.00	16,416.00	26,494.60
	Transfer from Muni	112,898.20	108,633.00	108,633.00	186,231.00	186,231.00	201,157.40
	Transfer to Muni	(223,000.00)	(70,000.00)	(50,000.00)	(1,420,645.00)	(1,400,645.00)	(524,648.37)
		1,400,113.98	1,554,384.05	1,574,384.05	288,177.05	308,177.05	1,506,175.05
141	**Commonage Precinct Infrastructure Road Reserve**						
	Accumulated Reserves at Start of Year	234,906.64	234,906.64	234,906.64	234,906.64	234,906.64	231,223.87
	Interest transfer to Reserves	(340.58)	1,491.00	1,491.00	2,556.00	2,556.00	3,682.77
	Transfer from Muni	1,332.22	0.00	0.00	0.00	0.00	0.00
	Transfer to Muni	0.00	0.00	0.00	(235,000.00)	(235,000.00)	0.00
		235,898.28	236,397.64	236,397.64	2,462.64	2,462.64	234,906.64
114	**City Car Parking and Access Reserve**						
	Accumulated Reserves at Start of Year	1,555,124.38	1,555,124.38	1,555,124.38	1,555,124.38	1,555,124.38	1,281,336.70
	Interest transfer to Reserves	6,334.50	9,891.00	9,891.00	16,956.00	16,956.00	24,799.27
	Transfer from Muni	7,266.00	7,266.00	7,266.00	52,465.00	52,465.00	505,188.00
	Transfer to Muni	(360,000.00)	(80,000.00)	(80,000.00)	(1,375,579.00)	(1,375,579.00)	(256,199.59)
		1,208,724.88	1,492,281.38	1,492,281.38	248,966.38	248,966.38	1,555,124.38
154	**Debt Default Reserve**						
	Interest transfer to Reserves	803.72	0.00	0.00	0.00	0.00	0.00
	Transfer from Muni	291,669.00	291,669.00	291,669.00	500,000.00	500,000.00	0.00
		0.00	0.00	0.00	0.00	0.00	0.00
107	**Corporate IT Systems Reserve**						
	Accumulated Reserves at Start of Year	226,750.02	226,750.02	226,750.02	226,750.02	226,750.02	80,398.99
	Interest transfer to Reserves	1,329.24	1,442.00	1,442.00	2,472.00	2,472.00	1,280.52
	Transfer from Muni	58,331.00	58,331.00	58,331.00	100,000.00	100,000.00	145,070.51
	Transfer to Muni	0.00	0.00	0.00	(207,900.00)	(207,900.00)	0.00
		286,410.26	286,523.02	286,523.02	121,322.02	121,322.02	226,750.02
133	**Election, Valuation and Other Corporate Expenses Reserve**						
	Accumulated Reserves at Start of Year	560,994.18	560,994.18	560,994.18	560,994.18	560,994.18	499,905.97
	Interest transfer to Reserves	2,645.75	3,570.00	3,570.00	6,120.00	6,120.00	8,664.58
	Transfer from Muni	87,500.00	87,500.00	87,500.00	150,000.00	150,000.00	150,000.00
	Transfer to Muni	0.00	0.00	0.00	(140,900.00)	(140,900.00)	(97,576.37)
		651,139.93	652,064.18	652,064.18	576,214.18	576,214.18	560,994.18
111	**Legal Expenses Reserve**						
	Accumulated Reserves at Start of Year	636,940.12	636,940.12	636,940.12	636,940.12	636,940.12	577,255.71
	Interest transfer to Reserves	2,762.60	4,053.00	4,053.00	6,948.00	6,948.00	8,995.41
	Transfer from Muni	0.00	0.00	0.00	0.00	0.00	50,689.00
		639,702.72	640,993.12	640,993.12	643,888.12	643,888.12	636,940.12
152	**Marketing & Area Promotion Reserve**						
	Accumulated Reserves at Start of Year	166,392.00	166,392.00	166,392.00	166,392.00	166,392.00	0.00
	Interest transfer to Reserves	3,020.97	1,057.00	1,057.00	1,812.00	1,812.00	0.00
	Transfer from Muni	753,452.00	753,452.00	753,452.00	1,291,627.00	1,291,627.00	166,392.00
	Transfer to Muni	0.00	0.00	0.00	(1,347,817.00)	(1,347,817.00)	0.00
		922,864.97	920,901.00	920,901.00	112,014.00	112,014.00	166,392.00
135	**Performing Arts and Convention Centre Reserve**						
	Accumulated Reserves at Start of Year	2,625,599.20	2,625,599.20	2,625,599.20	2,625,599.20	2,625,599.20	0.00
	Interest transfer to Reserves	11,098.34	16,695.00	16,695.00	28,620.00	28,620.00	14,751.12
	Transfer from Muni	0.00	0.00	0.00	50,000.00	50,000.00	2,610,848.08
	Transfer to Muni	0.00	0.00	0.00	(1,446,200.00)	(1,446,200.00)	0.00
		2,636,697.54	2,642,294.20	2,642,294.20	1,258,019.20	1,258,019.20	2,625,599.20
202	**Long Service Leave Reserve**						
	Accumulated Reserves at Start of Year	3,482,110.00	3,482,110.00	3,482,110.00	3,482,110.00	3,482,110.00	3,096,583.00
	Interest transfer to Reserves	15,174.22	22,141.00	22,141.00	37,956.00	37,956.00	50,518.40
	Transfer from Muni	145,831.00	145,831.00	145,831.00	250,000.00	250,000.00	687,986.09
	Transfer to Muni	(34,895.96)	(46,650.00)	(46,650.00)	(438,250.00)	(438,250.00)	(352,977.49)
		3,608,219.26	3,603,432.00	3,603,432.00	3,331,816.00	3,331,816.00	3,482,110.00
203	**Professional Development Reserve**						
	Accumulated Reserves at Start of Year	145,028.93	145,028.93	145,028.93	145,028.93	145,028.93	122,771.88
	Interest transfer to Reserves	668.70	924.00	924.00	1,584.00	1,584.00	2,418.13
	Transfer from Muni	40,831.00	40,831.00	40,831.00	93,500.00	93,500.00	70,000.00
	Transfer to Muni	0.00	0.00	0.00	(88,500.00)	(88,500.00)	(50,161.08)
		186,528.63	186,783.93	186,783.93	151,612.93	151,612.93	145,028.93

City of Busselton

Reserves Movement Report

For The Period Ending 31 January 2021

		2020/2021 Actual	2020/2021 Amended Budget YTD	2020/2021 Original Budget YTD	2020/2021 Amended Budget	2020/2021 Original Budget	2019/2020 Actual
		$	$	$	$	$	$
204	**Sick Pay Incentive Reserve**						
	Accumulated Reserves at Start of Year	144,632.39	144,632.39	144,632.39	144,632.39	144,632.39	150,403.55
	Interest transfer to Reserves	590.19	917.00	917.00	1,572.00	1,572.00	2,374.88
	Transfer from Muni	0.00	0.00	0.00	0.00	0.00	327.14
	Transfer to Muni	0.00	0.00	0.00	(73,550.00)	(73,550.00)	(8,473.18)
		145,222.58	145,549.39	145,549.39	72,654.39	72,654.39	144,632.39
124	**Workers Compensation, Extended SL & AL Contingency Reserve**						
	Accumulated Reserves at Start of Year	309,751.42	309,751.42	309,751.42	309,751.42	309,751.42	305,100.95
	Interest transfer to Reserves	1,307.58	1,967.00	1,967.00	3,372.00	3,372.00	4,650.47
	Transfer to Muni	0.00	0.00	0.00	(147,607.00)	(147,607.00)	0.00
		311,059.00	311,718.42	311,718.42	165,516.42	165,516.42	309,751.42
302	**Community Facilities - City District**						
	Accumulated Reserves at Start of Year	1,120,869.85	1,120,869.85	1,120,869.85	1,120,869.85	1,120,869.85	2,552,707.62
	Interest transfer to Reserves	(3,294.20)	7,126.00	7,126.00	12,216.00	12,216.00	39,319.39
	Transfer from Muni	283,434.19	225,778.00	225,778.00	387,050.00	387,050.00	216,051.38
	Transfer to Muni	0.00	0.00	0.00	(1,031,448.00)	(1,031,448.00)	(1,687,208.54)
		1,401,009.84	1,353,773.85	1,353,773.85	488,687.85	488,687.85	1,120,869.85
304	**Community Facilities - Broadwater**						
	Accumulated Reserves at Start of Year	166,413.55	166,413.55	166,413.55	166,413.55	166,413.55	158,523.04
	Interest transfer to Reserves	(240.76)	1,057.00	1,057.00	1,812.00	1,812.00	2,585.73
	Transfer from Muni	15,656.12	5,831.00	5,831.00	10,000.00	10,000.00	5,304.78
		181,828.91	173,301.55	173,301.55	178,225.55	178,225.55	166,413.55
303	**Community Facilities - Busselton**						
	Accumulated Reserves at Start of Year	9,177.47	9,177.47	9,177.47	9,177.47	9,177.47	44,011.77
	Interest transfer to Reserves	(11.03)	56.00	56.00	96.00	96.00	526.95
	Transfer from Muni	16,605.92	13,125.00	13,125.00	22,500.00	22,500.00	8,638.75
	Transfer to Muni	0.00	0.00	0.00	0.00	0.00	(44,000.00)
		25,772.36	22,358.47	22,358.47	31,773.47	31,773.47	9,177.47
305	**Community Facilities - Dunsborough**						
	Accumulated Reserves at Start of Year	255,152.46	255,152.46	255,152.46	255,152.46	255,152.46	188,062.67
	Interest transfer to Reserves	(311.90)	1,624.00	1,624.00	2,784.00	2,784.00	3,283.35
	Transfer from Muni	38,634.49	16,044.00	16,044.00	27,500.00	27,500.00	63,806.44
		293,475.05	272,820.46	272,820.46	285,436.46	285,436.46	255,152.46
311	**Community Facilities - Dunsborough Lakes Estate**						
	Accumulated Reserves at Start of Year	937,470.05	937,470.05	937,470.05	937,470.05	937,470.05	922,772.84
	Interest transfer to Reserves	(1,359.20)	5,964.00	5,964.00	10,224.00	10,224.00	14,697.21
	Transfer from Muni	5,316.62	0.00	0.00	0.00	0.00	0.00
	Transfer to Muni	0.00	0.00	0.00	(938,000.00)	(938,000.00)	0.00
		941,427.47	943,434.05	943,434.05	9,694.05	9,694.05	937,470.05
306	**Community Facilities - Geographe**						
	Accumulated Reserves at Start of Year	101,978.74	101,978.74	101,978.74	101,978.74	101,978.74	99,175.93
	Interest transfer to Reserves	(147.60)	651.00	651.00	1,116.00	1,116.00	1,594.87
	Transfer from Muni	2,684.81	4,375.00	4,375.00	7,500.00	7,500.00	1,207.94
		104,515.95	107,004.74	107,004.74	110,594.74	110,594.74	101,978.74
310	**Community Facilities - Port Geographe**						
	Accumulated Reserves at Start of Year	348,980.41	348,980.41	348,980.41	348,980.41	348,980.41	343,509.27
	Interest transfer to Reserves	(505.97)	2,219.00	2,219.00	3,804.00	3,804.00	5,471.14
	Transfer from Muni	1,979.16	0.00	0.00	0.00	0.00	0.00
		350,453.60	351,199.41	351,199.41	352,784.41	352,784.41	348,980.41
309	**Community Facilities - Vasse**						
	Accumulated Reserves at Start of Year	489,904.76	489,904.76	489,904.76	489,904.76	489,904.76	615,585.54
	Interest transfer to Reserves	(821.04)	3,115.00	3,115.00	5,340.00	5,340.00	9,471.24
	Transfer from Muni	2,777.85	0.00	0.00	0.00	0.00	0.00
	Transfer to Muni	0.00	0.00	0.00	(284,270.00)	(284,270.00)	(135,152.02)
		491,861.57	493,019.76	493,019.76	210,974.76	210,974.76	489,904.76
308	**Community Facilities - Airport North**						
	Accumulated Reserves at Start of Year	3,017,487.28	3,017,487.28	3,017,487.28	3,017,487.28	3,017,487.28	2,970,179.38
	Interest transfer to Reserves	(4,374.94)	19,187.00	19,187.00	32,892.00	32,892.00	47,307.90
	Transfer from Muni	17,112.90	58,331.00	58,331.00	100,000.00	100,000.00	0.00
	Transfer to Muni	0.00	0.00	0.00	(150,000.00)	(150,000.00)	0.00
		3,030,225.24	3,095,005.28	3,095,005.28	3,000,379.28	3,000,379.28	3,017,487.28
130	**Locke Estate Reserve**						
	Accumulated Reserves at Start of Year	6,269.61	6,269.61	6,269.61	6,269.61	6,269.61	1,012.99
	Interest transfer to Reserves	52.33	42.00	42.00	72.00	72.00	420.15
	Transfer from Muni	35,000.00	35,000.00	35,000.00	60,000.00	60,000.00	60,000.00
	Transfer to Muni	0.00	0.00	0.00	0.00	0.00	(55,163.53)
		41,321.94	41,311.61	41,311.61	66,341.61	66,341.61	6,269.61
122	**Port Geographe Development Reserve (Council)**						
	Accumulated Reserves at Start of Year	224,952.38	224,952.38	224,952.38	224,952.38	224,952.38	682,470.41
	Interest transfer to Reserves	819.68	1,428.00	1,428.00	2,448.00	2,448.00	8,839.73
	Transfer from Muni	30,317.00	30,317.00	30,317.00	51,975.00	51,975.00	51,975.00
	Transfer to Muni	0.00	0.00	0.00	(219,167.00)	(219,167.00)	(518,332.76)
		256,089.06	256,697.38	256,697.38	60,208.38	60,208.38	224,952.38

City of Busselton

Reserves Movement Report

For The Period Ending 31 January 2021

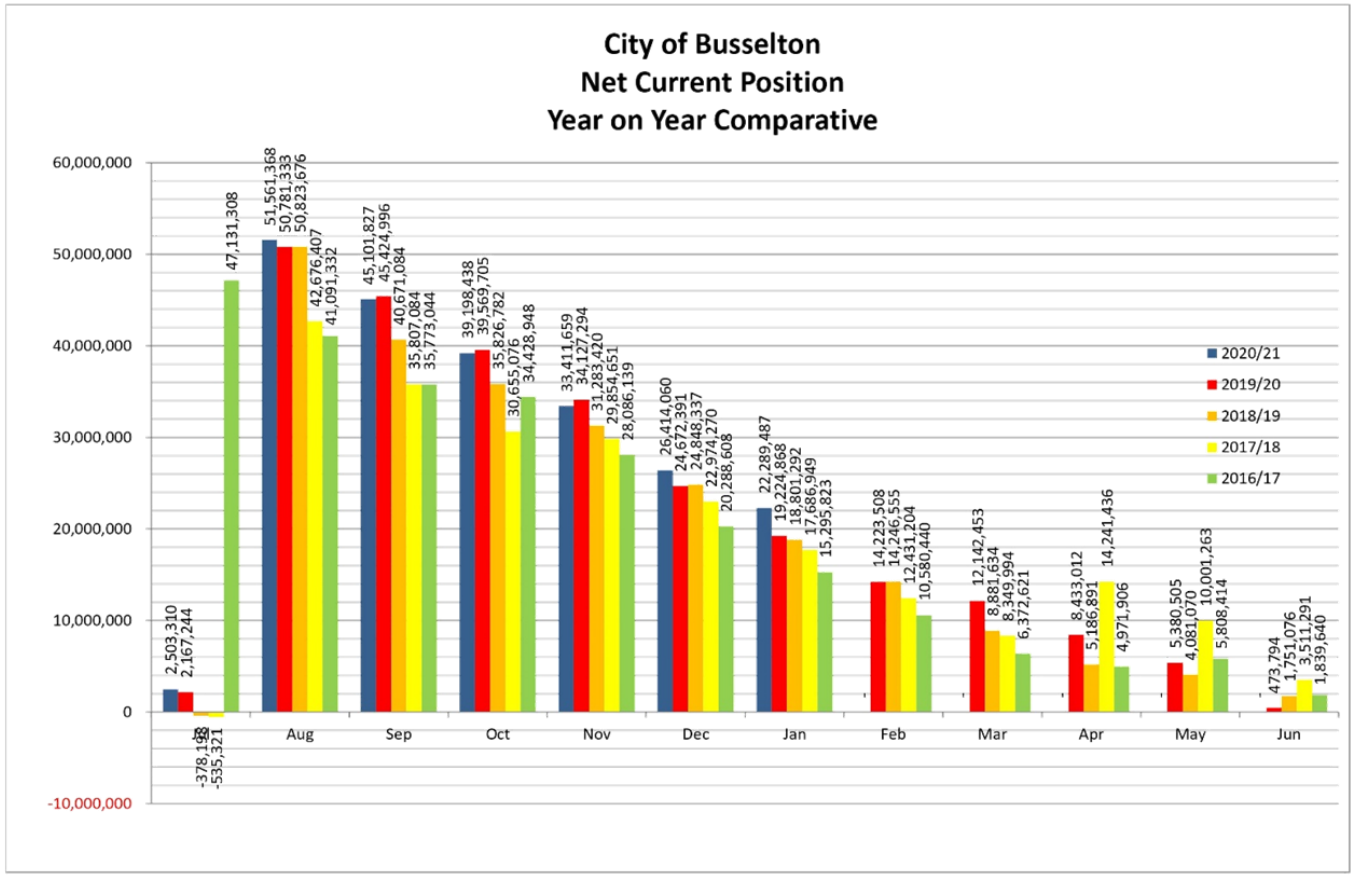
		2020/2021 Actual	2020/2021 Amended Budget YTD	2020/2021 Original Budget YTD	2020/2021 Amended Budget	2020/2021 Original Budget	2019/2020 Actual
		$	$	$	$	$	$
123	**Port Geographe Waterways Managment (SAR) Reserve**						
	Accumulated Reserves at Start of Year	3,275,191.63	3,275,191.63	3,275,191.63	3,275,191.63	3,275,191.63	3,349,716.94
	Interest transfer to Reserves	13,731.17	20,825.00	20,825.00	35,700.00	35,700.00	54,429.05
	Transfer from Muni	128,457.00	128,457.00	128,457.00	220,210.00	220,210.00	218,328.64
	Transfer to Muni	0.00	0.00	0.00	(375,000.00)	(375,000.00)	(347,283.00)
		3,417,379.80	3,424,473.63	3,424,473.63	3,156,101.63	3,156,101.63	3,275,191.63
126	**Provence Landscape Maintenance (SAR) Reserve**						
	Accumulated Reserves at Start of Year	1,308,476.49	1,308,476.49	1,308,476.49	1,308,476.49	1,308,476.49	1,194,759.54
	Interest transfer to Reserves	5,831.19	8,323.00	8,323.00	14,268.00	14,268.00	20,031.01
	Transfer from Muni	106,064.00	106,064.00	106,064.00	181,819.00	181,819.00	179,838.99
	Transfer to Muni	0.00	0.00	0.00	(252,948.00)	(252,948.00)	(86,153.05)
		1,420,371.68	1,422,863.49	1,422,863.49	1,251,615.49	1,251,615.49	1,308,476.49
128	**Vasse Newtown Landscape Maintenance (SAR) Reserve**						
	Accumulated Reserves at Start of Year	636,364.43	636,364.43	636,364.43	636,364.43	636,364.43	575,151.53
	Interest transfer to Reserves	2,980.73	4,046.00	4,046.00	6,936.00	6,936.00	9,845.01
	Transfer from Muni	105,924.00	105,924.00	105,924.00	181,583.00	181,583.00	181,289.97
	Transfer to Muni	0.00	0.00	0.00	(190,539.00)	(190,539.00)	(129,922.08)
		745,269.16	746,334.43	746,334.43	634,344.43	634,344.43	636,364.43
138	**Commonage Precinct Bushfire Facilities Reserve**						
	Accumulated Reserves at Start of Year	58,172.53	58,172.53	58,172.53	58,172.53	58,172.53	57,260.53
	Interest transfer to Reserves	(84.34)	371.00	371.00	636.00	636.00	912.00
	Transfer from Muni	329.91	0.00	0.00	0.00	0.00	0.00
		58,418.10	58,543.53	58,543.53	58,808.53	58,808.53	58,172.53
139	**Commonage Community Facilities Dunsborough Lakes South Res**						
	Accumulated Reserves at Start of Year	73,779.08	73,779.08	73,779.08	73,779.08	73,779.08	72,622.42
	Interest transfer to Reserves	(106.97)	469.00	469.00	804.00	804.00	1,156.66
	Transfer from Muni	418.42	0.00	0.00	0.00	0.00	0.00
		74,090.53	74,248.08	74,248.08	74,583.08	74,583.08	73,779.08
140	**Commonage Community Facilities South Biddle Precinct Reserve**						
	Accumulated Reserves at Start of Year	899,694.77	899,694.77	899,694.77	899,694.77	899,694.77	886,172.58
	Interest transfer to Reserves	(1,304.43)	5,719.00	5,719.00	9,804.00	9,804.00	13,522.19
	Transfer from Muni	5,102.39	0.00	0.00	0.00	0.00	0.00
		903,492.73	905,413.77	905,413.77	909,498.77	909,498.77	899,694.77
321	**Busselton Area Drainage and Waterways Improvement Reserve**						
	Accumulated Reserves at Start of Year	475,582.52	475,582.52	475,582.52	475,582.52	475,582.52	546,471.37
	Interest transfer to Reserves	(754.01)	3,024.00	3,024.00	5,184.00	5,184.00	8,450.99
	Transfer from Muni	2,696.84	0.00	0.00	0.00	0.00	0.00
	Transfer to Muni	0.00	0.00	0.00	(188,000.00)	(188,000.00)	(79,339.84)
		477,525.35	478,606.52	478,606.52	292,766.52	292,766.52	475,582.52
102	**Coastal and Climate Adaptation Reserve**						
	Accumulated Reserves at Start of Year	2,157,591.81	2,157,591.81	2,157,591.81	2,157,591.81	2,157,591.81	2,845,578.60
	Interest transfer to Reserves	9,001.46	13,720.00	13,720.00	23,520.00	23,520.00	46,381.06
	Transfer from Muni	276,528.00	276,528.00	276,528.00	474,044.00	474,044.00	529,207.53
	Transfer to Muni	0.00	0.00	0.00	(2,130,000.00)	(2,130,000.00)	(1,263,575.38)
		2,443,121.27	2,447,839.81	2,447,839.81	525,155.81	525,155.81	2,157,591.81
144	**Emergency Disaster Recovery Reserve**						
	Accumulated Reserves at Start of Year	94,137.10	94,137.10	94,137.10	94,137.10	94,137.10	72,781.94
	Interest transfer to Reserves	434.41	602.00	602.00	1,032.00	1,032.00	1,355.16
	Transfer from Muni	11,669.00	11,669.00	11,669.00	20,000.00	20,000.00	20,000.00
		106,240.51	106,408.10	106,408.10	115,169.10	115,169.10	94,137.10
145	**Energy Sustainability Reserve**						
	Accumulated Reserves at Start of Year	137,955.03	137,955.03	137,955.03	137,955.03	137,955.03	181,852.87
	Interest transfer to Reserves	814.58	875.00	875.00	1,500.00	1,500.00	2,798.84
	Transfer from Muni	59,941.00	59,941.00	59,941.00	102,750.00	102,750.00	130,000.00
	Transfer to Muni	0.00	0.00	0.00	(103,000.00)	(103,000.00)	(176,696.68)
		198,710.61	198,771.03	198,771.03	139,205.03	139,205.03	137,955.03
146	**Cemetery Reserve**						
	Accumulated Reserves at Start of Year	35,871.90	35,871.90	35,871.90	35,871.90	35,871.90	157,626.57
	Interest transfer to Reserves	304.24	231.00	231.00	396.00	396.00	2,730.72
	Transfer from Muni	85,148.00	85,148.00	85,148.00	145,950.00	145,950.00	104,314.16
	Transfer to Muni	0.00	(20,000.00)	(20,000.00)	(120,000.00)	(120,000.00)	(228,799.55)
		121,324.14	101,250.90	101,250.90	62,217.90	62,217.90	35,871.90
341	**Public Art Reserve**						
	Accumulated Reserves at Start of Year	87,051.39	87,051.39	87,051.39	87,051.39	87,051.39	86,198.07
	Interest transfer to Reserves	(126.21)	553.00	553.00	948.00	948.00	853.32
	Transfer from Muni	493.68	0.00	0.00	0.00	0.00	0.00
	Transfer to Muni	0.00	0.00	0.00	(49,060.00)	(49,060.00)	0.00
		87,418.86	87,604.39	87,604.39	38,939.39	38,939.39	87,051.39
121	**Waste Management Facility and Plant Reserve**						
	Accumulated Reserves at Start of Year	7,629,358.39	7,629,358.39	7,629,358.39	7,629,358.39	7,629,358.39	7,867,210.16
	Interest transfer to Reserves	27,233.98	48,510.00	48,510.00	83,161.00	83,161.00	124,135.01
	Transfer from Muni	595,658.00	595,658.00	595,658.00	1,056,131.00	1,056,131.00	881,561.42
	Transfer to Muni	0.00	(276,000.00)	(276,000.00)	(2,540,500.00)	(2,540,500.00)	(1,243,548.20)
		8,252,250.37	7,997,526.39	7,997,526.39	6,228,150.39	6,228,150.39	7,629,358.39

City of Busselton

Reserves Movement Report

For The Period Ending 31 January 2021

		2020/2021 Actual	2020/2021 Amended Budget YTD	2020/2021 Original Budget YTD	2020/2021 Amended Budget	2020/2021 Original Budget	2019/2020 Actual
		$	$	$	$	$	$
120	**Strategic Projects Reserve**						
	Accumulated Reserves at Start of Year	295,560.51	295,560.51	295,560.51	295,560.51	295,560.51	257,162.94
	Interest transfer to Reserves	1,353.27	10,724.00	10,724.00	18,386.00	18,386.00	4,340.77
	Transfer from Muni	31,325.00	31,325.00	31,325.00	53,700.00	53,700.00	47,852.48
	Transfer to Muni	0.00	0.00	0.00	(96,000.00)	(96,000.00)	(13,795.68)
		328,238.78	337,609.51	337,609.51	271,646.51	271,646.51	295,560.51
129	**Prepaid Grants and Deferred Works & Services Reserve**						
	Accumulated Reserves at Start of Year	1,391,422.00	1,391,422.00	1,391,422.00	1,391,422.00	1,391,422.00	1,232,906.00
	Interest transfer to Reserves	718.64	0.00	0.00	0.00	0.00	0.00
	Transfer from Muni	0.00	0.00	0.00	0.00	0.00	1,391,422.00
	Transfer to Muni	(1,234,878.00)	(1,234,878.00)	(1,234,878.00)	(1,391,422.00)	(1,391,422.00)	(1,232,906.00)
		157,262.64	156,544.00	156,544.00	0.00	0.00	1,391,422.00
153	**Busselton Foreshore Reserve**						
	Accumulated Reserves at Start of Year	100.00	100.00	100.00	100.00	100.00	0.00
	Interest transfer to Reserves	0.56	0.00	0.00	0.00	0.00	0.00
	Transfer from Muni	0.00	0.00	0.00	10.00	10.00	100.00
		100.56	100.00	100.00	110.00	110.00	100.00
155	**LED Street Light Replacement Program Reserve**						
	Interest transfer to Reserves	80.35	0.00	0.00	0.00	0.00	0.00
	Transfer from Muni	29,162.00	29,162.00	29,162.00	50,000.00	50,000.00	0.00
	Transfer to Muni	0.00	0.00	0.00	(50,000.00)	(50,000.00)	0.00
		29,242.35	29,162.00	29,162.00	0.00	0.00	0.00
	Total Cash Back Reserves	**66,956,800.08**	**66,961,468.76**	**66,981,468.76**	**45,154,921.76**	**45,818,421.76**	**59,897,884.76**
	Summary Reserves						
	Accumulated Reserves at Start of Year	59,897,884.76	59,897,884.76	59,897,884.76	59,897,884.76	59,897,884.76	55,590,217.66
	Interest transfer to Reserves	208,465.12	380,856.00	380,856.00	652,900.00	652,900.00	965,722.02
	Transfer from Muni	10,832,401.84	10,805,632.71	10,805,632.71	19,372,933.71	19,372,933.71	22,230,759.20
	Transfer to Muni	(3,981,951.64)	(4,122,904.71)	(4,102,904.71)	(34,768,796.71)	(34,105,296.71)	(18,888,814.12)
	Closing Balance	**66,956,800.08**	**66,961,468.76**	**66,981,468.76**	**45,154,921.76**	**45,818,421.76**	**59,897,884.76**


City of Busselton
Net Current Position
Year on Year Comparative
60,000,000
50,000,000
40,000,000
30,000,000
20,000,000
10,000,000
0
-10,000,000
2020/21
2019/20
2018/19
2017/18
2016/17
2,503,310
2,167,244
-378,188
-535,321
47,131,308
51,561,368
50,781,333
50,823,676
42,676,407
41,091,332
45,101,827
45,424,996
40,671,084
35,807,084
35,773,044
39,198,438
39,569,705
35,826,782
30,655,076
34,428,948
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34,127,294
31,283,420
29,854,651
28,086,139
26,414,060
24,672,391
24,848,337
22,974,270
20,288,608
22,289,487
19,224,868
18,801,292
17,686,949
15,295,823
14,223,508
14,246,555
12,431,204
10,580,440
12,142,453
8,881,634
8,349,994
6,372,621
8,433,012
5,186,891
14,241,436
4,971,906
5,380,505
4,081,070
10,001,263
5,808,414
473,794
1,751,076
3,511,291
1,839,640
Aug
Sep
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun

CITY OF BUSSELTON - INVESTMENT PERFORMANCE REPORT
For the month of January 2021

11am Bank Account			As at 31 January 2021
INSTITUTION	**RATE**		**AMOUNT**
ANZ 11am At Call Deposit	0.00%	$	6,000,000

Term Deposits - Miscellaneous Funds					As at 31 January 2021
INSTITUTION	**RATING**	**DAYS**	**MATURITY**	**RATE**	**AMOUNT**
NAB	AA	151	08-Feb-21	0.70%	$ 3,000,000
ANZ	AA	153	10-Feb-21	0.76%	$ 2,000,000
Westpac	AA	215	24-Feb-21	0.70%	$ 3,000,000
ANZ	AA	153	24-Feb-21	0.73%	$ 3,000,000
Westpac	AA	90	06-Mar-21	0.32%	$ 5,000,000
NAB	AA	180	09-Mar-21	0.70%	$ 3,000,000
ANZ	AA	181	10-Mar-21	0.80%	$ 2,000,000
NAB	AA	270	21-Mar-21	0.92%	$ 4,000,000
Westpac	AA	212	24-Mar-21	0.70%	$ 2,000,000
NAB	AA	271	29-Mar-21	0.90%	$ 4,000,000
NAB	AA	210	08-Apr-21	0.70%	$ 4,000,000
ANZ	AA	212	10-Apr-21	0.81%	$ 2,000,000
ANZ	AA	242	14-Apr-21	0.86%	$ 3,500,000
Westpac	AA	90	17-Apr-21	0.31%	$ 1,500,000
ANZ	AA	275	26-Apr-21	0.89%	$ 4,000,000
Westpac	AA	212	29-Apr-21	0.60%	$ 4,000,000
NAB	AA	181	06-May-21	0.45%	$ 2,000,000
NAB	AA	120	06-May-21	0.38%	$ 2,000,000
ANZ	AA	242	10-May-21	0.82%	$ 3,000,000
Westpac	AA	212	22-May-21	0.50%	$ 1,500,000
ANZ	AA	181	25-May-21	0.20%	$ 2,000,000
ANZ	AA	273	10-Jun-21	0.82%	$ 3,000,000
Westpac	AA	151	12-Jun-21	0.32%	$ 2,000,000
Westpac	AA	365	10-Sep-21	0.70%	$ 4,000,000
Bendigo	BBB	274	23-Sep-21	0.40%	$ 3,000,000
			Total of Term Deposits		**$ 72,500,000**
			Weighted Average Annual Rate of Return		**0.66%**

Airport Redevelopment Funds					As at 31 January 2021
WA Treasury Corp. - Overnight Cash Deposit Facility				0.05%	$ 1,638,643
WA Treasury Corp. - State Bonds			02-Sep-19	Matured	
			Total of Airport Redevelopment Funds - WATC		$ 1,638,643
					Nil
			Total of Airport Redevelopment Funds - Bank Term Deposits		$0
ANZ Cash Account	AA	NA	NA	0.00%	$ 1,158,221
			Total of Airport Redevelopment Funds - Other		$ 1,158,221
			Total of Airport Redevelopment Funds		**$ 2,796,863**
			Interest Received 2015/16		$ 609,666
			Interest Received 2016/17		$ 1,158,623
			Interest Received 2017/18		$ 631,835
			Interest Received 2018/19		$ 121,836
			Interest Received 2019/20		$ 43,093
			Interest Received 2020/21		$ 1,861
			Interest Accrued but not yet Received		$ 70
			Total Interest Airport Funds (Non-Reserve) at month's end		**$ 2,566,983**
			Interest Transferred out and held in City Reserve Account 136		$ 1,085,630
			Interest Transferred out to Municipal Funds		$ 24,235
			Interest Earnt (incl. Accrued) on Funds Held in City Reserve A/c 136		$ 76,533

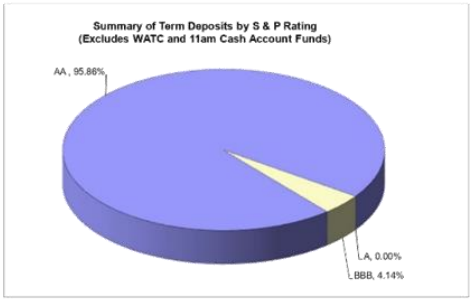
(Note: Funds held with the WATC are in accordance with the Airport Redevelopment Funding Contract and the Foreshore Development Contract and are not held within the requirements of the City's Investment Policy 218)

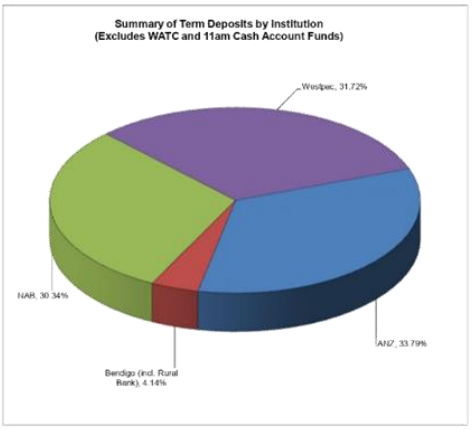
SUMMARY OF ALL INVESTMENTS HELD	As at 1 year ago	As at 30 June 2020	As at 31 January 2021
11am Bank Account	$ 2,000,000	$ 13,500,000	$ 6,000,000
Term Deposits - Misc. Funds	$ 70,500,000	$ 54,500,000	$ 72,500,000
Foreshore Development Funds - WATC	$ -	$ -	$ -
Airport Redevelopment - WATC Deposits	$ 3,482,978	$ 1,637,382	$ 1,638,643
Airport Redevelopment - Bank Term Deposit	$ -	$ -	$ -
Airport Redevelopment - ANZ Cash A/c	$ 1,502,785	$ 1,158,221	$ 1,158,221
Total of all Investments Held	$ 84,478,527	$ 70,795,602	$ 81,296,863
TOTAL INTEREST RECEIVED AND ACCRUED	**$ 738,498**	**$ 1,123,760**	**$ 285,427**
INTEREST BUDGET	**$ 836,810**	**$ 1,480,000**	**$ 370,374**

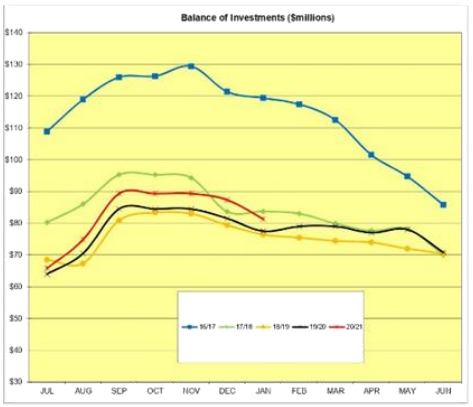
(Note: Interest figures relate to City general funds only and does not include interest allocated to specific areas such as the Airport Redevelopment)

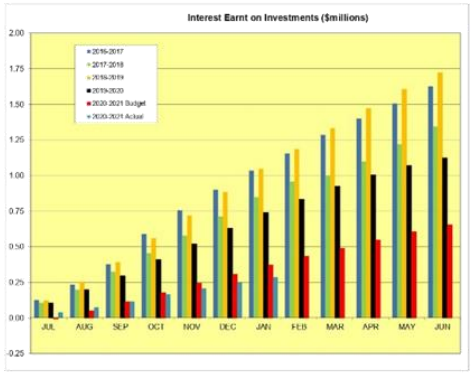
Statement of Compliance with Council's Investment Policy 218	
1. All funds are to be invested within legislative limits.	**Fully Compliant**
2. All individual funds held within the portfolio are not to exceed a set percentage of the total portfolio value.	**Fully Compliant**
3. The amount invested based upon the Fund's Rating is not to exceed the set percentages of the total portfolio.	**Fully Compliant**
4. The amount invested based upon the Investment Horizon is not to exceed the set percentages of the total portfolio.	**Fully Compliant**

Investment Graphs









12.3 Finance Committee - 10/3/2021 - 2020/21 BUDGET REVIEW

STRATEGIC GOAL	6. LEADERSHIP Visionary, collaborative, accountable
STRATEGIC OBJECTIVE	6.1 Governance systems, process and practices are responsible, ethical and transparent.
SUBJECT INDEX	Budget Planning and Reporting
BUSINESS UNIT	Financial Services
REPORTING OFFICER	Manager Financial Services - Paul Sheridan
AUTHORISING OFFICER	Director Finance and Corporate Services - Tony Nottle
NATURE OF DECISION	Executive: substantial direction setting, including adopting strategies, plans and policies (excluding local planning policies), tenders, setting and amending budgets, funding, donations and sponsorships, reviewing committee recommendations
VOTING REQUIREMENT	Absolute Majority
ATTACHMENTS	Attachment A Detailed Budget Review Schedule 2020-21 Attachment B Financial Activity Statement YTD December 2020 Attachment C Capital Projects & Acquisitions YTD January 2021 Attachment D Amended Budget Review Table

This item was considered by the Finance Committee at its meeting on 10/3/2021, the recommendations from which have been included in this report.

OFFICER RECOMMENDATION

That the Council, pursuant to Regulation 33A of the Local *Government (Financial Management) Regulations*, adopts the 2020/21 Annual Budget Review as presented within this report.

COMMITTEE RECOMMENDATION

That the Council, pursuant to Regulation 33A of the Local *Government (Financial Management) Regulations*, adopts the 2020/21 Annual Budget Review as presented within this report, inclusive of administrative corrections to the table on page 50 of the Agenda as per Attachment D.

Reasons: The table on page 50 of the Agenda contained administrative errors and the correct table was presented to the Committee during the meeting.

EXECUTIVE SUMMARY

Between January and March in each financial year, a local government is to carry out a review of its annual budget for that year. The Council is required to consider the review submitted to it after consideration by the Finance Committee, and determine (by absolute majority) whether or not to adopt the review, any parts of the review or any recommendations made in the review within 30 days of the review being undertaken.

BACKGROUND

Local governments are required to carry out an annual budget review and in accordance with Regulation 33A of the *Local Government (Financial Management) Regulations*.

The purpose of an annual budget review is to ensure that a local government conducts a review of its financial performance at an appropriate time in the financial year. This is to identify significant budget variances and recommend remedial action as necessary, prior to the end of the financial year.

This report, based on the City's financial performance for the financial year to date as at 31 December 2020, has been compiled to fulfil the statutory reporting requirements of the *Local Government Act 1995* and associated Regulations in respect of the annual budget review process.

OFFICER COMMENT

The budget review process was conducted between 7 January and 10 February 2021, via a series of workshop meetings with each of the manager/coordinator groups across the entire organisation (14 in total).

This review takes into account a number of factors including what has occurred during the first six months of the fiscal year, the likely operating environment over the remaining six months under the current economic climate, and the most likely impact on the City's net current position.

The attached Detailed Budget Review Schedule (Attachment A), outlines the estimated variations from the existing amended budget position on a line by line basis, showing an estimated total positive net variance to the budgeted net current position of approximately $1.9M.

A copy of the Financial Activity Statement YTD December 2020 ("FAS") has also been attached (Attachment B), including columns that show the net surplus / (deficit) variance totals for each Nature & Type category.

For ease of reference, the net surplus / (deficit) variance totals for each of the affected Nature & Type categories from the FAS are summarised in the table below.

Affected FAS Categories by Nature &Type	Forecast Surplus / (Deficit) Variance to Amended Budget at Year End
	$
Revenue from Ordinary Activities	
Rates	56,832
Operating Grants, Subsidies and Contributions	652,934
Fees & Charges	49,574
Other Revenue	(43,625)
Interest Earnings	(14,935)
	700,779
Expenses from Ordinary Activities	
Employee Costs	815,051
Materials & Contracts	1,368,994
Utilities (Gas, Electricity, Water etc)	50,190
Other Expenditure	2,125,549
	4,359,784
Operating Surplus / (Loss)	**5,060,564**
Capital Revenue & Expenditure	
Non-Operating Grants, Subsidies and Contributions	(8,000)
Capital Expenditure	23,300,000
Proceeds from Sale of Assets	(2,000)
Proceeds from New Loans	(7,500,000)
Combined net Impact from reserves & restricted	(18,940,307)
Net Current Position - Surplus / (Deficit)	**1,910,256**

Commentary around the most significant factors contributing to the more material variances in the table above is provided below.

Rates

After the government stimulus measures were introduced there was flood of development applications and a frenzy of planning approval. The actual lag between that and the eventual rating of the vacant land and/or completed buildings has meant that estimated surpluses in relation to our budgeted interim rating forecasts have been trimmed back to a more conservative level.

The impact of this rating growth is projected to fall mainly over the 2022 calendar year, and even into 2023.

Operating Grants, Subsidies and Contributions

This category contains the reimbursements for insurance claims. In April and May of 2020, the district (and the state) was hit by two major storm events. The finalisation and payment of the claims lodged by the City was only recently completed. This makes up the majority of this variance, as it was largely unknown if this was going to be realised at the time of finalisation of the 20/21 budget.

Fees & Charges

The lingering economic downturn effects of the COVID crisis has meant that the fees and charges generated from certain activities has been severely, if not completely curtailed.

The main areas predicted to have a net negative effect against budget include:

- recreation centres - $90K;
- venue, facility and property hire and rental - $60K;
- cruise ship berthing - $95K;
- various airport revenue streams - $285K, although this is absorbed by the Airport Reserves, so will not affect the municipal account ("muni").

This will however be more than made up for by the unpredicted spike in the various property development and building fees and charges, which are estimated to produce a net positive variance in excess of $380K.

Other Revenue

The projected negative variance of $44K is mainly due to much lower sales of scrap materials from the waste facilities. Almost all of this is offset against the transfers from the waste reserve, so the impact on the muni net current position is negligible.

Interest Earnings

The reduction in return on City deposits has had an immediate effect on this year's financial position in that interest earnings will not achieve budget levels. Current projections are as follows:

	Budgeted	Projected	Surplus /
	June '21	June '21	Deficit
Municipal Funds	$90,250	$75,315	-$14,935
Reserve Funds	$562,684	$403,453	-$159,231

While original 2020/21 budget projections were conservative, end of year results will fall well short. As the RBA is driving down rates over a number of years, it is probable that returns will be low for the foreseeable future and accordingly the effect on the future budgets and long-term plans will need to be considered in due course.

The deficit in the reserve funds interest is offset against a corresponding reduced transfer to reserves, thus reducing the muni impact to only $15K.

Employee Costs

There is an estimated savings against budget to 30 June of approximately $815K, with $128K of that funded from reserves, therefore estimated net muni savings of $687K is predicted.

Main contributors include:

- Approximately $210K in recreation services (GLC, NCC, Admin), as a result of significantly reduced or cancelled programs due to extended COVID restrictions, plus the coordinator's position has not yet been filled.
- Reduced spending in employee related activities such as training, employee assistance program, staff assessments and drug & alcohol testing amounting to approximately $67K.
- Estimated savings in Governance of approximately $80K against budget, mainly due to the fact that at the time of budgeting it is never 100% known where a disability trainee will be placed, only that the organisation will be doing so, and hence it is budgeted here. This person was placed at the GLC, and an internal management adjustment to move the budget over to that area is currently underway. Other contributing factors include some temporary reduction in hours, unplanned at the time of preparing the budget, and some initially planned minor increases were have not been passed on.
- Timing and/or re-scoping of many scheduled programs of works in Park & Gardens amounting to approximately $100K.
- Postponement of the commencement of a budgeted position for the BPACC amounting to $44K.
- The rest being made up of savings in numerous areas, deriving from:
    - budgeted increases not being passed on;
    - timing delays in the replacement of staff who have resigned;
    - non-replacement of some positions to assist with the revised management structure as informed to Council late last year.

Materials & Contracts

This category indicates a potential savings to budget of $1.4M. This is reduced by the fact that $1.2M of these savings would have been funded from reserves, so therefore the transfer from reserves back into muni is also reduced by this amount. This leaves a forecast net savings of $201K.

It should be noted that subsequent to the end of financial year audit for the 2019/20 year, an internal investigation was undertaken to quantify the value of consumables stock being held at various City locations (mainly the depot). The result of this was that $643K of stock items that need to be recognised in the accounts which had previously been expensed as part of the Materials & Contracts category, on various activities and projects.

If this non-cash credit adjustment is taken off, the actual forecast net impact on the muni net current position is a $442K deficit.

The biggest contributor to this deficit is the overspend of approximately $550K in road maintenance, which was planned and scheduled in lieu of the insurance reimbursement for the storm damage claims made for the events in April and May 2020 (see commentary above). The estimate for these claims amounted to approximately $700K.

Utilities

Savings of approximately $50K are forecast due to savings on the landline charges in the main administration building, plus savings on the electricity accounts across most of the City facilities and buildings. The reduced occupancy and hiring of the various facilities played a large part creating the lower usage.

Other Expenses

Of the $2.1M forecast savings, $2M will remain in reserves, so will not have an impact on the net current position. The remaining $119K savings relates to certain travel and event activities that have been cancelled or reduced because of COVID restrictions.

Non-Operating Grants, Subsidies and Contributions

$8K of previously paid developer funds for the Vasse Village that will not be utilised for cultural planning as budgeted, and will remain in the reserve.

The net effect on the municipal net current position will be nil.

Capital Expenditure

The schedule of Capital Projects & Acquisitions YTD as at January 2021 (Attachment C) has been reviewed in conjunction with officers.

Of the total annual amended budget of $60M, it is estimated that approximately $26.7M will still be in progress come 30 June 2021, and will need to be carried forward to be re-listed (and/or re-scoped), in the 2021/22 budget.

A summary of the detailed listing in Attachment C is shown below:

Description	2020/21 Actual Spend to 19/2 (B)	2020/21 Amended Budget (A)	Remaining Budget (A - B)	Forecast Under / (overspend) to 30/6
Land	-	150,000	150,000	150,000
Buildings*	2,878,026	17,304,059	14,426,033	10,000,000
Plant & Equipment	888,978	2,510,340	1,621,362	500,000
Furniture & Office Equipment	201,660	461,088	259,428	50,000
Roads	6,232,304	15,170,848	8,938,544	3,000,000
Bridges**	-	6,399,989	6,399,989	6,399,989
Car Parks	943,699	1,855,535	911,836	100,000
Footpath and Cycleways	203,463	1,739,745	1,536,282	1,000,000
Parks, Gardens & Reserves***	2,851,827	13,486,482	10,634,655	5,000,000
Airport Industrial Parks	146,973	1,256,653	1,109,680	500,000
				26,699,989

*Predominantly relates to the BPACC project.

**Timing is heavily influenced by MRWA who have confirmed that no bridgeworks will be completed and invoiced by 30 June 2021.

***Mainly due to the Dunsborough Non-Potable Water Network, and the Dunsborough Lakes Sporting Precinct Stage 1.

These carry-forwards are entirely funded from reserves (and/or grants that are put aside in reserves), and the non-drawdown of the construction loan for the BPACC. As such, there will be a nil impact on the net muni position at year end.

General Commentary

Major factors influencing estimated budget positions described above:

- The lingering effects of the initial onset of the pandemic in the later part of the 19/20 financial year has meant that many of the early 20/21 budget projections set prior to the onset, early in the 2020 calendar year, are now out of date and, in some cases, inaccurate. Compounding this is the fact that the budget process was not finished until well after the onset, so many later projections were set at intentionally conservative levels.
- In the latter parts of the budget review process, but before finalisation of this report, parts of Western Australia, including the South West region, were forced into a week of hard lockdown due to a COVID-19 infection in Perth. This may have rendered certain projections to June 30 somewhat obsolete.
- Uncertainty surrounding how economic stimulus was going play out in the community and how certain aspects of the community were going to be affected by lingering effects of the pandemic (business closures etc.) has meant that much of the City's activity was a lot more "reactionary", rather than following strict budgeted pathways.

The result of this is that many planned operational activities and large parts of the capital works program will not be completed in line with the budgeted schedule, giving the effect of a significant cost saving against budget. It is important to note that many of the projects are seasonally impacted and may correct themselves in the ensuing 6 month period.

Components of the unspent capital and operating expenditure budgets are currently being assessed for re-listing in the Council's 2021/22 draft budget, if required.

Statutory Environment

Regulation 33A of the *Local Government (Financial Management) Regulations* is set out below:

Regulation 33A. Review of budget

(1) Between 1 January and 31 March in each financial year a local government is to carry out a review of its annual budget for that year.

(2A) the review of an annual budget for a financial year must —

(a) Consider the local government's financial performance in the period beginning on 1 July and ending no earlier than 31 December in that financial year; and

(b) Consider the local government's financial position as at the date of the review; and

(c) Review the outcomes for the end of that financial year that are forecast in the budget.

(2) Within 30 days after a review of the annual budget of a local government is carried out it is to be submitted to the council.

(3) A council is to consider a review submitted to it and is to determine whether or not to adopt the review, any parts of the review or any recommendations made in the review.*

(4) Within 30 days after a council has made a determination, a copy of the review and determination is to be provided to the Department.

**Absolute majority required.*

Relevant Plans and Policies

There are no relevant plans or policies to consider in relation to this matter.

Financial Implications

Any financial implications are detailed within the context of this report.

Stakeholder Consultation

No external stakeholder consultation was required or undertaken in relation to this matter.

Risk Assessment

Risk assessments have been previously completed in relation to a number of 'higher level' financial matters, including timely and accurate financial reporting to enable the Council to make fully informed financial decisions. The completion of the monthly Financial Activity Statement report is a control that assists in addressing this risk.

Options

As an alternative to the proposed recommendation, the Council could not adopt the budget review report. If Council is intends to consider this option, officers can assist on the drafting of a suitable alternative motion for adoption before the statutory due date of 30 April 2021.

CONCLUSION

Despite uncertainty and multiple directional changes compared to planned and budgeted works and activities, as at YTD December 2020, the City's overall financial performance is considered satisfactory. Projections resulting from the budget review process during January and February in consultation with all manager/co-ordinator groups across all parts of the City, indicated a potential positive impact on closing net current position as at 30 June 2021, in the order of approximately $1.9M.

TIMELINE FOR IMPLEMENTATION OF OFFICER RECOMMENDATION

By 30 April 2021.

City of Busselton
20/21 Budget Review Summary
Conducted 7th January to 12th February 2021

					Annual			Year to Date As at 31 December 2020					Positive / (Negative)		
				N&T	2020/21 Budget (a) $	2020/21 YTD Actual (b) $	Variance (b)-(a) $	2020/21 YTD Budget (c) $	2020/21 YTD Actual (b) $	Variance (b)-(c) $	Var. % (b)-(c)/(b)	Review Meeting Commentary	Forecast Cash Impact on 20/21 Amended Budget (as at 31/12/20)	Corresponding Cash Backed Reserve/RA Impact	
														Capital	Operational
REVENUE															
Business Unit - Governance and Corporate Services															
			Governance Support Services												
320	10510	1239	Operating Grants & Subsidies-Other	21	20,400	-	(20,400)	10,200	-	(10,200)	(100.00%)	Actual disability trainee is located at GLC, so subsidy (and costs), allocated to that section.	(20,400)		
			Occupational Health & Safety												
320	10522	1515	Reimbursement - Other Miscellaneous Reimbursements	21	25,000	-	(25,000)	12,498	-	(12,498)	(100.00%)		(25,000)		
			Public Relations												
310	10700	1764	Mayoral Breakfast Registration Fees	40	4,100	-	(4,100)	2,040	-	(2,040)	(100.00%)	Cancelled	(4,100)		
Business Unit - Legal and Property Services															
			Winderlup Villas Aged Housing												
339	10616	1660	Aged Housing Rental	35	267,500	142,819	(124,681)	133,746	142,819	9,073	6.35%	Tenancy ongoing when vacancy forecast	18,000		18,000
			Harris Road Aged Housing												
339	10617	1660	Aged Housing Rental	35	128,450	66,542	(61,908)	64,224	66,542	2,318	3.48%	Tenancy ongoing when vacancy forecast	8,000		8,000
			Winderlup Court Aged Housing												
339	10618	1660	Aged Housing Rental	35	86,700	52,604	(34,096)	43,350	52,604	9,254	17.59%	Tenancy ongoing when vacancy forecast	16,000		16,000
			Community Resource Centre												
338	B1113	1523	Reimbursement - Utility Charges (Gas, Electricity, Water etc	21	9,200	3,263	(5,937)	4,602	3,263	(1,339)	(41.05%)		(2,500)		
338	B1113	1637	Hire of Building Facilities Short Term	35	34,150	12,767	(21,383)	17,088	12,767	(4,321)	(33.85%)	Reduction in in-person training due to prevalence in online courses now undertaken.	(6,000)		
338	B1113	1705	Lease Payments - Commercial	35	83,550	27,042	(56,508)	34,440	27,042	(7,398)	(27.36%)	A review of rate charged was done post budget adoption. There have also been ongoing vacancies.	(14,000)		
			Locke Estate												
338	R0288	1280	Contributions - Capital Activities	26	60,000	-	(60,000)	52,000	-	(52,000)	(100.00%)	Reduced contributions due to hardship claims - funds go to Coastal Adaptation Reserve	(16,000)	(16,000)	
338	R0288	1705	Lease Payments - Commercial	35	11,590	-	(11,590)	9,890	-	(9,890)	(100.00%)	Hardship relief - to be invoiced shortly at a reduced amount	(4,300)		
Business Unit - Financial Services															
			Rates												
210	10150	1007	General Rates	10	24,159,080	24,122,287	(36,793)	24,159,080	24,122,287	(36,793)	(0.15%)	This is the full year impact.	(36,793)		
210	10150	1003	Interim Rates	10	600,000	96,798	(503,202)	240,000	96,798	(143,202)	(147.94%)	Issues with Landgate processes and staffing, causing delays. Spike in completed properties will fall in 21/22 FY. Spike in lots coming on line may see a slightly better than budgeted result.	50,000		
210	10150	1001	Residential Rates	10	27,329,818	27,373,442	43,624	27,329,818	27,373,442	43,624	0.16%	This is the full year impact.	43,624		
			Rates Administration												
210	10151	1511	Reimbursement - Legal Fees (ex GST)	21	31,400	13,241	(18,159)	15,708	13,241	(2,467)	(18.63%)		(5,000)		
210	10151	1690	Property Information	35	22,950	19,269	(3,681)	11,478	19,269	7,791	40.43%		14,000		
210	10151	1692	Settlement/Search Charges	35	25,500	30,234	4,734	12,750	30,234	17,484	57.83%		33,000		
			Other General Purpose Funding												
210	10152	1250	Grants Commission - General Purpose Grant	21	406,506	211,055	(195,451)	203,353	211,055	7,802	3.70%		15,604		
210	10152	1251	Grants Commission - Local Roads Grant	21	647,716	330,675	(317,041)	323,858	330,675	6,817	2.06%	Excess will go to the Roads Reserve.	13,634	13,634	
210	10152	1760	Interest on Municipal Fund	45	90,250	59,335	(30,915)	51,000	59,335	8,335	14.05%	Council has been briefed (via Finance Committee) on interest outlook and impact on budget.	(14,935)		
210	10152	1761	Interest on Reserve Funds	45	562,684	188,632	(374,052)	254,892	188,632	(66,260)	(35.13%)	Deficit will affect all reserves	(159,231)	(159,231)	
			Finance												
211	10200	1509	Reimbursement - Insurance Recovered	21	102,700	111,108	8,408	102,700	111,108	8,408	7.57%		8,408		
211	10200	1515	Reimbursement - Other Miscellaneous Reimbursements	21	-	11,435	11,435	-	11,435	11,435	100.00%		11,435		
Business Unit - Information Services															
			Busselton Cemetery												
232	10370	1680	Cemetery Fees	35	76,650	22,795	(53,855)	38,322	22,795	(15,527)	(68.11%)		(12,000)		
			Administration Building- 2-16 Southern Drive												
231	B1000	1637	Hire of Building Facilities Short Term	35	30,600	7,534	(23,066)	15,300	7,534	(7,766)	(103.08%)		(15,000)		
Business Unit - Community Services															
			Busselton Library												
233	10380	1239	Operating Grants & Subsidies-Other	21	8,000	-	(8,000)	8,000	-	(8,000)	(100.00%)	Activities associated with the grant will not be completed	(8,000)		
233	10380	1647	Book Sale Income	35	9,200	1,462	(7,738)	4,590	1,462	(3,128)	(214.02%)		(3,000)		
			Community Services Administration												
330	10530	1239	Operating Grants & Subsidies-Other	21	53,000	50,000	(3,000)	25,002	50,000	24,998	50.00%		(3,000)		
			Naturaliste Community Centre												
336	10590	1621	Aerobics	35	92,000	63,208	(28,792)	54,300	63,208	8,908	14.09%		8,000		
336	10590	1622	Vacation Care	35	88,000	36,684	(51,316)	39,000	36,684	(2,316)	(6.31%)		12,000		
336	10590	1633	Hire Fees	35	50,000	31,531	(18,469)	25,002	31,531	6,529	20.71%		5,000		
			Geographe Leisure Centre												
336	10591	1620	Creche / Activity Room	35	17,000	7,513	(9,487)	9,640	7,513	(2,127)	(28.30%)		(2,000)		
336	10591	1622	Vacation Care	35	203,000	52,658	(150,342)	69,500	52,658	(16,842)	(31.98%)		(10,000)		
336	10591	1623	Wet Areas -Gst Payable	35	380,000	211,410	(168,590)	224,000	211,410	(12,590)	(5.96%)		(13,000)		
336	10591	1624	Swimming Lessons - Gst Free	35	311,500	135,864	(175,636)	179,430	135,864	(43,566)	(32.07%)	COVID credits	(30,000)		
336	10591	1625	Gym Casual Entries	35	41,000	13,526	(27,474)	20,250	13,526	(6,724)	(49.71%)		(6,000)		
336	10591	1631	Stadium Team Fees	35	81,000	13,765	(67,235)	35,700	13,765	(21,935)	(159.34%)	Netball night cancelled.	(15,000)		
336	10591	1641	Memberships	35	785,000	381,570	(403,430)	435,000	381,570	(53,430)	(14.00%)		(20,000)		
336	10591	1644	Professional Suites Rent	35	31,700	5,280	(26,420)	16,224	5,280	(10,944)	(207.27%)		(20,000)		
336	10591	1648	Pro-Shop Income	35	30,000	19,636	(10,364)	16,300	19,636	3,336	16.99%		4,000		
			Art Geo Administration												
340	10625	1639	Exhibition Fees	35	8,560	5,665	(2,895)	5,300	5,665	365	6.45%		(2,895)		
340	10625	1695	Art Sales Commission	35	10,200	10,974	774	6,800	10,974	4,174	38.04%	Will trend the same	8,348		
340	10625	1706	Commercial Rental	35	23,300	10,448	(12,852)	11,646	10,448	(1,198)	(11.46%)	Rent concession - no rate rise	(2,400)		
			Cultural Planning												
330	10900	1299	Contributions - Developer Funds and Grants Utilised	26	49,060	-	(49,060)	-	-	-		Revenue will be booked to match expenses by YE. Vasse Village carried over.	(8,000)		(8,000)
			Bovell-Main Oval												
330	R0651	1638	Hire of Sporting Grounds & Reserves (inc concerts)	35	8,500	11,582	3,082	7,061	11,582	4,521	39.03%		5,000		
Business Unit - Commercial Services															
			Events & Casual Hire Various												
335	10580	1638	Hire of Sporting Grounds & Reserves (inc concerts)	35	10,200	5,085	(5,115)	5,100	5,085	(15)	(0.30%)	Many COVID cancellations	(5,000)		
335	10580	1709	Event Application Fee	35	11,200	3,955	(7,245)	5,610	3,955	(1,655)	(41.85%)	Many COVID cancellations	(5,000)		
			Busselton Jetty Tourist Park												
337	10600	1651	Busselton Jetty Tourist Park Fees	35	1,141,900	624,542	(517,358)	507,253	624,542	117,289	23.12%	Better than predicted regarding COVID impacts in first half	75,000		75,000
			Property and Business Development												
350	10630	1515	Reimbursement - Other Miscellaneous Reimbursements	21	-	615	615	-	615	615	100.00%		615		
350	10630	1536	Reimbursement - Parenting Leave Payments	21		8,444	8,444	-	8,444	8,444	100.00%		8,444		
350	10630	1714	Cruise Ship / Marine Berthing Revenue	35	95,050	-	(95,050)	21,120	-	(21,120)	(100.00%)		(95,050)		
			Airport Operations												
341	11151	1670	Airport-Hangar Leases	35	31,900	37,205	5,305	15,952	37,205	21,253	57.12%		10,000		10,000
341	11151	1671	Airport-Landing & Take-Off Fees	35	408,000	192,535	(215,465)	204,000	192,535	(11,465)	(5.95%)		(20,000)		(20,000)
341	11151	1672	Airport-Sundry Income	35	800	28,171	27,371	402	28,171	27,769	98.57%		32,000		32,000
341	11151	1673	Airport - Car Parking Income	35	381,500	181,993	(199,507)	170,376	181,993	11,617	6.38%		20,000		20,000
341	11151	1674	Head Taxes / Pax Fee	35	523,000	159,860	(363,140)	220,752	159,860	(66,892)	(41.48%)		(120,000)		(120,000)
341	11151	1675	Airport Screening Fees	35	162,350	-	(162,350)	40,590	-	(40,590)	(100.00%)		(162,350)		(162,350)
341	11151	1677	Airport Fuel Facility Leasing Fees	35	16,000	-	(16,000)	7,998	-	(7,998)	(100.00%)		(16,000)		(16,000)
341	11151	1678	Car Hire Fees	35	28,500	-	(28,500)	7,125	-	(7,125)	(100.00%)		(28,500)		(28,500)
Business Unit - Environmental Services															
			Environmental Health Services Administration												
440	10920	1566	Holiday Home Renewal Fee	35	222,000	51,354	(170,646)	20,000	51,354	31,354	61.05%	Additional 90 homes registered (959 in total)	28,000		
			Animal Control												
441	10950	1590	Various Registration, Impound & Sustenance Fees	35	198,450	141,021	(57,429)	128,646	141,021	12,375	9.62%		15,000		
			Parking Control												
441	10970	1724	Parking Fines & Costs	40	60,000	16,851	(43,149)	30,000	16,851	(13,149)	(78.03%)		(14,000)		
Business Unit - Development Services															
			Statutory Planning												
410	10810	1570	Development Application Fees	35	575,000	434,509	(140,491)	287,496	434,509	147,013	33.83%		200,000		
410	10810	1573	Subdivision Clearance Fees	35	10,850	15,348	4,498	5,424	15,348	9,924	64.66%		10,000		
410	10810	1690	Property Information	35	51,100	43,884	(7,216)	25,542	43,884	18,342	41.80%		20,000		
			Building Services												
430	10910	1540	Building Permits	35	480,000	308,215	(171,785)	240,000	308,215	68,215	22.13%		75,000		
430	10910	1544	Other Building Fees	35	38,700	25,191	(13,509)	19,350	25,191	5,841	23.19%		5,000		
Business Unit - Strategic Planning															
			Strategic Planning												
470	10820	1239	Operating Grants & Subsidies-Other	21	37,500	-	(37,500)	37,500	-	(37,500)	(100.00%)	50% grant from DOT/WAPC for CHIRMAP Project, payable upon completion, not likely to occur until Sept 21	(37,500)		
Business Unit - Engineering & Technical Services															
			Engineering Services Administration												
510	11101	1708	Supervision Fees	35	76,000	93,074	17,074	37,998	93,074	55,076	59.17%		30,000		
			Engineering Services Design												
510	11107	1239	Operating Grants & Subsidies-Other	21	-	4,870	4,870	-	4,870	4,870	100.00%		4,870		
510	11107	1753	Long Service Leave Contribution from Other LGA's	40	-	14,475	14,475	-	14,475	14,475	100.00%		14,475		
			Tourist Information & Directional Signs												
510	12630	1300	Contributions - Operating Activities	21	10,000	1,524	(8,476)	4,998	1,524	(3,474)	(227.91%)		(5,000)		

City of Busselton
20/21 Budget Review Summary
Conducted 7th January to 12th February 2021

					Annual			Year to Date As at 31 December 2020					Positive / (Negative)		
				N&T	2020/21 Budget (a) $	2020/21 YTD Actual (b) $	Variance (b)-(a) $	2020/21 YTD Budget (c) $	2020/21 YTD Actual (b) $	Variance (b)-(c) $	Var. % (b)-(c)/(b)	Review Meeting Commentary	Forecast Cash Impact on 20/21 Amended Budget (as at 31/12/20)	Corresponding Cash Backed Reserve/RA Impact	
														Capital	Operational
	Business Unit - Waste & Fleet Services														
			Regional Waste Management Administration												
524	11301	1520	Reimbursement - Sundry	21	22,000	47,958	25,958	10,998	47,958	36,960	77.07%		25,958		25,958
			Transport - Fleet Management												
528	11400	1508	Reimbursement - Fuel Levy	21	110,000	47,722	(62,278)	55,002	47,722	(7,280)	(15.26%)		(16,000)		
			Transport - Workshop												
528	11401	1770	Profit - Proceeds on Asset Disposal	50	2,000	-	(2,000)	2,000	-	(2,000)	(100.00%)	Genset has died	(2,000)		
			Plant Purchases (P11)												
528	11403	1770	Profit - Proceeds on Asset Disposal	50	37,000	-	(37,000)	37,000	-	(37,000)	(100.00%)	Construction truck & Co-ord ute	(4,000)	(4,000)	
			Operations Services Administration												
528	11500	1770	Profit - Proceeds on Asset Disposal	50	30,000	-	(30,000)	30,000	-	(30,000)	(100.00%)	CXS sold	(4,000)	(4,000)	
			Domestic & Commercial Waste Collection												
524	G0001	1605	Refuse Removal Commercial	35	266,250	261,161	(5,089)	266,250	261,161	(5,089)	(1.95%)		(5,089)		(5,089)
524	G0001	1606	Refuse Removal Domestic	35	3,268,450	3,305,055	36,605	3,268,450	3,305,055	36,605	1.11%		36,605		36,605
			Domestic Recycling Collections												
524	G0010	1610	Recycling Fees - Domestic	35	1,624,550	1,593,954	(30,596)	1,624,550	1,593,954	(30,596)	(1.92%)		(30,596)		(30,596)
			Busselton Transfer Station												
524	G0030	1609	Tipping Fees	35	102,750	96,099	(6,651)	51,366	96,099	44,733	46.55%	COVID spike	40,000		40,000
524	G0030	1737	Sale of Scrap Materials	40	110,000	67,866	(42,134)	55,000	67,866	12,866	18.96%		(20,000)		(20,000)
			Dunsborough Waste Facility												
524	G0031	1609	Tipping Fees	35	780,300	374,376	(405,924)	390,150	374,376	(15,774)	(4.21%)		(15,000)		(15,000)
524	G0031	1737	Sale of Scrap Materials	40	74,400	5,149	(69,251)	37,198	5,149	(32,049)	(622.42%)		(20,000)		(20,000)
	Parks & Gardens (per SW & MT advice)														
		1509	Reimbursement - Insurance Recovered	21								Storm damage claims	700,000		
EXPENDITURE															
	Business Unit - Governance and Corporate Services														
			Members of Council												
310	10000	3001	Salaries & Wages - all categories	55	(82,751)	(38,857)	43,894	(41,521)	(38,857)	2,664	6.86%		5,000		
310	10000	3587	Elected Members Conference and Training Expenses	90	(50,500)	(18,840)	31,660	(25,248)	(18,840)	6,408	34.01%		12,000		12,000
310	10000	3596	Elected Members Travelling Allowance - Councillors Meetir	90	(12,000)	(5,019)	6,981	(6,000)	(5,019)	981	19.53%		8,000		
310	10000	3680	Council Contingency Holding Account	90	(15,000)	-	15,000	(7,500)	-	7,500	100.00%		10,000		
			Governance Support Services												
310	10510	3001	Salaries & Wages - all categories	55	(492,974)	(210,073)	282,901	(257,558)	(210,073)	47,485	22.60%	Increases not passed on. Trainee budgeted here as well.	80,000		
			Human Resources & Payroll												
320	10521	3001	Salaries & Wages - all categories	55	(670,622)	(339,588)	331,034	(317,602)	(339,588)	(21,986)	(6.47%)	Ignoring sick leave incentive, overspend is covered by a saving in PR	(20,000)		
320	10521	3082	Training Expenses	55	(439,550)	(92,687)	346,863	(219,774)	(92,687)	127,087	137.11%		50,000		
320	10521	3084	Professional Development (contractual obligation)	55	(63,000)	(21,829)	43,171	(32,502)	(21,829)	10,673	48.89%		20,000		20,000
320	10521	3090	Employee Assistance Programs	55	(30,000)	(6,607)	23,393	(15,000)	(6,607)	8,393	127.03%		10,000		
320	10521	3096	Staff Assessments	55	(8,000)	(500)	7,500	(4,002)	(500)	3,502	700.40%		4,000		
320	10521	3132	Drug and Alcohol Testing	55	(12,000)	(1,469)	10,531	(6,000)	(1,469)	4,531	308.44%		8,000		
			Occupational Health & Safety												
320	10522	3102	OSH - Other Expenses	55	(43,800)	(18,444)	25,356	(21,912)	(18,444)	3,468	18.80%		5,000		
320	10522	3260	Consultancy	60	(10,000)	-	10,000	(4,998)	-	4,998	100.00%		10,000		
			Public Relations												
310	10700	3001	Salaries & Wages - all categories	55	(422,488)	(195,613)	226,875	(211,844)	(195,613)	16,231	8.30%	Savings covering overspend in HR	20,000		
310	10700	3598	Sister City Involvements - Sugito	90	(12,000)	(171)	11,829	(6,000)	(171)	5,829	3408.57%	International borders unlikley to be open	10,000		
310	10700	3629	Mayoral Breakfast	90	(5,100)	-	5,100	(2,556)	-	2,556	100.00%	Cancelled	5,100		
310	10700	3664	Catering	90	(25,000)	(7,115)	17,885	(12,498)	(7,115)	5,383	75.65%		8,000		
	Business Unit - Information Services														
			Information & Communication Technology Services												
220	10250	3260	Consultancy	60	(170,500)	(22,329)	148,171	(85,248)	(22,329)	62,919	281.78%	Funding for the Finance System Upgrade Project comes from Corporate IT Reserve. Anything unspent gets carried forward.	60,000		60,000
220	10250	3291	Computer Software Licences & Cloud Services	60	(992,715)	(574,577)	418,143	(496,362)	(574,577)	(78,210)	(13.61%)	Additional unplanned software implementations	(110,000)		
220	10250	3297	Other GIS Costs	60	(20,000)	(36,458)	(16,458)	-	(36,458)	(36,458)	(100.00%)		(16,458)		
ALL	ALL	3520	Office Telephones & Faxes	65	(128,938)	(55,871)	73,067	(75,257)	(55,871)	19,386	25.76%	Note - this is an estimated position for the whole organisation	33,000		
			Records												
221	10300	3001	Salaries & Wages - all categories	55	(367,738)	(175,458)	192,280	(184,462)	(175,458)	9,004	5.13%		9,000		
			Customer Service												
231	10360	3001	Salaries & Wages - all categories	55	(711,984)	(333,828)	378,156	(357,274)	(333,828)	23,446	7.02%		46,000		
231	10360	3092	Employee Uniforms - General	55	(5,150)	-	5,150	(2,586)	-	2,586	100.00%		2,000		
	Business Unit - Legal and Property Services														
			Legal & Compliance Services												
300	10500	3001	Salaries & Wages - all categories	55	(563,191)	(279,526)	283,665	(292,441)	(279,526)	12,915	4.62%		10,000		
300	10500	3244	Legal Expenses	60	(50,000)	(49,238)	762	(25,002)	(49,238)	(24,236)	(49.22%)	$100K in total to come from the Legal Reserve. $20K will go against insurance expenses to cover the excess claims, the remainder to cover additional legal costs.	(80,000)		(80,000)
			Property Services Administration												
338	10610	3001	Salaries & Wages - all categories	55	(307,576)	(135,251)	172,325	(154,426)	(135,251)	19,175	14.18%		38,000		
338	10610	7703	Exp Offset Acc-Land	99	(150,000)	-	150,000	(50,000)	-	50,000	100.00%	This is very unknown, but totally reserve funded	100,000	100,000	
			Aged Housing Capital Improvements - Winderlup												
339	89300	3280	Contractors (Inc Contract Staff)	99	(80,000)	-	80,000	(39,600)	-	39,600	100.00%	Estimate of potential refurbs that may occur by 30/6	40,000	40,000	
			Aged Housing Capital Improvements - Winderlup Court (City)												
339	89302	3280	Contractors (Inc Contract Staff)	99	(52,000)	-	52,000	(52,000)	-	52,000	100.00%	Quotes being sought, but unlikley to be completed by 30/6	52,000	52,000	
	Business Unit - Financial Services														
			Rates Administration												
210	10151	3260	Consultancy	60	(100,000)	(6,750)	93,250	(50,001)	(6,750)	43,251	640.76%	Rates Strategy Project, funded from Valuations Reserve.	80,000		80,000
			Financial Services												
211	10200	3001	Salaries & Wages - all categories	55	(1,226,824)	(657,141)	569,683	(633,231)	(657,141)	(23,910)	(3.64%)	Will be a slight overspend due to extened overlap between departing staff member and the replacement. Payout also higher than budgeted.	(10,000)		
211	10200	3660	Valuation Expenses - Other	90	(40,900)	-	40,900	-	-	-		Asset valuations now on 5 yearly cycle, and only Land, Buildings & Infrastructure per new regulations. Funded from Valuations Reserve.	40,900		40,900
	Business Unit - Community Services														
			Busselton Library												
233	10380	3001	Salaries & Wages - all categories	55	(966,676)	(489,060)	477,616	(477,112)	(489,060)	(11,948)	(2.44%)	Additional backfill for staff member taking extended personal leave	(15,000)		
233	10380	3280	Contractors (Inc Contract Staff)	60	(18,000)	(4,511)	13,489	(10,275)	(4,511)	5,764	127.77%		11,000		
			Dunsborough Library												
233	10381	3001	Salaries & Wages - all categories	55	(227,360)	(117,059)	110,301	(112,762)	(117,059)	(4,297)	(3.67%)		(6,000)		
			Community Services Administration												
330	10530	3001	Salaries & Wages - all categories	55	(242,180)	(112,361)	129,819	(121,602)	(112,361)	9,241	8.22%	Excluding payout of LSL funded from reserve	9,000		
			BEACH Operations												
330	10532	3001	Salaries & Wages - all categories	55	(48,717)	-	48,717	(21,836)	-	21,836	100.00%		48,717		
330	10532	3645	Events Sponsorships (Diff Rates)	90	(50,000)	(11,668)	38,332	(25,000)	(11,668)	13,332	114.26%		38,332		38,332
			Recreation Administration												
332	10540	3001	Salaries & Wages - all categories	55	(159,142)	(28,127)	131,015	(79,865)	(28,127)	51,738	183.95%		50,000		
			Naturaliste Community Centre												
336	10590	3001	Salaries & Wages - all categories	55	(413,280)	(185,221)	228,059	(207,320)	(185,221)	22,099	11.93%		10,000		
			Geographe Leisure Centre												
336	10591	3001	Salaries & Wages - all categories	55	(2,175,032)	(991,257)	1,183,775	(1,096,262)	(991,257)	105,005	10.59%	Significantly reduced services in first quarter. Programs ramping up in second half of the year.	150,000		
336	10591	3245	Licence Fees	60	(32,000)	(19,599)	12,401	(25,840)	(19,599)	6,241	31.85%	Cancelled Crossfit licence	5,000		
			Cultural Planning												
330	10900	3280	Contractors (Inc Contract Staff)	60	(55,060)	(41,070)	13,990	(28,532)	(41,070)	(12,538)	(30.53%)	Vasse Village will be carried over to next budget	8,000		8,000
	Business Unit - Commercial Services														
			Forrest Rally												
333	10550	3645	Events Sponsorships (Diff Rates)	90	(12,500)	-	12,500	-	-	-		Event cancelled.	12,500		12,500
			Cinefest Oz												
333	10567	3645	Events Sponsorships (Diff Rates)	90	(120,000)	(80,000)	40,000	(120,000)	(80,000)	40,000	50.00%	Allocation carried over to next years event	40,000		40,000
			Busselton Jetty Tourist Park												
337	10600	3280	Contractors (Inc Contract Staff)	60	(490,000)	(199,582)	290,418	(244,998)	(199,582)	45,416	22.76%	Compliance works will be done	5,000		5,000
337	10600	3500	Electricity	65	(63,878)	(17,869)	46,009	(31,938)	(17,869)	14,069	78.74%		20,000		20,000
337	10600	3510	Water Consumption	65	(27,033)	(2,240)	19,793	(11,004)	(2,240)	8,764	391.35%		12,000		12,000
337	10600	3513	Sewerage Volume Charges	65	(14,222)	(24,677)	(10,455)	(7,110)	(24,677)	(17,567)	(71.19%)		(17,567)		(17,567)
337	10600	3514	Sewerage Charge (Rates)	65	(38,671)	(36,568)	2,103	(19,326)	(36,568)	(17,242)	(47.15%)		(17,242)		(17,242)
			Property and Business Development												
350	10630	3631	Cruise Ship Visitor Servicing	90	(38,550)	-	38,550	(9,152)	-	9,152	100.00%		38,550		
			Business Support Program												
350	10634	3640	Donations, Contributions & Subsidies	90	(106,892)	(45,822)	61,070	(53,448)	(45,822)	7,626	16.64%	Will not spend all of it, but may be "re-tasked" to other things with Councils approval.	19,500		
			Airport Operations												
341	11151	3001	Salaries & Wages - all categories	55	(325,123)	(141,856)	183,267	(162,795)	(141,856)	20,939	14.76%		40,000		40,000
341	11151	3287	Airport Screening Services	60	(183,000)	-	183,000	(45,750)	-	45,750	100.00%		183,000		183,000

City of Busselton
20/21 Budget Review Summary
Conducted 7th January to 12th February 2021

					Annual			Year to Date As at 31 December 2020					Positive / (Negative)		
				N&T	2020/21 Budget (a) $	2020/21 YTD Actual (b) $	Variance (b)-(a) $	2020/21 YTD Budget (c) $	2020/21 YTD Actual (b) $	Variance (b)-(c) $	Var. % (b)-(c)/(b)	Review Meeting Commentary	Forecast Cash Impact on 20/21 Amended Budget (as at 31/12/20)	Corresponding Cash Backed Reserve/RA Impact	
														Capital	Operational
341	11151	3623	Marketing & Promotions	90	(1,441,667)	-	1,441,667	(360,417)	-	360,417	100.00%		1,441,667		1,441,667
341	11151	3682	Airline Attraction Program	90	(211,000)	-	211,000	(52,752)	-	52,752	100.00%		211,000		211,000
	Business Unit - Environmental Services														
			Environmental Management Administration												
421	10830	3001	Salaries & Wages - all categories	55	(888,841)	(188,334)	200,507	(195,286)	(188,334)	6,952	3.69%		12,000		
421	10830	3260	Consultancy	60	(377,700)	(92,279)	285,421	(188,850)	(92,279)	96,571	104.65%		145,421		20,000
			Environmental Health Services Administration												
440	10920	3001	Salaries & Wages - all categories	55	(893,321)	(438,968)	456,353	(447,698)	(438,968)	8,730	1.99%		10,000		
440	10920	3280	Contractors (Inc Contract Staff)	60	(5,000)	-	5,000	(10,000)	-	10,000	100.00%	Work done in-house	5,000		
			Preventative Services - Mosquitoes												
440	10922	3260	Consultancy	60	(5,000)	-	5,000	(5,000)	-	5,000	100.00%		5,000		
			Preventative Services - CLAG												
440	10925	3367	Chemicals - Other	60	(57,000)	(63,414)	(6,414)	(57,000)	(63,414)	(6,414)	(10.11%)		(6,414)		(6,414)
			Animal Control												
441	10950	3498	Purchase of Materials	60	(21,000)	(19,648)	1,352	(10,500)	(19,648)	(9,148)	(46.56%)		(20,000)		
			Parking Control												
441	10970	3001	Salaries & Wages - all categories	55	(73,350)	(29,932)	43,418	(36,687)	(29,932)	6,755	22.57%		10,000		
			Other Law, Order & Public Safety												
441	10980	3001	Salaries & Wages - all categories	55	(1,213,131)	(566,731)	646,400	(614,084)	(566,731)	47,353	8.36%		45,000		
	Business Unit - Development Services														
			Planning Administration												
405	10805	3001	Salaries & Wages - all categories	55	(578,098)	(251,211)	326,887	(290,781)	(251,211)	39,570	15.75%	Team member moved to another area, effectively making team one short for 4 months. Certain backfill staff not on the same level as incumbent.	80,000		
405	10805	3647	Façade Refurbishment Subsidy	90	(60,000)	-	60,000	(30,000)	-	30,000	100.00%		25,000		
			Statutory Planning												
410	10810	3001	Salaries & Wages - all categories	55	(641,307)	(348,193)	293,114	(322,954)	(348,193)	(25,239)	(7.25%)	Extra staff in to cope with flood of applications. Savings in Stat Planning Admin and Strat Planning	(25,000)		
			Building Services												
430	10910	3001	Salaries & Wages - all categories	55	(545,127)	(284,807)	260,320	(268,871)	(284,807)	(15,936)	(5.60%)		(25,000)		
	Business Unit - Strategic Planning														
			Strategic Planning												
420	10820	3001	Salaries & Wages - all categories	55	(527,272)	(240,982)	286,290	(265,394)	(240,982)	24,412	10.13%	Team members on extended LWP	35,000		
420	10820	3260	Consultancy	60	(241,200)	(128,693)	112,507	(120,594)	(128,693)	(8,099)	(6.29%)	Retail analysis (peer review) re amendment 40 to scheme - $5-$15K. Broadwater Traffic Study - $50K. $30K not spent on CHRMAP, funded by reserve. $19K funding from reserve for general strategic consultancy.	58,507		30,000
	Business Unit - Engineering & Technical Services														
			Engineering Services Administration												
510	11101	3001	Salaries & Wages - all categories	55	(616,638)	(316,676)	299,962	(310,460)	(316,676)	(6,216)	(1.96%)		(12,000)		
			Engineering Services Design												
510	11107	3001	Salaries & Wages - all categories	55	(657,498)	(321,008)	336,490	(331,037)	(321,008)	10,029	3.12%		12,000		
			Rural Intersection (Lighting) Compliance												
510	11108	3280	Contractors (Inc Contract Staff)	60	(82,170)	-	82,170	(41,082)	-	41,082	100.00%		82,170		
	Business Unit - Waste & Fleet Services														
			Sanitation Waste Services Administration												
524	11300	3001	Salaries & Wages - all categories	55	(477,525)	(190,196)	287,329	(245,137)	(190,196)	54,941	28.89%		100,000		100,000
524	11300	3260	Consultancy	60	(40,000)	-	40,000	(19,998)	-	19,998	100.00%		20,000		20,000
524	11300	3280	Contractors (Inc Contract Staff)	60	(10,000)	(1,112)	8,888	(4,998)	(1,112)	3,886	349.52%		8,000		8,000
			Regional Waste Management Administration												
524	11301	3001	Salaries & Wages - all categories	55	(74,423)	(53,191)	21,232	(37,206)	(53,191)	(15,985)	(30.05%)		(32,000)		(32,000)
			Transport - Fleet Management												
528	11400	3094	Fringe Benefits Tax	55	(313,000)	(176,833)	136,167	(156,498)	(176,833)	(20,335)	(11.50%)		(40,668)		
528	11400	3140	Plant & Equipment Maintenance Services	60	(86,000)	(23,530)	62,470	(43,002)	(23,530)	19,472	82.75%		30,000		
528	11400	3141	Fuel, Oils & Grease	60	(1,000,000)	(386,999)	613,001	(499,998)	(386,999)	112,999	29.20%		100,000		
528	11400	3142	Tyres & Tubes	60	(180,000)	(74,366)	105,634	(90,000)	(74,366)	15,634	21.02%		10,000		
528	11400	3144	Replacement Parts	60	(394,000)	(138,547)	255,453	(196,998)	(138,547)	58,451	42.19%	Backlog of work to be caught up	50,000		
528	11400	3152	Outside Labour	60	(110,000)	(85,091)	24,909	(55,002)	(85,091)	(30,089)	(35.36%)		(60,000)		
528	11400	3315	Consumables Inventory Adjustment	60	-	-	-	-	(136,242)	136,242	100.00%	Recognition of consumables stock on hand, previously fully expensed.	136,242		
528	11501	3315	Consumables Inventory Adjustment	60	-	-	-	-	(42,743)	42,743	100.00%	Recognition of consumables stock on hand, previously fully expensed.	42,743		
			Plant Purchases (P10)												
528	11402	3550	Loss - Proceeds on Asset Disposal	50	247,000	-	(247,000)	124,000	-	(124,000)	100.00%	Managers vehicle re-allocated to new CCS manager	(20,000)	(20,000)	
528	11402	7723	Exp Offset Acc-Plant & Equipment	99	(1,420,000)	(321,201)	1,098,799	(400,000)	(321,201)	78,799	24.53%	Sideloader, gensets, semi-trailer quad axle c/f	715,000	715,000	
			Plant Purchases (P12)												
528	11404	3550	Loss - Proceeds on Asset Disposal	50	39,000	-	(39,000)	39,000	-	(39,000)	100.00%	One truck moved to P&G	(19,500)	(19,500)	
			Transfer Station Development												
524	C3481	3280	Contractors (Inc Contract Staff)	60	(150,000)	(18,206)	131,794	(75,000)	(18,206)	56,794	311.95%	New weighbridge c/f	110,000	110,000	
			Site Rehabilitation - Busselton												
524	C3485	3280	Contractors (Inc Contract Staff)	60	(1,000,000)	-	1,000,000	(499,998)	-	499,998	100.00%		600,000	600,000	
			Domestic Recycling Collections												
524	G0010	3284	Kerb Side Recycling Collections Contractor	60	(1,030,000)	(452,446)	577,554	(514,998)	(452,446)	62,552	13.83%		125,104		125,104
			Domestic Organics Collections (FOGO)												
524	G0013	3280	Contractors (Inc Contract Staff)	60	(54,000)	-	54,000	(27,000)	-	27,000	100.00%	Community consultation will be spent	24,000		24,000
524	G0013	3498	Purchase of Materials	60	(20,000)	-	20,000	(10,002)	-	10,002	100.00%		20,000		20,000
			Public Bin Collections												
524	G0026	3035	Wages - Normal	55	(113,832)	(70,727)	43,105	(56,910)	(70,727)	(13,817)	(19.54%)		(20,000)		(20,000)
			Busselton Transfer Station												
524	G0030	3280	Contractors (Inc Contract Staff)	60	(62,900)	(19,434)	43,466	(31,440)	(19,434)	12,006	61.78%		20,000		20,000
			Dunsborough Waste Facility												
545	G0031	3280	Contractors (Inc Contract Staff)	60	(253,590)	(62,497)	191,093	(126,798)	(62,497)	64,271	102.84%		66,000		66,000
			Rubbish Sites Development												
524	G0032	3280	Consultancy	60	(50,000)	(370)	49,630	(25,000)	(370)	24,630	6656.76%		30,000		30,000
			Green Waste												
524	G0033	3280	Contractors (Inc Contract Staff)	60	(194,000)	(64,599)	129,402	(97,008)	(64,599)	32,410	50.17%		60,000		60,000
			External Waste Disposal												
524	G0034	3280	Contractors (Inc Contract Staff)	60	(307,400)	(59,047)	248,353	(153,702)	(59,047)	94,655	160.31%	Lack of available internal resources to take waste to contractors gate	120,000		120,000
			Internal Waste Transfers												
524	G0035	3035	Wages - Normal	55	(25,424)	(3,529)	21,895	(12,714)	(3,529)	9,185	260.28%		20,000		20,000
			BTS External Restoration Works												
524	G0042	3244	Legal Expenses	60	(50,000)	(18,643)	31,357	(25,002)	(18,648)	6,359	34.11%		10,000		10,000
524	G0042	3260	Consultancy	60	(212,000)	(137,759)	74,241	(106,008)	(137,759)	(31,751)	(23.05%)				
524	G0042	3280	Contractors (Inc Contract Staff)	60	(154,836)	(40,250)	114,600	(77,418)	(40,250)	37,168	92.34%		20,000		20,000
524	G0042	3681	Reimbursement - External Works	90	(50,000)	(17,562)	32,438	(25,002)	(17,562)	7,440	42.37%		10,000		10,000
	Business Unit - Works Construction & Maintenance														
			Road Maintenance												
541	M9996	3315	Consumables Inventory Adjustment	60	-	-	-	-	(357,560)	357,560	100.00%	Recognition of consumables stock on hand, previously fully expensed.	357,560		
541			M&C ("cash costs")	60								The moratorium on spending on pruning, drains and bridges was spent here in lieu of receiving the storm damage insurance claims - estimate of overpend per SW & MT	(550,000)		
			Parks & Gardens												
545	R9999	3315	Consumables Inventory Adjustment	60	-	-	-	-	(106,619)	106,619	100.00%	Recognition of consumables stock on hand, previously fully expensed.	106,619		
545			Employee Costs	55								Per SW & MT estimates	100,000		
	Business Unit - Major Projects														
			Major Projects Administration												
115	10115	3001	Salaries & Wages - all categories	55	(473,140)	(227,524)	245,616	(237,398)	(227,524)	9,874	4.34%		12,000		
	Business Unit - Engineering & Facility Services														
			Various Building & Facilities												
522	Various	3111	Building Cleaning Materials	60	(52,370)	(116,588)	(64,218)	(26,220)	(116,588)	(90,368)	(77.51%)		(130,000)		
522	Various	3110	Building Maintenance Services	60	(545,350)	(233,456)	311,894	(272,616)	(233,456)	39,160	16.77%		(10,000)		
522	B9610	3260	Consultancy	60	-	(8,610)	(8,610)	-	(8,610)	(8,610)	(100.00%)		(8,610)		
522	Various	3112	Contract Building Cleaning Costs	60	(826,880)	(269,733)	557,147	(413,406)	(269,733)	143,673	53.26%		140,000		
522	Various	3280	Contractors (Inc Contract Staff)	60	(2,744,423)	(793,635)	1,950,788	(912,758)	(793,635)	119,123	15.01%		191,110		350,000
522	B1205	3640	Donations, Contributions & Subsidies	90	(200,000)	-	200,000	-	-	-			200,000		200,000
522	Various	3500	Electricity	63	(278,107)	(117,801)	160,306	(139,002)	(117,801)	21,201	18.00%		20,000		
522	Various	3406	Fire Safety Materials (inc's Prot Clothing & Equip)	60	(36,010)	(31,607)	4,403	(18,018)	(31,607)	(13,589)	(42.99%)		(15,000)		
	Total Capital Expenditure (per Capital Works & Acquisitions review)			99									25,292,086	25,292,086	
													31,750,553	26,699,989	3,140,307
												Total Net Impact on Budgeted Net Current Position:	1,910,256		

City of Busselton
Statement of Financial Activity
Year to Date As At 31 December 2020

Categories by Nature &Type	Nature & Type Code	2020/2021 Actual YTD	2020/2021 Amended Budget YTD	2020/2021 Original Budget YTD	2020/2021 Amended Budget	2020/2021 Original Budget	2020/21 YTD Bud (A) Variance	2020/21 YTD Bud (A) Variance	Forecast Surplus / (Deficit) Variance at Year End	
		$	$	$	$	$	$	%	$	%
Revenue from Ordinary Activities										
Rates	10	52,260,525	52,404,962	52,404,962	52,759,360	52,759,360	(144,437)	(0.28%)	56,832	0.11%
Operating Grants, Subsidies and Contributions	21	2,756,809	1,964,051	1,844,127	4,782,445	4,454,801	792,758	40.36%	652,934	33.24%
Fees & Charges	35	11,517,823	11,295,361	11,413,676	16,398,638	16,398,638	222,462	1.97%	49,574	0.44%
Other Revenue	40	213,856	204,936	204,936	424,730	424,730	8,920	4.35%	(43,625)	(21.29%)
Interest Earnings	45	640,588	640,892	640,892	1,046,684	1,046,684	(304)	(0.05%)	(14,935)	(2.33%)
		67,389,601	**66,510,202**	**66,508,593**	**75,411,857**	**75,084,213**	**879,400**	**1.32%**	**700,779**	**0.93%**
Expenses from Ordinary Activities										
Employee Costs	55	(16,152,379)	(16,986,778)	(16,986,778)	(33,604,206)	(33,604,206)	834,399	4.91%	815,051	2.43%
Materials & Contracts	60	(7,151,732)	(9,226,677)	(9,299,916)	(18,710,746)	(18,710,746)	2,074,945	22.49%	1,368,994	7.32%
Utilities (Gas, Electricity, Water etc)	65	(1,180,961)	(1,390,836)	(1,390,836)	(2,770,956)	(2,770,956)	209,875	15.09%	50,190	1.81%
Depreciation on non current assets		(12,047,086)	(11,963,694)	(11,963,694)	(24,050,074)	(24,050,074)	(83,392)	(0.70%)	Non cash, no net impact on NCP	
Insurance Expenses	85	(748,617)	(750,924)	(750,924)	(770,664)	(770,664)	2,307	0.31%	-	-
Other Expenditure	90	(1,219,913)	(2,294,119)	(2,720,268)	(5,236,779)	(5,236,779)	1,074,206	46.82%	2,125,549	40.59%
Allocations		804,087	1,202,560	1,202,560	2,425,700	2,425,700	(398,473)	33.14%	Non cash, no net impact on NCP	
		(37,696,601)	**(41,410,468)**	**(41,909,856)**	**(82,717,725)**	**(82,717,725)**	**3,713,867**	**8.97%**	**4,359,784**	**5.27%**
Operating Surplus / (Loss)		**29,693,000**	**25,099,733**	**24,598,737**	**(7,305,868)**	**(7,633,512)**	**4,593,267**	**18.30%**	**5,060,564**	**66.29%**
Borrowings Cost Expense										
Interest Expenses	80	(616,419)	(622,649)	(622,649)	(1,301,926)	(1,301,926)	6,230	1.00%	-	-
		(616,419)	**(622,649)**	**(622,649)**	**(1,301,926)**	**(1,301,926)**	**6,230**	**1.00%**	**-**	**-**
Non-Operating Grants, Subsidies and Contributions	26	3,744,448	7,557,231	6,720,581	34,437,199	29,090,854	(3,812,783)	(50.45%)	(8,000)	0.02%
Profit on Asset Disposals		(10,232)	19,193	19,193	19,193	19,193	(29,425)	(153.31%)	Non cash add-backs,	
Loss on Asset Disposals		(3,346)	(76,916)	(76,916)	(90,673)	(90,673)	73,570	95.65%	no net impact on NCP	
		3,730,870	**7,499,508**	**6,662,858**	**34,365,719**	**29,019,374**	**(3,768,638)**	**(50.25%)**	**(8,000)**	**(0.02%)**
Net Result		**32,807,451**	**31,976,592**	**30,638,946**	**25,757,925**	**20,083,936**	**830,859**	**2.60%**	**5,052,564**	
Adjustments for Non-cash Revenue & Expenditure										
Depreciation		12,047,086	11,963,694	11,963,694	24,050,074	24,050,074				
Donated Assets		0	0	0	(6,873,200)	(6,597,200)				
(Profit)/Loss on Sale of Assets		13,578	57,723	57,723	71,480	71,480				
Allocations & Other Adjustments		217,234	0	0	0	0			Non cash add-backs,	
Deferred Pensioner Movements (Non-current)		20,466	0	0	0	0			no net impact on NCP	
Deposit & Bonds Movements (cash backed NC)		1,464,369	0	0	0	0				
Future Obligations Net Movements (NC)		878,509	332,610	332,610	(4,969,897)	(4,909,897)				
Capital Revenue & (Expenditure)										
Land & Buildings		(2,502,565)	(3,201,852)	(8,733,075)	(17,454,059)	(17,454,059)	699,287	21.84%		
Plant & Equipment		(693,830)	(1,222,172)	(1,222,172)	(2,510,340)	(2,510,340)	528,342	43.23%		
Furniture & Equipment		(200,289)	(323,310)	(247,090)	(461,088)	(461,088)	123,022	38.05%		
Infrastructure		(7,880,369)	(17,007,033)	(16,655,020)	(40,004,996)	(33,943,507)	9,126,664	53.66%		
Total Capital Expenditure	99	(11,277,053)	(21,754,368)	(26,857,357)	(60,430,483)	(54,368,994)	10,477,315	48.16%	26,699,989	44.18%
Proceeds from Sale of Assets	50	121,925	433,500	433,500	581,500	581,500	(311,575)	(71.87%)	(2,000)	
Proceeds from New Loans		0	7,500,000	7,500,000	7,700,000	7,700,000	(7,500,000)	(100.00%)	(7,500,000)	
Self Supporting Loans - Repayment of Principal		38,385	36,372	36,372	76,082	76,082	2,013	5.53%		
Total Loan Repayments - Principal		(1,513,229)	(1,513,230)	(1,513,230)	(3,202,662)	(3,202,662)	1	0.00%		
Repayment Capital Lease		(319,152)	(260,950)	(260,950)	(521,900)	(521,900)	(58,202)	(22.30%)		
Advances to Community Groups		0	0	0	(200,000)	(200,000)	-	0.00%		
Transfer to Restricted Assets		(2,638,608)	(27,504)	(27,504)	(62,750)	(62,750)	(2,611,104)	(9493.54%)		
Transfer from Restricted Assets		664,123	0	0	2,807,074	2,747,074	664,123	0.00%		
Transfer to Reserves		(9,160,769)	(9,229,472)	(9,229,472)	(20,025,834)	(20,025,834)	68,703	0.74%	(22,340,296)	
Transfer from Reserves		2,575,952	2,692,905	2,692,905	34,768,797	34,105,297	(116,953)	(4.34%)	Combined net impact on reserves & restricted	
Opening Funds Surplus/ (Deficit)		473,794	473,793	473,793	473,794	473,794				
Net Current Position - Surplus / (Deficit)		**26,414,060**	**22,681,666**	**16,241,030**	**0**	**0**	**3,732,394**	**16.46%**	**1,910,256**	

City of Busselton
Capital Acquisition Report
Property, Plant & Equipment, Infrastructure
For the Period Ended 31 January 2021

	Description	B 2020/21 Actual to 19/2	2020/21 Amended Budget YTD	2020/21 Original Budget YTD	A 2020/21 Amended Budget	2020/21 Original Budget	2020/21 Budget YTD Variance	Remaining Budget (A - B)	Forecast Under / (overspend) to 30/6
		$	$	$	$	$	%		
>> Property, Plant & Equipment									
	Land								
10610	Property Services Administration	0	50,000	50,000	150,000	150,000	-100.00%	150,000	
		0	50,000	50,000	150,000	150,000	-100.00%	150,000	150,000
	Buildings								
	Major Projects								
	Major Project - Library Expansion								
B9516	Busselton Library Upgrade	584,575	603,000	550,497	608,000	608,000	-3.06%	23,425	
		584,575	603,000	550,497	608,000	608,000	-3.06%	23,425	
	Major Project - Administration Building								
B9010	Civic and Administration Centre Minor Upgrades	5,155	4,228	4,228	7,248	7,248	21.94%	2,093	
		5,155	4,228	4,228	7,248	7,248	21.94%	2,093	
	Buildings (Other)								
B9300	Aged Housing Capital Improvements - Winderlup	0	46,200	46,200	80,000	80,000	-100.00%	80,000	
B9301	Aged Housing Capital Improvements - Harris Road	50,129	35,000	35,000	60,000	60,000	43.22%	9,871	
B9302	Aged Housing Capital Improvements - Winderlup Court (City)	0	52,000	52,000	52,000	52,000	-100.00%	52,000	
B9407	Busselton Senior Citizens	625,183	738,128	498,276	738,128	738,128	-15.30%	112,945	
B9534	Community Resource Centre	8,053	0	0	50,000	50,000	0.00%	41,947	
B9556	NCC Upgrade	62	0	0	130,000	130,000	0.00%	129,938	
B9558	Churchill Park - Change Room Refurbishment	0	21,000	21,000	21,000	21,000	-100.00%	21,000	
B9591	Performing Arts Convention Centre	1,264,407	1,340,685	8,311,329	14,246,200	14,246,200	-5.69%	12,981,793	
B9596	GLC Building Improvements	57,475	286,797	286,797	491,657	491,657	-79.96%	434,182	
B9605	Energy Efficiency Initiatives (Various Buildings	0	0	0	103,000	103,000	0.00%	103,000	
B9606	King Street Toilets	47,781	26,852	26,852	46,026	46,026	77.94%	(1,755)	
B9607	General Buildings Asset Renewal Allocation (Various Building	79,984	87,500	87,500	150,000	150,000	-8.59%	70,016	
B9608	Demolition Allocation (Various Buildings)	2,011	12,500	12,500	25,000	25,000	-83.91%	22,989	
B9610	Old Butter Factory	131,549	0	0	0	0	0.00%	(131,549)	
B9611	Smiths Beach New Public Toilet	1,166	0	0	200,000	200,000	0.00%	198,834	
B9612	Churchill Park Renew Sports Lights	0	140,000	140,000	140,000	140,000	-100.00%	140,000	
B9613	GLC CCTV Installation	16,895	18,000	18,000	18,000	18,000	-6.14%	1,105	
B9711	Busselton Airport - Building	0	15,000	15,000	15,000	15,000	-100.00%	15,000	
B9717	Airport Construction, Existing Terminal Upgrade	0	24,969	24,969	42,800	42,800	-100.00%	42,800	
B9809	Busselton Jetty Tourist Park Compliance Works	3,600	40,000	40,000	80,000	80,000	-91.00%	76,400	
		2,288,295	2,884,631	9,615,423	16,688,811	16,688,811	-20.67%	14,400,516	
	Total Buildings	**2,878,026**	**3,491,859**	**10,170,148**	**17,304,059**	**17,304,059**	**-17.58%**	14,426,033	10,000,000
	Plant & Equipment								
10100	Finance & Corporate Services Support	50,965	50,000	50,000	50,000	50,000	1.93%	(965)	
10372	Dunsborough Cemetery	0	20,000	20,000	20,000	20,000	-100.00%	20,000	
10810	Statutory Planning	33,390	35,000	35,000	35,000	35,000	-4.60%	1,610	
10920	Environmental Health Services Administration	33,820	35,000	35,000	35,000	35,000	-3.37%	1,180	
10950	Animal Control	52,228	50,000	50,000	50,000	50,000	4.46%	(2,228)	
10980	Other Law, Order & Public Safety	52,228	50,000	50,000	50,000	50,000	4.46%	(2,228)	
11106	Street Lighting Installations	17,300	0	0	0	0	0.00%	(17,300)	
11151	Airport Operations	38,845	40,000	40,000	40,000	40,000	-2.89%	1,155	
11156	Airport Development Operations	172,865	165,144	165,144	283,100	283,100	4.68%	110,235	
11160	Busselton Jetty	29,977	15,000	15,000	15,000	15,000	99.85%	(14,977)	
11401	Transport - Workshop	10,410	30,000	30,000	30,000	30,000	-65.30%	19,590	
11402	Plant Purchases (P10)	321,201	1,120,000	1,120,000	1,420,000	1,420,000	-71.32%	1,098,799	
11403	Plant Purchases (P11)	46,995	192,500	192,500	205,000	205,000	-75.59%	158,005	
11404	Plant Purchases (P12)	0	114,000	114,000	114,000	114,000	-100.00%	114,000	
11406	Plant Purchases (P14)	18,160	13,559	13,559	23,240	23,240	33.93%	5,080	
11407	P&E - P&G Smart Technologies	0	58,331	58,331	100,000	100,000	-100.00%	100,000	
11500	Operations Services Administration	0	40,000	40,000	40,000	40,000	-100.00%	40,000	
B1025	Yallingup Coastal Bushfire Brigade	10,592	0	0	0	0	0.00%	(10,592)	
		888,978	2,028,534	2,028,534	2,510,340	2,510,340	-56.18%	1,621,362	500,000
	Furniture & Office Equipment								
10250	Information & Communication Technology Services	191,660	407,088	243,757	407,088	407,088	-52.92%	215,428	
10590	Naturaliste Community Centre	0	6,000	6,000	12,000	12,000	-100.00%	12,000	
10591	Geographe Leisure Centre	0	20,000	20,000	20,000	20,000	-100.00%	20,000	
10625	Art Geo Administration	10,000	10,000	10,000	10,000	10,000	0.00%	-	
10900	Cultural Planning	0	0	0	12,000	12,000	0.00%	12,000	
		201,660	443,088	279,757	461,088	461,088	-54.49%	259,428	50,000
	Sub-Total Property, Plant & Equipment	**3,968,664**	**6,013,481**	**12,528,439**	**20,425,487**	**20,425,487**	**-34.00%**	16,456,823	
>> Infrastructure									
	Roads								
S0005	Ludlow Hithergreen Road - Second Coat Seal	265,116	393,757	393,757	675,000	675,000	-32.67%	409,884	
S0019	Big Rock Place		0	0	0	0	0.00%	-	
S0048	Bussell Highway	55,108	437,486	437,486	750,000	750,000	-87.40%	694,892	
S0070	Peel & Queen Street Roundabout Service Relocation	71,517	262,500	262,500	1,200,000	450,000	-72.76%	1,128,483	
S0072	Kaloorup Road - Reconstruct and Seal Shoulders	22,525	239,169	239,169	410,000	410,000	-90.58%	387,475	
S0073	Gale Road Rural Reconstruction	8,199	838,250	838,250	1,437,000	1,437,000	-99.02%	1,428,801	
S0074	Causeway Road Duplication	2,377,414	2,077,669	2,077,669	2,286,000	2,286,000	14.43%	(91,414)	
S0075	Local Road and Community Infrastructure Program	533,231	605,639	561,092	1,006,417	961,870	-11.96%	473,186	
S0076	Kaloorup Road (Stage 1)	32,876	0	0	400,500	0	0.00%	367,624	
S0321	Yoongarillup Road - Second Coat Seal	581	81,088	81,088	139,000	139,000	-99.28%	138,419	

City of Busselton
Capital Acquisition Report
Property, Plant & Equipment, Infrastructure
For the Period Ended 31 January 2021

	Description	2020/ 21 Actual to 19/2	2020/21 Amended Budget YTD	2020/21 Original Budget YTD	2020/21 Amended Budget	2020/21 Original Budget	2020/21 Budget YTD Variance	Remaining Budget (A - B)	Forecast Under / (overspend) to 30/6
		B			A				
		$	$	$	$	$	%		
S0323	Piggot Road - Second Coat Seal	0	7,581	7,581	13,000	13,000	-100.00%	13,000	
S0328	Wonnerup South Road Second Coat Seal	446	42,000	42,000	72,000	72,000	-98.94%	71,554	
S0329	Georgette Street Reconstruction	109	81,683	81,683	140,000	140,000	-99.87%	139,891	
S0330	Hakea Way Asphalt Overlay	1,781	49,525	49,525	85,000	85,000	-96.40%	83,219	
T0016	Puzey Road		0	0	0	0	0.00%	-	
T0019	Wonnerup South Road - Reconstruct and Widening (narrow seal)	189,878	448,000	0	448,000	0	-57.62%	258,122	
T0020	Capel Tutunup Road	25,816	883,757	883,757	1,515,000	1,515,000	-97.08%	1,489,184	
T0086	Yoongarillup Road - Reconstruct & Widen (Western Section)	319,545	248,444	248,444	425,917	425,917	28.62%	106,372	
V0002	Eastern Link - Busselton Traffic Study	412,622	541,750	541,750	541,750	541,750	-23.84%	129,128	
V0006	Eastern Link - Causeway Road Service Relocations	171,562	200,000	200,000	200,000	200,000	-14.22%	28,438	
W0015	Gale Road - Reconstruction (50% Council)	35,995	17,500	17,500	30,000	30,000	105.69%	(5,995)	
W0019	Marine Terrace		0	0	0	0	0.00%	-	
W0032	Chamber Road	17,528	14,028	14,028	24,000	24,000	24.95%	6,472	
W0044	Brash Road Yallingup	44,912	32,088	32,088	55,000	55,000	39.96%	10,088	
W0067	Ford Road Reconstruct and Asphalt Overlay	246	50,000	50,000	75,600	75,600	-99.51%	75,354	
W0108	Yelverton Road	143	67,697	67,697	116,000	116,000	-99.79%	115,857	
W0121	Geographe Bay Road Quindalup	826,887	425,845	425,845	990,000	730,000	94.18%	163,113	
W0127	Lyle Road		0	0	0	0	0.00%	-	
W0176	Signage (Alternate CBD Entry)	18,883	16,000	16,000	16,000	16,000	18.02%	(2,883)	
W0201	McDonald Rd Gravel Resheet Slk 1.40 - 2.49	55,350	33,838	33,838	58,000	58,000	63.57%	2,650	
W0231	Carey Street - Asphalt Overlay & Kerb	187,031	110,355	110,355	189,179	189,179	69.48%	2,148	
W0232	Stanley Street - Asphalt Overlay, Kerbing & Parking	0	85,785	85,785	147,000	147,000	-100.00%	147,000	
W0240	Metricup Yelverton Road - Gravel Resheet	58,908	29,141	29,141	50,000	50,000	102.15%	(8,908)	
W0243	Alfred Road - Gravel Resheet	45,721	29,141	29,141	50,000	50,000	56.90%	4,279	
W0244	Koorabin Drive - Reconstruction & Intersection	2,565	84,000	84,000	144,000	144,000	-96.95%	141,435	
W0246	Barnard Park East Foreshore Stage 2 Capital Works	0	203,000	203,000	203,000	203,000	-100.00%	203,000	
W0247	Harvest Road Asphalt Overlay Kerb & Footpath	85,414	186,669	186,669	320,000	320,000	-54.24%	234,586	
W0248	Boyle Street Asphalt Overlay	100,516	70,000	70,000	120,000	120,000	43.59%	19,484	
W0249	Chloe Court Asphalt Overlay	95,260	70,000	70,000	120,000	120,000	36.09%	24,740	
W0253	Egret Close Asphalt Overlay	43,141	37,919	37,919	65,000	65,000	13.77%	21,859	
W0254	Bird Crescent Asphalt Overlay	98	8,162	8,162	14,000	14,000	-98.80%	13,902	
W0255	Donnelly Court Reseal	441	17,479	17,479	30,000	30,000	-97.48%	29,559	
W0258	Jingarie Place Reconstruction	502	40,831	40,831	70,000	70,000	-98.77%	69,498	
W0259	Clinker Drive Roundabout Reconstruction	90	8,785	8,785	15,000	15,000	-98.97%	14,910	
W0260	Sanson Road Resheet	4,067	7,028	7,028	12,000	12,000	-42.13%	7,933	
W0261	Treemartin Road Resheet	30,982	16,338	16,338	28,000	28,000	89.63%	(2,982)	
W0262	Yallingup Siding Road Resheet	45,449	30,912	30,912	53,000	53,000	47.03%	7,551	
W0263	Marybrook Road Resheet	17,798	14,028	14,028	24,000	24,000	26.88%	6,202	
W0264	Caves Road - Median Crossing	0	14,294	14,294	24,500	24,500	-100.00%	24,500	
W0265	Seascape Rise - Road Safety Upgrade	6,023	137,081	137,081	235,000	235,000	-95.61%	228,978	
W0266	Layman Road Pull Over Bay	0	17,500	17,500	30,000	30,000	-100.00%	30,000	
W0267	Road Safety Signage Infrastructure	20,030	117,985	0	117,985	0	-83.02%	97,955	
		6,232,304	9,431,727	8,821,195	15,170,848	13,149,816	-33.92%	8,938,544	3,000,000
	Bridges								
A0014	Bussell Highway - 0241	0	434,000	434,000	744,000	744,000	-100.00%	744,000	
A0022	Yallingup Beach Road Bridge - 3347	0	408,331	408,331	700,000	700,000	-100.00%	700,000	
A0023	Kaloorup Road Bridge - 3381	0	0	80,500	936,000	138,000	0.00%	936,000	
A0024	Boallia Road Bridge - 4854	0	0	80,500	1,009,000	138,000	0.00%	1,009,000	
A0025	Tuart Drive Bridge 0238	0	0	0	3,010,989	567,000	0.00%	3,010,989	
		0	842,331	1,003,331	6,399,989	2,287,000	-100.00%	6,399,989	6,399,989
	Car Parks								
C0043	Administration Building Carpark	0	50,000	50,000	100,000	100,000	-100.00%	100,000	
C0044	Meelup Coastal Nodes - Carpark upgrade	21,648	12,012	12,012	20,595	20,595	80.22%	(1,053)	
C0050	Forth Street Groyne Carpark - Formalise and Seal	2,080	31,850	31,850	54,600	54,600	-93.47%	52,520	
C0051	Vasse Oval Gravel Car Parking - Dawson (Eastern Side)	2,205	116,669	116,669	200,000	200,000	-98.11%	197,795	
C0052	Vasse Kaloorup Oval Carpark Development	51,625	31,661	31,661	54,270	54,270	63.06%	2,645	
C0053	Car Parking - Rear of Hotel Site 1	459,467	304,780	304,780	522,480	522,480	50.75%	63,013	
C0054	Barnard East Car Parking	0	45,927	45,927	78,730	78,730	-100.00%	78,730	
C0055	Barnard Park East Foreshore Car Parking	13,237	80,000	80,000	310,000	310,000	-83.45%	296,763	
C0057	Baudin Memorial Carpark	0	49,021	49,021	84,000	84,000	-100.00%	84,000	
C0058	Eagle Bay Carpark	118,463	49,021	49,021	84,000	84,000	141.66%	(34,463)	
C0059	Dunsborough Yacht Club Carpark	82,287	160,000	160,000	160,000	160,000	-48.57%	77,713	
C0060	King Street Carpark Reconstruction	192,686	186,860	140,000	186,860	140,000	3.12%	(5,826)	
		943,699	1,117,801	1,070,941	1,855,535	1,808,675	-15.58%	911,836	100,000
	Footpath and Cycleways								
F0002	Bussell Highway - Novacare link to Broadwater Shops	16,153	15,000	15,000	15,000	15,000	7.69%	(1,153)	
F0066	Bussell Highway Footpath Sections	960	110,000	110,000	143,000	143,000	-99.13%	142,040	
F0067	Beach Road Dunsborough Footpath	3,817	120,169	120,169	206,000	206,000	-96.82%	202,183	
F0084	Thompson Way - New Path	1,079	4,578	4,578	7,848	7,848	-76.43%	6,769	
F0089	Barnard East Footpaths	2,178	53,221	53,221	91,240	91,240	-95.91%	89,063	
F0090	DAIP - Disability Access	0	14,385	14,385	24,657	24,657	-100.00%	24,657	
F0092	Acorn Place	4,098	23,338	23,338	40,000	40,000	-82.44%	35,902	
F0093	Webb Street	50,704	26,565	26,565	45,500	45,500	90.87%	(5,204)	
F0094	Georgette Street	0	18,382	18,382	31,500	31,500	-100.00%	31,500	
F0095	Fern Road	7,446	26,257	26,257	45,000	45,000	-71.64%	37,554	
F0096	Stanley Place	218	5,838	5,838	10,000	10,000	-96.27%	9,782	
F0098	Dunsborough Centennial Park Project	0	58,331	58,331	100,000	100,000	-100.00%	100,000	
F0100	Micro Brewery - Footpath and Landscaping	114,277	0	0	170,000	170,000	0.00%	55,723	
F0101	Yalyalup Pump Track & Temporary Toilet	0	0	0	150,000	150,000	0.00%	150,000	
F1005	End of Trip Facilities for Cyclists	284	20,000	20,000	20,000	20,000	-98.58%	19,716	
F1022	Buayanyup Drain Shared Path	2,250	373,331	373,331	640,000	640,000	-99.40%	637,750	
		203,463	869,395	869,395	1,739,745	1,739,745	-76.60%	1,536,282	1,000,000
	Parks, Gardens and Reserves								
C1012	Townscape Street Furniture Replacement - Busselton	1,835	5,831	5,831	10,000	10,000	-68.53%	8,165	
C1026	Townscape Works Dunsborough	2,295	87,500	87,500	150,000	150,000	-97.38%	147,705	
C1511	RBFS Various Grant Applications	26,270	25,000	25,000	50,000	50,000	5.08%	23,730	
C1604	Pioneer Cemetery Infrastructure Upgrades	0	41,125	41,125	41,125	41,125	-100.00%	41,125	
C1605	Busselton Cemetery Infrastructure Upgrades	6,486	43,331	43,331	80,000	80,000	-85.03%	73,514	
C1609	Pioneer Cemetery - Implement Conservation Plan	2,919	11,669	11,669	20,000	20,000	-74.98%	17,081	
C1753	Eagle Bay Viewing Platform	0	27,500	27,500	95,458	95,458	-100.00%	95,458	
C1760	King Street Reserve - Park Upgrade (Coastal Node)	53,980	27,755	27,755	47,582	47,582	94.49%	(6,398)	
C2006	Depot Washdown Facility Upgrades	0	48,125	48,125	82,500	82,500	-100.00%	82,500	
C2504	Groyne Construction	44,270	30,044	30,044	51,500	51,500	47.35%	7,230	
C2512	Sand Re-Nourishment	53,422	72,625	72,625	124,500	124,500	-26.44%	71,078	
C2520	Coastal Protection Works	21,607	26,250	26,250	45,000	45,000	-17.69%	23,393	
C2526	Baudin/ Wonnerup Groynes	28,558	0	0	25,000	25,000	0.00%	(3,558)	

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Capital Acquisition Report
Property, Plant & Equipment, Infrastructure
For the Period Ended 31 January 2021

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		$	$	$	$	$	%		
C2527	Storm Damage Renewal of Infrastructure	0	21,637	21,637	37,090	37,090	-100.00%	37,090	
C2528	Craig Street Groyne and Sea Wall	28,715	600,000	600,000	660,000	660,000	-95.21%	631,285	
C3006	Playgrounds General - Replacement of playground equipment	4,535	14,581	14,581	25,000	25,000	-68.90%	20,465	
C3007	Park Furniture Replacement - Replace aged & unsafe Equip	0	14,588	14,588	25,000	25,000	-100.00%	25,000	
C3048	BBQ Placement and Replacement	11,474	15,000	15,000	15,000	15,000	-23.51%	3,526	
C3094	Busselton Foreshore - Stage 3	2,681	53,171	53,171	55,436	55,436	-94.96%	52,755	
C3103	Youth Skate Park	4,768	8,750	8,750	15,000	15,000	-45.51%	10,232	
C3112	Busselton Foreshore - Exercise Equipment	215,301	217,650	217,650	217,650	217,650	-1.08%	2,349	
C3113	Busselton Tennis Club - Infrastructure	33,347	27,846	27,846	47,739	47,739	19.76%	14,392	
C3116	Dawson Park (Mcintyre St Pos)	357	187,467	110,000	187,467	110,000	-99.81%	187,110	
C3122	Rails to Trails - Continuation of Implementation Plan	27,766	58,331	58,331	100,000	100,000	-52.40%	72,234	
C3136	Vasse Oval Kaloorup - Grassing of Existing Oval	3,470	17,500	17,500	30,000	30,000	-80.17%	26,530	
C3145	Churchill Park	98,630	128,331	128,331	220,000	220,000	-23.14%	121,370	
C3166	Vasse River Foreshore - Bridge to Bridge	10,343	16,331	16,331	28,000	28,000	-36.66%	17,657	
C3186	Lou Weston Oval - Courts	507,323	296,128	296,128	507,650	507,650	71.32%	327	
C3187	Port Geographe Reticulation Upgrades	55	47,297	47,297	47,297	47,297	-99.88%	47,242	
C3189	Possum Park Barnard East Upgrade	839	30,000	30,000	30,000	30,000	-97.20%	29,161	
C3194	Meelup Regional Park - Capital Projects	47,125	49,882	49,882	85,509	85,509	-5.53%	38,384	
C3198	Vasse SAR Area General Improvements to the Area	34,555	29,169	29,169	50,000	50,000	18.46%	15,445	
C3200	Provence SAR Area General Improvements to the Area	96,225	104,169	104,169	125,000	125,000	-7.63%	28,775	
C3202	Port Geographe Street Light Replacement	6,490	48,419	48,419	82,994	82,994	-86.60%	76,504	
C3203	Port Geographe General Improvements/ Foreshore	2,355	20,419	20,419	35,000	35,000	-88.47%	32,645	
C3206	Landscaping - Old Busselton Tennis Club Site	374,603	215,551	215,551	369,520	369,520	73.79%	(5,083)	
C3207	Barnard East Underground Power	6,996	96,425	96,425	165,297	165,297	-92.74%	158,301	
C3208	Barnard East Landscaping	161,342	140,000	140,000	240,000	240,000	15.24%	78,658	
C3210	McBride Park - POS Upgrade	4,444	32,538	32,538	32,538	32,538	-86.34%	28,094	
C3211	Tulloh St (Geographe Bay Road) - POS Upgrade	259	90,332	90,332	90,332	90,332	-99.71%	90,073	
C3212	Siesta Park -Beach Acesss - POS Upgrade	275	13,379	13,379	13,379	13,379	-97.95%	13,104	
C3213	Cabarita Road - POS Upgrade	0	28,141	100,000	28,141	100,000	-100.00%	28,141	
C3214	Kingsford Road - POS Upgrade	406	154,375	154,375	154,375	154,375	-99.74%	153,969	
C3215	Monash Way - POS Upgrade	259	167,174	167,174	167,174	167,174	-99.85%	166,915	
C3216	Wagon Road - POS Upgrade	259	167,174	167,174	167,174	167,174	-99.85%	166,915	
C3217	Limestone Quarry - POS Upgrade	259	167,174	167,174	167,174	167,174	-99.85%	166,915	
C3218	Dolphin Road - POS Upgrade	357	91,000	91,000	91,000	91,000	-99.61%	90,643	
C3219	Kingfish/ Costello - POS Upgrade	357	91,000	91,000	91,000	91,000	-99.61%	90,643	
C3220	Quindalup Old Tennis Courts Site - POS Upgrade	259	53,283	53,283	53,283	53,283	-99.51%	53,024	
C3222	King St Reserve Park - POS Upgrade	147,167	85,953	85,953	147,348	147,348	71.22%	181	
C3223	Dunsborough Non-Potable Water Network	3,080	0	0	2,000,000	2,000,000	0.00%	1,996,920	
C3224	Dunsborough Nature Based Playground	0	0	0	40,000	40,000	0.00%	40,000	
C3225	Dunsborough Lakes Sporting Precinct (Stage 1)	9,682	657,999	657,999	2,288,000	2,288,000	-98.53%	2,278,319	
C3226	Mitchell Park Upgrade	20,638	315,000	315,000	820,000	820,000	-93.45%	799,362	
C3227	Barnard Park East Foreshore Landscaping	86,679	220,000	220,000	280,000	280,000	-60.60%	193,321	
C3228	General Works - Replacement of Capital Items	0	30,000	30,000	30,000	30,000	-100.00%	30,000	
C3232	Irrigation Renewal	0	23,331	23,331	40,000	40,000	-100.00%	40,000	
C3235	Eastern Link Landscaping	76,939	116,669	116,669	200,000	200,000	-34.05%	123,061	
C3236	Dunsborough Foreshore Lighting	735	29,169	29,169	50,000	50,000	-97.48%	49,265	
C3237	King Street Landscaping Stage 2	48,997	52,331	37,331	79,000	64,000	-6.37%	30,003	
C3238	Vasse River - General Upgrade	0	100,000	100,000	100,000	100,000	-100.00%	100,000	
C3451	Aged Housing Infrastructure (Upgrade)	3,773	7,140	7,140	12,250	12,250	-47.16%	8,478	
C3479	Vidler Road Waste Site Capital Improvements	6,836	0	0	50,000	50,000	0.00%	43,164	
C3481	Transfer Station Development	18,206	87,500	87,500	150,000	150,000	-79.19%	131,794	
C3485	Site Rehabilitation - Busselton	191,474	583,331	583,331	1,000,000	1,000,000	-67.18%	808,526	
C3489	Liquid Waste Pond Renewal Works	0	29,169	29,169	50,000	50,000	-100.00%	50,000	
C3497	Busselton Jetty - Capital Expenditure	309,554	200,000	200,000	870,000	870,000	54.78%	560,446	
		2,851,827	6,498,559	6,477,951	13,486,482	13,465,874	-56.12%	10,634,655	5,000,000
	Drainage								
D0009	Busselton LIA - Geocatch Drain Partnership WSUD Improvements	0	17,500	17,500	30,000	30,000	-100.00%	30,000	
D0020	Glenmeer Ramble Drainage Upgrade	450	29,575	29,575	50,700	50,700	-98.48%	50,250	
D0021	Chugg Road Drainage Upgrade	0	15,044	15,044	15,044	15,044	-100.00%	15,044	
		450	62,119	62,119	95,744	95,744	-99.28%	95,294	
	Airport Industrial Parks								
C6025	Installation of Bird Netting	0	45,325	45,325	77,703	77,703	-100.00%	77,703	
C6026	Airport Car Park Reseal	75,127	44,751	44,751	76,700	76,700	67.88%	1,573	
C6087	Airport Construction Stage 2, Landside Civils & Services Inf	0	58,331	58,331	100,000	100,000	-100.00%	100,000	
C6091	Airport Construction Stage 2, Noise Management Plan	0	433,230	433,230	866,500	866,500	-100.00%	866,500	
C6092	Airport Construction Stage 2, Airfield	19,422	11,620	11,620	19,900	19,900	67.14%	478	
C6099	Airport Development - Project Expenses	52,424	67,578	149,247	115,850	255,850	-22.42%	63,426	
		146,973	660,835	742,504	1,256,653	1,396,653	-77.76%	1,109,680	500,000
	Sub-Total Infrastructure	10,378,717	19,482,767	19,047,436	40,004,996	33,943,507	-46.73%	29,626,279	
	Grand Total - Capital Acquisitions	14,347,381	25,496,248	31,575,875	60,430,483	54,368,994			26,699,989

Categories by Nature &Type	Forecast Surplus / (Deficit) Variance at Year End
	$
Revenue from Ordinary Activities	
Rates	56,832
Operating Grants, Subsidies and Contributions	652,934
Fees & Charges	49,574
Other Revenue	(43,625)
Interest Earnings	(14,935)
	700,779
Expenses from Ordinary Activities	
Employee Costs	815,051
Materials & Contracts	1,368,994
Utilities (Gas, Electricity, Water etc)	50,190
Other Expenditure	2,125,549
	4,359,784
Operating Surplus / (Loss)	**5,060,564**
Capital Revenue & Expenditure	
Non-Operating Grants, Subsidies and Contributions	(8,000)
Capital Expenditure	26,699,989
Proceeds from Sale of Assets	(2,000)
Proceeds from New Loans	(7,500,000)
Combined net Impact from reserves & restricted	(22,340,296)
Net Current Position - Surplus / (Deficit)	**1,910,256**

13. PLANNING AND DEVELOPMENT SERVICES REPORT

Nil

14. ENGINEERING AND WORK SERVICES REPORT

14.1 RFT 01-21 MITCHELL PARK CIVIL & LANDSCAPING WORKS

STRATEGIC GOAL	2. PLACE AND SPACES Vibrant, attractive, affordable
STRATEGIC OBJECTIVE	2.2 Attractive parks and open spaces that create opportunities for people to come together, socialise and enjoy a range of activities.
SUBJECT INDEX	Tenders
BUSINESS UNIT	Major Projects and Facilities
REPORTING OFFICER	Manager Major Projects and Facilities - Eden Shepherd
AUTHORISING OFFICER	Director, Engineering and Works Services - Oliver Darby
NATURE OF DECISION	Executive: Substantial direction setting, including adopting budgets, strategies, plans and policies (excluding local planning policies); funding, donations and sponsorships; reviewing committee recommendations
VOTING REQUIREMENT	Simple Majority
ATTACHMENTS	Attachment A Mitchell Park Landscape Stage 1A Layout Plan Attachment B Published Under Separate Cover Confidential Peer Review RFT 01-21 Mitchell Park Civil & Landscaping Works Attachment C Published Under Separate Cover Confidential Tender Evaluation Report - RFT 01-21 Mitchell Park Civil & Landscaping Works

OFFICER RECOMMENDATION

That the Council:

1. **Pursuant to RFT 01/21 Mitchell Park Civil & Landscaping Works, accept the tender from Pindan Projects WA Pty Ltd for the Stage 1A works (tendered price $685,265.04 exclusive of GST) as the most advantageous tender (Successful Tenderer), subject to minor variations to be negotiated in accordance with Regulation 20 of the Local Government (Functions and General) Regulations 1996 (FG Regs).**

2. **Delegate power and authority to the Chief Executive Officer to:**

    a. **negotiate and agree with the Successful Tenderer minor variations in accordance with Regulation 20 of the FG Regs, subject to such variations and final terms not exceeding the overall project budget; and**

    b. **enter into a contract with the Successful Tenderer for supply of the relevant goods and services.**

3. **Endorse the requested budget amendment outlined in Table 1 below resulting in no change to the budgeted cash position.**

Table 1:

Cost Code	Description	Current Amended Budget ($)	Change ($)	Resulting Proposed Amended Budget ($)
Expenditure				
130-C3226-3280-0000	Mitchell Park Upgrade	820,000	52,704	872,704
Reserve				
132-9103	Transfer from CBD Enhancement Reserve	(90,000)	0	(90,000)
132-9103	Transfer from CBD Enhancement Reserve	(350,000)	0	(350,000)
225-9103	Transfer from Parks, Gardens & Reserves Reserve	(250,000)	(52,704)	(302,704)
130-C3226-1299-9450	CWKS No 2596	(125,000)	0	(125,000)
130-C3226-1299-9450	CWKS No 1360	(5,000)	0	(5,000)
Net Total		**$0**	**$0**	**$0**

E**XECUTIVE SUMMARY**

The City of Busselton invited tenders under Request for Tender 01-21 Mitchell Park Civil and Landscaping Works for the upgrade, renewal and inclusion of new civil and landscape components to Mitchell Park in accordance with the approved plan which can be viewed at Attachment A. The RFT called for respondents to price two Stages 1A and 1B. The report will reference only the award of Stage 1A, as the award of Stage 1B is subject to further consultation and agreement with the adjacent development.

This report summarises the submissions received, and recommends that Council:

- endorse the outcome of the evaluation panel's assessment;
- delegate power and authority to the CEO to negotiate and agree final terms and conditions with the Successful Tenderer, Pindan Projects WA Pty Ltd; and
- enter into a contract(s) for Stage 1A, for the upgrade, renewal and inclusion of new civil and landscape components to Mitchell Park in accordance with the approved plan.

BACKGROUND

The upgrade of Mitchell Park has been considered as part of the ongoing revitalisation and asset renewal for the town centre for a number of years. The genesis to commence works in recent years has been to coincide with the ongoing new development associated with the Busselton Central shopping centre.

In late 2019, the City undertook consultation with businesses and the community for the upgrade of Mitchell Park in the Busselton CBD. The City has utilised this feedback to develop a design that creates connection with surrounding shops and cafés, improves pedestrian access to the park and emphasises the importance of green open space.

To date, as part of the project, officers have removed a number of dead trees that were at the risk of causing injury from falling limbs, formative pruning has taken place on the existing peppermint trees (with appropriate fauna requirements) and garden bed planting has been removed, which has improved sight lines through the park. There is no intention to remove further trees for landscaping purposes. However a number of trees are reaching their effective lifespan and a tree infill/replanting program for this area will be implemented as part of the ongoing management of the park.

The RFT called for respondents to price two Stages 1A and 1B. The report will reference only the award of Stage 1A as the award of Stage 1B is subject to further consultation and agreement with the adjacent development.

A brief scope for Stage 1 A is as follows, noting that a plan can be viewed at Attachment A:

- Demolition of existing park infrastructure
- New CBD unit paving, which will tie into the Queen Street & Prince Street paving upgrade
- Exposed aggregate concrete retaining walls, with battens at various locations for seating
- New custom bench seats on exposed aggregate concrete, with under bench lighting
- One new timber deck with exposed aggregate concrete steps
- Installation of vista lights poles, with floodlight attachments around the turf area
- Up-lights under the new trees
- Power points on the vista light poles for market stall opportunities and events
- Electrical supply for the provision of future outdoor screen and events
- Communication conduits for the provision of future CCTV
- Rubbish and Recycle bins
- Drinking fountain and bottle refill
- Bike rack and bike repair station
- Granite boulders
- Installation of irrigation
- Landscaping, including garden beds, mulched areas and large central turf area

OFFICER COMMENT

The tender was issued as a public tender on Saturday 16 January 2021 and closed at 2:00pm on Tuesday 16 February 2021. The invitation to tender was advertised in 'The West Australian' and the 'Busselton Dunsborough Times'.

The City received five compliant tender submissions from the following companies:

- BOS Civil Pty Ltd
- Busselton Civil Pty Ltd
- Environmental Industries Pty Ltd
- LD Total Pty Ltd
- Pindan Projects WA Pty Ltd

Assessment Process

In accordance with the City's procurement practices and procedures, tender assessments were carried out by a tender evaluation panel comprising City officers with relevant skills and experience.

The tender assessment process included:

- Tenders received were assessed against relevant compliance criteria. The compliance criteria were not point scored. Each submission was assessed on a *Yes/No* basis as to whether each criterion was satisfactorily met. All tenders were deemed compliant.

- The assessment of tenders against the following qualitative criteria; weighted according to the table below:

Criteria	**Weighting**
• Relevant Experience	25%
• Local Benefit	5%
• Demonstrated Understanding	20%

The qualitative criteria were scored depending on the extent of which each tenderer was able to appropriately satisfy each criteria. The tendered prices were then assessed together with the weighted qualitative criteria and the tenders scored and ranked to determine the most advantageous outcome to the City; based on principles of representing best value for money. That is, although price is a consideration, the tender containing the lowest price will not necessarily be accepted by the City and nor will the tender be ranked the highest on the qualitative criteria.

Summary of Assessment Outcomes

The outcome of the evaluation panel's assessment was as that Pindan Projects WA Pty Ltd was determined to be the highest ranked tenderer.

Pindan Projects displayed appropriate previous experience in building oriented construction with good experience in hard landscape projects. They have also included details of their nominated landscape subcontractor, LD Total, who have significant experience in delivering high quality landscape products. A very well detailed construction program was provided in the submission, detailed works sequences were provided and project constraints, indicating a high level of understanding and risk mitigation associated with the project.

Peer Review

The Chief Executive Officer requested an independent review of the tender process for RFT 01-21 Mitchell Park Civil and Landscaping Works. The review has been completed and is attached as a confidential item to this report.

Evaluation Panel Recommendation

Based on the Evaluation Panel's assessment and overall ranking of the tenders and Pindan Projects WA Pty Ltd, it is recommended that the following tender would be the most advantageous to the City to accept Pindan Projects WA Pty Ltd (**Preferred Tenderer**) for the following reasons:

- The Preferred Tenderer demonstrated a good range of relevant experience and ability to deliver the scope of works.
- The nominated landscape subcontractor has significant experience in delivering high quality landscape products.
- The Preferred Tenderer demonstrated a very good understanding of the project requirements and ability to complete the works within the desired timeframe.

Statutory Environment

The contract value is greater than $500,000, therefore, in accordance with section 5.43(b) of the *Local Government Act 1995* (the Act), read with Delegation 3J, the tender is required to go before the Council.

In terms of section 3.57 of the Act, a local government is required to invite tenders before it enters into a contract of a prescribed kind under which another person is to supply goods and service. Part 4 of the *Local Government (Functions and General) Regulations 1996*:

- requires that tenders be publicly invited for such contracts where the estimated cost of providing the required goods and/or service exceeds $150,000; and
- under Regulations 11, 14, 18, 20 and 21A provides the statutory framework for inviting and assessing tenders and awarding contracts pursuant to this process.

With regard to the RFT, City officers have complied with abovementioned legislative requirements.

Relevant Plans and Policies

The City's purchasing policies, its occupational health and safety and asset management were all relevant to the RFT, and have been adhered to in the process of requesting and evaluating tenders.

Financial Implications

The Mitchell Park Upgrade will be funded from its existing 2020/21 budget allocation of $820,000. The current budget allocation after expenditure to date is $642,560. Year to date expenditure totals $177,439 and includes design consultancy fees, clearing permit cost, tree maintenance costs, granite boulders and City-supplied items including light poles, bollards, luminaires, pavers and drinking fountain.

Planned Amendment Item

Table 1:

Cost Code	Description	Current Amended Budget ($)	Change ($)	Resulting Proposed Amended Budget ($)
Expenditure				
130-C3226-3280-0000	Mitchell Park Upgrade	820,000	52,704	872,704
Reserve				
132-9103	Transfer from CBD Enhancement Reserve	(90,000)	0	(90,000)
132-9103	Transfer from CBD Enhancement Reserve	(350,000)	0	(350,000)
225-9103	Transfer from Parks, Gardens & Reserves Reserve	(250,000)	(52,704)	(302,704)
130-C3226-1299-9450	CWKS No 2596	(125,000)	0	(125,000)
130-C3226-1299-9450	CWKS No 1360	(5,000)	0	(5,000)
Net Total		**$0**	**$0**	**$0**

The estimated total value of the Requirements over the full contract term is outlined below:

Item	Amount
Pindan Projects WA Pty Ltd contract value	$685,265.04
City Project contingency (not part of contract award)	$10,000.00
Estimated total value of the Requirements over the full contract term	**$695,265.04**
Current available budget	$642,560.58
Budget amendment recommended	**$52,704.46**

A drawdown of additional funds from the Parks, Gardens & Reserves Reserve of $52,704 is sought by Council. A budget amendment as per Table 1 (above) is recommended for this purpose.

The Parks, Gardens & Reserves Reserve has a current available balance totalling $144,563. With the proposed amendment, the balance of the Parks, Gardens & Reserves Reserve will reduce to $91,858.

Stakeholder Consultation

As stated earlier in this report, the City undertook consultation with businesses and the community for the upgrade of Mitchell Park in the Busselton CBD. The City has used feedback from both business and community to develop a design that creates a connection with surrounding shops and cafés, emphasises the importance of open green space, and improves pedestrian access to the public open space.

Significant internal stakeholder engagement has also been undertaken to develop the final detailed design.

Risk Assessment

An assessment of the potential implications of implementing the officer's recommendation has been undertaken using the City's risk management framework, with the intention being to identify risks which, following implementation of controls, are identified as medium or greater. There are no such risks identified, with the Preferred Tenderer assessed as being capable of delivering the services to a suitable service level.

Options

As an alternative to the proposed recommendation, the Council could:

1. Award the tender to an alternative tenderer. In the view of the officers, this could result in the tender being awarded to a tenderer that is not most advantageous to the City.
2. To not award the tender. This would mean re-advertising the tender, resulting in significant delays to both the contract award and the renewal and upgrade of Mitchell Park.

For the reasons provided in this report, the abovementioned options are not recommended.

CONCLUSION

It is recommended that Council accept the tender RFT 01-21 Mitchell Park Civil & Landscaping Works from Pindan Projects WA Pty Ltd as the most advantageous to the City, subject to minor variations to be negotiated by the CEO, not exceeding the overall project budget. A budget amendment as per Table 1 (above) is recommended for this purpose.

TIMELINE FOR IMPLEMENTATION OF OFFICER RECOMMENDATION

The selection of the Successful Tenderer can be made immediately after the Council has endorsed the officer recommendation, subject to successful negotiation in accordance with the officer recommendation.

Should Council adopt the officer recommendation, it is anticipated that the contract for construction will commence in April 2021 and be completed in July 2021.


EXTENT OF STAGE 1 WORKS
STAGE 2
FIRESTATION
ALFRESCO
NEW BUSSELTON CENTRAL SHOPPING CENTRE
Proposed Playspace Area
QUEEN STREET
New reticulated turf area
New screen by others
Steps
STAGE 2
OLD LIBRARY
Existing transformer
PRINCE STREET
LEGEND
NEW SHADE SHELTER - SUPPLY AND INSTALL BY OTHERS
NEW CBD UNIT PAVING AS SPECIFIED. REFER CIVIL DETAIL DRAWING NO. PARK 15 - 06
NEW EXPOSED AGGREGATE CONCRETE PAVING - HOLCIM LEEUWIN MIX AS SPECIFIED - REFER CIVIL DETAIL DRAWING NO. PARK 15 - 05
NEW EXPOSED AGGREGATE CONCRETE PAVING - HOLCIM MOONDANCE MIX AS SPECIFIED - REFER CIVIL DETAIL DRAWING NO. PARK 15 - 05
NEW RAISED TIMBER DECKING AS SPECIFIED. REFER ATTACHMENT 4.4, CITY SPECIFICATION ALSO REFER CIVIL DETAIL DRAWING NO. PARK 15 - 06
NEW BENCH SEAT ON RAISED TIMBER DECKING AS SPECIFIED FOR BENCH SEAT - REFER ATTACHMENT 4.5 CITY SPECIFICATION
NEW INSITU EXPOSED AGGREGATE CONCRETE STEPS AS SPECIFIED. REFER CIVIL DETAIL DRAWING NO. PARK 15 - 06
NEW 350mm WIDE x 525mm MINIMUM HEIGHT EXPOSED AGGREGATE CONCRETE WALL - HOLCIM BINNINGUP MIX AS SPECIFIED. REFER CIVIL DETAIL DRAWINGS NO. PARK 15 - 05 AND 06.
NEW 350mm WIDE x 525mm MINIMUM HEIGHT EXPOSED AGGREGATE CONCRETE WALL (- HOLCIM BINNINGUP MIX) WITH BATTENS; LENGTH OF BATTEN SEATING AS SHOWN ON DRAWING REFER DETAIL DRAWING NO. PARK 15-11 FOR BATTEN DETAIL.
NEW BENCH SEAT ON EXPOSED AGGREGATE CONCRETE PAVING AS SPECIFIED. FOR BENCH SEAT - REFER ATTACHMENT 4.5, CITY SPECIFICATION ALSO REFER CIVIL DETAIL DRAWING NO. PARK 15 - 06
GROUPS OF SELECTED GRANITE BOULDERS - 930mm to 1230mm diameter AS SPECIFIED. REFER "LANDSCAPE SPECIFICATION" AND DETAIL DRAWING NO. PARK 15-11
NEW SIX BAY FORESHORE SPIRAL BIKE RACK ON AN EXPOSED AGGREGATE CONCRETE PAD - HOLCIM LEEUWIN MIX AS SPECIFIED REFER "LANDSCAPE SPECIFICATION"
STAINLESS STEEL SLOTTED BOLLARDS AS SPECIFIED. REFER "LANDSCAPE SPECIFICATION"
GROUP OF TWO SELECTED GRANITE BOULDERS WITH A POROUS PEBBLE PAVING SURROUND AS SPECIFIED. REFER "LANDSCAPE SPECIFICATION" AND DETAIL DRAWING NO. PARK 15-11
EXISTING SWITCHBOARD CABINET
NEW MULCH AREA AS SPECIFIED. REFER DETAIL DRAWING NO. PARK 15 - 10
NEW RGB TREE UPLIGHTS (TWO PER TREE) AS SPECIFIED.
NEW LEDA BBRS01 BIKE REPAIR STATION ON AN EXPOSED AGGREGATE CONCRETE PAD - HOLCIM BINNINGUP MIX AS SPECIFIED REFER "LANDSCAPE SPECIFICATION" AND CIVIL DETAIL DRAWING NO. PARK 15 - 05. INSTALL TO MANUFACTURER'S SPECIFICATIONS.
NEW ANTI-VANDAL WATER TAPS IN GARDEN BEDS. : INSTALL IN-GROUND IN RETICULATION BOX. REFER ATTACHMENT 4.3
2 x 240L BIN ENCLOSURE ARRANGEMENT - 1 RUBBISH AND 1 RECYCLE ON A 1m x 1.6m EXPOSED AGGREGATE CONCRETE PAD - HOLCIM BINNINGUP MIX AS SPECIFIED. REFER "LANDSCAPE SPECIFICATION" AND CIVIL DETAIL DRAWING NO. PARK 15 - 05. INSTALL TO MANUFACTURER'S SPECIFICATIONS.
NEW AQUAFIL DRINKING FOUNTAIN AND BOTTLE REFILL STATION INSTALLED TO MANUFACTURER'S SPECIFICATION. REFER "LANDSCAPE SPECIFICATION"
NEW 6 METRE HEIGHT VISTA POLE LIGHT WITH FLOODLIGHT. REFER ATTACHMENT 4.6, CITY SPECIFICATION
NEW 6 METRE HEIGHT VISTA POLE LIGHT. REFER ATTACHMENT 4.6, CITY SPECIFICATION
EXISTING TREES TO BE RETAINED AND PROTECTED
NEW DECIDUOUS TREES IN TURF AREA - 100 LITRE Gleditsia triacanthos 'Sunburst'
NOTE: FOR ALL NEW TREES - Supply and Install * 1.2m diameter StrataGreen Straightsurve tree rings and, * RD1000 Stratagreen root director
NEW MULCHED PLANTING BEDS AS SPECIFIED. REFER PLANTING SCHEDULE FOR PLANT SPECIES ON DRAWING NO. PARK 15 - 09 ALSO REFER DETAIL DRAWING NOS. PARK 15-10 AND 11
NEW TURF AREA AS SPECIFIED. REFER DETAIL DRAWING NO. PARK 15-10
NOTE
*LANDSCAPE DRAWINGS TO BE READ IN CONJUNCTION WITH CIVIL DETAIL DRAWINGS NO. PARK 15 - 01 TO PARK 15 - 06
* LANDSCAPE DRAWINGS TO BE READ IN CONJUNCTION WITH "LANDSCAPE SPECIFICATION"
*ALL NEW PLANTING AREAS AND TURFED AREAS ARE TO BE ON RETICULATION. REFER ATTACHMENT 4.3 IRRIGATION DESIGN, CITY SPECIFICATION.
*FOR NEW TREE PLANTING IN TURF AREAS - REFER DETAIL DRAWING NO. PARK 15 -11
DIAL BEFORE YOU DIG www.1100.com.au
FOR TENDER
B 11.1.21 ISSUE FOR TENDER BT AT
A 1.12.20 ISSUE FOR COMMENT BT AT
REV. DATE AMENDMENT DRN CHKD APPD
NORTH POINT DRAWN APPROVED DESIGNED CHECKED
City of Busselton
MITCHELL PARK STAGE 1 UPGRADE
STAGE 1A LANDSCAPE LAYOUT PLAN
SHEET 7 OF 11
SCALE: 1:200 O/CODE C3226 PLAN PARK 15-07 REV. B
ORIGINAL SHEET SIZE A1

15. COMMUNITY AND COMMERCIAL SERVICES REPORT

15.1 COMMUNITY SPORT AND RECREATION FACILITIES FUND - SMALL GRANTS ROUND FEBRUARY 2021

STRATEGIC GOAL	1. COMMUNITY: Welcoming, friendly, healthy
STRATEGIC OBJECTIVE	1.3 A community with access to a range of cultural and art, social and recreational facilities and experiences.
SUBJECT INDEX	CSRFF February 2021 Small Round
BUSINESS UNIT	Community and Commercial
REPORTING OFFICER	Senior Sport and Recreation Project Officer - Brendan McNally
AUTHORISING OFFICER	Director, Community and Commercial Services - Naomi Searle
NATURE OF DECISION	Executive: Substantial direction setting, including adopting budgets, strategies, plans and policies (excluding local planning policies); funding, donations and sponsorships; reviewing committee recommendations
VOTING REQUIREMENT	Simple Majority
ATTACHMENTS	Attachment A Attachment A - Churchill Park Sportsfield Lighting Upgrade

OFFICER RECOMMENDATION

That the Council endorses:

1. **The priority rankings and ratings of the applications to the Department of Local Government, Sport and Cultural Industries' Community Sport and Recreation Facilities Fund as ranking 1 of 1, project rating A, City of Busselton, Churchill Park sportsfield lighting upgrade.**

2. **An application to the Department of Local Government, Sport and Cultural Industries' Community Sport and Recreation Facilities Fund, February 2021, for up to a $80,000 contribution towards the upgrade of sportsfield lights at Churchill Park.**

EXECUTIVE SUMMARY

Each year, local government authorities are required to rate and prioritise the Community Sport and Recreation Facilities Fund (CSRFF) submissions received within their municipality.

The CSRFF 2021/22 small grant round applications for February must be submitted by local government authorities to the Department of Local Government, Sport and Cultural Industries (DLGSC) by 31 March 2021. The purpose of this report is to meet the CSRFF criteria, by outlining the submissions received for projects within the City and request that Council rates and ranks the applications prior to forwarding to DLGSC for final consideration.

BACKGROUND

The CSRFF program is administered by DLGSC and provides financial assistance, one third of the total estimated project cost, to well-planned sport and recreation facility projects that will maintain or increase physical activity or result in a more rational use of facilities.

In 2021/22, the CSRFF small grant maximum total project value is up to $300,000 (excluding GST).

In order to assist with the evaluation of submissions to ensure projects are viable and appropriate, DLGSC has developed an assessment criteria. Accordingly, each submission is to be assessed against those criteria and local government authorities are required to rate and prioritise local submissions using the following guide:

RATE	DESCRIPTION
A	Well planned and needed by the municipality
B	Well planned and needed by the applicant
C	Needed by the municipality, more planning required
D	Needed by the applicant, more planning required
E	Idea has merit, more preliminary work needed
F	Not recommended

Applications for the current funding round must be assessed and submitted to the South West office of DLGSC no later than 31 March 2021.

During April to June 2021, the applications, along with others received throughout the State, will be evaluated and ranked by relevant State Sporting Associations and the CSRFF Assessment Panel. Successful applications are announced following this assessment with funding expected to be available around July 2021.

There is one (1) application for this round of funding:

1. The City of Busselton – Churchill Sports Park, sportsfield lighting upgrade.

OFFICER COMMENT

Owned in freehold by the City of Busselton, Churchill Park (as shown at Attachment A) plays an important role in providing outdoor sporting, community and social facilities for the region and district. The 8.5ha park is home to cricket, football (soccer), Scouts, Guides, the Agricultural Society, running, bowls, croquet and harness racing.

The existing sports lighting, on the main field, at Churchill Park is at the end of its useful life and does not meet sporting standards for winter sports such as football (soccer), as played by clubs including the Busselton City Soccer Club and Leeuwin Naturaliste Junior Soccer Association. The project will upgrade existing lighting towers and fittings to ensure a safe and fit-for-purpose training space can be provided for male, female and junior sporting participants within the Busselton sub-district.

The Sport and Recreation Facilities Strategy 2020-2030 (SRFS) identifies that undertaking upgrades to lighting enables an increase in carrying capacity of existing sport playing spaces and is a key priority for the City of Busselton district. This project will ensure the existing sports training spaces can continue to be activated, especially for winter sports based at the park.

Assessment Summary

As part of the CSRFF process, local governments are required to undertake an internal assessment of projects against CSRFF key principles of facility provision.

The following is a summary of the CSRFF criteria assessed for the Churchill Park sportsfield lighting upgrade:

Assessment criteria	Satisfactory	Unsatisfactory	Not relevant
Project justification	✓		
Planned approach	✓		
Community input	✓		
Management planning	✓		
Access and opportunity	✓		
Design			✓
Financial viability	✓		
Co-ordination	✓		
Potential to increase Physical activity	✓		
Sustainability	✓		

Recommendation Summary

Ranking 1 of 1: City of Busselton, Churchill Park sportsfield lighting upgrade

Rating: A: Well planned and needed by the municipality

CSRFF request: $80,000 (ex GST)

Statutory Environment

The officer recommendation supports the general function of a local government under the *Local Government Act 1995* to provide for the good government of persons in its district.

Relevant Plans and Policies

The officer recommendation aligns to the following adopted plans and policies:

- City of Busselton Community Strategic Plan 2017 (review 2019).

- Sport and Recreation Facilities Strategy 2020-2030 (SRFS) – provides a long term strategy to inform, guide and underpin the planning and provision of indoor and outdoor community sporting and recreation facilities to meet existing and future needs of the district.

- Social Plan 2015-2025 - a key goal of this Plan is to “create needed, quality, sustainable recreation and leisure facilities and services for our community”.

Financial Implications

The City of Busselton has allocated $120,000 for Churchill Park lighting asset renewal in the 2020/21 municipal budget and is considering up to $100,000 in the 2021/22 LTFP for Increasing Sports Spaces Carrying Capacity (Floodlighting) as part of the SRFS implementation. The proposed funding breakdown is as follows:

Contribution towards project	Amount (ex GST)
City of Busselton	$160,000
CSRFF	$80,000
Total project cost	$220,000

Stakeholder Consultation

Extensive targeted engagement was undertaken as part of the SRFS, with views and data extracted from 501 individual survey responses, 79 local sporting club/association meetings and 168 submissions on the draft SRFS.

This engagement identified that there is a lack of available sport space to participate, additional grass sport space should be one of the City's main priorities, facilities are ageing and do not meet sport (and safety) guidelines, and there are limited facilities that meet current standards for unisex facilities.

The proposed project aligns with the outcomes of this targeted engagement.

Consultation has taken place with DLGSC staff at the South West office in regards to the project.

Risk Assessment

An assessment of the potential implications of implementing the officer recommendation has been undertaken using the City's risk management framework, with risks assessed taking into account any controls already in place.

Options

As an alternative to the proposed recommendation, the Council could decide not to support an application to the CSRFF February 2021 Round and utilise existing asset renewal funding and future LTFP funding to cover the upgrade.

CONCLUSION

The application for the CSRFF February 2021 small grant round shows sound reasoning and justification. It is recommended that the following application is assessed and ranked as a priority:

- 1 of 1, project rating A - City of Busselton Churchill Park sportsfield lighting upgrade.

TIMELINE FOR IMPLEMENTATION OF OFFICER RECOMMENDATION

On endorsement, officers will finalise the grant application and provide the full contents of the applications to the DLGSC South West office before the closing time on 31 March 2021.


Adelaide St
Brown St
Duchess St
Kent St
Quarry St
Duke St
Miller St
© City of Busselton 2021
0 10 20 30 40 m
City of Busselton
Disclaimer: Every effort has been made to make the information displayed here as accurate as possible. This process is ongoing and the information is therefore ever changing and cannot be disseminated as accurate. Care must be taken not to use this information as correct or legally binding. To verify information contact the City of Busselton office.
CHURCHILL PARK
LIGHTING UPGRADE
26/02/2021
1:1250 @ A3L
N

16. FINANCE AND CORPORATE SERVICES REPORT

16.1 CONSIDERATION OF THE CONDUCT OF LOCAL GOVERNMENT ELECTION: 16 OCTOBER 2021

STRATEGIC GOAL	6. LEADERSHIP Visionary, collaborative, accountable
STRATEGIC OBJECTIVE	6.1 Governance systems, process and practices are responsible, ethical and transparent.
SUBJECT INDEX	Local Government Election
BUSINESS UNIT	Governance Services
REPORTING OFFICER	Governance Coordinator - Emma Heys
AUTHORISING OFFICER	Director Finance and Corporate Services - Tony Nottle
NATURE OF DECISION	Executive: Substantial direction setting, including adopting budgets, strategies, plans and policies (excluding local planning policies); funding, donations and sponsorships; reviewing committee recommendations
VOTING REQUIREMENT	Absolute Majority
ATTACHMENTS	Attachment A Letter from Electoral Commissioner (December 2020)

OFFICER RECOMMENDATION

That the Council:

1. **Declares, in accordance with section 4.20(4) of the *Local Government Act 1995*, the Electoral Commissioner to be responsible for the conduct of the 2021 ordinary election together with any other elections or polls which may be required; and**

2. **Decides, in accordance with section 4.61(2) of the *Local Government Act 1995*, that the method for conducting the 2021 ordinary election will be by postal election.**

EXECUTIVE SUMMARY

The 2021 Local Government Elections are due to be held on 16 October. In accordance with Part 4 of the *Local Government Act 1995* (the Act), Council must decide on the method on which a local government election is conducted. The Council may choose between an in-person election or a postal election conducted by the Western Australian Electoral Commission (WAEC) on behalf of the local government.

BACKGROUND

Local government elections occur on the third Saturday in October every two years. Elected Members each serve a term of four years. The City of Busselton has four ordinary vacancies for the 2021 election.

The Act requires a local government to decide whether to conduct a postal or in-person election. Where a local government choose to hold a postal election, the election is to be run by the WAEC. The City of Busselton has chosen this method for the previous 20 years.

The Electoral Commissioner has written to the City, formally agreeing to be responsible for the conduct of the ordinary elections in 2021 on behalf of the City, in accordance with section 4.20(4) of the Act (Attachment A).

OFFICER COMMENT

As in previous election years, the City has received written advice from the WAEC regarding the method by which the 2021 local government election may be conducted. In accordance with section 4.20(4) of the *Local Government Act 1995*, the Commissioner has agreed to be responsible for the conduct of the 2021 election, as a postal ballot, at the estimated cost of $128,000 based on the following assumptions:

- 29,400 electors;
- response rate of 38%;
- 4 (four) vacancies;
- count to be conducted at the offices of the City of Busselton;
- the appointment of a local Returning Officer; and
- regular Australia Post delivery service to apply for the lodgment of the elections packages.

Expenses that are excluded from the cost estimate include, but may not be limited to:

- any legal expenses other than those that are determined to be borne by the Western Australian Electoral Commission in a Court of Disputed Returns;
- one local government staff member to work in the polling place on election day; and
- any additional postage rate increase from Australia Post.

The Commissioner is responsible for conducting postal elections in Western Australia. With voting in local government elections not being compulsory, postal elections have typically resulted in a higher participation rate by eligible electors than the alternative in-person ballots, as they offer most electors greater convenience and accessibility. This is especially true for local governments with a large elector base and a high percentage of absentee owners.

Engaging the WAEC to conduct the local government election allows for the Chief Executive Officer and staff to remain independent of the electoral process with the WAEC able to ensure elections are conducted with impartiality.

Statutory Environment

Part 4 of the *Local Government Act 1995* provides for the conduct of local government elections.

The *Local Government (Elections) Regulations 1997* and the *Local Government (Constitution) Regulations 1998* provide for the conduct of local government elections.

Relevant Plans and Policies

There are no relevant plans or policies to consider in relation to this matter.

Financial Implications

The WAEC conduct postal elections on behalf of local governments on a full cost recovery basis. The City has received a cost estimate from the WAEC to conduct the postal ballot for the 2021 election of $128,000 inclusive of GST, based on a range of assumptions detailed above in the Officer Comment. This excludes any advertising or staff resourcing costs.

In 2019, the WAEC estimated the cost of an election to the City to be $117,000, however the actual cost was only $107,635, a decrease of approximately 8%. In addition, expenses were incurred by the City for local advertising and for the cost of City staff required to assist with the vote count on the evening of the election.

If the Council were to choose to conduct the local government election in-house, the financial implications to be considered include the cost of:

- the production and printing of all election materials;
- advertising of both statutory requirements and local promotional material; and
- resourcing of a Returning Officer and a minimum of three staff members to man the polling booths for 10 hours on polling day and additional staff to assist in the vote count at the closing of the poll.

Based on research and advice given in previous election years, it is reasonable to conclude that the costs for the City to conduct an in-person election would be at least equal to, but are likely to be more than, the cost to engage the WAEC to conduct a postal election.

Adequate funding has been provided in the draft 2021-2022 budget.

Stakeholder Consultation

No external stakeholder consultation was required or undertaken in relation to this matter.

Risk Assessment

An assessment of the potential implications of implementing the officer recommendation has been undertaken using the City's risk management framework, with risks assessed taking into account any controls already in place. No risks of a medium or greater level have been identified.

Options

As an alternative to the proposed recommendation, the Council may choose to instead conduct an in-person election.

CONCLUSION

Of the options currently available to Council for the running of a local government election, a postal ballot conducted by the WAEC is considered the best method by which to hold the 16 October 2021 ordinary election.

TIMELINE FOR IMPLEMENTATION OF OFFICER RECOMMENDATION

In accordance with the Act, the City will notify the WAEC of Council's choice of how the election will be conducted at least 80 days prior to polling day.

WESTERN AUSTRALIAN
Electoral Commission

LGE 028

Mr Mike Archer
Chief Executive Officer
City of Busselton
Locked Bag 1
BUSSELTON WA 6280

City of Busselton
Application No | Receipt No
CRO ID
23 DEC 2020
Property ID | Doc ID
Retention
City of Busselton

Dear Mr Archer

Local Government Ordinary Election: 2021

The next local government ordinary elections are being held on 16 October 2021. While this is still some distance in the future, I have enclosed an estimate for your next ordinary election to assist in your 2021/2022 budget preparations.

The estimated cost for the 2021 election if conducted as a postal ballot is $128,000 inc GST, which has been based on the following assumptions:

- 29,400 electors
- response rate of approximately 38%
- 4 vacancies
- count to be conducted at the offices of the City of Busselton
- appointment of a local Returning Officer
- regular Australia Post delivery service to apply for the lodgement of the election packages.

An additional amount of $5,880 will be incurred if your Council decides to opt for the Australia Post Priority Service for the lodgement of election packages.

Costs not incorporated in this estimate include:

- any legal expenses other than those that are determined to be borne by the Western Australian Electoral Commission in a Court of Disputed Returns
- one local government staff member to work in the polling place on election day
- any additional postage rate increase by Australia Post
- any unanticipated costs arising from public health requirements for the COVID-19 pandemic.

164466
Level 2, 111 St Georges Terrace PERTH WA 6000
GPO Box F316 PERTH WA 6841
T | (08) 9214 0400
F | (08) 9226 0577
E | waec@waec.wa.gov.au
W | www.elections.wa.gov.au

BSI
ISO 9001
FS 520650

The Commission is required by the *Local Government Act* to conduct local government elections on a full cost recovery basis and you should note that this is an estimate only and may vary depending on a range of factors including the cost of materials or number of replies received. The basis for charges is all materials at cost and a margin on staff time only. Should a significant change in this figure become evident prior to or during the election you will be advised as early as possible.

The current procedure required by the Act is that my written agreement has to be obtained before the vote by Council is taken. To facilitate the process, you can take this letter as my agreement to be responsible for the conduct of the ordinary elections in 2021 for the City of Busselton in accordance with section 4.20(4) of the *Local Government Act 1995*, together with any other elections or polls that may also be required. My agreement is subject to the proviso that the City of Busselton also wishes to have the election undertaken by the Western Australian Electoral Commission as a postal election.

In order to achieve this, your council would need to pass the following two motions by absolute majority:

- Declare, in accordance with section 4.20(4) of the *Local Government Act 1995*, the Electoral Commissioner to be responsible for the conduct of the 2021 ordinary elections together with any other elections or polls which may be required
- Decide, in accordance with section 4.61(2) of the *Local Government Act 1995* that the method of conducting the election will be as a postal election.

I look forward to conducting this election for the City of Busselton in anticipation of an affirmative vote by Council. If you have any further queries please contact Phil Richards Manager, Election Events on 9214 0400.

Yours sincerely

Robert Kennedy
ELECTORAL COMMISSIONER

16 December 2020

16.2 LONG TERM FINANCIAL PLAN 2021/22 - 2030/31

STRATEGIC GOAL	6. LEADERSHIP Visionary, collaborative, accountable
STRATEGIC OBJECTIVE	6.4 Assets are well maintained and responsibly managed.
SUBJECT INDEX	Long Term Financial Plan
BUSINESS UNIT	Financial Services
REPORTING OFFICER	Strategic Financial Management Accountant - Ben Robinson
AUTHORISING OFFICER	Director Finance and Corporate Services - Tony Nottle
NATURE OF DECISION	Executive: Substantial direction setting, including adopting budgets, strategies, plans and policies (excluding local planning policies); funding, donations and sponsorships; reviewing committee recommendations
VOTING REQUIREMENT	Simple Majority
ATTACHMENTS	Attachment A Draft LTFP 2021/22 2030/31

OFFICER RECOMMENDATION

That the Council endorses the Draft Long Term Financial Plan 2021/22 to 2030/31 as provided in Attachment A as its current Long Term Financial Plan to be used as a guiding document for the City of Busselton.

EXECUTIVE SUMMARY

Council is presented with the Draft Long Term Financial Plan (LTFP) 2021/22 to 2030/31 following recent workshops held in November 2020 and February 2021.

The LTFP has taken into consideration a number of factors including the impacts of COVID-19, economic factors and trends and a range of assumptions including rates growth, interest rates, environmental factors and community needs.

This report requests Council to consider acknowledging and receiving the Draft LTFP and to endorse its content as a guiding document for the City of Busselton.

BACKGROUND

Council's previous LTFP (2020/21 to 2029/30) was a document that was developed predominately prior to and during the State of Emergency COVID-19 lockdown and didn't include a number of subsequent associated impacts in March 2020.

As a result, staff have been preparing a new version of the LTFP with revised assumptions. This has been workshopped with Council over the 2020/21 financial year. In recognition of the potential impacts on the City, Council acknowledging this additional work being undertaken when presented with the current LTFP at its meeting held on the 10 June 2020 where it resolved:

That the Council:

1. *Acknowledges and receives the Draft Long Term Financial Plan 2020/21 to 2029/30 (Version A – Pre COVID-19) as provided in Attachment A as a guiding document for the City of Busselton;*
2. *Acknowledges that further remodelling of an updated Long Term Financial Plan 2020/21 to 2029/30 will need to occur that takes into consideration the impacts of the COVID-19 pandemic on the City's operations and the 2020/21 Annual Budget; and*
3. *Acknowledges the recommended projects and priorities listed within the above plans may be subject to change given the uncertainty in relation to future revenue and government funding due to the COVID-19 pandemic.*

This document has since provided guidance in our budgeting and planning throughout the year.

In order to develop the draft 2021/22 to 2030/31 Draft LTFP as provided in Attachment A, Council took part in two workshops on the 24 November 2020 and 17 February 2021.

Council staff have further developed the document to consider the following:

- updated assumptions and predictions
- updates to capital projects and funding
- inclusion of additional projects identified by Council
- revised growth and increment factors
- balancing Asset Management requirements within existing capacity
- adjusting to delays and impacts as a result of the pandemic

Additionally, over the course of the 2020/21 financial year, the City has embarked on a major review of its Strategic Community Plan. As a result, the key themes and feedback from the community has ensured that a focus on key areas that were identified by the community has been allocated funding to address these needs where possible.

OFFICER COMMENT

Local governments are required to plan for the future of their districts in accordance with the *Local Government Act 1995*. This is achieved by adhering to the Integrated Planning and Reporting Framework (IPRF) developed by the Department of Local Government, Sport and Cultural Industries (DLGSC) which incorporates the development and adoption of a number of key documents, including a Strategic Community Plan (SCP), a Corporate Business Plan (CBP) and the LTFP.

Whilst a SCP sets out the community's aspirations, visions and objectives over a 10-year period, a more detailed CBP identifies and prioritises the principal strategies and activities required to achieve the higher level SCP outcomes, over a four-year time frame.

The LTFP component is required to demonstrate a local government's financial capacity to resource its identified CBP actions, and also its ability to resource its asset management plan obligations and projected workforce growth requirements, as detailed in the relevant plans. The Financial Plan also identifies major areas of income and expenditure anticipated over the balance of the 10-year time frame.

It is also important to note that the LTFP is used predominately as a planning tool. As such it includes many assumptions (outlined within the LTFP) and includes several projects that and/or proposals that in some cases:

1. have been approved by Council and are in progress;
2. have been considered by Council but are yet to receive final approval;
3. have only been considered by Councillors on a strategic level; and
4. are operational in nature and based on the requirement to provide Business as Usual (BAU) to maintain assets, services and infrastructure in accordance with management and various other plans.

10 years is a substantial period to provide definitive and accurate financial forecasts. It must be acknowledged that the LTFP strives to achieve a higher level of accuracy (based on the identified assumptions) in years 1 to 5, however years 6 – 10 are more than likely a moderate level of accuracy. To alleviate these issues, the LTFP is reviewed and updated regularly.

LTFP Development

The LTFP uses the 2020/21 Annual Budget as the base year. The plan applies a number of assumptions which are used to extrapolate the LTFP out for a 10-year period. The table below outlines some of the assumptions applied throughout the plan to assist in forecasting expenditure, income and timing.

Nature or Type	Description	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
Revenue Drivers											
Rates	Proposed rate increases	2.50%	2.50%	2.95%	2.95%	2.95%	2.75%	2.75%	2.75%	2.75%	2.75%
Operating grants, subsidies and contributions	Expected grant percentage increases	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Fees and charges	Maintained at fixed percentage across years	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Interest on investments[1]	Adjusted according to low interest rate environment	0.50%	0.50%	1.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Other revenue	Tied to Fees & Charges	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Expenditure Drivers											
Consumer Price Index	Based on WA Consumer Price Index	1.75%	1.75%	2.00%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%
Employee costs	Based on National Wage Price Index	1.75%	2.00%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%
Materials and contracts	Aligns with Local Government Cost Index	1.50%	2.25%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Utility charges (electricity, gas, water etc.)	Reflects forecast of energy price increases	2.25%	2.25%	2.50%	2.75%	3.00%	3.25%	3.25%	3.25%	3.25%	3.25%
Insurance expenses	Subject to claims and unforeseen events	2.50%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Interest on borrowings	Per WATC long-term financial forecasts	2.25%	2.25%	2.50%	2.75%	2.75%	2.75%	3.00%	3.25%	3.25%	3.25%
Other expenditure	Tied to WA CPI Forecasts	1.50%	2.25%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

Description	**Commentary**
Rates	Governs the increase to rates revenue each year. Does not relate to natural growth in the rates as a result of continued residential development. Expected increases to rates revenue follow a nil % increase in the 2020/2021 financial year.
Operating Grants, Subsidies & Contributions	Relates to external funding received which is used for ongoing operating expenditure.
Fees and Charges	Forecasts a small increase to fees charged for use of City facilities and provision of related services across the district.
Interest on Investments	Forecast reasonably low in the initial few years to reflect the current monetary policies in Australia's recovering economy.
Other Revenue	Largely related to sale of scrap materials and fines paid.
Consumer Price Index (Perth)	Whilst this increment factor does not affect many operating expenditure items, CPI is used in the LTFP to ensure transfers to/from reserves, and certain capital projects, are updated each year to reflect the time value of money.
Employee Costs	This is kept in line with the current trends present in WA local government, to reflect the City's commitment to keeping pace with other Councils and remaining equitable at the same time.
Materials and Contracts	Although quite similar to CPI, Materials and Contracts is expected to escalate faster due to the expected strength in the construction sector. Real increases are based on growth in facility service levels expected over the ten year period.
Utility Charges	Moderate increases are forecasted as a result of energy tariffs that could out-pace CPI by a margin of 0.50 – 1.00%. This is an overly conservative approach to ensure utility costs are not under-represented in the later years of the LTFP.
Insurance Expenses	Based on historical expectations of contractual increases.

Interest on Borrowings	Based on the forecast 10-year Western Australian Treasury Corporation Indicative Rates.
Other Expenditure	Forecasted to escalate more than CPI in most years, including expenditure relating to donations/contributions, elected members' expenses, lease liabilities, rating valuations, indicative guarantee expenditure, marketing, advertising, sponsorships, catering and other miscellaneous categories.

These assumptions are made based on economic forecasts and data from a range of sources including Western Australian Local Government Association (WALGA) and the Western Australian Treasury Corporation (WATC) and the Western Australian Treasury Department (Treasury).

The LTFP continues to invest funds into the improvement of the City's built assets with an increase in funds applied to specific Reserve Accounts. These sources of funds are then used to increase investment in the City's assets. Funds are also allocated to ensure that new assets received from developers and the community are adequately funded and maintained. This is a continuation of the Council's long term strategy for its asset management.

The LTFP operates on a series of conservative assumptions with revenue set to grow modestly, whilst costs are set to grow quite significantly. As the LTFP is subject to a holistic review on an annual basis, assumptions are updated with each revision. Prudent fiscal management would suggest that the LTFP should plan for a scenario with a less than optimistic outcome; in the case that performance exceeds expectations, adjustments can be made at that time, but not before.

Following on from the approach in previous years, the LTFP remains a cornerstone of the decision-making process of the Council. Consequently, it is a 'living document'.

Rates & Rating Levels

As with previous years, the emphasis has been placed on keeping rates as low as possible. This is on the back of the 0% increase that was applied to the 2020/21 Budget in response to the impacts of COVID-19.

Council's previous LTFP had indicated an increase of 2.75% for the 2020/21 financial year. This decision alone has a negative impact with "potential" lost revenue over the life of the plan of approximately $12M.

Rating levels factored into the plan are outlined in the table below and have also been compared with the previously endorsed proposed rating increases. Over the life of the LTFP, rates are not expected to increase over 3% in any year.

On average, when compared with the old LTFP a total of 6.1% has been reduced in rating increases over the life of the plan. This equates to approximately $3.37M reduction in rates in today's dollars.

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
OLD Proposed rating increase 2020 - 2030 LTFP	2.95%	3.50%	3.50%	3.50%	3.75%	3.75%	3.75%	3.50%	3.50%	N/A
NEW Proposed rating increase 2021-2031 LTFP	2.50%	2.50%	2.95%	2.95%	2.95%	2.75%	2.75%	2.75%	2.75%	2.75%
Reduction per annum (old v new)	0.45%	1.00%	0.55%	0.55%	0.80%	1.00%	1.00%	0.75%	0.75%	N/A
	Note: Council adopted a budget for the 2021-22 Financial year with a 0% increase to due COVID-19 Pandemic									

This table outlines the effect that the work undertaken in developing the draft LTFP has had a significant impact on reducing the predicted rate increases into the future, effectively meeting Council's expectations. This has been achieved while still accounting for a healthy capital works program, which includes the construction of the proposed Busselton Performing Arts and Convention Centre (BPACC).

Capital Works Program

A key component of the LTFP is the capital works program. This section outlines individual project proposed to be undertaken over the next 10 years. These are based on the known projects listed in various existing City strategies and plans. This section is split into 7 categories being:

1. Asset Management, Renewal & Minor Upgrades

   This section outlines the commitments to maintaining and improving the condition City's assets including roads, buildings, footpaths, public open space, recreational reserves, plant and equipment etc.

   The LTFP indicates an improvement in Asset Management Plan funding and is highlighted on page 3. It is important to note that the Plan indicates an increase in funding for level 1 hierarchy buildings (GLC, Admin Building NCC etc.) from a rate of 1.75% to 2.5% over time.

2. Waste Management

   These initiatives provide detail on the capital commitment to a waste collection, recycling, site remediation and other waste initiatives within the City.

   In order to ensure that these initiatives can be achieved, the LTFP assumes an increase in the waste levy will be required over time. These are highlighted on page 17 of the Plan.

3. New & Continuing Projects – Organisational

   This section identifies major capital projects that are committed, planned or programmed that are not included in the other sections. These include capital costs associated with major traffic improvements, Dunsborough non-potable water network, fire brigade facilities, strategic land acquisitions, CCTV program establishment, LED streetlighting program, Old Dunsborough Boat Ramp project, Dunsborough library proposal etc.

4. New Projects - Recreational Strategy

   The City recently adopted a Strategic Recreational Facilities Plan. This Plan also had a number of capital projects that were recommended to cater for the City's current and future sporting demand. These projects are captured here which include Dunsborough Lakes Sporting Precinct (new), Vasse Sporting Facilities, Geographe Leisure Centre upgrade, Yalyalup Community Oval and facilities, Naturaliste Community Centre upgrades, lighting strategy for sporting facilities, Bovell Park upgrade, aquatic facilities expansion/consideration.

5. Major Projects – Cultural

   This section specifically outlines the capital associated with the BPACC. And the proposed upgrade to the ArtGeo Complex.

6. Busselton / Margaret River Airport – Development

   Capital projects associated with the development of the BMRA.

7. Potential New Projects – Initiatives

   This section outlines projects that are being considered by the City that have yet to be planned and funded. The City is however, mindful of the needs and requests for these types of programs/projects and has included this section to assist with addressing community feedback in the City's SCP workshops.

Overall, the City plans to invest over $316M in capital projects over the next 10 years. It is even more important that the City continues to embark on a steady capital program particularly in light of the current COVID-19 pandemic as capital works programs are able to stimulate the local economy.

Long Term Borrowings

The City's loan borrowings include loans specifically for assets as well as some self-supporting loans for community groups. With existing loan borrowing rates available to the City at approximately 1.8 – 2.5% the LTFP includes borrowings for major projects such as the BPACC and upgrades to existing and new sporting facilities, in accordance with the Sport and Recreation Strategy.

The City's borrowings will peak in year 5 (2025/26) of the LTFP at $33.6M. At the end of the 10 year period, it is expected that the outstanding loan balance reduce to $28.2M in year 10 and significantly reduced to $9.5M in year 15 as a result of larger loans being paid in full. The City's predicted debt ratio does not fall below the upper standard indicated by the DLGSC of 4.0.

Importantly, there is a large self-supporting loan proposed (subject to further consideration by external parties) of $4M to assist the Busselton Jetty Inc. in the Australian Underwater Discovery Centre Project. This debenture also affects the City's debt ratio, although does not cause any concern.

City Reserves

The LTFP includes the existing 77 reserve accounts maintained which carry a total amount ranging from $41.65M in year 1 to $66.76M in year 10. A large number of these reserves are established in order to maintain key assets within the City such as the Busselton Jetty, BMRA, GLC, City buildings, footpaths and cycle ways and road asset infrastructure. Each reserve is established for a purpose to ensure that no burden is placed on rates increases for unexpected expenditure.

The LTFP shows expenditure from Reserve funds totalling $260M over the life of the plan on City projects and assets.

Rates growth and projections

The City of Busselton is in a fortunate position where consistent growth prevalent within the annual rates base as the population grows within this popular area of the South West. The LTFP has taken an average rates income growth rate of its rate base of 1.5%. This rate is reviewed annually. Due to the recent stimulus packages provided by Government for housing construction, the City has experienced a significant boost in building applications and development approvals. As such, the LTP has factored in small increase in annual growth to 1.75% but maintained an ongoing annual assumption of 1.5% throughout the plan.

In addition, rates levels have been set to allow for the City's asset management commitment and requirements. Rates increases range between 2.5% in year 1 to 2.95% in year 10.

Employee Costs

The City's largest category in its operating expenditure costs are the employee costs. These costs range from 1.75% in year 1 to 2.25% in year 10. The City has also modelled the additional services predominately around the BPACC, and employee growth is expected to focus on this area of the operating expenses in the first 4 years of the plan.

Annual Surplus / Deficit Position

The annual surplus and deficit position of the LTFP maintains modest levels with peak deficit of $336K in year 2 to a peak surplus of $946K in year 8. However, over the life of the LTFP there is a surplus of 2.35M by the end of year 10. The deficits indicated in years 2 and 3 equate to less than 1% of annual rates income. It is expected that through the annual budget process that Council will identify measures to ensure a balanced budget as with previous years. As the LTFP is adjusted annually, further changes can be made to rectify the net position at a later stage.

Community Strategic Plan Major Review

Throughout the end of 2020 and the beginning of 2021, the City has embarked on the major review of its Community Strategic Plan. This document is a high level 10 year visionary document that outlines key themes for the future. Additional funding was provided to address some major themes emanating from the feedback received from the community.

This included additional investment in environmental initiatives such as:

- Vasse River Waterways improvements being prescribed;
- Coastal erosion issues and protection; and
- Consideration of additional waste initiatives such as FOGO, waste to energy investigations and rehabilitation of landfill sites.

Council has also allocated funding to invest in its corporate IT infrastructure to better analyse and report on its operations to ensure efficiency since the last major investment in the City's Enterprise Resource Planning system was over 13 years ago.

Statutory Environment

Local governments are required as per Section 5.56 of the *Local Government Act 1995* to plan for the future of its district. Regulations 19C and 19DA of the *Local Government (Administration) Regulations 1996* provide specific guidance to local governments in relation to planning for the future.

The DLGSC has issued an Integrated Planning and Reporting Framework and Guidelines, and the LTFP is consistent with these requirements.

The IPRF looks to integrate matters relating to resources, including asset management, workforce planning and also long-term financial planning. The LTFP is a guiding tool used within this framework.

Relevant Plans and Policies

The LTFP has been constructed and informed by the City's current SCP, Workforce Plan, 2019/20 Annual Budget and the current CBP.

Financial Implications

The financial implications of the LTFP are detailed within the Plan but endorsing the Plan does not result in approval being given to implement any actions contained within it. Priorities will be included within the City's annual budget which will be considered in July 2020. The LTFP reflects the Council's broad strategic financial direction over the next ten year period, in line with its SCP and CBP.

Stakeholder Consultation

The LTFP reflects the community's aspirations, vision and objectives as included in the SCP 2017 (Review 2019), and the recent consultation processes for the new SCP 2021. It is consistent with the principal strategies and activities within the CBP 2020 - 2024. Extensive consultation has taken place during the development of a number of strategies including the Sport and Recreation Facility Master Plan. These consultation processes have informed and shaped the LTFP.

Workshops were also held with Councillors and the Senior Management Group on in November 2020 and February 2021.

Risk Assessment

An assessment of the potential implications of implementing the officer recommendation has been undertaken using the City's risk management framework, with risks assessed taking into account any controls already in place. The following risks have been identified:

Risk of Financial Misstatement			
Risk Category	**Risk Consequence**	**Likelihood of Consequence**	**Risk Level**
Financial	Insignificant	Possible	Low

The LTFP is a guiding document only, and as such is designed as a planning tool to aid Council in making decisions regarding the funding and planning of City development. It is also a living document, with a formal adoption each year. Business developments occurring from week to week can be tested in the document to determine whether preliminary decisions can be made with agility.

Nevertheless, due to the inherent nature of a financial forecast, the risk that projections may differ in comparison to reality is a real and likely possibility. Assumptions about linear growth, interest rate fluctuations and identified timeframes for capital project completion may not necessarily be achieved in reality.

Therefore, the LTFP should be used as a guide only.

Options

As an alternative to the proposed recommendation the Council could further amend the content of the LTFP as it currently stands.

As the current document has the most up to date information at this point in time and is a guide only, the option above are not recommended.

CONCLUSION

The LTFP has been developed over an extensive period and as such has been through many iterations. It has been updated to reflect the outcomes of Council workshops. It is important to effectively "draw a line in the sand" at the point in time where significant work was undertaken to develop the LTFP. This allows Council to set a direction and guidance to staff as the City's plans and actions are developed in the short to medium term.

It is recommended that the Council acknowledges and receives the LTFP as presented, with an understanding that the LTFP will be continually updated internally on a regular basis.

TIMELINE FOR IMPLEMENTATION OF OFFICER RECOMMENDATION

Subject to endorsement, the LTFP will act as a guiding document in developing the Council's 2021/22 budget.



City of Busselton

Long Term Financial Plan

2021/22 to 2030/31

March 2021

City of Busselton
Geographe Bay

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City of Busselton

Contents Page

For the period 2021 - 2031

Draft Base Scenario - Version 2

Page 1	Forecast Rate Setting Statement
Page 3	Forecasted Cost Drivers and Asset Management Planning Report
Page 4	Percentage Adjustments by Nature and Type
Page 5	Forecast Statement of Capital Funding by Category & Project
Page 13	Forecast Statement of Capital Funding Summary
Page 15	Forecasted Additional Operating Income, Expenditure and Reserve Funding
Page 16	Projected Rating Increases/Growth and Employee Costs
Page 17	Forecast Statement of Loan Balances and Repayments
Page 20	Forecast Statement of Capital Funding (New Loan Borrowings)
Page 21	Forecast Statement of Capital Funding (Third Party Contributions)
Page 22	Projected Reserves Schedule (Alphabetical Listing)
Page 24	Projected Reserves Schedule (Categorical Listing)
Page 40	Forecast Statement of Comprehensive Income - by Nature or Type
Page 41	Forecast Statement of Comprehensive Income - by Program
Page 43	Forecast Statement of Cash Flows
Page 45	Forecast Statement of Financial Position
Page 46	Forecast Statement of Changes in Equity
Page 47	Forecast Composition of Estimated Net Current Asset Position
Page 48	Forecast Statement of Movements in Fixed Assets
Page 50	Forecast Statement of Capital Funding

City of Busselton

Forecast Rate Setting Statement

For the period 2021 - 2031

Draft Base Scenario - Version 2

	Current Budget 2020-21	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
Revenue												
Rates[1]	52,965,900	55,275,687	57,507,448	60,091,978	62,792,660	65,614,717	68,430,410	71,366,932	74,429,466	77,623,423	80,954,439	674,087,160
Operating grants, subsidies and contributions	4,819,786	4,437,615	4,532,624	4,654,781	4,731,578	4,809,914	4,889,817	4,971,313	5,054,444	5,139,241	5,225,735	48,447,062
Profit on asset disposals	19,193	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	16,398,638	18,158,346	19,352,253	20,930,031	22,452,561	23,059,557	24,482,644	25,349,772	25,900,366	26,413,191	26,714,743	232,813,464
Interest earnings	1,046,684	770,897	800,692	1,112,948	1,627,841	1,675,830	1,733,005	1,821,706	1,865,769	2,035,231	2,128,766	15,572,685
Other revenue	424,730	407,263	511,753	800,971	882,239	928,125	976,226	989,752	1,003,449	1,017,264	1,031,303	8,548,345
	75,674,931	79,049,808	82,704,770	87,590,709	92,486,879	96,088,143	100,512,102	104,499,475	108,253,494	112,228,350	116,054,986	979,468,716
Expenses												
Employee costs[2]	(33,604,206)	(33,990,510)	(35,191,508)	(37,069,685)	(38,325,504)	(39,506,557)	(40,715,712)	(41,875,767)	(43,217,019)	(44,444,507)	(45,861,765)	(400,198,534)
Materials and contracts	(18,710,746)	(18,037,959)	(18,495,435)	(19,284,008)	(20,201,078)	(20,732,686)	(21,937,798)	(22,816,777)	(23,380,497)	(24,125,291)	(24,606,406)	(213,617,935)
Materials and contracts - Donated Assets	-	(215,250)	(440,186)	(676,786)	(924,941)	(1,185,081)	(1,457,650)	(1,743,106)	(2,041,924)	(2,354,594)	(2,681,621)	(13,721,139)
Utility charges (electricity, gas, water etc.)	(2,770,956)	(2,829,989)	(2,939,091)	(3,087,252)	(3,120,715)	(3,221,495)	(3,333,533)	(3,449,435)	(3,569,323)	(3,693,360)	(3,821,676)	(33,065,869)
Depreciation on non-current assets	(24,050,074)	(24,589,667)	(26,514,180)	(28,176,561)	(29,793,431)	(31,395,860)	(33,161,109)	(35,168,256)	(36,603,568)	(38,445,337)	(40,425,519)	(324,273,488)
Interest expense	(1,301,926)	(1,238,797)	(1,323,838)	(1,310,907)	(1,302,325)	(1,277,450)	(1,216,298)	(1,095,904)	(1,029,148)	(1,038,049)	(1,037,610)	(11,870,326)
Loss on asset disposal	(90,673)	-	-	-	-	-	-	-	-	-	-	-
Insurance expense	(770,664)	(777,589)	(810,919)	(866,147)	(892,130)	(918,892)	(946,466)	(974,864)	(1,004,113)	(1,034,242)	(1,065,264)	(9,290,626)
Other expenditure	(5,236,779)	(6,203,189)	(6,733,333)	(5,966,171)	(5,595,079)	(5,177,076)	(5,374,345)	(5,794,972)	(5,306,277)	(5,568,177)	(5,857,186)	(57,575,805)
Discretionary Operational Funding - Unallocated[3]	-	(132,117)	(137,451)	(143,628)	(276,154)	(313,657)	(320,575)	(341,155)	(355,794)	(371,062)	(386,986)	(2,778,579)
Allocations	2,425,700	2,525,903	2,582,735	2,647,296	2,713,467	2,781,293	2,850,813	2,922,087	2,995,135	3,070,011	3,146,768	28,235,508
	(84,110,324)	(85,489,164)	(90,003,206)	(93,933,849)	(97,717,890)	(100,947,461)	(105,612,673)	(110,338,149)	(113,512,528)	(118,004,608)	(122,597,265)	(1,038,156,793)
Gross Funding from Operational Activities	(8,435,393)	(6,439,356)	(7,298,436)	(6,343,140)	(5,231,011)	(4,859,318)	(5,100,571)	(5,838,674)	(5,259,034)	(5,776,258)	(6,542,279)	(58,688,077)
Funding Position Adjustments												
Depreciation on Assets	24,050,074	24,589,667	26,514,180	28,176,561	29,793,431	31,395,860	33,161,109	35,168,256	36,603,568	38,445,337	40,425,519	324,273,488
(Profit)/Loss on Sale of Assets	71,480	-	-	-	-	-	-	-	-	-	-	-
Net Funding from Operational Activities	15,686,161	18,150,311	19,215,744	21,833,421	24,562,420	26,536,542	28,060,538	29,329,582	31,344,534	32,669,079	33,883,240	265,585,411
Non-Operating Grants												
Non-operating grants, subsidies and contributions	29,904,462	16,810,093	14,398,411	26,780,573	10,679,723	10,821,167	9,048,577	9,653,169	9,323,990	11,152,329	10,636,702	129,304,733
Developer Contributions	(4,909,897)	787,731	800,466	755,276	772,269	789,645	807,412	825,579	844,155	863,148	882,569	8,128,251
Net Income Available for Capital	40,680,726	35,748,135	34,414,621	49,369,270	36,014,412	38,147,354	37,916,527	39,808,330	41,512,679	44,684,556	45,402,511	403,018,395

1. Refer to supporting schedule - Rates Model (page 39).
2. Refer to supporting schedule - Employee Costs Reconciliation (page 40).
3. DOF is set at 0.25% of rates levied in Years 1 - 3, and 0.50% of rates levied in Years 4 - 10.

City of Busselton

Forecast Rate Setting Statement

For the period 2021 - 2031

Draft Base Scenario - Version 2

	Current Budget 2020-21	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
Capital and Investing Activities												
Purchase - Land	(150,000)	(112,225)	(2,614,189)	(416,473)	(419,093)	(1,221,773)	(424,513)	(377,314)	(130,179)	(133,108)	(136,103)	(5,984,970)
Purchase - Buildings	(17,304,059)	(16,788,249)	(15,882,306)	(2,200,574)	(7,087,055)	(7,758,442)	(4,916,753)	(5,422,672)	(4,437,205)	(1,694,846)	(1,433,945)	(67,622,046)
Purchase - Plant & Equipment	(2,510,340)	(2,642,950)	(3,720,502)	(4,113,500)	(3,047,460)	(2,457,000)	(3,198,205)	(4,826,600)	(2,948,000)	(2,684,000)	(2,491,600)	(32,129,817)
Purchase - Furniture & Equipment	(461,088)	(710,782)	(724,476)	(740,206)	(757,431)	(775,062)	(793,111)	(896,876)	(1,008,400)	(1,023,156)	(1,050,500)	(8,480,000)
Purchase - Roads	(15,126,301)	(4,885,736)	(4,787,682)	(5,061,461)	(5,943,571)	(7,383,207)	(5,723,054)	(7,020,418)	(7,845,609)	(8,138,953)	(9,660,781)	(66,450,473)
Purchase - Bridges	(2,287,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(2,500,000)
Purchase - Car Parks	(1,808,675)	(1,328,467)	(549,804)	(574,515)	(600,334)	(627,315)	(654,234)	(982,309)	(711,589)	(742,125)	(773,971)	(7,544,663)
Purchase - Footpaths & Cycleways	(1,739,745)	(2,142,435)	(1,695,167)	(1,756,370)	(1,821,609)	(1,889,475)	(2,039,307)	(2,284,077)	(2,546,373)	(2,827,252)	(3,031,086)	(22,033,151)
Purchase - Parks, Gardens & Reserves	(13,471,482)	(4,439,214)	(4,965,620)	(3,950,211)	(3,303,498)	(3,319,929)	(5,063,664)	(3,969,782)	(6,085,237)	(11,488,128)	(9,856,325)	(56,441,609)
Purchase - Drainage	(95,744)	(281,605)	(287,941)	(295,140)	(302,518)	(310,081)	(317,833)	(325,779)	(333,923)	(527,802)	(737,814)	(3,720,436)
Purchase - Regional Airport & Industrial Park Infrastructure	(1,256,653)	(1)	-	(16,500,000)	-	-	-	-	-	-	-	(16,500,001)
Purchase - Other Infrastructure	-	(3,917,570)	(3,650,082)	(4,634,689)	(3,749,401)	(3,234,641)	(1,190,969)	(848,458)	(239,340)	(3,682,484)	(1,665,078)	(26,812,713)
Donated Assets - New Assets from Developers	(6,597,200)	(6,712,653)	(6,830,124)	(6,966,723)	(7,123,476)	(7,283,755)	(7,447,637)	(7,615,210)	(7,786,554)	(7,961,751)	(8,140,890)	(73,868,773)
Proceeds From Sale of Assets	581,500	672,493	3,381,884	915,693	849,978	783,946	931,405	1,130,571	713,847	676,403	747,522	10,803,742
Principal Elements of Finance Lease Payments	(521,900)	(489,200)	(250,975)	(114,651)	-	-	-	-	-	-	-	(854,826)
Repayment of Loan Principal - Council - Existing Loans	(3,202,662)	(2,961,068)	(3,025,695)	(3,068,417)	(2,778,434)	(3,518,519)	(2,768,233)	(2,191,754)	(1,460,454)	(1,109,283)	(1,160,163)	(24,042,020)
Repayment of Loan Principal - Council - New Loans	-	(300,684)	(608,172)	(666,253)	(883,924)	(1,294,576)	(1,647,465)	(1,778,240)	(1,994,649)	(2,391,477)	(2,800,982)	(14,366,422)
Repayment of Loan Principal - Self Supporting Loans - Existing	-	(67,745)	(66,190)	(67,779)	(69,408)	(67,655)	(63,631)	(31,683)	(25,733)	(26,155)	(10,828)	(496,807)
Repayment of Loan Principal - Self Supporting Loans - New	-	(8,973)	(206,684)	(510,102)	(642,403)	(679,592)	(719,940)	(763,400)	(807,727)	(853,170)	(899,939)	(6,091,930)
Proceeds from Borrowings	7,700,000	7,700,000	11,700,000	6,250,000	3,850,000	5,500,000	2,300,000	300,000	4,300,000	4,300,000	4,300,000	50,500,000
Advances to Community Groups	(200,000)	(200,000)	(4,200,000)	(5,250,000)	(250,000)	(250,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(11,650,000)
Self-Supporting Loan Principal Income	76,082	76,718	272,874	577,881	711,811	747,247	783,571	795,083	833,460	879,325	910,767	6,588,737
Transfers to Restricted Assets - Contributions	(62,750)	-	-	-	-	-	-	-	-	-	-	-
Transfers from Restricted Assets	2,747,074	-	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	(19,362,053)	(21,604,422)	(22,386,839)	(23,998,434)	(26,281,976)	(27,297,083)	(28,442,857)	(30,328,230)	(32,001,533)	(33,886,452)	(35,380,474)	(281,608,300)
Transfers from Reserves	34,105,016	25,753,681	26,596,669	23,765,449	23,888,720	24,963,200	24,036,380	28,597,089	24,499,418	29,895,730	28,646,572	260,642,908
Total Capital Expenditure	(40,947,980)	(35,641,087)	(34,751,019)	(49,626,475)	(36,011,083)	(37,623,713)	(37,910,051)	(39,390,059)	(40,565,780)	(43,968,684)	(45,175,619)	(400,663,570)
Surplus (Deficit) Prior to Adjustments	**(267,254)**	**107,048**	**(336,398)**	**(257,205)**	**3,329**	**523,641**	**6,476**	**418,271**	**946,899**	**715,872**	**226,892**	**2,354,825**
Adjustments:												
2019/20 Budgeted Surplus Carried Forward	**473,794**											
Surplus (Deficit)	206,540											

1. Refer to supporting schedule - Rates Model (page 39).
2. Refer to supporting schedule - Employee Costs Reconciliation (page 40).
3. DOF is set at 0.25% of rates levied in Years 1 - 3, and 0.50% of rates levied in Years 4 - 10.

City of Busselton

Forecasted Cost Drivers and Asset Management Planning Report
For the period 2021 - 2031
Draft Base Scenario - Version 2

		Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
A	Forecast Treasury Rates to cover WA Consumer Price Index / LGCI / Utilities	1.75%	1.75%	2.00%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%
B	Asset Management Funding to bring City's Current Allocations to Appropriate Levels as per Asset Management Plan - Transfers to Reserves										
B1	Existing Building Assets from 1.75% to 2.50% of Replacement Value over 6 years by Increment of 0.125% pa	0.48%	0.28%	0.27%	0.27%	0.27%	0.27%	0.08%	0.08%	0.07%	0.07%
B2	New Building Assets as per Capital Works Plan - stepped to 2.50% of Replacement Value for Tier 1 Buildings	0.03%	0.00%	0.00%	0.44%	0.04%	0.24%	0.30%	0.24%	0.21%	0.20%
B3	Roads (7.00% including Municipal Fund Allocation - now achieved)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
B4	Footpaths & Cycleways increasing by 1.00% of rates income over Years 6 - 10	0.00%	0.00%	0.00%	0.00%	0.00%	0.125%	0.25%	0.25%	0.25%	0.125%
B5	Parks & Gardens increasing by 1.00% of rates income over Years 7 - 10	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.25%	0.25%	0.25%	0.25%
B6	Plant & Equipment increasing by 0.50% of rates income in Years 2 & 6	0.00%	0.25%	0.00%	0.00%	0.00%	0.25%	0.00%	0.00%	0.00%	0.00%
B7	Furniture & Equipment increasing by 0.250% of rates income in Years 7 & 8	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.125%	0.125%	0.00%	0.00%
B8	Corporate IT increasing by 0.500% of rates income in Years 3 - 5	0.00%	0.00%	0.25%	0.125%	0.125%	0.000%	0.00%	0.000%	0.00%	0.00%
B9	Other Infrastructure / Drainage / Signage / Etc. increasing by 0.50% of rates income over Years 9 - 10	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.25%	0.25%
B10	Climate Adaptation increasing by 1.00% of rates income in Years 1 & 2	0.50%	0.50%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	Additional Cost of New Asset Management Initiatives on Rates	1.02%	1.03%	0.53%	0.84%	0.43%	0.88%	1.00%	0.94%	1.03%	0.90%
C	Allowance for Operational Costs for New Assets as included										
C1	Performing Arts/Convention Centre (BPACC) - Net Operating Costs	0.26%	0.73%	0.26%	0.40%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
C2	Other New Facilities/Services - Net Operating Costs	0.52%	0.00%	1.27%	0.11%	0.36%	0.72%	0.59%	0.46%	0.38%	0.44%
C3	Additional Costs for Donated New Assets Annually - New Subdivisions	0.41%	0.41%	0.41%	0.41%	0.41%	0.42%	0.42%	0.42%	0.42%	0.42%
	Additional Cost of Allowance for Operations Costs on Rates	1.19%	1.14%	1.95%	0.92%	0.78%	1.14%	1.01%	0.88%	0.80%	0.86%
D	Increase on Rates as a result of New Loan Borrowings for Capital Works	0.89%	0.85%	0.10%	0.44%	0.81%	0.64%	0.17%	0.33%	0.64%	0.61%
E	Reduction (Increase) on Rates as a Result of Existing Loans Extinguished (Refer Loan Worksheets)										
E1	Total Existing Loan Repayment Reduction as Percentage of Rates	-0.67%	-0.07%	-0.11%	-0.66%	1.00%	-1.32%	-0.98%	-1.14%	-0.55%	0.00%
E2	Loan for Lot 40 Vasse Highway Repaid - $850,000 Balloon Payment	0.00%	0.00%	0.00%	0.00%	-1.33%	0.00%	0.00%	0.00%	0.00%	0.00%
	Additional Percentage of Rates Released	-0.67%	-0.07%	-0.11%	-0.66%	-0.33%	-1.32%	-0.98%	-1.14%	-0.55%	0.00%
	Cost of Business/New Initiatives = A+B+C+D-E	4.17%	4.70%	4.46%	3.79%	3.94%	3.58%	3.44%	3.26%	4.17%	4.62%

Rates Growth Factored into LTFP (New Rateable Assessments)		1.79%	1.54%	1.54%	1.54%	1.54%	1.54%	1.54%	1.54%	1.54%	1.54%
Total Proposed Rates Increase		2.50%	2.50%	2.95%	2.95%	2.95%	2.75%	2.75%	2.75%	2.75%	2.75%
		4.29%	4.04%	4.49%	4.49%	4.49%	4.29%	4.29%	4.29%	4.29%	4.29%
Variance between Rates Growth and Cost of Business/New Initiatives		0.12%	-0.66%	0.03%	0.71%	0.56%	0.71%	0.85%	1.03%	0.12%	-0.33%

City of Busselton

Percentage Adjustments by Nature and Type
For the period 2021 - 2031
Draft Base Scenario - Version 2

Nature or Type	Description	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
Revenue Drivers											
Rates	Proposed rate increases	2.50%	2.50%	2.95%	2.95%	2.95%	2.75%	2.75%	2.75%	2.75%	2.75%
Operating grants, subsidies and contributions	Expected grant percentage increases	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Fees and charges	Maintained at fixed percentage across years	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Interest on investments[1]	Adjusted according to low interest rate environment	0.50%	0.50%	1.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Other revenue	Tied to Fees & Charges	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Expenditure Drivers											
Consumer Price Index	Based on WA Consumer Price Index	1.75%	1.75%	2.00%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%
Employee costs	Based on National Wage Price Index	1.75%	2.00%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%
Materials and contracts	Aligns with Local Government Cost Index	1.50%	2.25%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Utility charges (electricity, gas, water etc.)	Reflects forecast of energy price increases	2.25%	2.25%	2.50%	2.75%	3.00%	3.25%	3.25%	3.25%	3.25%	3.25%
Insurance expenses	Subject to claims and unforeseen events	2.50%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Interest on borrowings	Per WATC long-term financial forecasts	2.25%	2.25%	2.50%	2.75%	2.75%	2.75%	3.00%	3.25%	3.25%	3.25%
Other expenditure	Tied to WA CPI Forecasts	1.50%	2.25%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

City of Busselton

Forecast Statement of Capital Funding by Category & Project
For the period 2021 - 2031
Draft Base Scenario - Version 2

Strategy	Category	Project	Sub Project	Funding Source	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
1	**Asset Management, Renewal & Minor Upgrades**														
	1.1	**Boat Ramps Construction - Capital Works**	Annual Allocation	54 Other Infrastructure (Drainage, Signage Etc) Reserve	50,750	51,892	53,189	54,519	55,882	57,279	58,711	60,179	61,683	63,225	567,309
		Boat Ramps Construction - Capital Works Total			**50,750**	**51,892**	**53,189**	**54,519**	**55,882**	**57,279**	**58,711**	**60,179**	**61,683**	**63,225**	**567,309**
	1.2	**Bridges Construction (As per MRWA)**	Various Bridges Construction/Upgrade	Main Roads WA Grant	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
		Bridges Construction (As per MRWA) Total			**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**2,500,000**
	1.3	**Buildings Capital Works - Asset Management Plan**	Aged Housing Capital Improvements - Harris Road	46 Joint Venture Aged Housing Reserve (Harris/Winderlup)	12,300	12,608	12,923	13,246	13,577	13,916	14,264	14,621	14,986	15,361	137,802
			Aged Housing Capital Improvements - Winderlup	46 Joint Venture Aged Housing Reserve (Harris/Winderlup)	24,600	25,215	25,845	26,492	27,154	27,833	28,528	29,242	29,973	30,722	275,603
			Airport Terminal Building - Existing	3 Airport Existing Terminal Building Reserve	12,220	9,198	18,922	15,242	38,238		9,198		35,574	13,486	152,078
			Barnard Park Sports Pavilion	9 Barnard Park Sports Pavilion Building Reserve	7,748	5,832	11,998	9,665	24,245		5,832		25,495	9,665	100,480
			Busselton Library	14 Busselton Library Building Reserve	17,254	9,224	18,974	15,285	38,343		9,224		39,168	14,848	162,320
			City Administration Building	19 Civic and Administration Building Reserve	100,000	100,000	96,600	72,240	173,880		212,333		108,984	137,743	1,001,780
			Community Resource Centre (CRC)	12 Busselton Community Resource Centre Reserve	32,545	7,089	35,123	18,475	32,545	19,763	85,284	15,360		42,051	288,235
			General Buildings Asset Renewal Allocation	10 Building Asset Renewal Reserve Fund - General Buildings Reserve	520,376	481,301	545,001	303,344	365,649	206,074	405,291	328,000	531,411	475,000	4,161,447
			Geographe Leisure Centre (GLC)	42 Geographe Leisure Centre Building (GLC) Reserve	285,137	384,500	267,867	396,250	353,308	400,008	407,535	466,041	39,895	168,603	3,169,144
			Naturaliste Community Centre (NCC)	52 Naturaliste Community Centre Building (NCC) Reserve	72,000	110,000	52,000	40,000	10,000	10,000	45,859	5,000	22,000	40,000	406,859
			Railway House	64 Railway House Building Reserve (50%)	7,590	10,780	8,800	29,480	24,750		10,780		21,340	29,480	143,000
			Youth and Community Activities Building (YCAB)	74 Youth and Community Activities Building Reserve	11,160	8,606	17,280	13,920	34,920		8,400		36,720	13,920	144,926
		Buildings Capital Works - Asset Management Plan Total			**1,102,930**	**1,164,353**	**1,111,333**	**953,638**	**1,136,608**	**677,594**	**1,242,529**	**858,264**	**905,546**	**990,879**	**10,143,674**
	1.5	**Busselton Jetty Tourist Park - Capital Works**	Asset Management Spend - Yearly Allocation	13 Busselton Jetty Tourist Park Reserve	50,000	230,000	265,000	240,000	285,000	295,000	250,000	100,000	265,000	150,000	2,130,000
			Fleet Replacement Program	13 Busselton Jetty Tourist Park Reserve	27,950	21,602	-	16,460	-	11,905	-	-	-	-	77,917
		Busselton Jetty Tourist Park - Capital Works Total			**77,950**	**251,602**	**265,000**	**256,460**	**285,000**	**306,905**	**250,000**	**100,000**	**265,000**	**150,000**	**2,207,917**
	1.6	**Car Parking Construction and Renewal - Capital Works**	Annual Allocation	17 City Car Parking and Access Reserve	528,467	549,804	574,514	600,334	627,315	654,234	682,309	711,589	742,125	773,971	6,444,662
		Car Parking Construction and Renewal - Capital Works Total			**528,467**	**549,804**	**574,514**	**600,334**	**627,315**	**654,234**	**682,309**	**711,589**	**742,125**	**773,971**	**6,444,662**
	1.7	**CBD Townscape Construction Projects - Capital Works**	Dunsborough Improvements	15 CBD Enhancement Reserve	500,000										500,000
			Busselton/Dunsborough Improvements	15 CBD Enhancement Reserve	528,467	549,804	574,514	600,334	627,315	654,234	682,309	711,589	742,125	773,971	6,444,662
		CBD Townscape Construction Projects - Capital Works Total			**1,028,467**	**549,804**	**574,514**	**600,334**	**627,315**	**654,234**	**682,309**	**711,589**	**742,125**	**773,971**	**6,944,662**
	1.8	**Cemeteries - Capital Works**	Dunsborough Cemetery - Annual Allocation	16 Cemetery Reserve	20,350	20,706	21,120	21,595	22,081	22,578	23,086	23,606	24,137	24,680	223,940
			Pioneer Cemetery - Implement Conservation Plan - Annual Allocation	16 Cemetery Reserve	20,350	20,706	21,120	21,595	22,081	22,578	23,086	23,606	24,137	24,680	223,940
			Vasse Hwy Busselton - Annual Allocation	16 Cemetery Reserve	41,000	41,718	42,552	43,509	44,488	45,489	46,513	47,559	48,629	49,723	451,181
		Cemeteries - Capital Works Total			**81,700**	**83,130**	**84,792**	**86,700**	**88,651**	**90,646**	**92,685**	**94,771**	**96,903**	**99,083**	**899,060**
	1.10	**Churchill Park Upgrades - Capital Works**	Churchill Park Upgrade - General Allocation - 2 yrs left of 10 yr Masterplan	Municipal Funds	164,835	167,720	71,074	72,673	74,308	75,980	77,690	79,438	81,225	83,053	947,996
		Churchill Park Upgrades - Capital Works Total			**164,835**	**167,720**	**71,074**	**72,673**	**74,308**	**75,980**	**77,690**	**79,438**	**81,225**	**83,053**	**947,996**

City of Busselton

Forecast Statement of Capital Funding by Category & Project
For the period 2021 - 2031
Draft Base Scenario - Version 2

Strategy	Category	Project	Sub Project	Funding Source	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
	1.11	**Coastal Protection Capital Works - Asset Management Plan**	Annual Allocation	20 Coastal and Climate Adaptation Reserve	1,490,000	1,791,250	1,202,531	993,845	855,191	1,696,570	1,307,985	859,434	1,900,920	1,610,000	13,707,726
			Annual Allocation	State Government Grant	176,460	179,989	183,589	187,261	191,006	194,826	198,723	202,697	206,751	210,886	1,932,188
		Coastal Protection Capital Works - Asset Management Plan Total			**1,666,460**	**1,971,239**	**1,386,120**	**1,181,106**	**1,046,197**	**1,891,396**	**1,506,708**	**1,062,131**	**2,107,671**	**1,820,886**	**15,639,914**
	1.12	**Corporate IT System Upgrades**	Equipment/Software Purchase to Replace Existing Leased Equipment/Update Software	34 Corporate IT Systems Reserve	250,000	255,625	262,016	268,566	275,280	282,162	289,216	296,447	303,858	311,454	2,794,624
		Corporate IT System Upgrades Total			**250,000**	**255,625**	**262,016**	**268,566**	**275,280**	**282,162**	**289,216**	**296,447**	**303,858**	**311,454**	**2,794,624**
	1.13	**Drainage, Underground Power and Other Infrastructure - Capital Works**	Asset Management Spend - Additional Rate Percentage (0.50% - 1.00%)	54 Other Infrastructure (Drainage, Signage Etc) Reserve	-	-	-	-	-	-	-	-	185,531	386,986	572,517
			Asset Management Spend - Yearly Allocation	54 Other Infrastructure (Drainage, Signage Etc) Reserve	281,605	287,941	295,140	302,518	310,081	317,833	325,779	333,923	342,271	350,828	3,147,919
		Drainage, Underground Power and Other Infrastructure - Capital Works Total			**281,605**	**287,941**	**295,140**	**302,518**	**310,081**	**317,833**	**325,779**	**333,923**	**527,802**	**737,814**	**3,720,436**
	1.14	**Footpaths & Cycleways Construction - Capital Works**	Asset Management Spend - Yearly Allocation	40 Footpath and Cycleways Reserve	1,113,967	1,145,363	1,181,856	1,221,275	1,262,160	1,303,294	1,345,902	1,390,041	1,435,768	1,483,144	12,882,770
			Asset Management Spend - Additional Rate Percentage (0.25% - 1.00%)	40 Footpath and Cycleways Reserve	-	-	-	-	-	81,779	255,866	444,743	649,359	773,971	2,205,718
			Rails to Trails (Wadandi Track) - Annual Allocation	40 Footpath and Cycleways Reserve	101,750	103,531	105,601	107,977	110,407	112,891	115,431	118,028	120,684	123,399	1,119,699
		Footpaths & Cycleways Construction - Capital Works Total			**1,215,717**	**1,248,893**	**1,287,457**	**1,329,253**	**1,372,567**	**1,497,964**	**1,717,199**	**1,952,812**	**2,205,810**	**2,380,515**	**16,208,187**
	1.15	**Furniture, Office Equipment & Technology/Software - Capital Works**	Asset Management Spend - Additional Rate Percentage (0.25%)	41 Furniture and Equipment Reserve	-	-	-	-	-	-	85,289	177,897	185,531	193,493	642,210
			Asset Management Spend - Annual Allocation	41 Furniture and Equipment Reserve	441,595	449,323	458,309	468,621	479,165	489,947	500,970	512,242	523,768	535,552	4,859,493
			Asset Management Spend - Annual Allocation	Sales Proceeds	9,187	9,528	9,881	10,244	10,617	11,002	11,400	11,814			83,673
		Furniture, Office Equipment & Technology/Software - Capital Works Total			**450,782**	**458,851**	**468,190**	**478,865**	**489,782**	**500,949**	**597,659**	**701,953**	**709,299**	**729,045**	**5,585,376**
	1.16	**General City Natural Reserves - Capital Works**	General City Natural Reserves - General Allocation	Municipal Funds			183,586	187,717	191,940	196,259	200,675	205,190	209,807	214,527	1,589,701
		General City Natural Reserves - Capital Works Total					**183,586**	**187,717**	**191,940**	**196,259**	**200,675**	**205,190**	**209,807**	**214,527**	**1,589,701**
	1.17	**Meelup Regional Park - Capital Works**	Meelup 10YFP Endorsed C1201/078 (11/4/12)	Municipal Funds	173,047	178,238									351,285
		Meelup Regional Park - Capital Works Total			**173,047**	**178,238**									**351,285**
	1.18	**Parks and Gardens / Reserves - Capital Works**	Asset Management Spend - Yearly Allocation (reduced by Shade Sail Program)	55 Parks, Gardens and Reserves Reserve	1,101,361		1,141,981	1,167,401	1,193,386	1,219,950	1,247,104	1,274,862	1,303,236	1,332,241	10,981,522
			Asset Management Spend - Yearly Allocation (reduced by Shade Sail Program and Dunsborough Nature-Based Playground)	55 Parks, Gardens and Reserves Reserve		770,112									770,112
			Asset Management Spend - Additional Rate Percentage (1.00%)	55 Parks, Gardens and Reserves Reserve	-	-	-	-	-	-	170,577	355,794	556,593	773,971	1,856,935
			Investment in Smart Technologies to address/manage drying climate	55 Parks, Gardens and Reserves Reserve	101,750	103,531	105,601	107,977	110,407	112,891	115,431	118,028	120,684	123,399	1,119,699
			Shade Sail Program	55 Parks, Gardens and Reserves Reserve	104,545	106,897	109,570	112,309	115,117	117,995	120,944	123,968	127,067	130,244	1,168,656
		Parks and Gardens / Reserves - Capital Works Total			**1,307,656**	**980,540**	**1,357,151**	**1,387,687**	**1,418,910**	**1,450,836**	**1,654,056**	**1,872,652**	**2,107,580**	**2,359,855**	**15,896,924**
	1.19	**Plant Replacement Program**	Large Plant over $5,000 - As per plant replacement schedule	58 Plant Replacement Reserve	1,136,694	1,465,984	1,509,238	1,544,986	1,488,621	1,338,737	1,401,829	883,967	1,097,597	1,324,228	13,191,882
			Large Plant over $5,000 - As per plant replacement schedule	Sales Proceeds	618,306	784,016	739,762	777,014	748,879	647,263	746,171	514,033	560,403	681,772	6,817,618
		Plant Replacement Program Total			**1,755,000**	**2,250,000**	**2,249,000**	**2,322,000**	**2,237,500**	**1,986,000**	**2,148,000**	**1,398,000**	**1,658,000**	**2,006,000**	**20,009,500**

City of Busselton

Forecast Statement of Capital Funding by Category & Project
For the period 2021 - 2031
Draft Base Scenario - Version 2

Strategy	Category	Project	Sub Project	Funding Source	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
	1.20	Port Geographe Development - Capital Works	General improvements to the Area	59 Port Geographe Development Reserve (Council)	50,875	51,765	52,801	53,989	55,203	56,445	57,715	59,014	60,342	61,700	559,849
		Port Geographe Development - Capital Works Total			**50,875**	**51,765**	**52,801**	**53,989**	**55,203**	**56,445**	**57,715**	**59,014**	**60,342**	**61,700**	**559,849**
	1.21	Provence - Asset Management Plan	Asset Management Plan Provence (Reserve Funded)	62 Provence Landscape Maintenance Reserve (SAR)	325,000	45,000	140,000	122,000	295,000	150,000	55,000	55,000	465,000	55,000	1,707,000
		Provence - Asset Management Plan Total			**325,000**	**45,000**	**140,000**	**122,000**	**295,000**	**150,000**	**55,000**	**55,000**	**465,000**	**55,000**	**1,707,000**
	1.22	Vasse - Asset Management Plan	Asset Management Plan Vasse Newtown (Reserve Funded)	68 Vasse Newtown Landscape Maintenance Reserve (SAR)	50,000	466,000	50,000	84,000	50,000	50,000	20,710	50,000	50,000	50,000	920,710
		Vasse - Asset Management Plan Total			**50,000**	**466,000**	**50,000**	**84,000**	**50,000**	**50,000**	**20,710**	**50,000**	**50,000**	**50,000**	**920,710**
	1.23	Roads & Streets Renewal District-Wide - Asset Management Plan	Asset Management Spend - Additional Rate Percentage (7.00%)	65 Road Asset Renewal Reserve	3,569,755	3,704,383	3,860,496	4,024,586	4,195,842	4,366,941	4,545,184	4,730,871	4,924,319	5,125,855	43,048,231
			Contributions & Grants	Main Roads WA Direct Grant - Average Yearly District Allocation	159,951	163,150	166,413	169,741	173,136	176,599	180,131	183,733	187,408	191,156	1,751,418
			Contributions & Grants	Main Roads WA Grant - RRG Annual Allocation	229,156	233,739	238,414	243,182	248,046	253,007	258,067	263,228	268,493	273,863	2,509,195
			Contributions & Grants	(blank)	476,873	486,411	496,139	506,062	516,182	526,506	537,036	547,777	558,732	569,907	5,221,626
		Roads & Streets Renewal District-Wide - Asset Management Plan Total			**4,435,735**	**4,587,682**	**4,761,461**	**4,943,571**	**5,133,207**	**5,323,053**	**5,520,418**	**5,725,609**	**5,938,953**	**6,160,781**	**52,530,471**
	1.24	Miscellaneous Land Purchases	Land Purchased for Various Projects	Municipal Funds	50,875	51,765	52,801	53,989	55,203	56,445	57,715	59,014	60,342	61,700	559,849
		Miscellaneous Land Purchases Total			**50,875**	**51,765**	**52,801**	**53,989**	**55,203**	**56,445**	**57,715**	**59,014**	**60,342**	**61,700**	**559,849**
	1.25	Busselton Jetty Forecasted Maintenance Capital Works Plan	Anticipated Works	44 Jetty Maintenance Reserve	817,570	350,082	334,689	649,401	234,641	140,969	798,458	189,340	3,496,680	185,078	7,196,909
		Busselton Jetty Forecasted Maintenance Capital Works Plan Total			**817,570**	**350,082**	**334,689**	**649,401**	**234,641**	**140,969**	**798,458**	**189,340**	**3,496,680**	**185,078**	**7,196,909**
	1.26	Busselton Foreshore Renewal Works	Renewal of playground equipment and other facilities	75 Busselton Foreshore Maintenance Reserve	-	-	50,000	100,000	102,500	125,000	150,000	153,750	157,594	161,534	1,000,377
		Busselton Foreshore Renewal Works Total			**-**	**-**	**50,000**	**100,000**	**102,500**	**125,000**	**150,000**	**153,750**	**157,594**	**161,534**	**1,000,377**
	Asset Management, Renewal & Minor Upgrades Total				**16,115,421**	**16,251,926**	**15,914,828**	**16,339,320**	**16,413,092**	**16,792,184**	**18,435,542**	**16,980,664**	**23,203,344**	**20,480,072**	**176,926,392**
2	**Waste Management**														
	2.1	Waste Management - Capital Works	FOGO Processing Facility	70 Waste Facilities and Plant Reserve	1,000,000										1,000,000
			Asset Management Spend - Yearly Allocation	70 Waste Facilities and Plant Reserve	1,895,000	3,573,460	2,943,450	1,449,680	1,656,050	1,935,660	1,632,000	1,282,000	699,800	1,819,250	18,886,350
			Asset Management Spend - Yearly Allocation	Sales Proceeds	45,000	88,340	166,050	62,720	24,450	273,140	373,000	188,000	116,000	65,750	1,402,450
			Asset Management Spend - Yearly Allocation	Grant Funding	415,000	750,000	-	-	-	-	-	-	-	-	1,165,000
		Waste Management - Capital Works Total			**3,355,000**	**4,411,800**	**3,109,500**	**1,512,400**	**1,680,500**	**2,208,800**	**2,005,000**	**1,470,000**	**815,800**	**1,885,000**	**22,453,800**
	2.2	Alternative Waste Disposal Initiatives	Waste to Energy Plant	70 Waste Facilities and Plant Reserve				2,000,000							2,000,000
		Alternative Waste Disposal Initiatives Total						**2,000,000**							**2,000,000**
	Waste Management Total				**3,355,000**	**4,411,800**	**3,109,500**	**3,512,400**	**1,680,500**	**2,208,800**	**2,005,000**	**1,470,000**	**815,800**	**1,885,000**	**24,453,800**
3	**New & Continuing Projects - Organisational**														
	3.1	Busselton War Memorial Relocation	Relocation/upgrade of Busselton War Memorial to Rotary Park precinct	50 Major Traffic Improvements Reserve	375,000										375,000
			Relocation/upgrade of Busselton War Memorial to Rotary Park precinct	Busselton RSL Donation/Contribution	50,000										50,000
			Relocation/upgrade of Busselton War Memorial to Rotary Park precinct	Federal Government Grant	75,000										75,000
		Busselton War Memorial Relocation Total			**500,000**										**500,000**

City of Busselton

Forecast Statement of Capital Funding by Category & Project
For the period 2021 - 2031
Draft Base Scenario - Version 2

Strategy	Category	Project	Sub Project	Funding Source	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
	3.2	Busselton/Dunsborough - Major Traffic Improvements	Major Traffic Improvements (reduced by Busselton War Memorial Relocation)	50 Major Traffic Improvements Reserve	150,000										150,000
			Major Traffic Improvements	50 Major Traffic Improvements Reserve		200,000	300,000	500,000	1,750,000	400,000	1,500,000	2,030,000	1,200,000	2,500,000	10,380,000
			Major Traffic Improvements	Main Roads WA Grant - RRG Annual Allocation	300,000	-	-	500,000	500,000	-	-	90,000	1,000,000	1,000,000	3,390,000
		Busselton/Dunsborough - Major Traffic Improvements Total			**450,000**	**200,000**	**300,000**	**1,000,000**	**2,250,000**	**400,000**	**1,500,000**	**2,120,000**	**2,200,000**	**3,500,000**	**13,920,000**
	3.4	Dunsborough Library - New	Construction - New Library to enable space at NCC to be repurposed for Multi-Use/Gym	New Loan Borrowings						2,000,000					2,000,000
		Dunsborough Library - New Total								**2,000,000**					**2,000,000**
	3.5	Dunsborough New Nature Based Playground - Capital Works	Nature Based Playground for Dunsborough	29 Community Facilities - Dunsborough Reserve		250,000									250,000
			Nature Based Playground for Dunsborough	55 Parks, Gardens and Reserves Reserve		350,000									350,000
			Nature Based Playground for Dunsborough	Lotterywest Grant		300,000									300,000
		Dunsborough New Nature Based Playground - Capital Works Total				**900,000**									**900,000**
	3.7	Energy Efficiency Initiatives	As per Energy Strategy Plan	39 Energy Sustainability Reserve	105,319	107,952	110,651	113,417	116,252	119,159	122,137	125,191	128,321	131,529	1,179,928
		Energy Efficiency Initiatives Total			**105,319**	**107,952**	**110,651**	**113,417**	**116,252**	**119,159**	**122,137**	**125,191**	**128,321**	**131,529**	**1,179,928**
	3.8	Main City Works Depot - Upgrade/Improvements	Depot - Waste Services	70 Waste Facilities and Plant Reserve								500,000			500,000
			New Workshop - Plant & Equipment Fitout	New Loan Borrowings								500,000			500,000
			New Administration/Workshop Facility	New Loan Borrowings								2,000,000			2,000,000
		Main City Works Depot - Upgrade/Improvements Total										**3,000,000**			**3,000,000**
	3.10	New Commonage Fire Shed/Community Facility	Construction of new Fire/Community Facility Biddle Road	22 Commonage Community Facilities South Biddle Precinct Reserve		750,000									750,000
		New Commonage Fire Shed/Community Facility Total				**750,000**									**750,000**
	3.13	Vasse River Beautification Project (Bridge to Bridge)	Staged Upgrade	11 Busselton Area Drainage and Waterways Improvement Reserve	28,490	28,989	29,568	30,234							117,281
		Vasse River Beautification Project (Bridge to Bridge) Total			**28,490**	**28,989**	**29,568**	**30,234**							**117,281**
	3.15	City Solar Farm	Development of or Contribution to City Solar Farm	New Loan Borrowings			1,000,000								1,000,000
		City Solar Farm Total					**1,000,000**								**1,000,000**
	3.17	Strategic Land Purchase / Sale of Ambergate Land	Final Settlement	28 Community Facilities - City District Reserve						100,000	50,000				150,000
			Final Settlement	67 Strategic Projects Reserve			100,000	100,000	100,000						300,000
			Final Settlement	Sales Proceeds		2,500,000									2,500,000
			Final Settlement	Contributions/Leasing - Industry			150,000	150,000	150,000	150,000	150,000				750,000
			Final Settlement	Contributions/Leasing - Rural			50,000	50,000	50,000	50,000	50,000				250,000
		Strategic Land Purchase / Sale of Ambergate Land Total				**2,500,000**	**300,000**	**300,000**	**300,000**	**300,000**	**250,000**				**3,950,000**
	3.18	Old Dunsborough Boat Ramp Precinct - Café/Kiosk	Contribution to Public/Private Partnership to upgrade Old Toilet Block to Café/Kiosk (Approx. $200k)	10 Building Asset Renewal Reserve Fund - General Buildings Reserve		250,000									250,000
		Old Dunsborough Boat Ramp Precinct - Café/Kiosk Total				**250,000**									**250,000**
	3.19	Barnard Park East Reserve	Indigenous Cultural Facilities / Reserve Upgrade (?)	55 Parks, Gardens and Reserves Reserve	30,000	30,000	30,000	30,000							120,000
		Barnard Park East Reserve Total			**30,000**	**30,000**	**30,000**	**30,000**							**120,000**

City of Busselton

Forecast Statement of Capital Funding by Category & Project
For the period 2021 - 2031
Draft Base Scenario - Version 2

Strategy	Category	Project	Sub Project	Funding Source	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
	3.20	**CCTV Extension Programme/Safer Cities**	CCTV Extension Programme/Safer Cities	Municipal Funds	50,000	50,000	50,000	50,000							200,000
		CCTV Extension Programme/Safer Cities Total			**50,000**	**50,000**	**50,000**	**50,000**							**200,000**
	3.21	**LED Streetlighting Replacement Program**	Annual Allocation	**76** LED Streetlight Replacement Program Reserve	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
		LED Streetlighting Replacement Program Total			**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**500,000**
	3.23	**Vasse River Restoration**	Ongoing restoration of river habitat	**78** Waterways Restoration Reserve	290,000	70,000	500,000	500,000	500,000						1,860,000
			Ongoing restoration of river habitat	Healthy Estuaries WA	260,000										260,000
			Ongoing restoration of river habitat	Community Stewardship Grants		30,000									30,000
			Ongoing restoration of river habitat	Grant Funding			1,500,000	1,500,000	1,350,000						4,350,000
		Vasse River Restoration Total			**550,000**	**100,000**	**2,000,000**	**2,000,000**	**1,850,000**						**6,500,000**
	New & Continuing Projects - Organisational Total				**1,763,809**	**4,966,941**	**3,870,219**	**3,573,651**	**4,566,252**	**2,869,159**	**1,922,137**	**5,295,191**	**2,378,321**	**3,681,529**	**34,887,209**
4	**New Projects - Recreational Strategy**														
	4.1	**Dunsborough Lakes Sporting Precinct (Stage 1)**	Carparking, Access Road & Other	**28** Community Facilities - City District Reserve	72,727										72,727
			Carparking, Access Road & Other	**29** Community Facilities - Dunsborough Reserve	20,364										20,364
			Carparking, Access Road & Other	Federal Government Grant	488,727										488,727
			Carparking, Access Road & Other	State Government Grant	218,182										218,182
			Courts - Outdoor	**28** Community Facilities - City District Reserve	59,091										59,091
			Courts - Outdoor	**29** Community Facilities - Dunsborough Reserve	16,545										16,545
			Courts - Outdoor	Federal Government Grant	397,091										397,091
			Courts - Outdoor	State Government Grant	177,273										177,273
			Dunsborough - Pavilion/Changeroom Facilities	**28** Community Facilities - City District Reserve	118,182										118,182
			Dunsborough - Pavilion/Changeroom Facilities	**29** Community Facilities - Dunsborough Reserve	33,091										33,091
			Dunsborough - Pavilion/Changeroom Facilities	Federal Government Grant	794,182										794,182
			Dunsborough - Pavilion/Changeroom Facilities	State Government Grant	354,545										354,545
		Dunsborough Lakes Sporting Precinct (Stage 1) Total			**2,750,000**										**2,750,000**
	4.2	**Dunsborough Country Club Extension**	Contribution - Multi-Purpose Facility/Senior Citizens	**28** Community Facilities - City District Reserve			300,000								300,000
		Dunsborough Country Club Extension Total					**300,000**								**300,000**
	4.3	**Vasse Sporting Facilities - Changerooms/Pavilion/Car Parking**	Vasse - Floodlighting Ovals	**33** Community Facilities - Vasse Reserve			325,000								325,000
			Vasse - Floodlighting Ovals	CSRFF Funding (1/3rd)			175,000								175,000
			Vasse - Pavilion/Changeroom Facilities	**28** Community Facilities - City District Reserve						125,000					125,000
			Vasse - Pavilion/Changeroom Facilities	**33** Community Facilities - Vasse Reserve						1,125,000					1,125,000
		Vasse Sporting Facilities - Changerooms/Pavilion/Car Parking Total					**500,000**			**1,250,000**					**1,750,000**
	4.4	**Geographe Leisure Centre - Wet Area Expansion - Capital Works**	Indoor Pool - Reconfiguration	New Loan Borrowings				3,600,000							3,600,000
		Geographe Leisure Centre - Wet Area Expansion - Capital Works Total						**3,600,000**							**3,600,000**
	4.5	**Geographe Leisure Centre Stadium/Dunsborough Lakes Sporting Precinct (DLSP) - 2 or 3 Courts**	Stadium expansion - GLC 2/3 indoor courts, seating & storage OR DLSP 2/3 indoor courts	New Loan Borrowings					5,250,000						5,250,000
		Geographe Leisure Centre Stadium/Dunsborough Lakes Sporting Precinct (DLSP) - 2 or 3 Courts Total							**5,250,000**						**5,250,000**

City of Busselton

Forecast Statement of Capital Funding by Category & Project
For the period 2021 - 2031
Draft Base Scenario - Version 2

Strategy	Category	Project	Sub Project	Funding Source	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
	4.6	**Dunsborough Playing Fields**	Unisex Changerooms to John Edwards Pavilion	10 Building Asset Renewal Reserve Fund - General Buildings Reserve						450,000					450,000
		Dunsborough Playing Fields Total								**450,000**					**450,000**
	4.7	**Yalyalup Community Oval/Pavilion Development**	Oval & Surrounds	25 Community Facilities - Airport North Reserve						1,000,000					1,000,000
			Building	25 Community Facilities - Airport North Reserve							1,500,000				1,500,000
			Carparks	25 Community Facilities - Airport North Reserve							300,000				300,000
			Landscaping	25 Community Facilities - Airport North Reserve							200,000				200,000
			Land Contribution	25 Community Facilities - Airport North Reserve					800,000						800,000
			Ablution Facilities	25 Community Facilities - Airport North Reserve					150,000						150,000
		Yalyalup Community Oval/Pavilion Development Total							**950,000**	**1,000,000**	**2,000,000**				**3,950,000**
	4.8	**Naturaliste Community Centre (Multi-Purpose Space/Upgrade) - Capital Works**	Construction - Multi-Purpose Space Upgrade/Gym Facility in Old Library Space	10 Building Asset Renewal Reserve Fund - General Buildings Reserve							750,000				750,000
		Naturaliste Community Centre (Multi-Purpose Space/Upgrade) - Capital Works Total									**750,000**				**750,000**
	4.9	**Increasing Sports Spaces Carrying Capacity - Outdoor Spaces**	Various Ovals/Facilities - Floodlighting/Courts Expansion	28 Community Facilities - City District Reserve	100,000		104,295		109,041		114,003		119,191		546,530
			Various Ovals/Facilities - Floodlighting/Courts Expansion	CSRFF Funding/Other Funding	100,000		104,295		109,041		114,003		119,191		546,530
		Increasing Sports Spaces Carrying Capacity - Outdoor Spaces Total			**200,000**		**208,590**		**218,082**		**228,006**		**238,382**		**1,093,060**
	4.11	**Bovell Park - Major Upgrades / Expansion - Regional Facilities - Capital Works**	Upgrade of main facilities / regional stadium / playing fields	10 Building Asset Renewal Reserve Fund - General Buildings Reserve								1,000,000	1,000,000	1,000,000	3,000,000
			Upgrade of main facilities / regional stadium / playing fields	New Loan Borrowings								1,500,000	4,000,000	4,000,000	9,500,000
		Bovell Park - Major Upgrades / Expansion - Regional Facilities - Capital Works Total										**2,500,000**	**5,000,000**	**5,000,000**	**12,500,000**
	4.12	**Dunsborough Lakes Sporting Precinct (Stage 2)**	New School Oval	28 Community Facilities - City District Reserve									325,000		325,000
			New School Oval	29 Community Facilities - Dunsborough Reserve									275,000		275,000
			New School Oval	Department of Education - Contribution									600,000		600,000
		Dunsborough Lakes Sporting Precinct (Stage 2) Total											**1,200,000**		**1,200,000**
	4.13	**Squash Facility District**	Stage 1 - Contribution	28 Community Facilities - City District Reserve			75,000								75,000
			Stage 2 - Contribution	28 Community Facilities - City District Reserve								200,000			200,000
		Squash Facility District Total					**75,000**					**200,000**			**275,000**
	New Projects - Recreational Strategy Total				**2,950,000**		**1,083,590**	**3,600,000**	**6,418,082**	**2,700,000**	**2,978,006**	**2,700,000**	**6,438,382**	**5,000,000**	**33,868,060**
5	**Major Projects - Cultural**														
	5.1	**Performing Arts/Convention Centre (BPACC) - Stage 1**	Performing Arts/Convention Centre - Construction	28 Community Facilities - City District Reserve	-	450,000									450,000
			Performing Arts/Convention Centre - Construction	56 Performing Arts and Convention Centre Reserve	375,000	175,000									550,000
			Performing Arts/Convention Centre - Construction	Federal Government Grant	5,175,000	5,175,000									10,350,000
			Performing Arts/Convention Centre - Construction	New Loan Borrowings	7,500,000	7,500,000									15,000,000
			Performing Arts/Convention Centre - Design & Professional Fees	56 Performing Arts and Convention Centre Reserve	250,000										250,000
		Performing Arts/Convention Centre (BPACC) - Stage 1 Total			**13,300,000**	**13,300,000**									**26,600,000**

City of Busselton

Forecast Statement of Capital Funding by Category & Project
For the period 2021 - 2031
Draft Base Scenario - Version 2

Strategy	Category	Project	Sub Project		Funding Source	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
	5.3	Upgrade Art Geo Complex - Capital Works	Upgrade Building Facilities in Precinct	10	Building Asset Renewal Reserve Fund - General Buildings Reserve							700,000				700,000
			Upgrade Building Facilities in Precinct		Lotterywest Grant							300,000				300,000
		Upgrade Art Geo Complex - Capital Works Total										1,000,000				1,000,000
	Major Projects - Cultural Total					13,300,000	13,300,000					1,000,000				27,600,000
6	Busselton / Margaret River Airport - Development															
	6.1	BMRA Terminal - New	Domestic/International Terminal		Federal Government Grant			500,000								500,000
			Domestic/International Terminal		State Government Grant			16,000,000								16,000,000
		BMRA Terminal - New Total						16,500,000								16,500,000
	6.3	Fleet Replacement Program	Fleet Replacement Program	5	Airport Infrastructure Renewal Reserve	15,000	197,100	15,000	256,600	149,000	1,500	863,600	90,000	356,000	40,600	1,984,400
		Fleet Replacement Program Total				15,000	197,100	15,000	256,600	149,000	1,500	863,600	90,000	356,000	40,600	1,984,400
	Busselton / Margaret River Airport - Development Total					15,000	197,100	16,515,000	256,600	149,000	1,500	863,600	90,000	356,000	40,600	18,484,400
7	Projects - Under Consideration															
	7.1	Old Dunsborough Boat Ramp Precinct - Jetty Extension	Extension of Jetty - Further Investigation Required		Municipal Funds		1									1
		Old Dunsborough Boat Ramp Precinct - Jetty Extension Total					1									1
	7.8	Ford Road Construction	Ford Road Construction - Longer Term Project		Municipal Funds						1					1
		Ford Road Construction Total									1					1
	7.11	Development of Former Masonic Lodge Campsite at Locke Estate	Construction of Bicycle Path - Project subject to Change of Vesting to enable Public Recreational Use		Municipal Funds	1										1
		Development of Former Masonic Lodge Campsite at Locke Estate Total				1										1
	7.13	Climate Change Initiatives	Climate Change Initiatives - Under Further Investigation		Municipal Funds									1		1
		Climate Change Initiatives Total												1		1
	7.14	Smart/Connected Cities Initiatives	Smart/Connected Cities Initiatives - Under Further Investigation		Municipal Funds									1		1
		Smart/Connected Cities Initiatives Total												1		1
	7.16	Dark Sky City Initiatives	Dark Sky City Initiatives - Under Further Investigation		Municipal Funds									1		1
		Dark Sky City Initiatives Total												1		1
	7.18	City/Regional Deals	City/Regional Deals - Under Further Investigation		Federal Government Grant									1		1
		City/Regional Deals Total												1		1
	7.21	Dunsborough Aquatic Facility	25m Indoor Heated Pool ($18-20m 10yrs plus) - Longer Term Project		Municipal Funds									1		1
		Dunsborough Aquatic Facility Total												1		1
	7.22	New Aquatic Facility	Provision of Additional Indoor Courts ($X 10yrs plus)		Municipal Funds									1		1
			50m Outdoor Pool ($8-10m 10yrs plus) - Longer Term Project		Municipal Funds									1		1
		New Aquatic Facility Total												2		2

City of Busselton

Forecast Statement of Capital Funding by Category & Project
For the period 2021 - 2031
Draft Base Scenario - Version 2

Strategy	Category	Project	Sub Project	Funding Source	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
	7.25	Dunsborough Car Parking Land	Construction of Car Park Stage 1 - Project on hold due to Unwillingness of Land owner to Dispose	17 City Car Parking and Access Reserve			1								1
		Dunsborough Car Parking Land Total					**1**								**1**
	7.27	Dunsborough YCAB	Dunsborough-based Youth & Community Activities Building	Municipal Funds										1	1
		Dunsborough YCAB Total												**1**	**1**
	7.28	DBCA Building Purchase	Queen Street	Municipal Funds										1	1
		DBCA Building Purchase Total												**1**	**1**
	7.29	Dunsborough Jetty	Dunsborough Jetty	Municipal Funds										1	1
		Dunsborough Jetty Total												**1**	**1**
	Projects - Under Consideration Total				**1**	**1**	**1**			**1**			**7**	**3**	**14**
Grand Total					**37,499,231**	**39,127,767**	**40,493,139**	**27,281,970**	**29,226,926**	**24,571,644**	**27,204,285**	**26,535,855**	**33,191,854**	**31,087,204**	**316,219,875**

City of Busselton

Forecast Statement of Capital Funding Summary

For the period 2021 - 2031

Draft Base Scenario - Version 2

Strategy	Category	Project	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
1	**Asset Management, Renewal & Minor Upgrades**												
	1.1	Boat Ramps Construction - Capital Works	50,750	51,892	53,189	54,519	55,882	57,279	58,711	60,179	61,683	63,225	567,309
	1.2	Bridges Construction (As per MRWA)	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
	1.3	Buildings Capital Works - Asset Management Plan	1,102,930	1,164,353	1,111,333	953,638	1,136,608	677,594	1,242,529	858,264	905,546	990,879	10,143,674
	1.5	Busselton Jetty Tourist Park - Capital Works	77,950	251,602	265,000	256,460	285,000	306,905	250,000	100,000	265,000	150,000	2,207,917
	1.6	Car Parking Construction and Renewal - Capital Works	528,467	549,804	574,514	600,334	627,315	654,234	682,309	711,589	742,125	773,971	6,444,662
	1.7	CBD Townscape Construction Projects - Capital Works	1,028,467	549,804	574,514	600,334	627,315	654,234	682,309	711,589	742,125	773,971	6,944,662
	1.8	Cemeteries - Capital Works	81,700	83,130	84,792	86,700	88,651	90,646	92,685	94,771	96,903	99,083	899,060
	1.10	Churchill Park Upgrades - Capital Works	164,835	167,720	71,074	72,673	74,308	75,980	77,690	79,438	81,225	83,053	947,996
	1.11	Coastal Protection Capital Works - Asset Management Plan	1,666,460	1,971,239	1,386,120	1,181,106	1,046,197	1,891,396	1,506,708	1,062,131	2,107,671	1,820,886	15,639,914
	1.12	Corporate IT System Upgrades	250,000	255,625	262,016	268,566	275,280	282,162	289,216	296,447	303,858	311,454	2,794,624
	1.13	Drainage, Underground Power and Other Infrastructure - Capital Works	281,605	287,941	295,140	302,518	310,081	317,833	325,779	333,923	527,802	737,814	3,720,436
	1.14	Footpaths & Cycleways Construction - Capital Works	1,215,717	1,248,893	1,287,457	1,329,253	1,372,567	1,497,964	1,717,199	1,952,812	2,205,810	2,380,515	16,208,187
	1.15	Furniture, Office Equipment & Technology/Software - Capital Works	450,782	458,851	468,190	478,865	489,782	500,949	597,659	701,953	709,299	729,045	5,585,376
	1.16	General City Natural Reserves - Capital Works			183,586	187,717	191,940	196,259	200,675	205,190	209,807	214,527	1,589,701
	1.17	Meelup Regional Park - Capital Works	173,047	178,238									351,285
	1.18	Parks and Gardens / Reserves - Capital Works	1,307,656	980,540	1,357,151	1,387,687	1,418,910	1,450,836	1,654,056	1,872,652	2,107,580	2,359,855	15,896,924
	1.19	Plant Replacement Program	1,755,000	2,250,000	2,249,000	2,322,000	2,237,500	1,986,000	2,148,000	1,398,000	1,658,000	2,006,000	20,009,500
	1.20	Port Geographe Development - Capital Works	50,875	51,765	52,801	53,989	55,203	56,445	57,715	59,014	60,342	61,700	559,849
	1.21	Provence - Asset Management Plan	325,000	45,000	140,000	122,000	295,000	150,000	55,000	55,000	465,000	55,000	1,707,000
	1.22	Vasse - Asset Management Plan	50,000	466,000	50,000	84,000	50,000	50,000	20,710	50,000	50,000	50,000	920,710
	1.23	Roads & Streets Renewal District-Wide - Asset Management Plan	4,435,735	4,587,682	4,761,461	4,943,571	5,133,207	5,323,053	5,520,418	5,725,609	5,938,953	6,160,781	52,530,471
	1.24	Miscellaneous Land Purchases	50,875	51,765	52,801	53,989	55,203	56,445	57,715	59,014	60,342	61,700	559,849
	1.25	Busselton Jetty Forecasted Maintenance Capital Works Plan	817,570	350,082	334,689	649,401	234,641	140,969	798,458	189,340	3,496,680	185,078	7,196,909
	1.26	Busselton Foreshore Renewal Works			50,000	100,000	102,500	125,000	150,000	153,750	157,594	161,534	1,000,377
	Asset Management, Renewal & Minor Upgrades Total		**16,115,421**	**16,251,926**	**15,914,828**	**16,339,320**	**16,413,092**	**16,792,184**	**18,435,542**	**16,980,664**	**23,203,344**	**20,480,072**	**176,926,392**
2	**Waste Management**												
	2.1	Waste Management - Capital Works	3,355,000	4,411,800	3,109,500	1,512,400	1,680,500	2,208,800	2,005,000	1,470,000	815,800	1,885,000	22,453,800
	2.2	Alternative Waste Disposal Initiatives				2,000,000							2,000,000
	Waste Management Total		**3,355,000**	**4,411,800**	**3,109,500**	**3,512,400**	**1,680,500**	**2,208,800**	**2,005,000**	**1,470,000**	**815,800**	**1,885,000**	**24,453,800**
3	**New & Continuing Projects - Organisational**												
	3.1	Busselton War Memorial Relocation	500,000										500,000
	3.2	Busselton/Dunsborough - Major Traffic Improvements	450,000	200,000	300,000	1,000,000	2,250,000	400,000	1,500,000	2,120,000	2,200,000	3,500,000	13,920,000
	3.4	Dunsborough Library - New						2,000,000					2,000,000
	3.5	Dunsborough New Nature Based Playground - Capital Works		900,000									900,000
	3.7	Energy Efficiency Initiatives	105,319	107,952	110,651	113,417	116,252	119,159	122,137	125,191	128,321	131,529	1,179,928
	3.8	Main City Works Depot - Upgrade/Improvements								3,000,000			3,000,000
	3.10	New Commonage Fire Shed/Community Facility		750,000									750,000
	3.13	Vasse River Beautification Project (Bridge to Bridge)	28,490	28,989	29,568	30,234							117,281
	3.15	City Solar Farm			1,000,000								1,000,000
	3.17	Strategic Land Purchase / Sale of Ambergate Land		2,500,000	300,000	300,000	300,000	300,000	250,000				3,950,000
	3.18	Old Dunsborough Boat Ramp Precinct - Café/Kiosk		250,000									250,000
	3.19	Barnard Park East Reserve	30,000	30,000	30,000	30,000							120,000
	3.20	CCTV Extension Programme/Safer Cities	50,000	50,000	50,000	50,000							200,000
	3.21	LED Streetlighting Replacement Program	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
	3.23	Vasse River Restoration	550,000	100,000	2,000,000	2,000,000	1,850,000						6,500,000
	New & Continuing Projects - Organisational Total		**1,763,809**	**4,966,941**	**3,870,219**	**3,573,651**	**4,566,252**	**2,869,159**	**1,922,137**	**5,295,191**	**2,378,321**	**3,681,529**	**34,887,209**

City of Busselton

Forecast Statement of Capital Funding Summary
For the period 2021 - 2031
Draft Base Scenario - Version 2

Strategy	Category	Project	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
4	**New Projects - Recreational Strategy**												
	4.1	Dunsborough Lakes Sporting Precinct (Stage 1)	2,750,000										2,750,000
	4.2	Dunsborough Country Club Extension			300,000								300,000
	4.3	Vasse Sporting Facilities - Changerooms/Pavilion/Car Parking			500,000			1,250,000					1,750,000
	4.4	Geographe Leisure Centre - Wet Area Expansion - Capital Works				3,600,000							3,600,000
	4.5	Geographe Leisure Centre Stadium/Dunsborough Lakes Sporting Precinct (DLSP) - 2 or 3 Courts					5,250,000						5,250,000
	4.6	Dunsborough Playing Fields						450,000					450,000
	4.7	Yalyalup Community Oval/Pavilion Development					950,000	1,000,000	2,000,000				3,950,000
	4.8	Naturaliste Community Centre (Multi-Purpose Space/Upgrade) - Capital Works							750,000				750,000
	4.9	Increasing Sports Spaces Carrying Capacity - Outdoor Spaces	200,000		208,590		218,082		228,006		238,382		1,093,060
	4.11	Bovell Park - Major Upgrades / Expansion - Regional Facilities - Capital Works								2,500,000	5,000,000	5,000,000	12,500,000
	4.12	Dunsborough Lakes Sporting Precinct (Stage 2)									1,200,000		1,200,000
	4.13	Squash Facility District			75,000					200,000			275,000
	New Projects - Recreational Strategy Total		**2,950,000**		**1,083,590**	**3,600,000**	**6,418,082**	**2,700,000**	**2,978,006**	**2,700,000**	**6,438,382**	**5,000,000**	**33,868,060**
5	**Major Projects - Cultural**												
	5.1	Performing Arts/Convention Centre (BPACC) - Stage 1	13,300,000	13,300,000									26,600,000
	5.3	Upgrade Art Geo Complex - Capital Works							1,000,000				1,000,000
	Major Projects - Cultural Total		**13,300,000**	**13,300,000**					**1,000,000**				**27,600,000**
6	**Busselton / Margaret River Airport - Development**												
	6.1	BMRA Terminal - New			16,500,000								16,500,000
	6.3	Fleet Replacement Program	15,000	197,100	15,000	256,600	149,000	1,500	863,600	90,000	356,000	40,600	1,984,400
	Busselton / Margaret River Airport - Development Total		**15,000**	**197,100**	**16,515,000**	**256,600**	**149,000**	**1,500**	**863,600**	**90,000**	**356,000**	**40,600**	**18,484,400**
7	**Projects - Under Consideration**												
	7.1	Old Dunsborough Boat Ramp Precinct - Jetty Extension		1									1
	7.8	Ford Road Construction						1					1
	7.11	Development of Former Masonic Lodge Campsite at Locke Estate	1										1
	7.13	Climate Change Initiatives									1		1
	7.14	Smart/Connected Cities Initiatives									1		1
	7.16	Dark Sky City Initiatives									1		1
	7.18	City/Regional Deals									1		1
	7.21	Dunsborough Aquatic Facility									1		1
	7.22	New Aquatic Facility									2		2
	7.25	Dunsborough Car Parking Land			1								1
	7.27	Dunsborough YCAB										1	1
	7.28	DBCA Building Purchase										1	1
	7.29	Dunsborough Jetty										1	1
	Projects - Under Consideration Total		**1**	**1**	**1**			**1**			**7**	**3**	**14**
Grand Total			**37,499,231**	**39,127,767**	**40,493,139**	**27,281,970**	**29,226,926**	**24,571,644**	**27,204,285**	**26,535,855**	**33,191,854**	**31,087,204**	**316,219,875**

City of Busselton

Forecasted Additional Operating Income, Expenditure and Reserve Funding
For the period 2021 - 2031
Draft Base Scenario - Version 2

Oper	Nature	Order	Operational Project	Description	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
Other Operations															
	Revenue	4.1	Buildings - Dunsborough Lakes Pavilion	Building Hire Fees	-	-	-	15,000	15,300	15,606	15,918	16,236	16,561	16,892	111,514
		4.2	Buildings - NCC Multi-Purpose Space/Upgrade	Upgrade of Facilities	-	-	-	-	-	-	-	20,000	20,400	20,808	61,208
		4.4	Busselton Foreshore - Additional Income from New Rental/Lease Agreements	Microbrewery	71,588	94,268	96,153	98,076	100,038	102,039	104,079	106,161	108,284	110,450	991,135
				Short stay accommodation site 1	-	-	-	-	-	55,713	113,655	115,928	118,247	120,612	524,156
				Short stay accommodation site 2	12,550	37,500	62,500	90,000	106,050	108,171	110,334	112,541	114,792	117,088	871,526
				Old Tennis Club Building	24,000	41,616	42,448	43,297	44,163	45,046	45,947	46,866	47,804	48,760	429,949
		4.6	GLC Expansion (Additional Operational Requirements from 2025/2026)	Operating Income Forecasted for Pool & Additional Stadiums	-	-	-	-	-	200,000	204,000	208,080	212,242	216,486	1,040,808
		4.7	New Ovals/Sporting Facilities/Foreshore (Additional Operational Requirements)	New Floodlight Systems - Club Contribution towards power costs	-	15,000	15,300	15,606	15,918	16,236	16,561	16,892	17,230	17,575	146,319
				Yalyalup Pavilion Development	-	-	-	12,813	13,069	13,330	13,597	13,869	14,146	14,429	95,252
				Vasse Oval Pavilion	-	-	-	-	-	-	10,000	10,200	10,404	10,612	41,216
				Dunsborough Lakes Oval Pavilion	-	-	-	-	-	-	-	15,000	15,300	15,606	45,906
	Revenue Total				**108,138**	**188,384**	**216,402**	**274,792**	**294,538**	**556,142**	**634,093**	**681,774**	**695,410**	**709,318**	**4,358,990**
	Expense	4.1	Buildings - Dunsborough Lakes Pavilion	Building Operational Costs	-	-	(75,000)	(76,875)	(78,797)	(80,767)	(82,786)	(84,856)	(86,977)	(89,151)	(655,209)
		4.2	Buildings - NCC Multi-Purpose Space/Upgrade	Upgrade of Facilities	-	-	-	-	-	-	-	(25,000)	(25,625)	(26,266)	(76,891)
		4.3	Buildings - New Dunsborough Library	Additional Construction of New Larger Library	-	-	-	-	-	-	(100,000)	(102,500)	(105,063)	(107,689)	(415,252)
		4.5	Dunsborough Non-Potable Water Supply	Pumping Equipment etc.	-	-	(87,418)	(89,604)	(91,844)	(94,140)	(96,493)	(98,906)	(101,378)	(103,913)	(763,695)
		4.6	GLC Expansion (Additional Operational Requirements from 2025/2026)	Operating Expense Forecasted for Pool & Additional Stadiums	-	-	-	-	-	(400,000)	(410,000)	(420,250)	(430,756)	(441,525)	(2,102,531)
		4.7	New Ovals/Sporting Facilities/Foreshore (Additional Operational Requirements)	Lou Weston Oval Courts	(10,429)	(10,664)	(10,930)	(11,204)	(11,484)	(11,771)	(12,065)	(12,367)	(12,676)	(12,993)	(116,582)
				Lou Weston Oval Pavilion	(2,538)	(2,595)	(2,659)	(2,726)	(2,794)	(2,864)	(2,936)	(3,009)	(3,084)	(3,161)	(28,365)
				Dunsborough Lakes Oval Stage 1	(135,000)	(138,038)	(141,488)	(145,026)	(148,651)	(152,368)	(156,177)	(160,081)	(164,083)	(168,185)	(1,509,097)
				Dunsborough - Nature Based Playground	-	(20,000)	(41,000)	(42,025)	(43,076)	(44,153)	(45,256)	(46,388)	(47,547)	(48,736)	(378,181)
				New Floodlight Systems - Various Ovals	-	(20,000)	(20,500)	(21,013)	(21,538)	(22,076)	(22,628)	(23,194)	(23,774)	(24,368)	(199,090)
				Vasse Oval - Pavilion/Changerooms	-	-	-	-	-	-	(25,625)	(26,266)	(26,922)	(27,595)	(106,408)
				Dunsborough Playing Fields (New Changerooms)	-	-	-	-	-	-	(25,000)	(25,625)	(26,266)	(26,922)	(103,813)
				Yalyalup Community Pavilion Development	-	-	-	-	-	-	(51,500)	(52,788)	(54,107)	(55,460)	(213,855)
				Yalyalup Oval Development	-	-	-	-	-	-	(51,500)	(52,788)	(54,107)	(55,460)	(213,855)
				Bovell Park - Additional Operating Expenditure	-	-	-	-	-	-	-	-	(75,000)	(76,875)	(151,875)
		4.8	Workforce Planning	Workforce Planning (excludes BPACC Employee Costs)	(110,000)	(112,200)	(688,347)	(821,141)	(1,079,507)	(1,471,727)	(1,755,648)	(2,179,825)	(2,491,091)	(2,949,321)	(13,658,808)
		4.9	Superannuation Guarantee Contribution	SGC increase from 9.50 to 12.00% - Impact of change in federal legislation	(23,292)	(47,632)	(73,055)	(99,599)	(127,300)	(130,164)	(133,093)	(136,087)	(139,149)	(142,280)	(1,051,650)
		4.10	Various Projects	Planning & Design Studies for Implementation of Recreational Planning Study Outcomes	(100,000)	(102,250)	(104,806)	(107,426)	(110,112)	(100,000)	(102,500)	(105,063)	(107,689)	(110,381)	(1,050,228)
	Expense Total				**(381,258)**	**(453,378)**	**(1,245,205)**	**(1,416,637)**	**(1,715,101)**	**(2,510,029)**	**(3,073,207)**	**(3,554,990)**	**(3,975,295)**	**(4,470,282)**	**(22,795,383)**
Other Operations Total					**(273,121)**	**(264,994)**	**(1,028,803)**	**(1,141,845)**	**(1,420,564)**	**(1,953,887)**	**(2,439,114)**	**(2,873,216)**	**(3,279,885)**	**(3,760,964)**	**(18,436,393)**
Airport Operations															
	Revenue				2,554,547	2,790,364	3,120,656	3,804,365	3,977,004	4,731,152	5,142,654	5,260,435	5,366,891	5,254,033	**42,002,100**
	Expense				(1,833,491)	(2,094,166)	(2,389,175)	(2,823,152)	(3,017,730)	(3,464,547)	(3,514,336)	(3,398,473)	(3,484,020)	(3,488,522)	**(29,507,612)**
Airport Operations Total					**721,056**	**696,198**	**731,481**	**981,213**	**959,274**	**1,266,604**	**1,628,317**	**1,861,962**	**1,882,871**	**1,765,511**	**12,494,488**
Performing Arts/Convention Centre - BPACC															
	Reserve Transfer				50,000	100,000	150,000	359,123	363,223	395,981	484,569	462,264	561,306	532,693	**3,459,159**
	Revenue				-	310,594	1,221,019	1,467,084	1,584,228	1,689,258	1,723,043	1,757,504	1,792,654	1,828,507	**13,373,892**
	Expense				(140,000)	(859,475)	(1,946,331)	(2,464,974)	(2,519,569)	(2,604,495)	(2,746,530)	(2,778,984)	(2,934,130)	(2,962,999)	**(21,957,487)**
Performing Arts/Convention Centre - BPACC Total					**(90,000)**	**(448,881)**	**(575,313)**	**(638,767)**	**(572,118)**	**(519,255)**	**(538,917)**	**(559,216)**	**(580,170)**	**(601,799)**	**(5,124,436)**

Note: Projected expenditure for BPACC is inclusive of forecasted asset management commitments.

City of Busselton

Projected Rating Increases/Growth and Employee Costs
For the period 2021 - 2031
Draft Base Scenario - Version 2

	Year 0 2020-21	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
Proposed Rates Increase		2.50%	2.50%	2.95%	2.95%	2.95%	2.75%	2.75%	2.75%	2.75%	2.75%	
Proposed Annual Growth in Rating Base		1.75%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	
Base Rating - Brought forward from Previous Year + Council Forward Rates	52,759,360	54,325,000	56,657,580	59,203,913	61,864,685	64,645,038	67,419,119	70,312,242	73,329,516	76,476,268	79,758,056	663,991,416
Growth in Rates - each year	206,540	950,688	849,864	888,059	927,970	969,676	1,011,287	1,054,684	1,099,943	1,147,144	1,196,371	10,095,684
UV Rural Rating												
Adjustments for Major Changes/Development - Port Geographe Marina	34,100											-
Total	**53,000,000**	55,275,688	57,507,443	60,091,972	62,792,655	65,614,714	68,430,405	71,366,925	74,429,458	77,623,412	80,954,427	674,087,100
Projected Rates Growth:		1.75%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	
Waste Infrastructure Levy brought forward		-	261,151	617,266	914,029	1,210,791	1,228,953	1,247,387	1,266,098	1,285,089	1,304,366	9,335,130
Adjustment - Increase by: $11/property in Year 1 from $49 to $60.		261,151	-	-	-	-	-	-	-	-	-	261,151
Adjustment - Increase by: $15/property in Year 2 from $60 to $75.		-	356,115	-	-	-	-	-	-	-	-	356,115
Adjustment - Increase by: $12.50/property in Year 3 from $75 to $87.50.		-	-	296,763	-	-	-	-	-	-	-	296,763
Adjustment - Increase by: $12.50/property in Year 4 from $87.50 to $100.		-	-	-	296,763	-	-	-	-	-	-	296,763
Annual Growth in Levy		-	-	-	-	18,162	18,434	18,711	18,991	19,276	19,565	113,140
Total	-	261,151	617,266	914,029	1,210,791	1,228,953	1,247,387	1,266,098	1,285,089	1,304,366	1,323,931	10,659,061
Proposed Increase in Employee Costs		1.75%	2.00%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	
Prior Year Base Expense		33,604,206	33,429,148	34,107,080	34,864,948	35,659,180	36,451,512	37,281,867	38,110,269	38,978,431	39,844,528	362,331,169
Add: Increment and Net Adjustments		186,304	1,150,160	1,268,258	1,344,285	1,443,600	1,438,406	1,453,719	1,511,239	1,527,447	1,587,808	12,911,225
Add: Workforce Plan - Non-BPACC Staff		110,000	112,200	688,347	821,141	1,079,507	1,471,727	1,755,648	2,179,825	2,491,091	2,949,321	13,658,808
Add: Workforce Plan - BPACC Staff		90,000	500,000	1,006,000	1,295,130	1,324,271	1,354,067	1,384,533	1,415,685	1,447,538	1,480,108	11,297,332
Total - Reconciled to Rate Setting Statement	**33,604,206**	33,990,510	35,191,508	37,069,685	38,325,504	39,506,557	40,715,712	41,875,767	43,217,019	44,444,507	45,861,765	400,198,534

City of Busselton

Forecast Statement of Loan Balances and Repayments
For the period 2021 - 2031
Draft Base Scenario - Version 2

							Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Year 11 2031-32	Year 12 2032-33	Year 13 2033-34	Year 14 2034-35	Year 15 2035-36
Loan Reference and Purpose	**Number**	**Int Rate**	**Term**	**Original Principal**	**Total Principal Repayments**	**Total Payments**	**Total Annual Payments - Council Loans**														
Bsn Foreshore	209	3.56%	6	6,500,000	3,610,993	4,026,349	671,059	671,058	671,059	671,058	671,057	671,058	-	-	-	-	-	-	-	-	-
Airport Jet Refuelling	206	3.92%	3	350,000	120,103	127,890	42,630	42,630	42,630	-	-	-	-	-	-	-	-	-	-	-	-
Parking Land Acquisition	203	4.19%	0	1,100,000	40,142	40,562	40,562	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Lot 40 Vasse Highway	210	3.61%	5	850,000	850,000	988,078	30,684	30,684	30,684	30,684	865,342	-	-	-	-	-	-	-	-	-	-
GLC Geothermal Heating	202	3.98%	2	533,206	124,379	130,013	65,006	65,007	-	-	-	-	-	-	-	-	-	-	-	-	-
Bsn Foreshore	215	3.25%	7	2,500,000	1,832,659	2,063,809	294,830	294,830	294,830	294,830	294,830	294,830	294,829	-	-	-	-	-	-	-	-
Tennis Club	216	3.25%	7	2,750,000	2,015,925	2,270,192	324,313	324,313	324,313	324,314	324,314	324,313	324,312	-	-	-	-	-	-	-	-
Lot 10 Commonage	217	3.25%	7	1,600,000	1,172,902	1,320,839	188,691	188,692	188,691	188,692	188,691	188,691	188,691	-	-	-	-	-	-	-	-
Admin / MCC Building	207	4.51%	13	18,000,000	13,369,907	17,743,233	1,364,864	1,364,864	1,364,864	1,364,865	1,364,864	1,364,864	1,364,864	1,364,864	1,364,864	1,364,864	1,364,864	1,364,864	1,364,864	-	-
GLC Extensions	205	3.92%	3	1,200,000	411,782	438,481	146,160	146,160	146,161	-	-	-	-	-	-	-	-	-	-	-	-
Bsn Foreshore	211	2.55%	4	3,000,000	1,387,820	1,455,088	415,740	415,740	415,739	207,869	-	-	-	-	-	-	-	-	-	-	-
Bsn Foreshore Barnard Pk	204	4.36%	8	1,100,000	677,015	805,579	100,697	100,697	100,699	100,697	100,697	100,697	100,697	100,698	-	-	-	-	-	-	-
Bsn Tennis Club	218	2.21%	8	1,250,000	1,024,747	1,120,822	140,101	140,103	140,102	140,103	140,103	140,104	140,103	140,103	-	-	-	-	-	-	-
Airport Freight Hub	219	2.21%	8	1,480,000	1,213,301	1,327,055	165,880	165,882	165,881	165,882	165,883	165,881	165,882	165,884	-	-	-	-	-	-	-
3.4 - Dunsborough Library - New - Cons	TBC	2.75%	10		2,000,000	2,301,222	-	-	-	-	-	115,061	230,123	230,122	230,122	230,123	230,122	230,122	230,122	230,122	230,122
5.1 - Performing Arts/Convention Centi	223	2.25%	20	7,500,000	7,500,000	9,355,050	-	467,752	467,752	467,752	467,753	467,753	467,754	467,753	467,752	467,753	467,752	467,753	467,753	467,752	467,752
5.1 - Performing Arts/Convention Centi	TBC	2.25%	20		7,500,000	9,355,050	467,752	467,752	467,752	467,753	467,753	467,754	467,753	467,752	467,753	467,752	467,753	467,753	467,752	467,752	467,752
4.5 - Geographe Leisure Centre Stadiun	TBC	2.75%	10		5,250,000	6,040,706	-	-	-	-	302,036	604,070	604,071	604,070	604,070	604,070	604,071	604,071	604,070	604,071	302,036
4.4 - Geographe Leisure Centre - Wet A	TBC	2.75%	10		3,600,000	4,142,200	-	-	-	207,110	414,220	414,220	414,220	414,220	414,220	414,220	414,220	414,220	414,220	207,110	-
3.8 - Main City Works Depot - Upgrade	TBC	3.25%	10		2,000,000	2,358,639	-	-	-	-	-	-	-	117,932	235,864	235,864	235,864	235,864	235,864	235,864	235,864
4.11 - Bovell Park - Major Upgrades / E	TBC	3.25%	10		1,500,000	1,768,978	-	-	-	-	-	-	-	88,449	176,898	176,898	176,898	176,897	176,898	176,898	176,898
4.11 - Bovell Park - Major Upgrades / E	TBC	3.25%	10		4,000,000	4,717,278	-	-	-	-	-	-	-	-	235,864	471,727	471,728	471,728	471,727	471,728	471,728
4.11 - Bovell Park - Major Upgrades / E	TBC	3.25%	10		4,000,000	4,717,278	-	-	-	-	-	-	-	-	-	235,864	471,727	471,728	471,728	471,727	471,728
4.1 - Dunsborough Lakes Sporting Prec	TBC	2.25%	10				-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4.1 - Dunsborough Lakes Sporting Prec	TBC	2.25%	10				-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4.1 - Dunsborough Lakes Sporting Prec	TBC	2.25%	10				-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3.15 - City Solar Farm - Development of	TBC	2.50%	10		1,000,000	1,136,405	-	-	56,820	113,640	113,640	113,641	113,640	113,641	113,640	113,640	113,640	113,641	56,822	-	-
3.8 - Main City Works Depot - Upgrade	TBC	3.25%	10		500,000	589,658	-	-	-	-	-	-	-	29,483	58,966	58,966	58,966	58,966	58,966	58,966	58,966
Total				**49,713,206**	**66,701,675**	**80,340,454**	**4,458,969**	**4,886,164**	**4,877,977**	**4,745,249**	**5,881,183**	**5,432,937**	**4,876,939**	**4,304,971**	**4,370,013**	**4,841,741**	**5,077,605**	**5,077,607**	**5,020,786**	**3,391,990**	**2,882,846**
Loan Reference and Purpose	**Number**	**Int Rate**	**Term**	**Original Principal**	**Total Principal Repayments**	**Total Payments**	**Total Annual Payments - Self Supporting Loans**														
Busselton Hockey Club Stadium	221	1.31%	9	45,000	40,819	43,406	4,822	4,822	4,823	4,823	4,823	4,824	4,823	4,823	4,823	-	-	-	-	-	-
Busselton Football & Sportsman's Club	208	2.93%	4	30,000	12,756	13,612	3,403	3,402	3,403	3,404	-	-	-	-	-	-	-	-	-	-	-
Dunsborough District Country Club	214	3.19%	7	110,000	75,390	84,073	12,934	12,935	12,934	12,934	12,935	12,934	6,467	-	-	-	-	-	-	-	-
Busselton Tennis Club	220	1.37%	5	50,000	37,900	39,345	7,496	7,496	7,493	7,494	7,494	1,872	-	-	-	-	-	-	-	-	-
Geo Bay Yacht Club	213	3.04%	6	100,000	63,578	70,031	11,672	11,672	11,672	11,672	11,672	11,671	-	-	-	-	-	-	-	-	-
Geo Bay Tourism Association	201	4.76%	1	100,000	3,100	3,193	3,193	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dunsborough & Districts Country Club	212	3.04%	6	114,000	72,479	79,839	13,306	13,306	13,306	13,306	13,307	13,308	-	-	-	-	-	-	-	-	-
SSL Community Groups	TBC	1.70%	10	200,000	190,785	207,006	21,789	21,790	21,790	21,790	21,790	21,790	21,789	21,790	21,791	10,897	-	-	-	-	-
Self-Supporting Loans 2021-22	TBC	2.25%	10		200,000	224,462	11,223	22,446	22,446	22,446	22,446	22,447	22,446	22,446	22,447	22,446	11,223	-	-	-	-
$2.5m AUDC & Community SSL $200k	TBC	2.25%	10		4,200,000	4,713,686	-	235,684	471,368	471,369	471,369	471,368	471,369	471,368	471,369	471,368	471,370	235,684	-	-	-
Self-Supporting Loans 2023-24 ($200K)	TBC	2.50%	10		250,000	284,101	-	-	14,205	28,410	28,411	28,411	28,410	28,410	28,410	28,410	28,410	28,411	14,203	-	-
Self-Supporting Loans 2024-25	TBC	2.75%	10		250,000	287,653	-	-	-	14,383	28,765	28,766	28,766	28,766	28,766	28,765	28,764	28,765	28,765	14,382	-
Self-Supporting Loans 2025-26	TBC	2.75%	10		250,000	287,653	-	-	-	-	14,383	28,765	28,766	28,766	28,766	28,766	28,765	28,764	28,765	28,765	14,382
Self-Supporting Loans 2026-27	TBC	2.75%	10		300,000	345,181	-	-	-	-	-	17,259	34,518	34,519	34,518	34,518	34,518	34,518	34,518	34,518	34,518
Self-Supporting Loans 2027-28	TBC	3.00%	10		300,000	349,473	-	-	-	-	-	-	17,474	34,947	34,947	34,947	34,948	34,948	34,947	34,946	34,947
Self-Supporting Loans 2028-29	TBC	3.25%	10		300,000	353,797	-	-	-	-	-	-	-	17,690	35,380	35,380	35,379	35,379	35,380	35,380	35,380
Self-Supporting Loans 2029-30	TBC	3.25%	10		300,000	353,797	-	-	-	-	-	-	-	-	17,690	35,380	35,380	35,379	35,380	35,380	35,380
Self-Supporting Loans 2030-31	TBC	3.25%	10		300,000	353,797	-	-	-	-	-	-	-	-	-	17,690	35,380	35,380	35,379	35,379	35,380
Total				**749,000**	**7,146,807**	**8,094,105**	**89,838**	**333,553**	**583,440**	**612,031**	**637,395**	**663,415**	**664,828**	**693,525**	**728,907**	**748,567**	**744,137**	**497,228**	**247,336**	**218,750**	**189,987**

City of Busselton

Forecast Statement of Loan Balances and Repayments

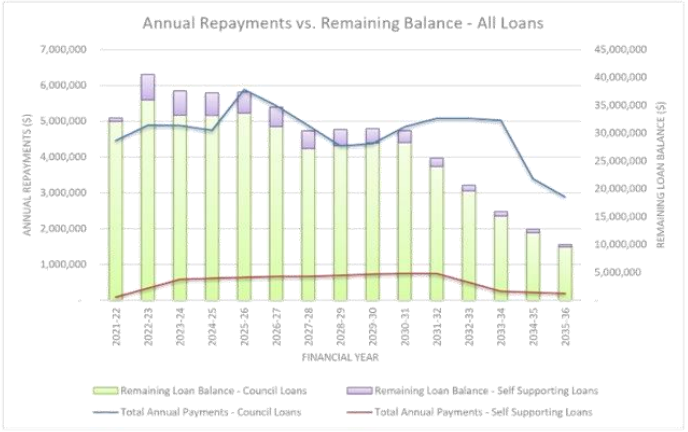
For the period 2021 - 2031

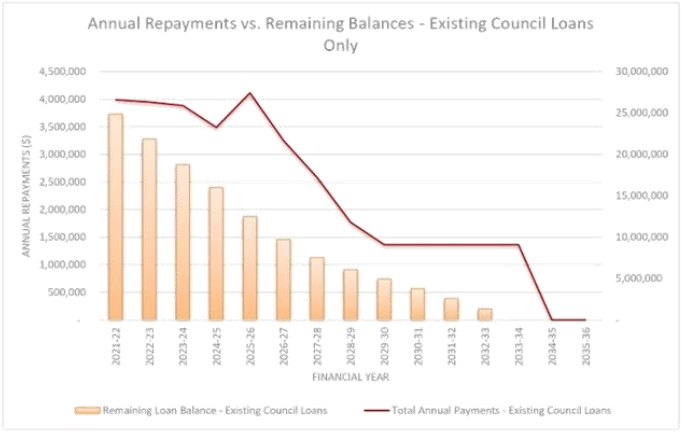
Draft Base Scenario - Version 2

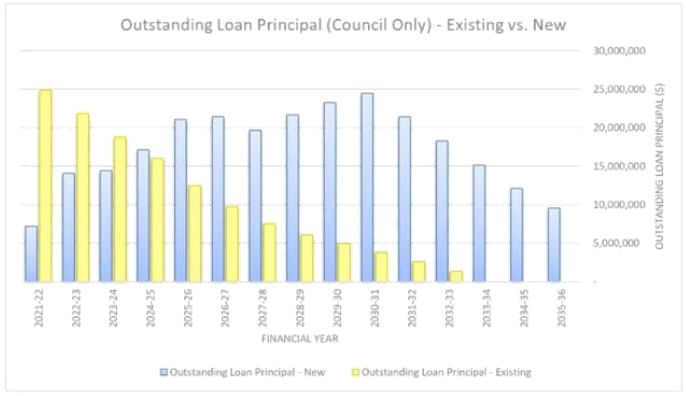
							Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Year 11 2031-32	Year 12 2032-33	Year 13 2033-34	Year 14 2034-35	Year 15 2035-36
Loan Reference and Purpose	**Number**	**Int Rate**	**Term**	**Original Principal**	**Total Principal Repayments**	**Opening Balance**	**Remaining Loan Balance - Council Loans**														
Bsn Foreshore	209	3.56%	6	6,500,000	3,610,993	3,610,993	3,061,200	2,491,572	1,901,392	1,289,920	656,388	-	-	-	-	-	-	-	-	-	-
Airport Jet Refuelling	206	3.92%	3	350,000	120,103	120,103	81,620	41,606	-	-	-	-	-	-	-	-	-	-	-	-	-
Parking Land Acquisition	203	4.19%	0	1,100,000		40,142	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Lot 40 Vasse Highway	210	3.61%	5	850,000	850,000	850,000	850,000	850,000	850,000	850,000	-	-	-	-	-	-	-	-	-	-	-
GLC Geothermal Heating	202	3.98%	2	533,206	124,379	124,379	63,421	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bsn Foreshore	215	3.25%	7	2,500,000	1,832,659	1,832,659	1,595,479	1,350,528	1,097,551	836,286	566,461	287,795	-	-	-	-	-	-	-	-	-
Tennis Club	216	3.25%	7	2,750,000	2,015,925	2,015,925	1,755,027	1,485,581	1,207,307	919,915	623,107	316,575	-	-	-	-	-	-	-	-	-
Lot 10 Commonage	217	3.25%	7	1,600,000	1,172,902	1,172,902	1,021,107	864,338	702,433	535,223	362,535	184,189	-	-	-	-	-	-	-	-	-
Admin / MCC Building	207	4.51%	13	18,000,000	13,369,907	13,369,907	12,595,043	11,784,638	10,937,061	10,050,605	9,123,491	8,153,850	7,139,734	6,079,101	4,969,818	3,809,655	2,596,277	1,327,243	-	-	-
GLC Extensions	205	3.92%	3	1,200,000	411,782	411,782	279,839	142,648	-	-	-	-	-	-	-	-	-	-	-	-	-
Bsn Foreshore	211	2.55%	4	3,000,000	1,387,820	1,387,820	1,003,816	609,927	205,898	-	-	-	-	-	-	-	-	-	-	-	-
Bsn Foreshore Barnard Pk	204	4.36%	8	1,100,000	677,015	677,015	604,663	529,104	450,196	367,792	281,736	191,866	98,013	-	-	-	-	-	-	-	-
Bsn Tennis Club	218	2.21%	8	1,250,000	1,024,747	1,024,747	906,315	785,243	661,473	534,945	405,597	273,367	138,190	-	-	-	-	-	-	-	-
Airport Freight Hub	219	2.21%	8	1,480,000	1,213,301	1,213,301	1,073,077	929,727	783,184	633,375	480,227	323,667	163,618	-	-	-	-	-	-	-	-
3.4 - Dunsborough Library - New - Cons	TBC	2.75%	10		2,000,000	-	-	-	-	-	-	1,912,439	1,733,688	1,549,988	1,361,201	1,167,187	967,801	762,894	552,314	335,903	113,500
5.1 - Performing Arts/Convention Centi	TBC	2.25%	20	7,500,000	7,500,000	-	-	7,199,316	6,891,828	6,577,383	6,255,823	5,926,987	5,590,710	5,246,825	4,895,160	4,535,537	4,167,778	3,791,697	3,407,106	3,013,814	2,611,623
5.1 - Performing Arts/Convention Centi	TBC	2.25%	20		7,500,000	-	7,199,316	6,891,828	6,577,383	6,255,823	5,926,987	5,590,710	5,246,825	4,895,160	4,535,537	4,167,778	3,791,697	3,407,106	3,013,814	2,611,623	2,200,332
4.5 - Geographe Leisure Centre Stadiun	TBC	2.75%	10		5,250,000	-	-	-	-	-	5,020,152	4,550,932	4,068,719	3,573,155	3,063,869	2,540,481	2,002,601	1,449,827	881,748	297,939	-
4.4 - Geographe Leisure Centre - Wet A	TBC	2.75%	10		3,600,000	-	-	-	-	3,442,390	3,120,639	2,789,979	2,450,163	2,100,938	1,742,043	1,373,211	994,167	604,627	204,301	-	-
3.8 - Main City Works Depot - Upgrade,	TBC	3.25%	10		2,000,000	-	-	-	-	-	-	-	-	1,914,568	1,739,517	1,558,730	1,372,020	1,179,192	980,047	774,377	561,969
4.11 - Bovell Park - Major Upgrades / E	TBC	3.25%	10		1,500,000	-	-	-	-	-	-	-	-	1,435,926	1,304,638	1,169,048	1,029,015	884,395	735,036	580,783	421,477
4.11 - Bovell Park - Major Upgrades / E	TBC	3.25%	10		4,000,000	-	-	-	-	-	-	-	-	-	3,829,136	3,479,034	3,117,460	2,744,040	2,358,386	1,960,096	1,548,756
4.11 - Bovell Park - Major Upgrades / E	TBC	3.25%	10		4,000,000	-	-	-	-	-	-	-	-	-	-	3,829,136	3,479,034	3,117,460	2,744,040	2,358,386	1,960,096
4.1 - Dunsborough Lakes Sporting Prec	TBC	2.25%	10			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4.1 - Dunsborough Lakes Sporting Prec	TBC	2.25%	10			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4.1 - Dunsborough Lakes Sporting Prec	TBC	2.25%	10			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3.15 - City Solar Farm - Development of	TBC	2.50%	10		1,000,000	-	-	-	955,680	865,371	772,790	677,879	580,581	480,835	378,580	273,753	166,289	56,121	-	-	-
3.8 - Main City Works Depot - Upgrade,	TBC	3.25%	10		500,000	-	-	-	-	-	-	-	-	478,642	434,879	389,683	343,005	294,798	245,011	193,593	140,491
Total				**49,713,206**	**66,661,533**	**27,851,675**	**32,089,923**	**35,956,056**	**33,221,386**	**33,159,028**	**33,595,933**	**31,180,235**	**27,210,241**	**27,755,138**	**28,254,378**	**28,293,233**	**24,027,144**	**19,619,400**	**15,121,803**	**12,126,514**	**9,558,244**
Loan Reference and Purpose	**Number**	**Int Rate**	**Term**	**Original Principal**	**Total Principal Repayments**	**Opening Balance**	**Remaining Loan Balance - Self Supporting Loans**														
Busselton Hockey Club Stadium	221	1.31%	9	45,000	40,819	40,819	36,517	32,159	27,743	23,269	18,736	14,143	9,490	4,776	-	-	-	-	-	-	-
Busselton Football & Sportsman's Club	208	2.93%	4	30,000	12,756	12,756	9,705	6,564	3,330	-	-	-	-	-	-	-	-	-	-	-	-
Dunsborough District Country Club	214	3.19%	7	110,000	75,390	75,390	64,776	53,821	42,514	30,844	18,798	6,365	-	-	-	-	-	-	-	-	-
Busselton Tennis Club	220	1.37%	5	50,000	37,900	37,900	30,888	23,780	16,575	9,271	1,866	-	-	-	-	-	-	-	-	-	-
Geo Bay Yacht Club	213	3.04%	6	100,000	63,578	63,578	53,764	43,650	33,226	22,483	11,411	-	-	-	-	-	-	-	-	-	-
Geo Bay Tourism Association	201	4.76%	1	100,000		3,100	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dunsborough & Districts Country Club	212	3.04%	6	114,000	72,479	72,479	61,292	49,763	37,880	25,633	13,010	-	-	-	-	-	-	-	-	-	-
SSL Community Groups	TBC	1.70%	10	200,000	190,785	190,785	172,120	153,135	133,825	114,185	94,209	73,891	53,226	32,207	10,828	-	-	-	-	-	-
Self-Supporting Loans 2021-22	TBC	2.25%	10		200,000	-	191,027	172,777	154,114	135,029	115,512	95,553	75,143	54,271	32,926	11,098	-	-	-	-	-
$2.5m AUDC & Community SSL $200k	TBC	2.25%	10		4,200,000	-	-	4,011,566	3,628,314	3,236,390	2,835,598	2,425,738	2,006,604	1,577,987	1,139,671	691,438	233,062	-	-	-	-
Self-Supporting Loans 2023-24 ($200K)	TBC	2.50%	10		250,000	-	-	-	238,920	216,342	193,196	169,468	145,143	120,206	94,643	68,436	41,570	14,028	-	-	-
Self-Supporting Loans 2024-25	TBC	2.75%	10		250,000	-	-	-	-	239,055	216,711	193,748	170,149	145,897	120,973	95,360	69,038	41,987	14,187	-	-
Self-Supporting Loans 2025-26	TBC	2.75%	10		250,000	-	-	-	-	-	239,055	216,711	193,748	170,149	145,897	120,973	95,360	69,038	41,987	14,187	-
Self-Supporting Loans 2026-27	TBC	2.75%	10		300,000	-	-	-	-	-	-	286,866	260,053	232,498	204,180	175,078	145,170	114,434	82,847	50,385	17,025
Self-Supporting Loans 2027-28	TBC	3.00%	10		300,000	-	-	-	-	-	-	-	287,026	260,492	233,156	204,994	175,980	146,089	115,295	83,571	50,888
Self-Supporting Loans 2028-29	TBC	3.25%	10		300,000	-	-	-	-	-	-	-	-	287,185	260,927	233,809	205,803	176,879	147,007	116,156	84,295
Self-Supporting Loans 2029-30	TBC	3.25%	10		300,000	-	-	-	-	-	-	-	-	-	287,185	260,927	233,809	205,803	176,879	147,007	116,156
Self-Supporting Loans 2030-31	TBC	3.25%	10		300,000	-	-	-	-	-	-	-	-	-	-	287,185	260,927	233,809	205,803	176,879	147,007
Total				**749,000**	**7,143,707**	**496,807**	**620,089**	**4,547,215**	**4,316,441**	**4,052,501**	**3,758,102**	**3,482,483**	**3,200,582**	**2,885,668**	**2,530,386**	**2,149,298**	**1,460,719**	**1,002,067**	**784,005**	**588,185**	**415,371**

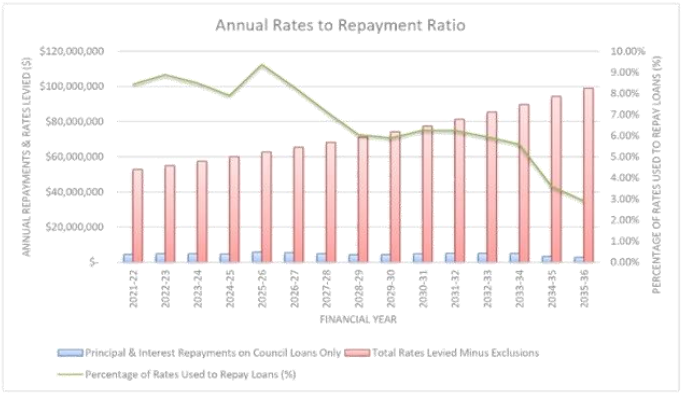
City of Busselton

Forecast Statement of Loan Balances and Repayments
For the period 2021 - 2031
Draft Base Scenario - Version 2









City of Busselton

Forecast Statement of Capital Funding (New Loan Borrowings)

For the period 2021 - 2031

Draft Base Scenario - Version 2

Strategy	Category	Project	Sub-Project	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
3	**New & Continuing Projects - Organisational**													
	3.4	Dunsborough Library - New	Construction - New Library to enable space at NCC to be repurposed for Multi-Use/Gym						2,000,000					2,000,000
	3.8	Main City Works Depot - Upgrade/Improvements	New Administration/Workshop Facility								2,000,000			2,000,000
			New Workshop - Plant & Equipment Fitout								500,000			500,000
	3.2	City Solar Farm	Development of or Contribution to City Solar Farm			1,000,000								1,000,000
	New & Continuing Projects - Organisational Total					**1,000,000**			**2,000,000**		**2,500,000**			**5,500,000**
4	**New Projects - Recreational Strategy**													
	4.4	Geographe Leisure Centre - Wet Area Expansion - Capital Works	Indoor Pool - Reconfiguration				3,600,000							3,600,000
	4.5	Geographe Leisure Centre Stadium/Dunsborough Lakes Sporting Precinct (DLSP) - 2 or 3 Courts	Stadium expansion - GLC 2/3 indoor courts, seating & storage OR DLSP 2/3 indoor courts					5,250,000						5,250,000
	4.1	Bovell Park - Major Upgrades / Expansion - Regional Facilities - Capital Works	Upgrade of main facilities / regional stadium / playing fields								1,500,000	4,000,000	4,000,000	9,500,000
	New Projects - Recreational Strategy Total						**3,600,000**	**5,250,000**			**1,500,000**	**4,000,000**	**4,000,000**	**18,350,000**
5	**Major Projects - Cultural**													
	5.1	Performing Arts/Convention Centre (BPACC) - Stage 1	Performing Arts/Convention Centre - Construction	7,500,000	7,500,000									15,000,000
	Major Projects - Cultural Total			**7,500,000**	**7,500,000**									**15,000,000**
Grand Total				**7,500,000**	**7,500,000**	**1,000,000**	**3,600,000**	**5,250,000**	**2,000,000**		**4,000,000**	**4,000,000**	**4,000,000**	**38,850,000**

City of Busselton

Forecast Statement of Capital Funding (Third Party Contributions)
For the period 2021 - 2031
Draft Base Scenario - Version 2

Funding Source	Strategy	Project	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31	Grand Total
Busselton RSL Donation/Contribution	**3.1**	Busselton War Memorial Relocation	50,000										50,000
Busselton RSL Donation/Contribution Total			**50,000**										**50,000**
Community Stewardship Grants	**3.23**	Vasse River Restoration		30,000									30,000
Community Stewardship Grants Total				**30,000**									**30,000**
Contributions/Leasing - Industry	**3.17**	Strategic Land Purchase / Sale of Ambergate Land			150,000	150,000	150,000	150,000	150,000				750,000
Contributions/Leasing - Industry Total					**150,000**	**150,000**	**150,000**	**150,000**	**150,000**				**750,000**
Contributions/Leasing - Rural	**3.17**	Strategic Land Purchase / Sale of Ambergate Land			50,000	50,000	50,000	50,000	50,000				250,000
Contributions/Leasing - Rural Total					**50,000**	**50,000**	**50,000**	**50,000**	**50,000**				**250,000**
CSRFF Funding (1/3rd)	**4.3**	Vasse Sporting Facilities - Changerooms/Pavilion/Car Parking			175,000								175,000
CSRFF Funding (1/3rd) Total					**175,000**								**175,000**
CSRFF Funding/Other Funding	**4.9**	Increasing Sports Spaces Carrying Capacity - Outdoor Spaces	100,000		104,295		109,041		114,003		119,191		546,530
CSRFF Funding/Other Funding Total			**100,000**		**104,295**		**109,041**		**114,003**		**119,191**		**546,530**
Department of Education - Contribution	**4.12**	Dunsborough Lakes Sporting Precinct (Stage 2)									600,000		600,000
Department of Education - Contribution Total											**600,000**		**600,000**
Federal Government Grant	**3.1**	Busselton War Memorial Relocation	75,000										75,000
	4.1	Dunsborough Lakes Sporting Precinct (Stage 1)	1,680,000										1,680,000
	5.1	Performing Arts/Convention Centre (BPACC) - Stage 1	5,175,000	5,175,000									10,350,000
	6.1	BMRA Terminal - New			500,000								500,000
	7.18	City/Regional Deals									1		1
Federal Government Grant Total			**6,930,000**	**5,175,000**	**500,000**						**1**		**12,605,001**
Grant Funding	**2.1**	Waste Management - Capital Works	415,000	750,000									1,165,000
	3.23	Vasse River Restoration			1,500,000	1,500,000	1,350,000						4,350,000
Grant Funding Total			**415,000**	**750,000**	**1,500,000**	**1,500,000**	**1,350,000**						**5,515,000**
Healthy Estuaries WA	**3.23**	Vasse River Restoration	260,000										260,000
Healthy Estuaries WA Total			**260,000**										**260,000**
Lotterywest Grant	**3.5**	Dunsborough New Nature Based Playground - Capital Works		300,000									300,000
	5.3	Upgrade Art Geo Complex - Capital Works							300,000				300,000
Lotterywest Grant Total				**300,000**					**300,000**				**600,000**
Main Roads WA Direct Grant - Average Yearly District Allocation	**1.23**	Roads & Streets Renewal District-Wide - Asset Management Plan	159,951	163,150	166,413	169,741	173,136	176,599	180,131	183,733	187,408	191,156	1,751,418
Main Roads WA Direct Grant - Average Yearly District Allocation Total			**159,951**	**163,150**	**166,413**	**169,741**	**173,136**	**176,599**	**180,131**	**183,733**	**187,408**	**191,156**	**1,751,418**
Main Roads WA Grant	**1.2**	Bridges Construction (As per MRWA)	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
Main Roads WA Grant Total			**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**2,500,000**
Main Roads WA Grant - RRG Annual Allocation	**3.2**	Busselton/Dunsborough - Major Traffic Improvements	300,000			500,000	500,000			90,000	1,000,000	1,000,000	3,390,000
	1.23	Roads & Streets Renewal District-Wide - Asset Management Plan	229,156	233,739	238,414	243,182	248,046	253,007	258,067	263,228	268,493	273,863	2,509,195
Main Roads WA Grant - RRG Annual Allocation Total			**529,156**	**233,739**	**238,414**	**743,182**	**748,046**	**253,007**	**258,067**	**353,228**	**1,268,493**	**1,273,863**	**5,899,195**
State Government Grant	**4.1**	Dunsborough Lakes Sporting Precinct (Stage 1)	750,000										750,000
	6.1	BMRA Terminal - New			16,000,000								16,000,000
	1.11	Coastal Protection Capital Works - Asset Management Plan	176,460	179,989	183,589	187,261	191,006	194,826	198,723	202,697	206,751	210,886	1,932,188
State Government Grant Total			**926,460**	**179,989**	**16,183,589**	**187,261**	**191,006**	**194,826**	**198,723**	**202,697**	**206,751**	**210,886**	**18,682,188**
	1.23	Roads & Streets Renewal District-Wide - Asset Management Plan	476,873	486,411	496,139	506,062	516,182	526,506	537,036	547,777	558,732	569,907	5,221,626
			476,873	**486,411**	**496,139**	**506,062**	**516,182**	**526,506**	**537,036**	**547,777**	**558,732**	**569,907**	**5,221,626**
Grand Total			**10,097,440**	**7,568,289**	**19,813,850**	**3,556,246**	**3,537,412**	**1,600,938**	**2,037,960**	**1,537,436**	**3,190,577**	**2,495,812**	**55,435,959**

City of Busselton

Projected Reserves Schedule (Alphabetical Listing)

For the period 2021 - 2031

Draft Base Scenario - Version 2

ID	Reserve Name	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
3	Airport Existing Terminal Building Reserve	316,685	448,871	593,269	755,481	901,254	1,117,113	1,332,048	1,564,516	1,770,175	2,006,235
5	Airport Infrastructure Renewal Reserve	1,436,366	806,448	173,652	170,267	360,412	932,409	961,853	1,943,593	2,852,889	3,965,282
6	Airport Marketing & Incentive Reserve	2,229,873	328,907	122,196	124,640	127,133	129,676	132,270	134,915	137,613	140,365
7	Airport New Terminal Building Reserve	-	-	-	-	288,750	631,125	1,029,996	1,488,344	1,964,614	2,459,340
8	Airport Noise Mitigation Reserve	48,501	48,744	49,231	50,216	51,220	52,244	53,289	54,355	55,442	56,551
9	Barnard Park Sports Pavilion Building Reserve	98,339	129,657	158,684	195,099	220,952	274,971	325,230	383,338	418,146	470,533
10	Building Asset Renewal Reserve Fund - General Buildings	1,702,931	1,792,728	2,142,555	2,825,526	3,528,724	4,026,811	3,357,017	3,230,788	2,921,578	2,729,761
11	Busselton Area Drainage and Waterways Improvement Reserve	235,216	176,344	116,859	56,569	57,700	58,854	60,031	61,232	62,457	63,706
12	Busselton Community Resource Centre Reserve	377,383	476,960	560,161	675,528	788,535	926,313	1,004,161	1,156,383	1,329,959	1,467,964
75	Busselton Foreshore Maintenance Reserve	12,661	50,224	63,226	54,491	59,131	99,198	175,172	253,395	333,908	416,752
13	Busselton Jetty Tourist Park Reserve	396,937	388,669	368,202	358,476	318,131	252,534	239,739	373,635	341,881	420,888
14	Busselton Library Building Reserve	93,004	146,359	196,193	257,592	302,765	392,984	477,960	575,586	637,758	727,290
15	CBD Enhancement Reserve	96,066	119,332	143,766	170,347	197,933	226,555	256,243	287,027	318,940	352,015
16	Cemetery Reserve	129,698	199,063	271,143	347,845	427,290	509,552	594,707	682,833	774,009	868,317
17	City Car Parking and Access Reserve	460,899	463,204	467,835	477,192	486,735	496,470	506,399	516,527	526,857	537,394
18	City Works Depot Reserve	-	-	-	-	-	-	-	-	-	52,500
19	Civic and Administration Building Reserve	911,102	1,249,507	1,635,587	2,103,858	2,518,786	3,156,178	3,605,725	4,288,571	4,888,304	5,483,732
20	Coastal and Climate Adaptation Reserve	484	2,595	16,587	169,897	517,542	83,221	83,534	589,514	123,713	1,686
21	Commonage Community Facilities Dunsborough Lakes South Reserve	74,956	75,331	76,084	77,606	79,158	80,741	82,356	84,003	85,683	87,397
22	Commonage Community Facilities South Biddle Precinct Reserve	914,046	168,616	170,302	173,708	177,182	180,726	184,341	188,028	191,789	195,625
23	Commonage Precinct Bushfire Facilities Reserve	59,103	59,399	59,993	61,193	62,417	63,665	64,938	66,237	67,562	68,913
24	Commonage Precinct Infrastructure Road Reserve	2,475	2,487	2,512	2,562	2,613	2,665	2,718	2,772	2,827	2,884
25	Community Facilities - Airport North	3,128,919	3,260,089	3,410,525	3,599,222	2,844,404	2,027,262	196,611	332,245	473,555	620,721
26	Community Facilities - Broadwater	194,672	211,473	229,731	250,833	272,728	295,441	318,996	343,419	368,737	394,976
27	Community Facilities - Busselton	53,067	74,837	97,520	121,899	147,270	173,665	201,115	229,654	259,315	290,133
28	Community Facilities - City District	608,552	509,372	389,904	760,417	187,460	345,429	576,087	784,086	760,975	1,190,714
29	Community Facilities - Dunsborough	250,348	35,671	70,780	107,730	146,218	186,294	228,007	271,409	41,553	82,994
30	Community Facilities - Dunsborough Lakes	9,742	9,791	9,889	10,087	10,289	10,495	10,705	10,919	11,137	11,360
31	Community Facilities - Geographe	121,576	132,794	144,945	158,910	173,403	188,441	204,040	220,217	236,990	254,377
32	Community Facilities - Port Geographe	354,548	356,321	359,884	367,082	374,424	381,912	389,550	397,341	405,288	413,394
33	Community Facilities - Vasse	403,824	600,994	481,057	694,210	916,206	22,324	240,352	467,637	704,473	951,164
34	Corporate IT Systems Reserve	134,929	169,979	53,292	240,917	284,112	334,749	393,382	460,597	537,013	623,285
77	Debt Default Reserve	251,250	252,506	255,031	260,132	265,335	270,642	276,055	281,576	287,208	292,952
35	Dunsborough Lakes Community Pavilion Reserve	-	-	-	22,750	48,068	76,080	106,917	140,716	177,619	217,772
36	Dunsborough Library Building Reserve	-	-	-	-	-	-	-	35,000	73,950	117,045
37	Election, Value and Corporate Expense Reserve	272,396	416,208	441,863	314,268	341,118	448,269	186,713	352,845	378,122	260,472
38	Emergency Disaster Recovery Reserve	136,095	157,482	180,177	205,376	231,565	258,774	287,036	316,382	346,846	378,463
39	Energy Sustainability Reserve	139,644	140,079	141,209	143,756	146,348	148,984	151,666	154,394	157,169	159,991
40	Footpath and Cycleways Reserve	247,576	248,814	251,302	256,328	261,454	266,684	272,018	277,458	283,007	288,667
41	Furniture and Equipment Reserve	261,895	263,204	265,836	271,153	276,576	282,108	287,750	293,505	299,375	305,362
42	Geographe Leisure Centre Building (GLC) Reserve	68,238	41	74,598	49,658	95,514	187,925	380,933	542,606	1,157,664	1,681,032
44	Jetty Maintenance Reserve	5,484,627	6,085,822	6,752,747	7,199,588	8,090,923	9,114,923	9,523,532	10,571,506	8,355,646	9,430,097
45	Jetty Self Insurance Reserve	575,711	656,238	742,001	837,824	937,386	1,040,802	1,148,191	1,259,676	1,375,382	1,495,439
46	Joint Venture Aged Housing Reserve (Harris/Winderlup)	1,327,396	1,425,523	1,531,113	1,652,791	1,776,492	1,902,116	2,029,626	2,158,986	2,290,150	2,423,072
76	LED Streetlight Replacement Program Reserve	-	-	-	-	-	-	-	-	-	-
47	Legal Expenses Reserve	647,107	650,343	656,846	669,983	683,383	697,051	710,992	725,212	739,716	754,510
48	Locke Estate Reserve	126,674	187,307	189,180	192,964	196,823	200,759	204,774	208,869	213,046	217,307
2	Long Service Leave Reserve	3,198,475	3,064,467	2,945,112	2,854,014	2,761,094	2,666,316	2,569,642	2,471,035	2,370,456	2,267,865
49	Lou Weston Oval Pavilion Reserve	11,375	23,863	37,627	53,037	69,928	88,371	108,439	129,274	150,899	173,337
50	Major Traffic Improvements Reserve	181,503	335,745	639,945	928,454	30,066	1,020,915	991,240	493,191	880,070	42,360
51	Marketing & Area Promotion Reserve	120,600	121,203	122,415	124,863	127,360	129,907	132,505	135,155	137,858	140,615
52	Naturaliste Community Centre Building (NCC) Reserve	38,931	1,540	28,035	73,353	156,076	247,178	306,202	409,264	512,551	603,202
53	New Infrastructure Development Reserve	289,618	1,066	1,077	1,099	1,121	1,143	1,166	1,189	1,213	1,237
54	Other Infrastructure (Drainage, Signage Etc) Reserve	328,864	330,508	333,813	340,489	347,299	354,245	361,330	368,557	375,929	383,447
55	Parks, Gardens and Reserves Reserve	115,286	85,862	56,721	27,855	28,412	28,980	29,560	30,151	30,754	31,369

City of Busselton

Projected Reserves Schedule (Alphabetical Listing)

For the period 2021 - 2031

Draft Base Scenario - Version 2

ID	Reserve Name	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
56	Performing Arts and Convention Centre Reserve	183,240	9,156	9,248	9,433	9,622	9,814	10,010	10,210	10,414	10,622
57	Performing Arts/Convention Centre Building Reserve	-	-	-	30,258	76,171	179,652	296,968	524,111	745,158	1,029,176
58	Plant Replacement Reserve	1,534,875	1,249,323	952,219	656,134	441,532	567,651	672,639	1,338,200	1,845,267	2,178,921
59	Port Geographe Development Reserve (Council)	65,306	70,931	77,587	85,630	94,403	103,822	113,919	124,727	136,281	148,616
60	Port Geographe Waterways Management Reserve (SAR) (DoT Requirements)	3,020,923	2,885,777	2,765,392	2,672,705	2,579,667	2,485,989	2,391,899	2,297,644	2,203,491	2,109,729
61	Professional Development Reserve	86,233	86,664	87,531	89,282	91,068	92,889	94,747	96,642	98,575	100,547
62	Provence Landscape Maintenance Reserve (SAR)	1,046,374	1,126,050	1,123,675	1,157,783	1,027,210	1,046,589	1,169,281	1,302,732	1,037,552	1,186,183
63	Public Art Reserve	39,134	39,330	39,723	40,517	41,327	42,154	42,997	43,857	44,734	45,629
64	Railway House Building Reserve (50%)	71,468	84,859	102,715	103,162	110,485	144,915	169,898	206,818	223,807	233,680
65	Road Asset Renewal Reserve	479,718	482,117	486,938	496,677	506,611	516,743	527,078	537,620	548,372	559,340
66	Sick Pay Incentive Reserve	58,017	43,307	28,740	14,315	-	-	-	-	-	-
67	Strategic Projects Reserve	321,545	372,597	326,756	284,801	243,106	301,701	362,615	425,919	491,686	559,991
68	Vasse Newtown Landscape Maintenance Reserve (SAR)	725,841	408,293	514,749	601,332	731,945	873,412	1,055,619	1,221,196	1,399,514	1,591,259
69	Vasse Sports Pavilion Building Reserve	1,679	2,337	3,064	3,885	4,781	5,755	6,766	29,691	55,124	83,188
70	Waste Facilities and Plant Reserve	4,732,301	2,916,547	2,025,906	929,069	1,613,051	2,039,507	2,785,844	3,404,052	5,122,988	5,762,202
78	Waterways Restoration Reserve	-	-	-	-	-	-	-	-	-	-
71	Winderlup Aged Housing Reserve (City Controlled)	274,516	346,639	430,289	520,682	614,519	711,901	812,933	917,721	1,026,375	1,139,009
72	Workers Compensation and Extended Sick Leave Contingency Reserve	166,344	167,176	168,848	172,225	175,670	179,183	182,767	186,422	190,150	193,953
73	Yalyalup Sports Pavilion Building Reserve	-	-	-	-	-	-	2,625	5,546	35,028	67,799
74	Youth and Community Activities Building Reserve	161,287	205,444	246,527	298,350	334,872	411,869	483,412	566,220	615,427	689,910
	Grand Total	**41,648,964**	**37,439,134**	**37,672,119**	**40,065,375**	**42,399,258**	**46,805,735**	**48,536,876**	**56,038,991**	**60,029,713**	**66,763,615**

City of Busselton
Projected Reserves Schedule (Categorical Listing)
For the period 2021 - 2031
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
	Busselton-Margaret River Airport Reserves													
5	**Airport Infrastructure Renewal Reserve**	**Opening Balance**			**1,444,145**	**1,436,366**	**806,448**	**173,652**	**170,267**	**360,412**	**932,409**	**961,853**	**1,943,593**	**2,852,889**
		Interest Earned			7,221	7,182	8,064	3,473	3,405	7,208	18,648	19,237	38,872	57,058
		Operating Transfers To (From) Reserves [Not Capital]												
				Transfer from Reserve for funding of Airport Marketing activities.	-	(440,000)	(290,000)	-	-	-	-	-	-	-
				Net profit/(loss) position of airport operations starting in 2023/24 (net of loan repayments)	-	-	(335,861)	249,742	335,740	566,289	874,396	1,052,503	1,226,424	1,095,936
		Capital Works Program												
			6.3	Fleet Replacement Program	(15,000)	(197,100)	(15,000)	(256,600)	(149,000)	(1,500)	(863,600)	(90,000)	(356,000)	(40,600)
		Closing Balance			**1,436,366**	**806,448**	**173,652**	**170,267**	**360,412**	**932,409**	**961,853**	**1,943,593**	**2,852,889**	**3,965,282**
6	**Airport Marketing & Incentive Reserve**	**Opening Balance**			**4,118,192**	**2,229,873**	**328,907**	**122,196**	**124,640**	**127,133**	**129,676**	**132,270**	**134,915**	**137,613**
		Interest Earned			20,591	11,149	3,289	2,444	2,493	2,543	2,594	2,645	2,698	2,752
		Operating Transfers To (From) Reserves [Not Capital]												
				Transfer from Reserve for funding of Airport Marketing activities.	(120,000)	(120,000)	(120,000)	(120,000)	-	-	-	-	-	-
				Transfer from MERG for funding of Marketing & Promotion expenditure.	(2,300,000)	(1,200,000)	(500,000)	-	-	-	-	-	-	-
				Transfer from MERG for funding of Airport Marketing activities.	120,000	120,000	120,000	120,000	-	-	-	-	-	-
				Net profit/(loss) position of airport operations ending in 2022/23 (net of loan repayments).	391,090	(1,152,115)	-	-	-	-	-	-	-	-
				Transfer to Reserve for funding of Airport Marketing activities.	-	440,000	290,000	-	-	-	-	-	-	-
		Closing Balance			**2,229,873**	**328,907**	**122,196**	**124,640**	**127,133**	**129,676**	**132,270**	**134,915**	**137,613**	**140,365**
8	**Airport Noise Mitigation Reserve**	**Opening Balance**			**48,260**	**48,501**	**48,744**	**49,231**	**50,216**	**51,220**	**52,244**	**53,289**	**54,355**	**55,442**
		Interest Earned			241	243	487	985	1,004	1,024	1,045	1,066	1,087	1,109
		Closing Balance			**48,501**	**48,744**	**49,231**	**50,216**	**51,220**	**52,244**	**53,289**	**54,355**	**55,442**	**56,551**
3	**Airport Existing Terminal Building Reserve**	**Opening Balance**			**206,417**	**316,685**	**448,871**	**593,269**	**755,481**	**901,254**	**1,117,113**	**1,332,048**	**1,564,516**	**1,770,175**
		Interest Earned			1,032	1,583	4,489	11,865	15,110	18,025	22,342	26,641	31,290	35,404
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	121,456	139,801	158,831	165,589	168,901	197,834	201,791	205,827	209,943	214,142
		Capital Works Program												
			1.3	Buildings Capital Works - Asset Management Plan	(12,220)	(9,198)	(18,922)	(15,242)	(38,238)	-	(9,198)	-	(35,574)	(13,486)
		Closing Balance			**316,685**	**448,871**	**593,269**	**755,481**	**901,254**	**1,117,113**	**1,332,048**	**1,564,516**	**1,770,175**	**2,006,235**
7	**Airport New Terminal Building Reserve**	**Opening Balance**			**-**	**-**	**-**	**-**	**-**	**288,750**	**631,125**	**1,029,996**	**1,488,344**	**1,964,614**
		Interest Earned			-	-	-	-	-	5,775	12,623	20,600	29,767	39,292
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	-	-	-	-	288,750	336,600	386,249	437,748	446,503	455,433
		Closing Balance			**-**	**-**	**-**	**-**	**288,750**	**631,125**	**1,029,996**	**1,488,344**	**1,964,614**	**2,459,340**

City of Busselton
Projected Reserves Schedule (Categorical Listing)
For the period 2021 - 2031
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
	City Building Reserves													
10	**Building Asset Renewal Reserve Fund - General Buildings**	**Opening Balance**			**1,465,528**	**1,702,931**	**1,792,728**	**2,142,555**	**2,825,526**	**3,528,724**	**4,026,811**	**3,357,017**	**3,230,788**	**2,921,578**
		Interest Earned			7,328	8,515	17,927	42,851	56,511	70,574	80,536	67,140	64,616	58,432
		Operating Transfers To (From) Reserves [Not Capital]												
				Asbestos Management - Tied to opening $50,000 expenditure, incremented by M&C	(52,531)	(53,844)	(55,190)	(56,570)	(57,984)	(59,434)	(60,920)	(62,443)	(64,004)	(65,604)
				Asset Management Plan	802,982	866,428	932,091	1,000,034	1,070,321	1,143,021	1,165,881	1,197,074	1,221,589	1,290,356
		Capital Works Program												
			1.3	Buildings Capital Works - Asset Management Plan	(520,376)	(481,301)	(545,001)	(303,344)	(365,649)	(206,074)	(405,291)	(328,000)	(531,411)	(475,000)
			3.18	Old Dunsborough Boat Ramp Precinct - Café/Kiosk	-	(250,000)	-	-	-	-	-	-	-	-
			4.11	Bovell Park - Major Upgrades / Expansion - Regional Facilities - Capital Works	-	-	-	-	-	-	-	(1,000,000)	(1,000,000)	(1,000,000)
			4.6	Dunsborough Playing Fields	-	-	-	-	-	(450,000)	-	-	-	-
			4.8	Naturaliste Community Centre (Multi-Purpose Space/Upgrade) - Capital Works	-	-	-	-	-	-	(750,000)	-	-	-
			5.3	Upgrade Art Geo Complex - Capital Works	-	-	-	-	-	-	(700,000)	-	-	-
		Closing Balance			**1,702,931**	**1,792,728**	**2,142,555**	**2,825,526**	**3,528,724**	**4,026,811**	**3,357,017**	**3,230,788**	**2,921,578**	**2,729,761**
9	**Barnard Park Sports Pavilion Building Reserve**	**Opening Balance**			**72,034**	**98,339**	**129,657**	**158,684**	**195,099**	**220,952**	**274,971**	**325,230**	**383,338**	**418,146**
		Interest Earned			360	492	1,297	3,174	3,902	4,419	5,499	6,505	7,667	8,363
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	33,693	36,658	39,728	42,907	46,196	49,600	50,592	51,604	52,636	53,689
		Capital Works Program												
			1.3	Buildings Capital Works - Asset Management Plan	(7,748)	(5,832)	(11,998)	(9,665)	(24,245)	-	(5,832)	-	(25,495)	(9,665)
		Closing Balance			**98,339**	**129,657**	**158,684**	**195,099**	**220,952**	**274,971**	**325,230**	**383,338**	**418,146**	**470,533**
64	**Railway House Building Reserve (50%)**	**Opening Balance**			**56,886**	**71,468**	**84,859**	**102,715**	**103,162**	**110,485**	**144,915**	**169,898**	**206,818**	**223,807**
		Interest Earned			284	357	849	2,054	2,063	2,210	2,898	3,398	4,136	4,476
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	21,887	23,814	25,808	27,873	30,009	32,221	32,865	33,522	34,193	34,877
		Capital Works Program												
			1.3	Buildings Capital Works - Asset Management Plan	(7,590)	(10,780)	(8,800)	(29,480)	(24,750)	-	(10,780)	-	(21,340)	(29,480)
		Closing Balance			**71,468**	**84,859**	**102,715**	**103,162**	**110,485**	**144,915**	**169,898**	**206,818**	**223,807**	**233,680**
74	**Youth and Community Activities Building Reserve**	**Opening Balance**			**124,072**	**161,287**	**205,444**	**246,527**	**298,350**	**334,872**	**411,869**	**483,412**	**566,220**	**615,427**
		Interest Earned			620	806	2,054	4,931	5,967	6,697	8,237	9,668	11,324	12,309
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	47,754	51,957	56,308	60,813	65,475	70,300	71,706	73,140	74,602	76,095
		Capital Works Program												
			1.3	Buildings Capital Works - Asset Management Plan	(11,160)	(8,606)	(17,280)	(13,920)	(34,920)	-	(8,400)	-	(36,720)	(13,920)
		Closing Balance			**161,287**	**205,444**	**246,527**	**298,350**	**334,872**	**411,869**	**483,412**	**566,220**	**615,427**	**689,910**

City of Busselton

Projected Reserves Schedule (Categorical Listing)
For the period 2021 - 2031
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
14	Busselton Library Building Reserve	**Opening Balance**			**52,930**	**93,004**	**146,359**	**196,193**	**257,592**	**302,765**	**392,984**	**477,960**	**575,586**	**637,758**
		Interest Earned			265	465	1,464	3,924	5,152	6,055	7,860	9,559	11,512	12,755
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	57,063	62,114	67,345	72,760	78,364	84,164	86,340	88,067	89,828	91,625
		Capital Works Program												
			1.3	Buildings Capital Works - Asset Management Plan	(17,254)	(9,224)	(18,974)	(15,285)	(38,343)	-	(9,224)	-	(39,168)	(14,848)
		Closing Balance			**93,004**	**146,359**	**196,193**	**257,592**	**302,765**	**392,984**	**477,960**	**575,586**	**637,758**	**727,290**
36	Dunsborough Library Building Reserve	**Opening Balance**			-	-	-	-	-	-	-	-	**35,000**	**73,950**
		Interest Earned			-	-	-	-	-	-	-	-	700	1,479
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	-	-	-	-	-	-	-	35,000	38,250	41,616
		Closing Balance			-	-	-	-	-	-	-	**35,000**	**73,950**	**117,045**
12	Busselton Community Resource Centre Reserve	**Opening Balance**			**312,063**	**377,383**	**476,960**	**560,161**	**675,528**	**788,535**	**926,313**	**1,004,161**	**1,156,383**	**1,329,959**
		Interest Earned			1,560	1,887	4,770	11,203	13,511	15,771	18,526	20,083	23,128	26,599
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	96,305	104,779	113,555	122,639	132,041	141,771	144,606	147,498	150,448	153,457
		Capital Works Program												
			1.3	Buildings Capital Works - Asset Management Plan	(32,545)	(7,089)	(35,123)	(18,475)	(32,545)	(19,763)	(85,284)	(15,360)	-	(42,051)
		Closing Balance			**377,383**	**476,960**	**560,161**	**675,528**	**788,535**	**926,313**	**1,004,161**	**1,156,383**	**1,329,959**	**1,467,964**
13	Busselton Jetty Tourist Park Reserve	**Opening Balance**			**234,410**	**396,937**	**388,669**	**368,202**	**358,476**	**318,131**	**252,534**	**239,739**	**373,635**	**341,881**
		Interest Earned			1,172	1,985	3,887	7,364	7,170	6,363	5,051	4,795	7,473	6,838
		Operating Transfers To (From) Reserves [Not Capital]												
				Transfer of Busselton Jetty Tourist Park Reserve Funds to Marketing & Area Promotion Reserve - amount tied to Funding for MRBTA (acc number 54653640)	(166,054)	(169,790)	(174,035)	(178,386)	(182,846)	(187,417)	(192,102)	(196,905)	(201,828)	(206,874)
				Transfer of Profit from Busselton Jetty Tourist Park	405,359	411,139	414,681	417,756	420,331	422,362	424,256	426,006	427,601	429,043
		Capital Works Program												
			1.5	Busselton Jetty Tourist Park - Capital Works	(77,950)	(251,602)	(265,000)	(256,460)	(285,000)	(306,905)	(250,000)	(100,000)	(265,000)	(150,000)
		Closing Balance			**396,937**	**388,669**	**368,202**	**358,476**	**318,131**	**252,534**	**239,739**	**373,635**	**341,881**	**420,888**
42	Geographe Leisure Centre Building (GLC) Reserve	**Opening Balance**			**62,656**	**68,238**	**41**	**74,598**	**49,658**	**95,514**	**187,925**	**380,933**	**542,606**	**1,157,664**
		Interest Earned			313	341	-	1,492	993	1,910	3,759	7,619	10,852	23,153
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	290,406	315,962	342,424	369,818	398,170	490,509	596,784	620,096	644,101	668,818
		Capital Works Program												
			1.3	Buildings Capital Works - Asset Management Plan	(285,137)	(384,500)	(267,867)	(396,250)	(353,308)	(400,008)	(407,535)	(466,041)	(39,895)	(168,603)
		Closing Balance			**68,238**	**41**	**74,598**	**49,658**	**95,514**	**187,925**	**380,933**	**542,606**	**1,157,664**	**1,681,032**

City of Busselton

Projected Reserves Schedule (Categorical Listing)
For the period 2021 - 2031
Draft Base Scenario - Version 2

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46	Joint Venture Aged Housing Reserve (Harris/Winderlup)	**Opening Balance**			**1,230,351**	**1,327,396**	**1,425,523**	**1,531,113**	**1,652,791**	**1,776,492**	**1,902,116**	**2,029,626**	**2,158,986**	**2,290,150**
		Interest Earned			6,152	6,637	14,255	30,622	33,056	35,530	38,042	40,593	43,180	45,803
		Operating Transfers To (From) Reserves [Not Capital]												
				Net Profit on Community Housing (Aged) rental operation transferred to Reserve.	127,793	129,313	130,103	130,793	131,376	131,843	132,260	132,630	132,943	133,202
		Capital Works Program												
			1.3	Buildings Capital Works - Asset Management Plan	(36,900)	(37,823)	(38,768)	(39,737)	(40,731)	(41,749)	(42,793)	(43,863)	(44,959)	(46,083)
		Closing Balance			**1,327,396**	**1,425,523**	**1,531,113**	**1,652,791**	**1,776,492**	**1,902,116**	**2,029,626**	**2,158,986**	**2,290,150**	**2,423,072**
71	Winderlup Aged Housing Reserve (City Controlled)	**Opening Balance**			**211,801**	**274,516**	**346,639**	**430,289**	**520,682**	**614,519**	**711,901**	**812,933**	**917,721**	**1,026,375**
		Interest Earned			1,059	1,373	3,466	8,606	10,414	12,290	14,238	16,259	18,354	20,528
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	61,656	70,750	80,184	81,788	83,423	85,092	86,794	88,529	90,300	92,106
		Closing Balance			**274,516**	**346,639**	**430,289**	**520,682**	**614,519**	**711,901**	**812,933**	**917,721**	**1,026,375**	**1,139,009**
52	Naturaliste Community Centre Building (NCC) Reserve	**Opening Balance**			**44,153**	**38,931**	**1,540**	**28,035**	**73,353**	**156,076**	**247,178**	**306,202**	**409,264**	**512,551**
		Interest Earned			221	195	15	561	1,467	3,122	4,944	6,124	8,185	10,251
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	66,558	72,415	78,479	84,758	91,256	97,980	99,940	101,938	117,102	120,400
		Capital Works Program												
			1.3	Buildings Capital Works - Asset Management Plan	(72,000)	(110,000)	(52,000)	(40,000)	(10,000)	(10,000)	(45,859)	(5,000)	(22,000)	(40,000)
		Closing Balance			**38,931**	**1,540**	**28,035**	**73,353**	**156,076**	**247,178**	**306,202**	**409,264**	**512,551**	**603,202**
19	Civic and Administration Building Reserve	**Opening Balance**			**667,386**	**911,102**	**1,249,507**	**1,635,587**	**2,103,858**	**2,518,786**	**3,156,178**	**3,605,725**	**4,288,571**	**4,888,304**
		Interest Earned			3,337	4,556	12,495	32,712	42,077	50,376	63,124	72,115	85,771	97,766
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	340,379	433,850	470,185	507,799	546,731	587,016	598,756	610,731	622,946	635,405
		Capital Works Program												
			1.3	Buildings Capital Works - Asset Management Plan	(100,000)	(100,000)	(96,600)	(72,240)	(173,880)	-	(212,333)	-	(108,984)	(137,743)
		Closing Balance			**911,102**	**1,249,507**	**1,635,587**	**2,103,858**	**2,518,786**	**3,156,178**	**3,605,725**	**4,288,571**	**4,888,304**	**5,483,732**
69	Vasse Sports Pavilion Building Reserve	**Opening Balance**			**1,077**	**1,679**	**2,337**	**3,064**	**3,885**	**4,781**	**5,755**	**6,766**	**29,691**	**55,124**
		Interest Earned			5	8	23	61	78	96	115	135	594	1,102
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	597	649	704	760	818	879	896	22,789	24,839	26,961
		Closing Balance			**1,679**	**2,337**	**3,064**	**3,885**	**4,781**	**5,755**	**6,766**	**29,691**	**55,124**	**83,188**

City of Busselton

Projected Reserves Schedule (Categorical Listing)
For the period 2021 - 2031
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
57	Performing Arts/Convention Centre Building Reserve	**Opening Balance**			-	-	-	-	30,258	76,171	179,652	296,968	524,111	745,158
		Interest Earned			-	-	-	-	605	1,523	3,593	5,939	10,482	14,903
		Operating Transfers To (From) Reserves [Not Capital]												
				To fund the ongoing Building/Schedule Maintenance Materials and Contracts Expense.	-	-	-	(209,123)	(213,223)	(245,981)	(334,569)	(312,264)	(411,306)	(382,693)
				Asset Management Plan	-	-	-	239,380	258,531	347,939	448,292	533,468	621,871	651,808
		Closing Balance			-	-	-	30,258	76,171	179,652	296,968	524,111	745,158	1,029,176
73	Yalyalup Sports Pavilion Building Reserve	**Opening Balance**			-	-	-	-	-	-	-	2,625	5,546	35,028
		Interest Earned			-	-	-	-	-	-	-	53	111	701
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	-	-	-	-	-	-	2,625	2,869	29,371	32,070
		Closing Balance			-	-	-	-	-	-	2,625	5,546	35,028	67,799
35	Dunsborough Lakes Community Pavilion Reserve	**Opening Balance**			-	-	-	-	22,750	48,068	76,080	106,917	140,716	177,619
		Interest Earned			-	-	-	-	455	961	1,522	2,138	2,814	3,552
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	-	-	-	22,750	24,863	27,050	29,316	31,661	34,088	36,600
		Closing Balance			-	-	-	22,750	48,068	76,080	106,917	140,716	177,619	217,772
49	Lou Weston Oval Pavilion Reserve	**Opening Balance**			-	11,375	23,863	37,627	53,037	69,928	88,371	108,439	129,274	150,899
		Interest Earned			-	57	239	753	1,061	1,399	1,767	2,169	2,585	3,018
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	11,375	12,431	13,525	14,658	15,831	17,044	18,300	18,666	19,039	19,420
		Closing Balance			11,375	23,863	37,627	53,037	69,928	88,371	108,439	129,274	150,899	173,337
18	City Works Depot Reserve	**Opening Balance**			-	-	-	-	-	-	-	-	-	-
		Interest Earned			-	-	-	-	-	-	-	-	-	-
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	-	-	-	-	-	-	-	-	-	52,500
		Closing Balance			-	-	-	-	-	-	-	-	-	52,500

City of Busselton
Projected Reserves Schedule (Categorical Listing)
For the period 2021 - 2031
Draft Base Scenario - Version 2

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	Busselton Jetty Reserves													
44	Jetty Maintenance Reserve	Opening Balance			5,365,854	5,484,627	6,085,822	6,752,747	7,199,588	8,090,923	9,114,923	9,523,532	10,571,506	8,355,646
		Interest Earned			26,829	27,423	60,858	135,055	143,992	161,818	182,298	190,471	211,430	167,113
		Operating Transfers To (From) Reserves [Not Capital]												
				Busselton Jetty Operating (maintenance) expenses to Jetty Reserve	(438,787)	(448,043)	(458,578)	(469,632)	(481,028)	(492,779)	(504,820)	(517,160)	(529,804)	(542,759)
				Per Jetty Reserve Asset Management Plan (indexed to inflation)	1,348,301	1,371,896	1,399,334	1,430,819	1,463,012	1,495,930	1,529,589	1,564,004	1,599,194	1,635,176
		Capital Works Program												
			1.25	Busselton Jetty Forecasted Maintenance Capital Works Plan	(817,570)	(350,082)	(334,689)	(649,401)	(234,641)	(140,969)	(798,458)	(189,340)	(3,496,680)	(185,078)
		Closing Balance			5,484,627	6,085,822	6,752,747	7,199,588	8,090,923	9,114,923	9,523,532	10,571,506	8,355,646	9,430,097
45	Jetty Self Insurance Reserve	Opening Balance			496,914	575,711	656,238	742,001	837,824	937,386	1,040,802	1,148,191	1,259,676	1,375,382
		Interest Earned			2,485	2,879	6,562	14,840	16,756	18,748	20,816	22,964	25,194	27,508
		Operating Transfers To (From) Reserves [Not Capital]												
				$60,000 indexed at CPI per Council decision (Dec 2017)	76,313	77,648	79,201	80,983	82,805	84,668	86,573	88,521	90,513	92,549
		Closing Balance			575,711	656,238	742,001	837,824	937,386	1,040,802	1,148,191	1,259,676	1,375,382	1,495,439
	City Infrastructure Asset Reserves													
65	Road Asset Renewal Reserve	Opening Balance			477,332	479,718	482,117	486,938	496,677	506,611	516,743	527,078	537,620	548,372
		Interest Earned			2,387	2,399	4,821	9,739	9,934	10,132	10,335	10,542	10,752	10,967
		Operating Transfers To (From) Reserves [Not Capital]												
				Pre-emptive Design Works for future years; Clearing Permits/Surveys etc.	(50,000)	(51,250)	(52,531)	(53,845)	(55,191)	(56,570)	(57,985)	(59,434)	(60,920)	(62,443)
				Asset Management Plan - 7.00% of rates.	3,170,805	3,298,826	3,447,084	3,602,004	3,763,887	3,925,405	4,093,854	4,269,531	4,452,748	4,643,826
				To be utilised for Annual Municipal Allocation to RRG Projects.	448,950	456,807	465,943	476,426	487,146	498,107	509,314	520,774	532,491	544,472
		Capital Works Program												
			1.23	Roads & Streets Renewal District-Wide - Asset Management Plan	(3,569,755)	(3,704,383)	(3,860,496)	(4,024,586)	(4,195,842)	(4,366,941)	(4,545,184)	(4,730,871)	(4,924,319)	(5,125,855)
		Closing Balance			479,718	482,117	486,938	496,677	506,611	516,743	527,078	537,620	548,372	559,340
40	Footpath and Cycleways Reserve	Opening Balance			246,344	247,576	248,814	251,302	256,328	261,454	266,684	272,018	277,458	283,007
		Interest Earned			1,232	1,238	2,488	5,026	5,127	5,229	5,334	5,440	5,549	5,660
		Operating Transfers To (From) Reserves [Not Capital]												
				Pre-emptive Design Works for Footpaths for future years	(25,000)	(25,625)	(26,266)	(26,922)	(27,595)	(28,285)	(28,992)	(29,717)	(30,460)	(31,222)
				Asset Management Plan	1,240,717	1,274,519	1,313,723	1,356,175	1,400,162	1,444,471	1,490,326	1,537,786	1,586,911	1,637,765
				Asset Management Plan - increased by 1.00% over 4 years starting in 2026-27.	-	-	-	-	-	81,779	255,866	444,743	649,359	773,971
		Capital Works Program												
			1.14	Footpaths & Cycleways Construction - Capital Works	(1,215,717)	(1,248,893)	(1,287,457)	(1,329,253)	(1,372,567)	(1,497,964)	(1,717,199)	(1,952,812)	(2,205,810)	(2,380,515)
		Closing Balance			247,576	248,814	251,302	256,328	261,454	266,684	272,018	277,458	283,007	288,667

City of Busselton

Projected Reserves Schedule (Categorical Listing)
For the period 2021 - 2031
Draft Base Scenario - Version 2

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54	Other Infrastructure (Drainage, Signage Etc) Reserve	**Opening Balance**			**327,228**	**328,864**	**330,508**	**333,813**	**340,489**	**347,299**	**354,245**	**361,330**	**368,557**	**375,929**
		Interest Earned			1,636	1,644	3,305	6,676	6,810	6,946	7,085	7,227	7,371	7,519
		Operating Transfers To (From) Reserves [Not Capital]												
				Drainage Data Capture	(30,000)	(30,675)	(31,442)	(32,228)	(33,034)	(33,859)	(34,706)	(35,574)	(36,463)	(37,375)
				Transfer of Annual Municipal Fund Allocation to Reserve	362,355	370,508	379,771	389,265	398,997	408,971	419,196	429,676	440,418	451,428
				Asset Management Plan - increased by 0.50% over 2 years starting in 2026-27.	-	-	-	-	-	-	-	-	185,531	386,986
		Capital Works Program												
			1.1	Boat Ramps Construction - Capital Works	(50,750)	(51,892)	(53,189)	(54,519)	(55,882)	(57,279)	(58,711)	(60,179)	(61,683)	(63,225)
			1.13	Drainage, Underground Power and Other Infrastructure - Capital Works	(281,605)	(287,941)	(295,140)	(302,518)	(310,081)	(317,833)	(325,779)	(333,923)	(527,802)	(737,814)
		Closing Balance			**328,864**	**330,508**	**333,813**	**340,489**	**347,299**	**354,245**	**361,330**	**368,557**	**375,929**	**383,447**
55	Parks, Gardens and Reserves Reserve	**Opening Balance**			**144,563**	**115,286**	**85,862**	**56,721**	**27,855**	**28,412**	**28,980**	**29,560**	**30,151**	**30,754**
		Interest Earned			723	576	859	1,134	557	568	580	591	603	615
		Operating Transfers To (From) Reserves [Not Capital]												
				Transfer of Annual Municipal Fund Allocation to Reserve	1,307,656	1,330,540	1,357,151	1,387,687	1,418,910	1,450,836	1,483,479	1,516,858	1,550,987	1,585,884
				Asset Management Plan - increase by 1.00% over 2 years from 2023-24.	-	-	-	-	-	-	170,577	355,794	556,593	773,971
		Capital Works Program												
			3.19	Barnard Park East Reserve	(30,000)	(30,000)	(30,000)	(30,000)	-	-	-	-	-	-
			3.5	Dunsborough New Nature Based Playground - Capital Works	-	(350,000)	-	-	-	-	-	-	-	-
			1.18	Parks and Gardens / Reserves - Capital Works	(1,307,656)	(980,540)	(1,357,151)	(1,387,687)	(1,418,910)	(1,450,836)	(1,654,056)	(1,872,652)	(2,107,580)	(2,359,855)
		Closing Balance			**115,286**	**85,862**	**56,721**	**27,855**	**28,412**	**28,980**	**29,560**	**30,151**	**30,754**	**31,369**
41	Furniture and Equipment Reserve	**Opening Balance**			**260,592**	**261,895**	**263,204**	**265,836**	**271,153**	**276,576**	**282,108**	**287,750**	**293,505**	**299,375**
		Interest Earned			1,303	1,309	2,632	5,317	5,423	5,532	5,642	5,755	5,870	5,988
		Operating Transfers To (From) Reserves [Not Capital]												
				Transfer of Annual Municipal Fund Allocation to Reserve	441,595	449,323	458,309	468,621	479,165	489,947	586,259	690,139	709,299	729,045
		Capital Works Program												
			1.15	Furniture, Office Equipment & Technology/Software - Capital Works	(441,595)	(449,323)	(458,309)	(468,621)	(479,165)	(489,947)	(586,259)	(690,139)	(709,299)	(729,045)
		Closing Balance			**261,895**	**263,204**	**265,836**	**271,153**	**276,576**	**282,108**	**287,750**	**293,505**	**299,375**	**305,362**
58	Plant Replacement Reserve	**Opening Balance**			**1,645,840**	**1,534,875**	**1,249,323**	**952,219**	**656,134**	**441,532**	**567,651**	**672,639**	**1,338,200**	**1,845,267**
		Interest Earned			8,229	7,674	12,493	19,044	13,123	8,831	11,353	13,453	26,764	36,905
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	-	137,451	143,628	150,084	156,829	327,117	341,155	355,794	371,062	386,986
				Plant Depreciation and Plant Requirements	1,017,500	1,035,306	1,056,012	1,079,773	1,104,068	1,128,909	1,154,310	1,180,281	1,206,838	1,233,992
		Capital Works Program												
			1.19	Plant Replacement Program	(1,136,694)	(1,465,984)	(1,509,238)	(1,544,986)	(1,488,621)	(1,338,737)	(1,401,829)	(883,967)	(1,097,597)	(1,324,228)
		Closing Balance			**1,534,875**	**1,249,323**	**952,219**	**656,134**	**441,532**	**567,651**	**672,639**	**1,338,200**	**1,845,267**	**2,178,921**

City of Busselton

Projected Reserves Schedule (Categorical Listing)

For the period 2021 - 2031

Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
70	**Waste Facilities and Plant Reserve**	**Opening Balance**			**6,228,151**	**4,732,301**	**2,916,547**	**2,025,906**	**929,069**	**1,613,051**	**2,039,507**	**2,785,844**	**3,404,052**	**5,122,988**
		Interest Earned			31,141	23,662	29,165	40,518	18,581	32,261	40,790	55,717	68,081	102,460
		Operating Transfers To (From) Reserves [Not Capital]												
				Net Position of all Waste GL activity transferred to reserves	185,523	527,908	793,385	1,057,461	1,041,490	1,024,295	1,005,876	986,187	965,185	942,825
				WARR Fees	1,182,486	1,206,136	1,230,259	1,254,864	1,279,961	1,305,560	1,331,671	1,358,304	1,385,470	1,413,179
		Capital Works Program												
			2.1	Waste Management - Capital Works	(2,895,000)	(3,573,460)	(2,943,450)	(1,449,680)	(1,656,050)	(1,935,660)	(1,632,000)	(1,282,000)	(699,800)	(1,819,250)
			2.2	Alternative Waste Disposal Initiatives	-	-	-	(2,000,000)	-	-	-	-	-	-
			3.8	Main City Works Depot - Upgrade/Improvements	-	-	-	-	-	-	-	(500,000)	-	-
		Closing Balance			**4,732,301**	**2,916,547**	**2,025,906**	**929,069**	**1,613,051**	**2,039,507**	**2,785,844**	**3,404,052**	**5,122,988**	**5,762,202**
50	**Major Traffic Improvements Reserve**	**Opening Balance**			**93,044**	**181,503**	**335,745**	**639,945**	**928,454**	**30,066**	**1,020,915**	**991,240**	**493,191**	**880,070**
		Interest Earned			465	908	3,357	12,799	18,569	601	20,418	19,825	9,864	17,601
		Operating Transfers To (From) Reserves [Not Capital]												
				To fund Coastal and Climate Adaptation requirements.	(220,000)	(745,000)	(120,000)	-	-	-	-	-	-	-
				To fund Waterways Restoration requirements.	(290,000)	(70,000)	(500,000)	(500,000)	(500,000)	-	-	-	-	-
				Tied to 2.125% of rates levied.	1,122,993	1,168,334	1,220,842	1,275,710	1,333,043	1,390,248	1,449,907	1,512,126	1,577,015	1,644,688
		Capital Works Program												
			3.1	Busselton War Memorial Relocation	(375,000)	-	-	-	-	-	-	-	-	-
			3.2	Busselton/Dunsborough - Major Traffic Improvements	(150,000)	(200,000)	(300,000)	(500,000)	(1,750,000)	(400,000)	(1,500,000)	(2,030,000)	(1,200,000)	(2,500,000)
		Closing Balance			**181,503**	**335,745**	**639,945**	**928,454**	**30,066**	**1,020,915**	**991,240**	**493,191**	**880,070**	**42,360**
15	**CBD Enhancement Reserve**	**Opening Balance**			**570,873**	**96,066**	**119,332**	**143,766**	**170,347**	**197,933**	**226,555**	**256,243**	**287,027**	**318,940**
		Interest Earned			2,854	480	1,193	2,875	3,407	3,959	4,531	5,125	5,741	6,379
		Operating Transfers To (From) Reserves [Not Capital]												
				1.00% of Rates transferred to CBD Enhancement Reserve to fund CBD Townscape Construction Projects.	528,467	549,804	574,514	600,334	627,315	654,234	682,309	711,589	742,125	773,971
				50% of Lease income from Fire Station transfers to CBD Enhancement Reserve	22,338	22,785	23,241	23,706	24,180	24,663	25,157	25,660	26,173	26,696
		Capital Works Program												
			1.7	CBD Townscape Construction Projects - Capital Works	(1,028,467)	(549,804)	(574,514)	(600,334)	(627,315)	(654,234)	(682,309)	(711,589)	(742,125)	(773,971)
		Closing Balance			**96,066**	**119,332**	**143,766**	**170,347**	**197,933**	**226,555**	**256,243**	**287,027**	**318,940**	**352,015**
53	**New Infrastructure Development Reserve**	**Opening Balance**			**288,177**	**289,618**	**1,066**	**1,077**	**1,099**	**1,121**	**1,143**	**1,166**	**1,189**	**1,213**
		Interest Earned			1,441	1,448	11	22	22	22	23	23	24	24
		Operating Transfers To (From) Reserves [Not Capital]												
				To fund Corporate IT System requirements.	-	(290,000)	-	-	-	-	-	-	-	-
		Closing Balance			**289,618**	**1,066**	**1,077**	**1,099**	**1,121**	**1,143**	**1,166**	**1,189**	**1,213**	**1,237**
24	**Commonage Precinct Infrastructure Road Reserve**	**Opening Balance**			**2,463**	**2,475**	**2,487**	**2,512**	**2,562**	**2,613**	**2,665**	**2,718**	**2,772**	**2,827**
		Interest Earned			12	12	25	50	51	52	53	54	55	57
		Closing Balance			**2,475**	**2,487**	**2,512**	**2,562**	**2,613**	**2,665**	**2,718**	**2,772**	**2,827**	**2,884**

City of Busselton
Projected Reserves Schedule (Categorical Listing)
For the period 2021 - 2031
Draft Base Scenario - Version 2

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75	Busselton Foreshore Maintenance Reserve	Opening Balance			110	12,661	50,224	63,226	54,491	59,131	99,198	175,172	253,395	333,908
		Interest Earned			1	63	502	1,265	1,090	1,183	1,984	3,503	5,068	6,678
		Operating Transfers To (From) Reserves [Not Capital]												
				Hotel/Short-stay Accomodation Site 1	-	-	-	-	-	55,713	113,655	115,928	118,247	120,612
				Hotel/Short-stay Accomodation Site 2	12,550	37,500	62,500	90,000	106,050	108,171	110,334	112,541	114,792	117,088
		Capital Works Program												
			1.26	Busselton Foreshore Renewal Works	-	-	(50,000)	(100,000)	(102,500)	(125,000)	(150,000)	(153,750)	(157,594)	(161,534)
		Closing Balance			12,661	50,224	63,226	54,491	59,131	99,198	175,172	253,395	333,908	416,752
	City Parking Reserves													
17	City Car Parking and Access Reserve	Opening Balance			498,966	460,899	463,204	467,835	477,192	486,735	496,470	506,399	516,527	526,857
		Interest Earned			2,495	2,304	4,632	9,357	9,544	9,735	9,929	10,128	10,331	10,537
		Operating Transfers To (From) Reserves [Not Capital]												
				Principal and Interest Repayments on Car Park Loan	(40,562)	-	-	-	-	-	-	-	-	-
				Asset Management Plan - tied to 1.00% of rates levied	528,467	549,804	574,514	600,334	627,315	654,234	682,309	711,589	742,125	773,971
		Capital Works Program												
			1.6	Car Parking Construction and Renewal - Capital Works	(528,467)	(549,804)	(574,514)	(600,334)	(627,315)	(654,234)	(682,309)	(711,589)	(742,125)	(773,971)
			7.25	Dunsborough Car Parking Land	-	-	(1)	-	-	-	-	-	-	-
		Closing Balance			460,899	463,204	467,835	477,192	486,735	496,470	506,399	516,527	526,857	537,394
	City Corporate Reserves													
34	Corporate IT Systems Reserve	Opening Balance			121,322	134,929	169,979	53,292	240,917	284,112	334,749	393,382	460,597	537,013
		Interest Earned			607	675	1,700	1,066	4,818	5,682	6,695	7,868	9,212	10,740
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	-	-	143,628	225,125	313,657	327,117	341,155	355,794	371,062	386,986
				To fund Corporate IT System requirements.	263,000	-	-	230,000	-	-	-	-	-	-
				To fund Corporate IT System requirements. (Ex New Infrastructure Reserve)	-	290,000	-	-	-	-	-	-	-	-
		Capital Works Program												
			1.12	Corporate IT System Upgrades	(250,000)	(255,625)	(262,016)	(268,566)	(275,280)	(282,162)	(289,216)	(296,447)	(303,858)	(311,454)
		Closing Balance			134,929	169,979	53,292	240,917	284,112	334,749	393,382	460,597	537,013	623,285
37	Election, Value and Corporate Expense Reserve	Opening Balance			576,214	272,396	416,208	441,863	314,268	341,118	448,269	186,713	352,845	378,122
		Interest Earned			2,881	1,362	4,162	8,837	6,285	6,822	8,965	3,734	7,057	7,562
		Operating Transfers To (From) Reserves [Not Capital]												
				Election Expenses - every second year	(116,699)	-	(123,806)	-	(131,346)	-	(139,345)	-	(147,831)	-
				Estimated consultant costs for fair value adjustments	(50,000)	-	-	-	-	(55,000)	-	-	-	-
				Estimated rating GRV consultant costs see account 21013658	(280,000)	-	-	(285,000)	-	-	(290,000)	-	-	(295,000)
				2 Year Election Cycle; 3 Year GRV Revaluation Requirements	140,000	142,450	145,299	148,568	151,911	155,329	158,824	162,397	166,051	169,788
		Closing Balance			272,396	416,208	441,863	314,268	341,118	448,269	186,713	352,845	378,122	260,472

City of Busselton

Projected Reserves Schedule (Categorical Listing)

For the period 2021 - 2031

Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
47	**Legal Expenses Reserve**	**Opening Balance**			**643,888**	**647,107**	**650,343**	**656,846**	**669,983**	**683,383**	**697,051**	**710,992**	**725,212**	**739,716**
		Interest Earned			3,219	3,236	6,503	13,137	13,400	13,668	13,941	14,220	14,504	14,794
		Closing Balance			**647,107**	**650,343**	**656,846**	**669,983**	**683,383**	**697,051**	**710,992**	**725,212**	**739,716**	**754,510**
51	**Marketing & Area Promotion Reserve**	**Opening Balance**			**232,014**	**120,600**	**121,203**	**122,415**	**124,863**	**127,360**	**129,907**	**132,505**	**135,155**	**137,858**
		Interest Earned			1,160	603	1,212	2,448	2,497	2,547	2,598	2,650	2,703	2,757
		Operating Transfers To (From) Reserves [Not Capital]												
				Transfer of Year 1 balance.	(112,574)	-	-	-	-	-	-	-	-	-
				Transfer from MERG for funding of Airport Marketing activities.	(120,000)	(120,000)	(120,000)	(120,000)	-	-	-	-	-	-
				Transfer from MERG for funding of BPACC marketing activities.	(50,000)	(100,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
				Transfer to fund ongoing Events Sponsorships (Municipal Funds) expenses.	(223,300)	(228,324)	(234,032)	(239,883)	(245,880)	(252,027)	(258,328)	(264,787)	(271,407)	(278,192)
				Transfer to fund ongoing Events Sponsorships (Diff Rates) expenses.	(299,525)	(361,518)	(374,307)	(387,414)	(400,849)	(414,620)	(428,736)	(443,205)	(458,036)	(473,237)
				Transfer to fund ongoing Community Events General expenses.	(5,075)	(5,189)	(5,319)	(5,452)	(5,588)	(5,728)	(5,871)	(6,018)	(6,168)	(6,322)
				Transfer to fund ongoing Marketing & Promotions expenses.	(131,950)	(134,919)	(138,292)	(141,749)	(145,293)	(148,925)	(152,648)	(156,464)	(160,376)	(164,385)
				Transfer to fund ongoing general expenses.	(521,617)	(456,082)	(447,273)	(490,755)	(656,641)	(701,794)	(749,308)	(799,294)	(851,872)	(907,165)
				Transfer to fund ongoing MERG reserve transfers.	1,351,467	1,406,032	1,469,223	1,535,253	1,604,251	1,673,094	1,744,891	1,819,768	1,897,859	1,979,301
		Closing Balance			**120,600**	**121,203**	**122,415**	**124,863**	**127,360**	**129,907**	**132,505**	**135,155**	**137,858**	**140,615**
56	**Performing Arts and Convention Centre Reserve**	**Opening Balance**			**804,219**	**183,240**	**9,156**	**9,248**	**9,433**	**9,622**	**9,814**	**10,010**	**10,210**	**10,414**
		Interest Earned			4,021	916	92	185	189	192	196	200	204	208
		Operating Transfers To (From) Reserves [Not Capital]												
				Transfer from Reserve for funding of BPACC Marketing activities.	(50,000)	(100,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
				Transfer from MERG for funding of BPACC marketing activities.	50,000	100,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
		Capital Works Program												
			5.1	Performing Arts/Convention Centre (BPACC) - Stage 1	(625,000)	(175,000)	-	-	-	-	-	-	-	-
		Closing Balance			**183,240**	**9,156**	**9,248**	**9,433**	**9,622**	**9,814**	**10,010**	**10,210**	**10,414**	**10,622**
	City Employee Entitlements Reserve													
2	**Long Service Leave Reserve**	**Opening Balance**			**3,331,816**	**3,198,475**	**3,064,467**	**2,945,112**	**2,854,014**	**2,761,094**	**2,666,316**	**2,569,642**	**2,471,035**	**2,370,456**
		Interest Earned			16,659	15,992	30,645	58,902	57,080	55,222	53,326	51,393	49,421	47,409
		Operating Transfers To (From) Reserves [Not Capital]												
				To show drawdown of long service leave in reserve which offsets transfer to line item below.	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)
				To show drawdown of long service leave in reserve which offsets transfer from line item above.	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000
		Closing Balance			**3,198,475**	**3,064,467**	**2,945,112**	**2,854,014**	**2,761,094**	**2,666,316**	**2,569,642**	**2,471,035**	**2,370,456**	**2,267,865**

City of Busselton

Projected Reserves Schedule (Categorical Listing)
For the period 2021 - 2031
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
66	Sick Pay Incentive Reserve	Opening Balance			72,654	58,017	43,307	28,740	14,315	-	-	-	-	-
		Interest Earned			363	290	433	575	286	-	-	-	-	-
		Operating Transfers To (From) Reserves [Not Capital]												
				Applies to individuals covered under the Sick Leave Scheme. Assumed that one person p.a entitled to scheme leaves the organisation each year and is paid out the amount. Increases in provision per annum are covered by the interest	(15,000)	(15,000)	(15,000)	(15,000)	(14,601)	-	-	-	-	-
		Closing Balance			58,017	43,307	28,740	14,315	-	-	-	-	-	-
61	Professional Development Reserve	Opening Balance			151,613	86,233	86,664	87,531	89,282	91,068	92,889	94,747	96,642	98,575
		Interest Earned			758	431	867	1,751	1,786	1,821	1,858	1,895	1,933	1,972
		Operating Transfers To (From) Reserves [Not Capital]												
				One-off transfer for operating expenditure	(66,138)	-	-	-	-	-	-	-	-	-
		Closing Balance			86,233	86,664	87,531	89,282	91,068	92,889	94,747	96,642	98,575	100,547
72	Workers Compensation and Extended Sick Leave Contingency Reserve	Opening Balance			165,516	166,344	167,176	168,848	172,225	175,670	179,183	182,767	186,422	190,150
		Interest Earned			828	832	1,672	3,377	3,445	3,513	3,584	3,655	3,728	3,803
		Closing Balance			166,344	167,176	168,848	172,225	175,670	179,183	182,767	186,422	190,150	193,953
	City Estate & Precinct Reserves													
28	Community Facilities - City District	Opening Balance			613,688	608,552	509,372	389,904	760,417	187,460	345,429	576,087	784,086	760,975
		Interest Earned			3,068	3,043	5,094	7,798	15,208	3,749	6,909	11,522	15,682	15,220
		Operating Transfers To (From) Reserves [Not Capital]												
				Repayment of Lot 40 Vasse Highway from Reserve - Relates to Sir Stewart Bovell Park	-	-	-	-	(850,000)	-	-	-	-	-
				Subject to advice from Strategic Planning Business unit - based on forecasted developer activity	341,796	347,777	354,733	362,714	370,876	379,220	387,753	396,477	405,398	414,519
		Capital Works Program												
			3.17	Strategic Land Purchase / Sale of Ambergate Land	-	-	-	-	-	(100,000)	(50,000)	-	-	-
			4.1	Dunsborough Lakes Sporting Precinct (Stage 1)	(250,000)	-	-	-	-	-	-	-	-	-
			4.12	Dunsborough Lakes Sporting Precinct (Stage 2)	-	-	-	-	-	-	-	-	(325,000)	-
			4.13	Squash Facility District	-	-	(75,000)	-	-	-	-	(200,000)	-	-
			4.2	Dunsborough Country Club Extension	-	-	(300,000)	-	-	-	-	-	-	-
			4.3	Vasse Sporting Facilities - Changerooms/Pavilion/Car Parking	-	-	-	-	-	(125,000)	-	-	-	-
			4.9	Increasing Sports Spaces Carrying Capacity - Outdoor Spaces	(100,000)	-	(104,295)	-	(109,041)	-	(114,003)	-	(119,191)	-
			5.1	Performing Arts/Convention Centre (BPACC) - Stage 1	-	(450,000)	-	-	-	-	-	-	-	-
		Closing Balance			608,552	509,372	389,904	760,417	187,460	345,429	576,087	784,086	760,975	1,190,714
26	Community Facilities - Broadwater	Opening Balance			178,226	194,672	211,473	229,731	250,833	272,728	295,441	318,996	343,419	368,737
		Interest Earned			891	973	2,115	4,595	5,017	5,455	5,909	6,380	6,868	7,375
		Operating Transfers To (From) Reserves [Not Capital]												
				Subject to advice from Strategic Planning Business unit - based on forecasted developer activity	15,555	15,827	16,144	16,507	16,878	17,258	17,646	18,044	18,449	18,865
		Closing Balance			194,672	211,473	229,731	250,833	272,728	295,441	318,996	343,419	368,737	394,976

City of Busselton

Projected Reserves Schedule (Categorical Listing)
For the period 2021 - 2031
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
27	Community Facilities - Busselton	Opening Balance			31,773	53,067	74,837	97,520	121,899	147,270	173,665	201,115	229,654	259,315
		Interest Earned			159	265	748	1,950	2,438	2,945	3,473	4,022	4,593	5,186
		Operating Transfers To (From) Reserves [Not Capital]												
				Subject to advice from Strategic Planning Business unit - based on forecasted developer activity	21,135	21,505	21,935	22,428	22,933	23,449	23,977	24,516	25,068	25,632
		Closing Balance			53,067	74,837	97,520	121,899	147,270	173,665	201,115	229,654	259,315	290,133
29	Community Facilities - Dunsborough	Opening Balance			285,436	250,348	35,671	70,780	107,730	146,218	186,294	228,007	271,409	41,553
		Interest Earned			1,427	1,252	357	1,416	2,155	2,924	3,726	4,560	5,428	831
		Operating Transfers To (From) Reserves [Not Capital]												
				Subject to advice from Strategic Planning Business unit - based on forecasted developer activity	33,485	34,071	34,752	35,534	36,334	37,151	37,987	38,842	39,716	40,610
		Capital Works Program												
			3.5	Dunsborough New Nature Based Playground - Capital Works	-	(250,000)	-	-	-	-	-	-	-	-
			4.1	Dunsborough Lakes Sporting Precinct (Stage 1)	(70,000)	-	-	-	-	-	-	-	-	-
			4.12	Dunsborough Lakes Sporting Precinct (Stage 2)	-	-	-	-	-	-	-	-	(275,000)	-
		Closing Balance			250,348	35,671	70,780	107,730	146,218	186,294	228,007	271,409	41,553	82,994
30	Community Facilities - Dunsborough Lakes	Opening Balance			9,694	9,742	9,791	9,889	10,087	10,289	10,495	10,705	10,919	11,137
		Interest Earned			48	49	98	198	202	206	210	214	218	223
		Closing Balance			9,742	9,791	9,889	10,087	10,289	10,495	10,705	10,919	11,137	11,360
31	Community Facilities - Geographe	Opening Balance			110,595	121,576	132,794	144,945	158,910	173,403	188,441	204,040	220,217	236,990
		Interest Earned			553	608	1,328	2,899	3,178	3,468	3,769	4,081	4,404	4,740
		Operating Transfers To (From) Reserves [Not Capital]												
				Subject to advice from Strategic Planning Business unit - based on forecasted developer activity	10,428	10,610	10,823	11,066	11,315	11,570	11,830	12,096	12,368	12,647
		Closing Balance			121,576	132,794	144,945	158,910	173,403	188,441	204,040	220,217	236,990	254,377
32	Community Facilities - Port Geographe	Opening Balance			352,784	354,548	356,321	359,884	367,082	374,424	381,912	389,550	397,341	405,288
		Interest Earned			1,764	1,773	3,563	7,198	7,342	7,488	7,638	7,791	7,947	8,106
		Closing Balance			354,548	356,321	359,884	367,082	374,424	381,912	389,550	397,341	405,288	413,394
33	Community Facilities - Vasse	Opening Balance			210,975	403,824	600,994	481,057	694,210	916,206	22,324	240,352	467,637	704,473
		Interest Earned			1,055	2,019	6,010	9,621	13,884	18,324	446	4,807	9,353	14,089
		Operating Transfers To (From) Reserves [Not Capital]												
				Subject to advice from Strategic Planning Business unit - based on forecasted developer activity	191,794	195,150	199,053	203,532	208,112	212,794	217,582	222,478	227,483	232,602
		Capital Works Program												
			4.3	Vasse Sporting Facilities - Changerooms/Pavilion/Car Parking	-	-	(325,000)	-	-	(1,125,000)	-	-	-	-
		Closing Balance			403,824	600,994	481,057	694,210	916,206	22,324	240,352	467,637	704,473	951,164

City of Busselton

Projected Reserves Schedule (Categorical Listing)
For the period 2021 - 2031
Draft Base Scenario - Version 2

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25	**Community Facilities - Airport North**	**Opening Balance**			**3,000,379**	**3,128,919**	**3,260,089**	**3,410,525**	**3,599,222**	**2,844,404**	**2,027,262**	**196,611**	**332,245**	**473,555**
		Interest Earned			15,002	15,645	32,601	68,211	71,984	56,888	40,545	3,932	6,645	9,471
		Operating Transfers To (From) Reserves [Not Capital]												
				Subject to advice from Strategic Planning Business unit - based on forecasted developer activity	113,538	115,525	117,835	120,487	123,198	125,970	128,804	131,702	134,665	137,695
		Capital Works Program												
			4.7	Yalyalup Community Oval/Pavilion Development	-	-	-	-	(950,000)	(1,000,000)	(2,000,000)	-	-	-
		Closing Balance			**3,128,919**	**3,260,089**	**3,410,525**	**3,599,222**	**2,844,404**	**2,027,262**	**196,611**	**332,245**	**473,555**	**620,721**
48	**Locke Estate Reserve**	**Opening Balance**			**66,342**	**126,674**	**187,307**	**189,180**	**192,964**	**196,823**	**200,759**	**204,774**	**208,869**	**213,046**
		Interest Earned			332	633	1,873	3,784	3,859	3,936	4,015	4,095	4,177	4,261
		Operating Transfers To (From) Reserves [Not Capital]												
				Subject to advice from Strategic Planning Business unit - based on forecasted developer activity	60,000	60,000	-	-	-	-	-	-	-	-
		Closing Balance			**126,674**	**187,307**	**189,180**	**192,964**	**196,823**	**200,759**	**204,774**	**208,869**	**213,046**	**217,307**
59	**Port Geographe Development Reserve (Council)**	**Opening Balance**			**60,208**	**65,306**	**70,931**	**77,587**	**85,630**	**94,403**	**103,822**	**113,919**	**124,727**	**136,281**
		Interest Earned			301	327	709	1,552	1,713	1,888	2,076	2,278	2,495	2,726
		Operating Transfers To (From) Reserves [Not Capital]												
				$50k per year indexed - Council Resolution.	55,672	57,064	58,747	60,480	62,264	63,976	65,736	67,543	69,401	71,309
		Capital Works Program												
			1.20	Port Geographe Development - Capital Works	(50,875)	(51,765)	(52,801)	(53,989)	(55,203)	(56,445)	(57,715)	(59,014)	(60,342)	(61,700)
		Closing Balance			**65,306**	**70,931**	**77,587**	**85,630**	**94,403**	**103,822**	**113,919**	**124,727**	**136,281**	**148,616**
60	**Port Geographe Waterways Management Reserve (SAR) (DoT Requirements)**	**Opening Balance**			**3,156,102**	**3,020,923**	**2,885,777**	**2,765,392**	**2,672,705**	**2,579,667**	**2,485,989**	**2,391,899**	**2,297,644**	**2,203,491**
		Interest Earned			15,781	15,105	28,858	55,308	53,454	51,593	49,720	47,838	45,953	44,070
		Operating Transfers To (From) Reserves [Not Capital]												
				Represents expected maintenance costs for Port Geo waterways	(380,625)	(389,189)	(398,919)	(408,892)	(419,114)	(429,592)	(440,332)	(451,340)	(462,624)	(474,190)
				Represents SAR for Port Geographe area	229,665	238,938	249,676	260,897	272,622	284,321	296,522	309,247	322,518	336,358
		Closing Balance			**3,020,923**	**2,885,777**	**2,765,392**	**2,672,705**	**2,579,667**	**2,485,989**	**2,391,899**	**2,297,644**	**2,203,491**	**2,109,729**
62	**Provence Landscape Maintenance Reserve (SAR)**	**Opening Balance**			**1,251,615**	**1,046,374**	**1,126,050**	**1,123,675**	**1,157,783**	**1,027,210**	**1,046,589**	**1,169,281**	**1,302,732**	**1,037,552**
		Interest Earned			6,258	5,232	11,261	22,474	23,156	20,544	20,932	23,386	26,055	20,751
		Operating Transfers To (From) Reserves [Not Capital]												
				50% of maintenance & contractor costs - Provence	(76,125)	(77,838)	(79,784)	(81,779)	(83,823)	(85,919)	(88,067)	(90,268)	(92,525)	(94,838)
				Represents SAR for Provence	189,626	197,282	206,148	215,413	225,094	234,753	244,827	255,333	266,290	277,717
		Capital Works Program												
			1.21	Provence - Asset Management Plan	(325,000)	(45,000)	(140,000)	(122,000)	(295,000)	(150,000)	(55,000)	(55,000)	(465,000)	(55,000)
		Closing Balance			**1,046,374**	**1,126,050**	**1,123,675**	**1,157,783**	**1,027,210**	**1,046,589**	**1,169,281**	**1,302,732**	**1,037,552**	**1,186,183**

City of Busselton

Projected Reserves Schedule (Categorical Listing)
For the period 2021 - 2031
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
68	Vasse Newtown Landscape Maintenance Reserve (SAR)	Opening Balance			634,344	725,841	408,293	514,749	601,332	731,945	873,412	1,055,619	1,221,196	1,399,514
		Interest Earned			3,172	3,629	4,083	10,295	12,027	14,639	17,468	21,112	24,424	27,990
		Operating Transfers To (From) Reserves [Not Capital]												
				50% of maintenance & contractor costs - Vasse	(51,055)	(52,203)	(53,508)	(54,846)	(56,217)	(57,622)	(59,063)	(60,539)	(62,053)	(63,604)
				Represents SAR for Vasse	189,380	197,026	205,881	215,134	224,803	234,450	244,511	255,004	265,947	277,359
		Capital Works Program												
			1.22	Vasse - Asset Management Plan	(50,000)	(466,000)	(50,000)	(84,000)	(50,000)	(50,000)	(20,710)	(50,000)	(50,000)	(50,000)
		Closing Balance			725,841	408,293	514,749	601,332	731,945	873,412	1,055,619	1,221,196	1,399,514	1,591,259
23	Commonage Precinct Bushfire Facilities Reserve	Opening Balance			58,809	59,103	59,399	59,993	61,193	62,417	63,665	64,938	66,237	67,562
		Interest Earned			294	296	594	1,200	1,224	1,248	1,273	1,299	1,325	1,351
		Closing Balance			59,103	59,399	59,993	61,193	62,417	63,665	64,938	66,237	67,562	68,913
21	Commonage Community Facilities Dunsborough Lakes South Reserve	Opening Balance			74,583	74,956	75,331	76,084	77,606	79,158	80,741	82,356	84,003	85,683
		Interest Earned			373	375	753	1,522	1,552	1,583	1,615	1,647	1,680	1,714
		Closing Balance			74,956	75,331	76,084	77,606	79,158	80,741	82,356	84,003	85,683	87,397
22	Commonage Community Facilities South Biddle Precinct Reserve	Opening Balance			909,499	914,046	168,616	170,302	173,708	177,182	180,726	184,341	188,028	191,789
		Interest Earned			4,547	4,570	1,686	3,406	3,474	3,544	3,615	3,687	3,761	3,836
		Capital Works Program												
			3.10	New Commonage Fire Shed/Community Facility	-	(750,000)	-	-	-	-	-	-	-	-
		Closing Balance			914,046	168,616	170,302	173,708	177,182	180,726	184,341	188,028	191,789	195,625
	City General Reserves													
11	Busselton Area Drainage and Waterways Improvement Reserve	Opening Balance			292,767	235,216	176,344	116,859	56,569	57,700	58,854	60,031	61,232	62,457
		Interest Earned			1,464	1,176	1,763	2,337	1,131	1,154	1,177	1,201	1,225	1,249
		Operating Transfers To (From) Reserves [Not Capital]												
				Drainage consultancy expenses	(30,525)	(31,059)	(31,680)	(32,393)	-	-	-	-	-	-
		Capital Works Program												
			3.13	Vasse River Beautification Project (Bridge to Bridge)	(28,490)	(28,989)	(29,568)	(30,234)	-	-	-	-	-	-
		Closing Balance			235,216	176,344	116,859	56,569	57,700	58,854	60,031	61,232	62,457	63,706

City of Busselton

Projected Reserves Schedule (Categorical Listing)
For the period 2021 - 2031
Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
20	**Coastal and Climate Adaptation Reserve**	**Opening Balance**			**525,157**	**484**	**2,595**	**16,587**	**169,897**	**517,542**	**83,221**	**83,534**	**589,514**	**123,713**
		Interest Earned			2,626	2	26	332	3,398	10,351	1,664	1,671	11,790	2,474
		Operating Transfers To (From) Reserves [Not Capital]												
				Beach Monitoring	(50,000)	(51,250)	(52,531)	(53,845)	(55,191)	(56,570)	(57,985)	(59,434)	(60,920)	(62,443)
				Res 0706/141(increase by CPI each year)	528,467	549,804	574,514	600,334	627,315	654,234	682,309	711,589	742,125	773,971
				Asset Management Plan - increased by 1.00% over 4 years starting in 2023-24.	264,234	549,804	574,514	600,334	627,315	654,234	682,309	711,589	742,125	773,971
				To fund Coastal and Climate Adaptation requirements.	220,000	745,000	120,000	-	-	-	-	-	-	-
		Capital Works Program												
			1.11	Coastal Protection Capital Works - Asset Management Plan	(1,490,000)	(1,791,250)	(1,202,531)	(993,845)	(855,191)	(1,696,570)	(1,307,985)	(859,434)	(1,900,920)	(1,610,000)
		Closing Balance			**484**	**2,595**	**16,587**	**169,897**	**517,542**	**83,221**	**83,534**	**589,514**	**123,713**	**1,686**
38	**Emergency Disaster Recovery Reserve**	**Opening Balance**			**115,169**	**136,095**	**157,482**	**180,177**	**205,376**	**231,565**	**258,774**	**287,036**	**316,382**	**346,846**
		Interest Earned			576	680	1,575	3,604	4,108	4,631	5,175	5,741	6,328	6,937
		Operating Transfers To (From) Reserves [Not Capital]												
				Annual Allocation	20,350	20,706	21,120	21,595	22,081	22,578	23,086	23,606	24,137	24,680
		Closing Balance			**136,095**	**157,482**	**180,177**	**205,376**	**231,565**	**258,774**	**287,036**	**316,382**	**346,846**	**378,463**
39	**Energy Sustainability Reserve**	**Opening Balance**			**139,205**	**139,644**	**140,079**	**141,209**	**143,756**	**146,348**	**148,984**	**151,666**	**154,394**	**157,169**
		Interest Earned			696	698	1,401	2,824	2,875	2,927	2,980	3,033	3,088	3,143
		Operating Transfers To (From) Reserves [Not Capital]												
				To fund loan repayments on City Solar Farm	-	-	(56,820)	(113,640)	(113,640)	(113,641)	(113,640)	(113,641)	(113,640)	(113,640)
				Annual Allocation to assist with funding the Energy Strategy	105,062	107,688	110,381	113,140	115,969	118,868	121,840	124,886	128,008	131,208
				To fund loan repayments on City Solar Farm	-	-	56,820	113,640	113,640	113,641	113,640	113,641	113,640	113,640
		Capital Works Program												
			3.7	Energy Efficiency Initiatives	(105,319)	(107,952)	(110,651)	(113,417)	(116,252)	(119,159)	(122,137)	(125,191)	(128,321)	(131,529)
		Closing Balance			**139,644**	**140,079**	**141,209**	**143,756**	**146,348**	**148,984**	**151,666**	**154,394**	**157,169**	**159,991**
16	**Cemetery Reserve**	**Opening Balance**			**62,218**	**129,698**	**199,063**	**271,143**	**347,845**	**427,290**	**509,552**	**594,707**	**682,833**	**774,009**
		Interest Earned			311	648	1,991	5,423	6,957	8,546	10,191	11,894	13,657	15,480
		Operating Transfers To (From) Reserves [Not Capital]												
				100% of Cemetery Burial Fees transferred to Cemeteries Reserve	148,869	151,846	154,882	157,979	161,139	164,362	167,649	171,002	174,422	177,911
		Capital Works Program												
			1.8	Cemeteries - Capital Works	(81,700)	(83,130)	(84,792)	(86,700)	(88,651)	(90,646)	(92,685)	(94,771)	(96,903)	(99,083)
		Closing Balance			**129,698**	**199,063**	**271,143**	**347,845**	**427,290**	**509,552**	**594,707**	**682,833**	**774,009**	**868,317**
63	**Public Art Reserve**	**Opening Balance**			**38,939**	**39,134**	**39,330**	**39,723**	**40,517**	**41,327**	**42,154**	**42,997**	**43,857**	**44,734**
		Interest Earned			195	196	393	794	810	827	843	860	877	895
		Operating Transfers To (From) Reserves [Not Capital]												
				Developer Contributions	-	-	-	-	-	-	-	-	-	-
		Closing Balance			**39,134**	**39,330**	**39,723**	**40,517**	**41,327**	**42,154**	**42,997**	**43,857**	**44,734**	**45,629**

City of Busselton

Projected Reserves Schedule (Categorical Listing)

For the period 2021 - 2031

Draft Base Scenario - Version 2

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2021-22	Year 2 2022-23	Year 3 2023-24	Year 4 2024-25	Year 5 2025-26	Year 6 2026-27	Year 7 2027-28	Year 8 2028-29	Year 9 2029-30	Year 10 2030-31
67	Strategic Projects Reserve	Opening Balance			271,648	321,545	372,597	326,756	284,801	243,106	301,701	362,615	425,919	491,686
		Interest Earned			1,358	1,608	3,726	6,535	5,696	4,862	6,034	7,252	8,518	9,834
		Operating Transfers To (From) Reserves [Not Capital]												
				Council Res C1303/074 (27/03/2014) $25k per annum indexed	26,201	26,659	27,192	27,804	28,430	29,069	29,723	30,392	31,076	31,775
				50% of Lease income from Fire Station transfers to Strategic Projects Reserve	22,338	22,785	23,241	23,706	24,180	24,663	25,157	25,660	26,173	26,696
		Capital Works Program												
			3.17	Strategic Land Purchase / Sale of Ambergate Land	-	-	(100,000)	(100,000)	(100,000)	-	-	-	-	-
		Closing Balance			321,545	372,597	326,756	284,801	243,106	301,701	362,615	425,919	491,686	559,991
76	LED Streetlight Replacement Program Reserve	Opening Balance			-	-	-	-	-	-	-	-	-	-
		Interest Earned			-	-	-	-	-	-	-	-	-	-
		Operating Transfers To (From) Reserves [Not Capital]												
				Annual Allocation	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
		Capital Works Program												
			3.21	LED Streetlighting Replacement Program	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
		Closing Balance			-	-	-	-	-	-	-	-	-	-
77	Debt Default Reserve	Opening Balance			250,000	251,250	252,506	255,031	260,132	265,335	270,642	276,055	281,576	287,208
		Interest Earned			1,250	1,256	2,525	5,101	5,203	5,307	5,413	5,521	5,632	5,744
		Closing Balance			251,250	252,506	255,031	260,132	265,335	270,642	276,055	281,576	287,208	292,952
78	Waterways Restoration Reserve	Opening Balance			-	-	-	-	-	-	-	-	-	-
		Interest Earned			-	-	-	-	-	-	-	-	-	-
		Operating Transfers To (From) Reserves [Not Capital]												
				To fund Waterways Restoration requirements.	290,000	70,000	500,000	500,000	500,000	-	-	-	-	-
		Capital Works Program												
			3.23	Vasse River Restoration	(290,000)	(70,000)	(500,000)	(500,000)	(500,000)	-	-	-	-	-
		Closing Balance			-	-	-	-	-	-	-	-	-	-
	GRAND TOTAL				41,648,964	37,439,134	37,672,119	40,065,375	42,399,258	46,805,735	48,536,876	56,038,991	60,029,713	66,763,615

City of Busselton

Forecast Statement of Comprehensive Income - *by Nature or Type*

For the period 2021 - 2031

Draft Base Scenario - Version 2

	2017-18	2018-19	2019-20	Base	1 2021-22	2 2022-23	3 2023-24	4 2024-25	5 2025-26	6 2026-27	7 2027-28	8 2028-29	9 2029-30	10 2030-31
	$	$	$	$	$	$	$	$	$	$	$	$	$	$
Revenues														
Rates	45,094,369	48,575,646	51,997,844	52,965,900	55,275,687	57,507,448	60,091,978	62,792,660	65,614,717	68,430,410	71,366,932	74,429,466	77,623,423	80,954,439
Operating grants, subsidies and contributions	4,736,243	3,747,650	5,664,503	4,819,786	4,437,615	4,532,624	4,654,781	4,731,578	4,809,914	4,889,817	4,971,313	5,054,444	5,139,241	5,225,735
Fees and charges	15,517,916	15,828,160	15,074,219	16,398,638	18,158,346	19,352,253	20,930,031	22,452,561	23,059,557	24,482,644	25,349,772	25,900,366	26,413,191	26,714,743
Interest earnings	2,453,556	2,283,760	1,780,180	1,046,684	770,897	800,692	1,112,948	1,627,841	1,675,830	1,733,005	1,821,706	1,865,769	2,035,231	2,128,766
Other revenue	519,958	337,740	424,730	424,730	407,263	511,753	800,971	882,239	928,125	976,226	989,752	1,003,449	1,017,264	1,031,303
	68,322,042	70,772,956	74,941,476	75,655,738	79,049,808	82,704,770	87,590,709	92,486,879	96,088,143	100,512,102	104,499,475	108,253,494	112,228,350	116,054,986
Expenses														
Employee costs	(28,746,867)	(31,215,454)	(32,543,216)	(33,604,206)	(33,990,510)	(35,191,508)	(37,069,685)	(38,325,504)	(39,506,557)	(40,715,712)	(41,875,767)	(43,217,019)	(44,444,507)	(45,861,765)
Materials and contracts	(15,686,046)	(18,621,467)	(16,858,209)	(18,710,746)	(18,253,209)	(18,935,621)	(19,960,794)	(21,126,019)	(21,917,767)	(23,395,448)	(24,559,883)	(25,422,421)	(26,479,885)	(27,288,027)
Utility charges	(2,478,776)	(2,569,240)	(2,633,428)	(2,770,956)	(2,829,989)	(2,939,091)	(3,087,252)	(3,120,715)	(3,221,495)	(3,333,533)	(3,449,435)	(3,569,323)	(3,693,360)	(3,821,676)
Depreciation on non-current assets	(18,581,517)	(19,070,922)	(23,496,226)	(24,050,074)	(24,589,667)	(26,514,180)	(28,176,561)	(29,793,431)	(31,395,860)	(33,161,109)	(35,168,256)	(36,603,568)	(38,445,337)	(40,425,519)
Interest expenses	(1,250,420)	(1,374,387)	(1,329,246)	(1,301,926)	(1,238,797)	(1,323,838)	(1,310,907)	(1,302,325)	(1,277,450)	(1,216,298)	(1,095,904)	(1,029,148)	(1,038,049)	(1,037,610)
Insurance expenses	(651,943)	(698,808)	(730,852)	(770,664)	(777,589)	(810,919)	(866,147)	(892,130)	(918,892)	(946,466)	(974,864)	(1,004,113)	(1,034,242)	(1,065,264)
Other expenditure	(2,812,207)	(3,046,879)	(1,029,390)	(2,811,079)	(4,298,603)	(4,539,024)	(3,577,154)	(3,157,766)	(2,709,440)	(2,844,107)	(3,214,040)	(2,666,936)	(2,869,228)	(3,097,404)
	(70,207,776)	(76,597,157)	(78,620,567)	(84,019,651)	(85,978,364)	(90,254,181)	(94,048,500)	(97,717,890)	(100,947,461)	(105,612,673)	(110,338,149)	(113,512,528)	(118,004,608)	(122,597,265)
	(1,885,734)	(5,824,201)	(3,679,091)	(8,363,913)	(6,928,556)	(7,549,411)	(6,457,791)	(5,231,011)	(4,859,318)	(5,100,571)	(5,838,674)	(5,259,034)	(5,776,258)	(6,542,279)
Non-operating grants, subsidies and contributions	24,793,990	30,347,185	18,529,803	29,904,462	17,597,824	15,198,877	27,535,849	11,451,992	11,610,812	9,855,989	10,478,748	10,168,145	12,015,477	11,519,271
Profit on asset disposals	55,551	82,137	74,304	19,193	0	0	0	0	0	0	0	0	0	0
Loss on asset disposal	(681,441)	(34,577)	(537,558)	(90,673)	0	0	0	0	0	0	0	0	0	0
NET RESULT	22,282,366	24,570,544	14,387,458	21,469,069	10,669,268	7,649,466	21,078,058	6,220,981	6,751,494	4,755,418	4,640,074	4,909,111	6,239,219	4,976,992
Other comprehensive income	31,925,811	0	0	0	12,107,063	12,648,676	15,031,162	17,658,455	18,135,361	18,610,045	18,968,090	19,609,989	20,013,395	20,534,125
TOTAL COMPREHENSIVE INCOME	54,208,177	24,570,544	14,387,458	21,469,069	22,776,331	20,298,142	36,109,220	23,879,436	24,886,855	23,365,463	23,608,164	24,519,100	26,252,614	25,511,117

City of Busselton

Forecast Statement of Comprehensive Income - *by Program*

For the period 2021 - 2031

Draft Base Scenario - Version 2

	2017-18	2018-19	2019-20	Base	1 2021-22	2 2022-23	3 2023-24	4 2024-25	5 2025-26	6 2026-27	7 2027-28	8 2028-29	9 2029-30	10 2030-31
	$	$	$	$	$	$	$	$	$	$	$	$	$	$
Revenue														
Governance	218,957	275,000	382,565	219,800	188,088	191,849	195,686	199,596	203,586	207,657	211,808	216,043	220,365	224,772
General purpose funding	49,873,924	52,031,810	56,168,312	55,538,506	58,460,183	60,753,182	63,682,066	66,930,406	69,833,897	72,740,901	75,800,964	78,943,120	82,342,831	85,804,418
Law, order, public safety	775,115	749,777	968,661	1,429,850	722,510	735,443	748,750	762,429	776,479	790,898	805,688	820,852	836,390	852,307
Health	720,928	587,300	656,781	623,950	636,429	649,157	662,137	675,380	688,887	702,666	716,718	731,053	745,675	760,588
Education and welfare	4,940	6,300	8,867	6,700	6,834	6,970	7,109	7,251	7,396	7,545	7,696	7,851	8,009	8,169
Housing	473,969	475,400	502,130	488,300	498,066	508,027	518,188	528,551	539,122	549,904	560,902	572,120	583,562	595,233
Community amenities	8,830,636	8,697,362	8,655,411	8,819,000	9,142,801	9,676,546	10,154,493	10,636,064	10,842,733	11,053,442	11,268,276	11,487,308	11,710,627	11,938,318
Recreation and culture	3,672,339	3,882,968	3,927,871	3,947,757	4,006,082	4,086,201	4,167,920	4,251,276	4,336,301	4,423,030	4,511,492	4,601,722	4,693,753	4,787,633
Transport	1,389,329	1,430,330	1,362,737	2,195,235	157,539	160,688	163,900	167,177	170,521	173,930	177,409	180,956	184,574	188,266
Economic services	1,925,645	2,071,539	1,809,922	1,873,392	2,059,784	2,100,978	2,143,000	2,185,860	2,229,578	2,274,170	2,319,652	2,366,046	2,413,366	2,461,633
Other property and services	436,260	565,170	498,219	513,248	3,171,492	3,835,729	5,147,460	6,142,889	6,459,643	7,587,959	8,118,870	8,326,423	8,489,198	8,433,649
	68,322,042	70,772,956	74,941,476	75,655,738	79,049,808	82,704,770	87,590,709	92,486,879	96,088,143	100,512,102	104,499,475	108,253,494	112,228,350	116,054,986
Expenses excluding finance costs														
Governance	(5,572,139)	(6,719,836)	(6,792,460)	(7,470,632)	(7,253,370)	(7,369,013)	(7,716,544)	(7,870,506)	(8,225,111)	(8,447,034)	(8,794,334)	(8,930,749)	(9,330,769)	(9,512,939)
General purpose funding	(1,309,152)	(1,118,745)	(1,085,183)	(1,236,570)	(1,434,664)	(1,179,767)	(1,208,322)	(1,522,558)	(1,267,496)	(1,298,175)	(1,619,611)	(1,361,740)	(1,394,689)	(1,723,445)
Law, order, public safety	(2,919,132)	(3,168,368)	(3,403,391)	(3,738,812)	(3,117,472)	(3,206,251)	(3,298,939)	(3,392,582)	(3,487,718)	(3,587,238)	(3,692,325)	(3,790,056)	(3,896,058)	(4,006,108)
Health	(1,450,108)	(1,493,536)	(1,443,764)	(1,514,624)	(1,539,872)	(1,573,272)	(1,611,009)	(1,649,578)	(1,689,022)	(1,729,513)	(1,771,122)	(1,813,204)	(1,856,578)	(1,901,055)
Education and welfare	(161,830)	(151,790)	(169,093)	(157,617)	(160,192)	(164,964)	(169,939)	(174,976)	(180,101)	(185,466)	(191,132)	(196,424)	(202,159)	(208,114)
Housing	(1,259,456)	(1,314,324)	(1,305,071)	(1,296,665)	(1,324,143)	(1,410,303)	(1,486,573)	(1,561,238)	(1,635,586)	(1,716,919)	(1,808,427)	(1,876,642)	(1,961,814)	(2,052,920)
Community amenities	(12,134,184)	(13,088,564)	(13,964,955)	(14,466,327)	(14,082,375)	(14,493,172)	(14,885,630)	(15,284,964)	(15,692,458)	(16,113,739)	(16,552,254)	(16,980,408)	(17,431,868)	(17,897,714)
Recreation and culture	(19,631,596)	(22,258,207)	(23,239,799)	(24,398,481)	(24,422,898)	(25,428,550)	(26,369,931)	(27,285,522)	(28,220,370)	(29,192,611)	(30,247,507)	(31,159,992)	(32,217,189)	(33,318,808)
Transport	(20,043,293)	(21,148,516)	(21,822,344)	(24,105,554)	(21,822,364)	(22,992,285)	(24,059,924)	(25,113,198)	(26,167,984)	(27,313,236)	(28,586,040)	(29,579,998)	(30,784,085)	(32,064,550)
Economic services	(3,249,317)	(3,547,687)	(3,287,879)	(3,646,575)	(3,587,240)	(3,670,843)	(3,764,006)	(3,859,640)	(3,957,950)	(4,059,729)	(4,164,809)	(4,270,125)	(4,379,491)	(4,491,938)
Other property and services	(1,227,149)	(1,213,197)	(777,381)	(685,868)	(5,994,977)	(7,441,923)	(8,166,776)	(8,700,803)	(9,146,215)	(10,752,715)	(11,814,684)	(12,524,042)	(13,511,859)	(14,382,064)
	(68,957,356)	(75,222,770)	(77,291,320)	(82,717,725)	(84,739,567)	(88,930,343)	(92,737,593)	(96,415,565)	(99,670,011)	(104,396,375)	(109,242,245)	(112,483,380)	(116,966,559)	(121,559,655)
Finance costs														
Governance	(717,170)	(687,544)	(711,601)	(679,196)	(28,460)	(10,862)	(2,434)	0	0	0	0	0	0	0
Recreation and culture	(441,480)	(600,018)	(537,258)	(551,404)	(13,120)	(60,679)	(165,166)	(219,434)	(209,362)	(199,059)	(188,959)	(179,280)	(168,796)	(157,014)
Transport	(58,985)	(54,545)	(48,639)	(40,133)	0	0	0	0	0	0	0	0	0	0
Economic services	(2,100)	(1,595)	(1,063)	(508)	0	0	0	0	0	0	0	0	0	0
Other property and services	(30,685)	(30,685)	(30,685)	(30,685)	(1,197,217)	(1,252,297)	(1,143,307)	(1,082,891)	(1,068,088)	(1,017,239)	(906,945)	(849,868)	(869,253)	(880,596)
	(1,250,420)	(1,374,387)	(1,329,246)	(1,301,926)	(1,238,797)	(1,323,838)	(1,310,907)	(1,302,325)	(1,277,450)	(1,216,298)	(1,095,904)	(1,029,148)	(1,038,049)	(1,037,610)
Non operating grants, subsidies and contributions														
Governance	0	0	2,069,619	5,591,620	0	0	0	0	0	0	0	0	0	0
Law, order, public safety	580,964	123,310	501,344	97,200	0	0	0	0	0	0	0	0	0	0
Health	8,397	6,000	0	0	0	0	0	0	0	0	0	0	0	0
Community amenities	1,863	500,000	381,935	960,218	1,520,870	1,875,664	1,148,177	1,173,552	1,199,489	1,225,999	1,253,097	1,280,795	1,309,108	1,338,045
Recreation and culture	5,305,642	4,401,995	4,053,351	6,645,744	9,274,496	6,710,225	2,833,624	2,756,989	2,744,312	1,314,190	1,757,762	1,373,994	2,124,100	1,436,519
Transport	18,897,124	25,315,880	11,546,519	16,609,680	6,014,727	5,812,522	22,598,773	6,549,181	6,677,366	6,308,388	6,442,310	6,669,201	7,719,121	7,862,138
Economic services	0	0	0	0	0	0	0	1	0	0	0	0	0	0
Other property and services	0	0	(22,965)	0	787,731	800,466	955,275	972,269	989,645	1,007,412	1,025,579	844,155	863,148	882,569
	24,793,990	30,347,185	18,529,803	29,904,462	17,597,824	15,198,877	27,535,849	11,451,992	11,610,812	9,855,989	10,478,748	10,168,145	12,015,477	11,519,271

City of Busselton

Forecast Statement of Comprehensive Income - *by Program*

For the period 2021 - 2031

Draft Base Scenario - Version 2

	2017-18	2018-19	2019-20	Base	1 2021-22	2 2022-23	3 2023-24	4 2024-25	5 2025-26	6 2026-27	7 2027-28	8 2028-29	9 2029-30	10 2030-31
	$	$	$	$	$	$	$	$	$	$	$	$	$	$
Profit/(loss) on disposal of assets														
Governance	(3,159)	600	2,134	0	0	0	0	0	0	0	0	0	0	0
Law, order, public safety	12,110	(1,162)	(18,000)	(6,000)	0	0	0	0	0	0	0	0	0	0
Health	488	400	0	1,000	0	0	0	0	0	0	0	0	0	0
Community amenities	799	1,100	3,932	(52,893)	0	0	0	0	0	0	0	0	0	0
Recreation and culture	(84,204)	31,794	(275,088)	441	0	0	0	0	0	0	0	0	0	0
Transport	(554,919)	18,868	(167,679)	(30,028)	0	0	0	0	0	0	0	0	0	0
Economic services	(62)	1,100	(2,675)	0	0	0	0	0	0	0	0	0	0	0
Other property and services	3,229	(5,140)	(5,879)	16,000	0	0	0	0	0	0	0	0	0	0
	(625,890)	47,560	(463,255)	(71,480)	0	0	0	0	0	0	0	0	0	0
NET RESULT	22,282,366	24,570,544	14,387,458	21,469,069	10,669,268	7,649,466	21,078,058	6,220,981	6,751,494	4,755,418	4,640,074	4,909,111	6,239,219	4,976,992
Other comprehensive income	31,925,811	0	0	0	12,107,063	12,648,676	15,031,162	17,658,455	18,135,361	18,610,045	18,968,090	19,609,989	20,013,395	20,534,125
TOTAL COMPREHENSIVE INCOME	54,208,177	24,570,544	14,387,458	21,469,069	22,776,331	20,298,142	36,109,220	23,879,436	24,886,855	23,365,463	23,608,164	24,519,100	26,252,614	25,511,117

City of Busselton

Forecast Statement of Cash Flows
For the period 2021 - 2031
Draft Base Scenario - Version 2

	1 2021-22	2 2022-23	3 2023-24	4 2024-25	5 2025-26	6 2026-27	7 2027-28	8 2028-29	9 2029-30	10 2030-31
	$	$	$	$	$	$	$	$	$	$
Cash flows from operating activities										
Receipts										
Rates	55,275,687	57,507,448	60,091,978	62,792,660	65,614,717	68,430,410	71,366,932	74,429,466	77,623,423	80,954,439
Operating grants, subsidies and contributions	4,437,615	4,532,624	4,654,781	4,731,578	4,809,914	4,889,817	4,971,313	5,054,444	5,139,241	5,225,735
Fees and charges	18,158,346	19,352,253	20,930,031	22,452,561	23,059,557	24,482,644	25,349,772	25,900,366	26,413,191	26,714,743
Interest earnings	770,897	800,692	1,112,948	1,627,841	1,675,830	1,733,005	1,821,706	1,865,769	2,035,231	2,128,766
Other revenue	407,263	511,753	800,971	882,239	928,125	976,226	989,752	1,003,449	1,017,264	1,031,303
	79,049,808	82,704,770	87,590,709	92,486,879	96,088,143	100,512,102	104,499,475	108,253,494	112,228,350	116,054,986
Payments										
Employee costs	(33,990,510)	(35,191,508)	(37,069,685)	(38,325,504)	(39,506,557)	(40,715,712)	(41,875,767)	(43,217,019)	(44,444,507)	(45,861,765)
Materials and contracts	(18,253,209)	(18,935,621)	(19,960,794)	(21,126,019)	(21,917,767)	(23,395,448)	(24,559,883)	(25,422,421)	(26,479,885)	(27,288,027)
Utility charges	(2,829,989)	(2,939,091)	(3,087,252)	(3,120,715)	(3,221,495)	(3,333,533)	(3,449,435)	(3,569,323)	(3,693,360)	(3,821,676)
Interest expenses	(1,238,797)	(1,323,838)	(1,310,907)	(1,302,325)	(1,277,450)	(1,216,298)	(1,095,904)	(1,029,148)	(1,038,049)	(1,037,610)
Insurance expenses	(777,589)	(810,919)	(866,147)	(892,130)	(918,892)	(946,466)	(974,864)	(1,004,113)	(1,034,242)	(1,065,264)
Other expenditure	(4,298,603)	(4,539,024)	(3,577,154)	(3,157,766)	(2,709,440)	(2,844,107)	(3,214,040)	(2,666,936)	(2,869,228)	(3,097,404)
	(61,388,697)	(63,740,001)	(65,871,939)	(67,924,459)	(69,551,601)	(72,451,564)	(75,169,893)	(76,908,960)	(79,559,271)	(82,171,746)
Net cash provided by (used in) operating activities	17,661,111	18,964,769	21,718,770	24,562,420	26,536,542	28,060,538	29,329,582	31,344,534	32,669,079	33,883,240
Cash flows from investing activities										
Payments for purchase of property, plant & equipment	(20,534,427)	(23,226,598)	(7,761,580)	(11,608,411)	(12,516,339)	(9,643,484)	(11,841,360)	(8,848,835)	(5,867,475)	(5,451,991)
Payments for construction of infrastructure	(23,677,460)	(22,731,293)	(39,698,282)	(22,797,036)	(23,994,342)	(22,375,797)	(22,978,135)	(25,473,574)	(35,286,130)	(33,776,103)
Advances to community groups	(200,000)	(4,200,000)	(5,250,000)	(250,000)	(250,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
Proceeds from non-operating grants, subsidies and contributions	17,597,824	15,198,877	27,535,849	11,451,992	11,610,812	9,855,989	10,478,748	10,168,145	12,015,477	11,519,271
Proceeds from self supporting loans	76,718	272,874	577,881	711,811	747,247	783,571	795,083	833,460	879,325	910,767
Proceeds from sale of plant & equipment	672,493	3,381,884	915,693	849,978	783,946	931,405	1,130,571	713,847	676,403	747,522
Net cash provided by (used in) investing activities	(26,064,852)	(31,304,256)	(23,680,439)	(21,641,666)	(23,618,676)	(20,748,316)	(22,715,093)	(22,906,957)	(27,882,400)	(26,350,534)
Cash flows from financing activities										
Repayment of debentures	(3,338,470)	(3,906,741)	(4,312,551)	(4,374,169)	(5,560,342)	(5,199,269)	(4,765,077)	(4,288,563)	(4,380,085)	(4,871,912)
Proceeds from new debentures	7,700,000	11,700,000	6,250,000	3,850,000	5,500,000	2,300,000	300,000	4,300,000	4,300,000	4,300,000
Net cash provided by (used in) financing activities	4,361,530	7,793,259	1,937,449	(524,169)	(60,342)	(2,899,269)	(4,465,077)	11,437	(80,085)	(571,912)
Net increase (decrease) in cash held*	(4,042,211)	(4,546,228)	(24,220)	2,396,585	2,857,524	4,412,953	2,149,412	8,449,014	4,706,594	6,960,794
Cash at beginning of year	53,705,404	49,663,193	45,116,965	45,092,745	47,489,330	50,346,854	54,759,807	56,909,219	65,358,232	70,064,827
Cash and cash equivalents at the end of year	49,663,193	45,116,965	45,092,745	47,489,330	50,346,854	54,759,807	56,909,219	65,358,233	70,064,826	77,025,621

*Note: Net decrease in available cash in Years 1 2 is financed by Reserve funds. After Year 3, positive cash flow restores Reserve balances.

City of Busselton

Forecast Statement of Cash Flows
For the period 2021 - 2031
Draft Base Scenario - Version 2

	1 2021-22	2 2022-23	3 2023-24	4 2024-25	5 2025-26	6 2026-27	7 2027-28	8 2028-29	9 2029-30	10 2030-31
	$	$	$	$	$	$	$	$	$	$
Reconciliation of net cash provided by operating activities to net result										
Net result	10,669,268	7,649,466	21,078,058	6,220,981	6,751,494	4,755,418	4,640,074	4,909,111	6,239,219	4,976,992
Depreciation	24,589,667	26,514,180	28,176,561	29,793,431	31,395,860	33,161,109	35,168,256	36,603,568	38,445,337	40,425,519
Grants/contributions for the development of assets	(17,597,824)	(15,198,877)	(27,535,849)	(11,451,992)	(11,610,812)	(9,855,989)	(10,478,748)	(10,168,145)	(12,015,477)	(11,519,271)
Net cash from operating activities	17,661,111	18,964,769	21,718,770	24,562,420	26,536,542	28,060,538	29,329,582	31,344,534	32,669,079	33,883,240

*Note: Net decrease in available cash in Years 1 2 is financed by Reserve funds. After Year 3, positive cash flow restores Reserve balances.

City of Busselton

Forecast Statement of Financial Position
For the period 2021 - 2031
Draft Base Scenario - Version 2

	2018	2019	2020	Base	1 30 June 22	2 30 June 23	3 30 June 24	4 30 June 25	5 30 June 26	6 30 June 27	7 30 June 28	8 30 June 29	9 30 June 30	10 30 June 31
	$	$	$	$	$	$	$	$	$	$	$	$	$	$
CURRENT ASSETS														
Unrestricted cash and cash equivalents	4,885,287	3,204,485	1,595,119	1,583,205	1,690,253	1,353,855	1,096,650	1,099,979	1,623,620	1,630,096	2,048,367	2,995,265	3,711,138	3,938,029
Restricted cash and cash equivalent	67,528,052	67,067,833	68,906,185	52,122,199	47,972,940	43,763,110	43,996,095	46,389,351	48,723,234	53,129,711	54,860,852	62,362,967	66,353,689	73,087,591
Financial assets	0	69,803	66,867	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Trade and other receivables	4,416,239	3,295,657	3,629,345	3,500,000	3,696,156	4,001,163	4,135,093	4,170,529	4,206,853	4,218,365	4,256,742	4,302,607	4,334,049	4,347,318
Inventories	23,671	24,981	25,802	25,802	25,802	25,802	25,802	25,802	25,802	25,802	25,802	25,802	25,802	25,802
Other assets	0	266,918	212,924	212,924	212,924	212,924	212,924	212,924	212,924	212,924	212,924	212,924	212,924	212,924
TOTAL CURRENT ASSETS	76,853,249	73,929,677	74,436,242	57,509,130	53,663,075	49,421,854	49,531,564	51,963,585	54,857,433	59,281,898	61,469,687	69,964,565	74,702,602	81,676,664
NON-CURRENT ASSETS														
Financial assets	0	283,072	306,021	431,806	431,806	431,806	431,806	431,806	431,806	431,806	431,806	431,806	431,806	431,806
Other receivables	633,390	397,461	412,055	412,055	339,181	3,961,300	8,499,489	8,002,242	7,468,671	6,973,588	6,440,128	5,860,803	5,250,036	4,626,000
Property plant and equipment	142,307,532	144,333,682	148,328,945	149,235,242	162,569,087	174,859,398	173,879,317	176,258,821	178,878,007	177,616,110	177,198,510	174,065,758	167,425,035	159,514,854
Infrastructure	553,230,968	564,715,992	569,886,680	594,739,416	612,462,361	628,882,553	663,261,404	682,302,393	702,149,443	719,948,152	737,854,510	757,602,245	786,288,228	812,787,587
TOTAL NON-CURRENT ASSETS	696,171,890	709,730,207	718,933,701	744,818,519	775,802,435	808,135,057	846,072,016	866,995,262	888,927,927	904,969,656	921,924,954	937,960,612	959,395,105	977,360,247
TOTAL ASSETS	773,025,139	783,659,884	793,369,943	802,327,649	829,465,510	857,556,911	895,603,580	918,958,847	943,785,360	964,251,554	983,394,641	1,007,925,177	1,034,097,707	1,059,036,911
CURRENT LIABILITIES														
Trade and other payables	9,382,352	4,572,026	4,776,472	5,543,709	5,543,709	5,543,709	5,543,709	5,543,709	5,543,709	5,543,709	5,543,709	5,543,709	5,543,709	5,543,709
Lease liabilities	0	0	498,834	0	0	0	0	0	0	0	0	0	0	0
Current portion of long-term liabilities	0	34,402,303	3,043,263	3,000,000	3,906,741	4,312,551	4,374,169	5,560,342	5,199,269	4,765,077	4,288,563	4,380,085	4,871,912	5,190,125
Provisions	4,492,008	4,614,181	5,237,537	5,237,537	5,237,537	5,237,537	5,237,537	5,237,537	5,237,537	5,237,537	5,237,537	5,237,537	5,237,537	5,237,537
TOTAL CURRENT LIABILITIES	13,874,360	43,588,510	13,556,106	13,781,246	14,687,987	15,093,797	15,155,415	16,341,588	15,980,515	15,546,323	15,069,809	15,161,331	15,653,158	15,971,371
NON-CURRENT LIABILITIES														
Lease liabilities	0	0	854,825	0	0	0	0	0	0	0	0	0	0	0
Non-current liabilities	0	2,943,511	17,192,310	12,282,413	12,282,413	12,282,413	12,282,413	12,282,413	12,282,413	12,282,413	12,282,413	12,282,413	12,282,413	12,282,413
Long-term borrowings	34,727,913	0	28,157,696	25,348,481	28,803,270	36,190,719	38,066,550	36,356,208	36,656,939	34,191,862	30,203,299	30,123,214	29,551,302	28,661,177
Provisions	753,327	627,843	665,672	665,672	665,672	665,672	665,672	665,672	665,672	665,672	665,672	665,672	665,672	665,672
TOTAL NON-CURRENT LIABILITIES	35,481,240	3,571,354	46,870,503	38,296,566	41,751,355	49,138,804	51,014,635	49,304,293	49,605,024	47,139,947	43,151,384	43,071,299	42,499,387	41,609,262
TOTAL LIABILITIES	49,355,600	47,159,864	60,426,609	52,077,812	56,439,342	64,232,601	66,170,050	65,645,881	65,585,539	62,686,270	58,221,193	58,232,630	58,152,545	57,580,633
NET ASSETS	**723,669,539**	**736,500,020**	**732,943,334**	**750,249,837**	**773,026,168**	**793,324,310**	**829,433,530**	**853,312,966**	**878,199,821**	**901,565,284**	**925,173,448**	**949,692,547**	**975,945,162**	**1,001,456,278**
EQUITY														
Retained surplus	440,549,926	444,713,504	436,849,151	468,255,316	483,073,843	494,933,139	515,778,212	519,605,937	524,023,548	524,372,489	527,281,422	524,688,418	526,936,915	525,180,005
Reserves - cash backed	47,978,517	55,590,218	59,897,885	45,798,223	41,648,964	37,439,134	37,672,119	40,065,375	42,399,258	46,805,735	48,536,876	56,038,991	60,029,713	66,763,615
Asset revaluation surplus	235,141,096	236,196,298	236,196,298	236,196,298	248,303,361	260,952,037	275,983,199	293,641,654	311,777,015	330,387,060	349,355,150	368,965,139	388,978,534	409,512,659
TOTAL EQUITY	**723,669,539**	**736,500,020**	**732,943,334**	**750,249,837**	**773,026,168**	**793,324,310**	**829,433,530**	**853,312,966**	**878,199,821**	**901,565,284**	**925,173,448**	**949,692,548**	**975,945,162**	**1,001,456,279**

City of Busselton

Forecast Statement of Changes in Equity

For the period 2021 - 2031

Draft Base Scenario - Version 2

	2018	2019	2020	Base	1 30 June 2022	2 30 June 2023	3 30 June 2024	4 30 June 2025	5 30 June 2026	6 30 June 2027	7 30 June 2028	8 30 June 2029	9 30 June 2030	10 30 June 2031
	$	$	$	$	$	$	$	$	$	$	$	$	$	$
RETAINED SURPLUS														
Opening balance	418,267,560	427,754,661	426,769,360	432,686,585	468,255,316	483,073,843	494,933,139	515,778,212	519,605,937	524,023,548	524,372,489	527,281,422	524,688,418	526,936,915
Net result	22,282,366	24,570,544	14,387,458	21,469,069	10,669,268	7,649,466	21,078,058	6,220,981	6,751,494	4,755,418	4,640,074	4,909,111	6,239,219	4,976,992
Amount transferred (to)/from reserves		(7,611,701)	(4,307,667)	14,099,662	4,149,259	4,209,830	(232,985)	(2,393,256)	(2,333,883)	(4,406,477)	(1,731,141)	(7,502,115)	(3,990,722)	(6,733,902)
Closing balance	440,549,926	444,713,504	436,849,151	468,255,316	483,073,843	494,933,139	515,778,212	519,605,937	524,023,548	524,372,489	527,281,422	524,688,418	526,936,915	525,180,005
RESERVES - CASH/INVESTMENT BACKED														
Opening balance	47,978,517	47,978,517	55,590,218	59,897,885	45,798,223	41,648,964	37,439,134	37,672,119	40,065,375	42,399,258	46,805,735	48,536,876	56,038,991	60,029,713
Amount transferred to/(from) retained surplus	0	7,611,701	4,307,667	(14,099,662)	(4,149,259)	(4,209,830)	232,985	2,393,256	2,333,883	4,406,477	1,731,141	7,502,115	3,990,722	6,733,902
Closing balance	47,978,517	55,590,218	59,897,885	45,798,223	41,648,964	37,439,134	37,672,119	40,065,375	42,399,258	46,805,735	48,536,876	56,038,991	60,029,713	66,763,615
ASSET REVALUATION SURPLUS														
Opening balance	235,141,096	236,196,298	236,196,298	236,196,298	236,196,298	248,303,361	260,952,037	275,983,199	293,641,654	311,777,015	330,387,060	349,355,150	368,965,139	388,978,534
Total other comprehensive income	0	0	0	0	12,107,063	12,648,676	15,031,162	17,658,455	18,135,361	18,610,045	18,968,090	19,609,989	20,013,395	20,534,125
Closing balance	235,141,096	236,196,298	236,196,298	236,196,298	248,303,361	260,952,037	275,983,199	293,641,654	311,777,015	330,387,060	349,355,150	368,965,139	388,978,534	409,512,659
TOTAL EQUITY	723,669,539	736,500,020	732,943,334	750,249,837	773,026,168	793,324,310	829,433,530	853,312,966	878,199,821	901,565,284	925,173,448	949,692,548	975,945,162	1,001,456,279

City of Busselton

Forecast Composition of Estimated Net Current Asset Position

For the period 2021 - 2031

Draft Base Scenario - Version 2

	1	2	3	4	5	6	7	8	9	10
	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	$	$	$	$	$	$	$	$	$	$
Estimated surplus/deficit July 1 B/Fwd	6,090,480	6,197,528	5,861,130	5,603,925	5,607,254	6,130,895	6,137,371	6,555,642	7,502,540	8,218,413
CURRENT ASSETS										
Unrestricted cash and equivalents	1,690,253	1,353,855	1,096,650	1,099,979	1,623,620	1,630,096	2,048,367	2,995,265	3,711,138	3,938,029
Restricted cash and cash equivalent	47,972,940	43,763,110	43,996,095	46,389,351	48,723,234	53,129,711	54,860,852	62,362,967	66,353,689	73,087,591
Financial assets	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Trade and other receivables	3,696,156	4,001,163	4,135,093	4,170,529	4,206,853	4,218,365	4,256,742	4,302,607	4,334,049	4,347,318
Inventories	25,802	25,802	25,802	25,802	25,802	25,802	25,802	25,802	25,802	25,802
Other assets	212,924	212,924	212,924	212,924	212,924	212,924	212,924	212,924	212,924	212,924
CURRENT LIABILITIES										
Trade and other payables	(5,543,709)	(5,543,709)	(5,543,709)	(5,543,709)	(5,543,709)	(5,543,709)	(5,543,709)	(5,543,709)	(5,543,709)	(5,543,709)
Reserves	(41,648,964)	(37,439,134)	(37,672,119)	(40,065,375)	(42,399,258)	(46,805,735)	(48,536,876)	(56,038,991)	(60,029,713)	(66,763,615)
Current self supporting loans receivable	(272,874)	(577,881)	(711,811)	(747,247)	(783,571)	(795,083)	(833,460)	(879,325)	(910,767)	(924,036)
Movement in accrued salaries and wages	0	0	0	0	0	0	0	0	0	0
Estimated surplus/deficit June 30 C/Fwd	6,197,528	5,861,130	5,603,925	5,607,254	6,130,895	6,137,371	6,555,642	7,502,540	8,218,413	8,445,304

City of Busselton

Forecast Statement of Movements in Fixed Assets
For the period 2021 - 2031
Draft Base Scenario - Version 2

	1	2	3	4	5	6	7	8	9	10
	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	$	$	$	$	$	$	$	$	$	$
CAPITAL WORKS - INFRASTRUCTURE										
Infrastructure - roads	8,442,501	8,406,690	8,752,849	9,718,016	11,242,577	9,669,260	11,055,413	11,971,392	12,357,566	13,974,312
Infrastructure - footpaths and cycleways	2,618,884	2,179,953	2,250,852	2,327,217	2,406,459	2,567,923	2,824,587	3,099,045	3,392,359	3,608,908
Infrastructure - other	3,917,570	3,650,082	4,634,689	3,749,401	3,234,641	1,190,969	848,458	239,340	3,682,484	1,665,078
Infrastructure - bridges	686,612	694,252	703,137	713,333	723,758	734,418	745,317	756,462	767,857	779,509
Infrastructure - car parks	1,457,387	680,980	708,315	737,144	767,204	797,270	1,128,563	861,134	895,035	930,321
Infrastructure - parks, gardens and reserves	5,623,710	6,170,845	5,179,540	4,560,487	4,605,200	6,377,854	5,313,541	7,459,231	12,893,037	11,292,844
Infrastructure - drainage	930,794	948,491	968,901	991,438	1,014,502	1,038,103	1,062,255	1,086,970	1,297,793	1,525,130
Infrastructure - regional airport and industrial park	1	0	16,500,000	0	0	0	0	0	0	0
Total capital works - infrastructure	**23,677,459**	**22,731,292**	**39,698,283**	**22,797,036**	**23,994,341**	**22,375,798**	**22,978,134**	**25,473,574**	**35,286,131**	**33,776,103**
Represented by:										
Additions - assets at no cost	6,432,431	6,544,997	6,675,897	6,826,105	6,979,693	7,136,736	7,297,311	7,461,503	7,629,387	7,801,047
Additions - expansion, upgrades and new	7,845,160	6,075,601	23,339,917	6,957,439	7,839,398	7,230,412	7,922,118	10,785,210	15,357,575	15,577,513
Additions - renewal	9,399,869	10,110,695	9,682,468	9,013,492	9,175,251	8,008,649	7,758,706	7,226,861	12,299,168	10,397,543
Total Capital Works - Infrastructure	**23,677,460**	**22,731,293**	**39,698,282**	**22,797,036**	**23,994,342**	**22,375,797**	**22,978,135**	**25,473,574**	**35,286,130**	**33,776,103**
Asset movement reconciliation										
Total capital works infrastructure	23,677,459	22,731,292	39,698,283	22,797,036	23,994,341	22,375,798	22,978,134	25,473,574	35,286,131	33,776,103
Depreciation infrastructure	(16,362,455)	(17,029,191)	(17,897,082)	(18,679,426)	(19,499,095)	(20,375,450)	(21,270,611)	(22,327,566)	(23,646,196)	(24,968,230)
Net book value of disposed/written off assets	0	0	0	0	0	0	0	0	0	0
Revaluation of infrastructure assets (inflation)	10,407,940	10,718,090	12,577,651	14,923,379	15,351,803	15,798,362	16,198,834	16,601,727	17,046,049	17,691,486
Net movement in infrastructure assets	**17,722,944**	**16,420,191**	**34,378,852**	**19,040,989**	**19,847,049**	**17,798,710**	**17,906,357**	**19,747,735**	**28,685,984**	**26,499,359**
CAPITAL WORKS - PROPERTY,PLANT AND EQUIPMENT										
Land - freehold land	112,225	2,614,189	416,473	419,094	1,221,773	424,512	377,314	130,179	133,108	136,103
Buildings - non-specialised	16,788,249	15,882,306	2,200,574	7,087,055	7,758,442	4,916,753	5,422,672	4,437,205	1,694,846	1,433,945
Furniture and equipment	710,782	724,476	740,206	757,431	775,062	793,111	896,876	1,008,400	1,023,156	1,050,500
Plant and equipment	2,923,171	4,005,627	4,404,327	3,344,831	2,761,062	3,509,108	5,144,498	3,273,051	3,016,365	2,831,443
Total capital works property, plant and equipment	**20,534,427**	**23,226,598**	**7,761,580**	**11,608,411**	**12,516,339**	**9,643,484**	**11,841,360**	**8,848,835**	**5,867,475**	**5,451,991**
Represented by:										
Additions - assets at no cost	280,221	285,125	290,827	297,371	304,062	310,903	317,898	325,051	332,365	339,843
Additions - expansion, upgrades and new	15,636,194	17,219,718	2,342,042	6,337,406	7,174,537	4,470,604	5,021,458	1,684,205	692,048	343,232
Additions - renewal	4,618,012	5,721,755	5,128,711	4,973,634	5,037,740	4,861,977	6,502,004	6,839,579	4,843,062	4,768,916
Total capital works property, plant and equipment	**20,534,427**	**23,226,598**	**7,761,580**	**11,608,411**	**12,516,339**	**9,643,484**	**11,841,360**	**8,848,835**	**5,867,475**	**5,451,991**

City of Busselton

Forecast Statement of Movements in Fixed Assets
For the period 2021 - 2031
Draft Base Scenario - Version 2

	1	2	3	4	5	6	7	8	9	10
	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	$	$	$	$	$	$	$	$	$	$
Asset movement reconciliation										
Total capital works property,plant and equipment	20,534,427	23,226,598	7,761,580	11,608,411	12,516,339	9,643,484	11,841,360	8,848,835	5,867,475	5,451,991
Depreciation property, plant and equipment	(8,227,212)	(9,484,989)	(10,279,479)	(11,114,005)	(11,896,765)	(12,785,659)	(13,897,645)	(14,276,002)	(14,799,141)	(15,457,289)
Net book value of disposed/written off assets	(672,493)	(3,381,884)	(915,693)	(849,978)	(783,946)	(931,405)	(1,130,571)	(713,847)	(676,403)	(747,522)
Revaluation of property, plant and equipment (inflation)	1,699,123	1,930,586	2,453,511	2,735,076	2,783,558	2,811,683	2,769,256	3,008,262	2,967,346	2,842,639
Net movement in property, plant and equipment	**13,333,845**	**12,290,311**	**(980,081)**	**2,379,504**	**2,619,186**	**(1,261,897)**	**(417,600)**	**(3,132,752)**	**(6,640,723)**	**(7,910,181)**
CAPITAL WORKS - RIGHT OF USE ASSETS										
Total capital works right of use assets	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Asset movement reconciliation										
Net movement in right of use assets	**(214,148)**	**(214,148)**	**(214,148)**	**(128,320)**	**0**	**0**	**0**	**0**	**0**	**0**
CAPITAL WORKS - TOTALS										
Capital works										
Total capital works infrastructure	23,677,459	22,731,292	39,698,283	22,797,036	23,994,341	22,375,798	22,978,134	25,473,574	35,286,131	33,776,103
Total capital works property, plant and equipment	20,534,427	23,226,598	7,761,580	11,608,411	12,516,339	9,643,484	11,841,360	8,848,835	5,867,475	5,451,991
Total capital works right of use assets	0	0	0	0	0	0	0	0	0	0
Total capital works	**44,211,886**	**45,957,890**	**47,459,863**	**34,405,447**	**36,510,680**	**32,019,282**	**34,819,494**	**34,322,409**	**41,153,606**	**39,228,094**
Fixed asset movement										
Net movement in infrastructure assets	17,722,944	16,420,191	34,378,852	19,040,989	19,847,049	17,798,710	17,906,357	19,747,735	28,685,984	26,499,359
Net movement in property, plant and equipment	13,333,845	12,290,311	(980,081)	2,379,504	2,619,186	(1,261,897)	(417,600)	(3,132,752)	(6,640,723)	(7,910,181)
Net movement in right of use assets	(214,148)	(214,148)	(214,148)	(128,320)	0	0	0	0	0	0
Net movement in fixed assets	**31,056,789**	**28,710,502**	**33,398,771**	**21,420,493**	**22,466,235**	**16,536,813**	**17,488,757**	**16,614,983**	**22,045,261**	**18,589,178**

City of Busselton

Forecast Statement of Capital Funding
For the period 2021 - 2031
Draft Base Scenario - Version 2

	1	2	3	4	5	6	7	8	9	10
	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	$	$	$	$	$	$	$	$	$	$
Capital expenditure										
Infrastructure - roads	8,442,501	8,406,690	8,752,849	9,718,016	11,242,577	9,669,260	11,055,413	11,971,392	12,357,566	13,974,312
Infrastructure - footpaths and cycleways	2,618,884	2,179,953	2,250,852	2,327,217	2,406,459	2,567,923	2,824,587	3,099,045	3,392,359	3,608,908
Infrastructure - other	3,917,570	3,650,082	4,634,689	3,749,401	3,234,641	1,190,969	848,458	239,340	3,682,484	1,665,078
Infrastructure - bridges	686,612	694,252	703,137	713,333	723,758	734,418	745,317	756,462	767,857	779,509
Infrastructure - car parks	1,457,387	680,980	708,315	737,144	767,204	797,270	1,128,563	861,134	895,035	930,321
Infrastructure - parks, gardens and reserves	5,623,710	6,170,845	5,179,540	4,560,487	4,605,200	6,377,854	5,313,541	7,459,231	12,893,037	11,292,844
Infrastructure - drainage	930,794	948,491	968,901	991,438	1,014,502	1,038,103	1,062,255	1,086,970	1,297,793	1,525,130
Infrastructure - regional airport and industrial park	1	0	16,500,000	0	0	0	0	0	0	0
Land - freehold land	112,225	2,614,189	416,473	419,094	1,221,773	424,512	377,314	130,179	133,108	136,103
Buildings - non-specialised	16,788,249	15,882,306	2,200,574	7,087,055	7,758,442	4,916,753	5,422,672	4,437,205	1,694,846	1,433,945
Furniture and equipment	710,782	724,476	740,206	757,431	775,062	793,111	896,876	1,008,400	1,023,156	1,050,500
Plant and equipment	2,923,171	4,005,627	4,404,327	3,344,831	2,761,062	3,509,108	5,144,498	3,273,051	3,016,365	2,831,443
Total - Capital expenditure	**44,211,886**	**45,957,890**	**47,459,863**	**34,405,447**	**36,510,680**	**32,019,282**	**34,819,494**	**34,322,409**	**41,153,606**	**39,228,094**

City of Busselton

Forecast Statement of Capital Funding
For the period 2021 - 2031
Draft Base Scenario - Version 2

	1	2	3	4	5	6	7	8	9	10
	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	$	$	$	$	$	$	$	$	$	$
Funded by:										
Capital grants & contributions (inc. Donated Assets)										
Infrastructure - roads	4,722,746	4,502,308	4,592,354	5,193,430	5,296,735	4,902,318	5,010,229	5,210,522	6,233,247	6,348,457
Infrastructure - footpaths and cycleways	476,449	484,786	494,482	505,608	516,984	528,616	540,510	552,672	565,107	577,822
Infrastructure - other	260,000	30,000	1,500,000	1,500,000	1,350,000	0	0	0	1	0
Infrastructure - bridges	686,612	694,252	703,137	713,333	723,758	734,418	745,317	756,462	767,857	779,509
Infrastructure - car parks	835,829	131,176	133,800	136,810	139,889	143,036	146,254	149,545	152,910	156,350
Infrastructure - parks, gardens and reserves	1,485,956	1,685,214	1,587,918	1,444,251	1,476,277	1,509,016	1,542,482	1,576,691	2,211,660	1,647,405
Infrastructure - drainage	649,189	660,550	673,761	688,920	704,421	720,270	736,476	753,047	769,991	787,316
Infrastructure - regional airport and industrial park	0	0	16,500,000	0	0	0	0	0	0	0
Land - freehold land	0	0	200,000	200,000	200,000	200,000	200,000	0	0	0
Buildings - non-specialised	6,998,091	5,175,000	104,295	0	109,041	0	414,003	0	119,191	0
Plant and equipment	695,221	1,035,125	290,827	297,371	304,062	310,903	317,898	325,051	332,365	339,843
Total - Capital grants & contributions (inc. Donated Assets)	**16,810,093**	**14,398,411**	**26,780,574**	**10,679,723**	**10,821,167**	**9,048,577**	**9,653,169**	**9,323,990**	**11,152,329**	**10,636,702**
Own source funding										
Infrastructure - roads	3,719,755	3,904,383	4,160,496	4,524,586	5,945,842	4,766,942	6,045,184	6,760,871	6,124,319	7,625,855
Infrastructure - footpaths and cycleways	2,142,435	1,695,167	1,756,370	1,821,609	1,889,475	2,039,307	2,284,077	2,546,373	2,827,252	3,031,086
Infrastructure - other	3,657,570	3,620,082	3,134,689	2,249,401	1,884,641	1,190,969	848,458	239,340	3,682,483	1,665,078
Infrastructure - car parks	621,558	549,804	574,515	600,334	627,315	654,234	982,309	711,589	742,125	773,971
Infrastructure - parks, gardens and reserves	4,137,754	4,485,631	3,591,622	3,116,236	3,128,923	4,868,838	3,771,059	4,382,540	6,681,377	5,645,439
Infrastructure - drainage	281,605	287,941	295,140	302,518	310,081	317,833	325,779	333,923	527,802	737,814
Infrastructure - regional airport and industrial park	1	0	0	0	0	0	0	0	0	0
Land - freehold land	112,225	114,189	216,473	219,093	1,021,773	224,513	177,314	130,179	133,108	136,103
Buildings - non-specialised	2,290,158	3,207,306	2,096,279	3,487,055	2,399,401	2,916,753	5,008,669	1,937,205	1,575,655	1,433,945
Furniture and equipment	701,595	714,948	730,325	747,187	764,445	782,109	885,476	996,586	1,023,156	1,050,500
Plant and equipment	1,564,644	2,098,146	2,207,688	2,207,726	1,683,671	2,277,802	3,707,429	2,245,967	2,007,597	1,744,078
Total - Own source funding	**19,229,301**	**20,677,595**	**18,763,596**	**19,275,746**	**19,655,568**	**20,039,301**	**24,035,754**	**20,284,572**	**25,324,874**	**23,843,870**
Borrowings										
Infrastructure - parks, gardens and reserves	0	0	0	0	0	0	0	1,500,000	4,000,000	4,000,000
Buildings - non-specialised	7,500,000	7,500,000	0	3,600,000	5,250,000	2,000,000	0	2,500,000	0	0
Plant and equipment	0	0	1,000,000	0	0	0	0	0	0	0
Total - Borrowings	**7,500,000**	**7,500,000**	**1,000,000**	**3,600,000**	**5,250,000**	**2,000,000**	**0**	**4,000,000**	**4,000,000**	**4,000,000**
Other (disposals & C/Fwd)										
Land - freehold land	0	2,500,000	0	0	0	0	0	0	0	0
Furniture and equipment	9,187	9,528	9,881	10,244	10,617	11,002	11,400	11,814	0	0
Plant and equipment	663,306	872,356	905,812	839,734	773,329	920,403	1,119,171	702,033	676,403	747,522
Total - Other (disposals & C/Fwd)	**672,493**	**3,381,884**	**915,693**	**849,978**	**783,946**	**931,405**	**1,130,571**	**713,847**	**676,403**	**747,522**
Total Capital Funding	**44,211,886**	**45,957,890**	**47,459,863**	**34,405,447**	**36,510,680**	**32,019,282**	**34,819,494**	**34,322,409**	**41,153,606**	**39,228,094**
Unfunded - capital works										
Total - Unfunded - capital works	0	0	0	0	0	0	0	0	0	0

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Where environment, lifestyle and opportunity meet!

City of Busselton
Geographe Bay

Join Our Community

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Busselton

Locked Bag 1
Busselton WA 6280

17. CHIEF EXECUTIVE OFFICERS REPORT

17.1 COUNCILLORS' INFORMATION BULLETIN

STRATEGIC GOAL	6. LEADERSHIP Visionary, collaborative, accountable
STRATEGIC OBJECTIVE	6.1 Governance systems, process and practices are responsible, ethical and transparent.
SUBJECT INDEX	Councillors' Information Bulletin
BUSINESS UNIT	Executive Services
REPORTING OFFICER	Reporting Officers - Various
AUTHORISING OFFICER	Director Finance and Corporate Services - Tony Nottle
NATURE OF DECISION	Noting: The item is simply for information purposes and noting
VOTING REQUIREMENT	Simple Majority
ATTACHMENTS	Attachment A Correspondence from Police Comissioner and State Emergency Coordinator

OFFICER RECOMMENDATION

That the items from the Councillors' Information Bulletin be noted:

17.1.1 Current Active Tenders

17.1.2 Donations, Contributions and subsidies Fund – February 2021

17.1.3 Correspondence from the Police Commissioner and State Emergency Coordinator formalising current arrangements for Environmental Health Officers

EXECUTIVE SUMMARY

This report provides an overview of a range of information that is considered appropriate to be formally presented to the Council for its receipt and noting. The information is provided in order to ensure that each Councillor, and the Council, is being kept fully informed, while also acknowledging that these are matters that will also be of interest to the community.

Any matter that is raised in this report as a result of incoming correspondence is to be dealt with as normal business correspondence, but is presented in this bulletin for the information of the Council and the community.

INFORMATION BULLETIN

17.1.1 Current Active Tenders

Note: Information in *italics* has previously been provided to Council, and is again provided for completeness.

EOI 02/20 CONSTRUCTION OF BUSSELTON PERFORMING ARTS AND CONVENTION CENTRE

- *Requirement – the construction of the Busselton Performing Arts and Convention Centre.*
- *An Expression of Interest was advertised on 11 July 2020 with a closing date of 11 August 2020.*
- *Seven submissions were received.*
- *The CEO under delegation has shortlisted all seven respondents as acceptable tenderers.*
- *The original timeframe for issuing the Request for Tender to the shortlisted tenderers was December 2020, but has since been revised to* 20 March 2021 with the tender to close on 23 April 2021.

RFT 01-21 MITCHELL PARK UPGRADE

- *Requirement - a contractor to carry out civil and landscaping works as part of the Mitchell Park Upgrade.*
- *A request for tender was advertised on 16 January 2021 and closed on 16 February 2021.*
- *5 tenders were received*.
- The value of the contract exceeds the CEO's delegated power for accepting tenders (DA 1 – 07 Inviting, Rejecting and Accepting Tenders).
- A report to Council for deciding which tender to accept will be included in this Council meeting agenda.

PQS 01/21 PEST AND WEED CONTROL SERVICES

- *Requirement: To establish a panel of pre-qualified suppliers for provision of pest and weed control services as follows:*
  - *Pest and weed control within City urban areas, including road verges, cycle-ways, footpaths, kerb-lines, drainage infrastructure and public open space.*
  - *Pest and weed control within City rural areas, including road verges, cycle-ways, footpaths, kerb-lines, drainage infrastructure and public open space.*
  - *Inspection of and pest and weed control at various bridge infrastructure managed by the City.*
- *An invitation to apply was advertised on 6 February 2021 and closed on 4 March 2021.*
- 4 applications were received.
- *Applications will be evaluated and the panel of pre-qualified suppliers will be established by the CEO under delegation DA 1 – 10 Panels of Pre-Qualified Suppliers.*

RFT 02-21 BUSSELTON FORESHORE EAST UPGRADE

- Requirement - a contractor to carry out civil and landscaping works as part of the redevelopment of the Busselton Foreshore in the area between Brown Street and Georgette Streets.
- A request for tender was advertised on 16 January 2021 and closes on 23 March 2021.
- The value of the contract is likely to exceed the CEO's delegated power for accepting tenders (DA 1 – 07 Inviting, Rejecting and Accepting Tenders).
- It is anticipated that a report to Council for deciding which tender to accept will be included in the 14 April 2021 Council meeting agenda.

RFT 05-21 PROCESSING AND DISPOSAL GREEN WASTE

- Requirement - a contractor to process green waste at the City's waste facilities and dispose of processed green waste.
- A request for tender was advertised on 6 March 2021 and will close on 8 April 2021.
- The value of the contract is expected to exceed the CEO's delegated power for accepting tenders (DA 1 – 07 Inviting, Rejecting and Accepting Tenders).
- It is anticipated that a report to Council for deciding which tender to accept will be included in the 12 May 2021 Council meeting agenda.

17.1.2 Donations, Contributions and subsidies Fund – February 2021

The Council allocates an annual budget allowance to the Donations, Contributions and Subsidies Fund. This is provided such that eligible groups and individuals can apply for and receive sponsorship to assist them in the pursuit of endeavours that bring direct benefit to the broader community.

Allocation of the funds is delegated to the Chief Executive Officer, in accordance with the published guidelines and funding availability.

Three applications were approved in February 2021, totalling $1,667.90, as outlined in the table below:

Recipient	Purpose	Amount
Busselton Repair Co-op	The Busselton Repair Co-op is a recently formed community group whose purpose is to guide people in fixing their broken possessions to reduce waste to landfill. Monthly Repair Co-op days are held at the People Place in Busselton. All members of the community are welcome to attend at no cost and learn how to repair their broken possessions. Funding requested for marketing materials to broaden community appeal on event days and to cover the cost of shared equipment required to undertake repairs.	$967.90
Bully's Campout Show and Shine	Funding requested to assist with covering the cost of COVID safety related expenses - hand sanitiser, surface cleaners etc. required to host the hot rod 'Show and Shine' held at the Busselton Foreshore on 20 February 2021.	$200.00
Core of Wellbeing Dunsborough	Funds requested to assist with covering the cost of facilitators to present a free mental health workshop open to community members of all ages and genders to support conversations around mental health. The workshop to be held at The Movement Fitness and Wellbeing, Dunsborough on 24 March 2021.	$500.00
	February Total	**$1,667.90**

17.1.3 Correspondence from the Police Commissioner and State Emergency Coordinator formalising current arrangements for Environmental Health Officers

Correspondence from the Police Commissioner and State Emergency Coordinator, Mr Chris Dawson, formalising current arrangements for Environmental Health Officers relating to monitoring and compliance under the COVID-19 Contact Register Directions, is provided at Attachment A.

Scanned 2/3/21

ENTERED
2 MAR 2021
BY:

WESTERN AUSTRALIA POLICE FORCE
OFFICE OF COMMISSIONER OF POLICE
POLICE HEADQUARTERS
6TH FLOOR
2 ADELAIDE TERRACE, EAST PERTH
WESTERN AUSTRALIA 6004
TELEPHONE: 08 9222 1474

Your Ref:
Our Ref: fA1864011
Inquiries: commissioner@police.wa.gov.au

Mr Nick Sloan
Chief Executive Officer
Western Australia Local Government Association
PO Box 1544
WEST PERTH WA 6872

BY POST AND EMAIL: info@walga.asn.au

Dear Mr ~~Sloan~~ Nick

COVID-19 CONTACT REGISTERS AND COMPLIANCE WITH EMERGENCY MANAGEMENT ACT DIRECTIONS

As you are aware, on 15 March 2020, the Minister for Emergency Services declared a State of Emergency with effect from 16 March 2020 in respect of the pandemic caused by COVID-19.

The State of Emergency has been extended on a number of occasions and given the nature of the pandemic, is likely to be extended into the future.

In May and August 2020, I wrote to regulatory agencies asking them to undertake compliance activity with businesses and organisations in relation to *Emergency Management Act* Directions. The intent was to have all regulatory agencies, as part of their normal duties, assist the State in combatting COVID-19.

On 2 December 2020, I authorised Environmental Health Officers (EHOs) to act as *Authorised Officers* during the State of Emergency for the purpose of checking the compliance of Schedule 1 places (as defined), under the *Closure and Restriction (Limit the Spread) Directions (No. 9)*. My Authorisation extended to subsequent amended or replacement Directions.

On 5 February 2021 the *Contact Register Directions* came into effect, with an expanded number of business under the definition of a '*relevant place*'.

I am requesting that EHOs working for local government, as *Authorised Officers*, continue to undertake compliance activities in accordance with the Directions and their Authorisation. It would be of great assistance, if in the course of normal duties, EHOs could:

- Visit *relevant places* for the purpose of checking compliance with paragraphs 4 to 7 of the *Contact Register Directions.*
- Provide education and guidance to businesses who may not be fully compliant with the Directions.
- Where necessary, issue non-compliance notices in the format agreed with the WA Police.
- Escalate matters to WA Police for consideration of further enforcement or prosecution action, in the agreed manner.
- Respond to complaints from the community where businesses are alleged to not be compiling with paragraphs 4 to 7 of the *Contact Register Directions.*
- Report the extent of compliance activities undertaken to the State Emergency Coordinator's Directorate (SECD) on Wednesday each week via email to emcommunitysmail@secd.wa.gov.au . The information to be reported is:

    - Number of inspections/visits undertaken
    - Number of informal cautions issued
    - Number of non-compliance notices issued
    - Number of matters formally referred to the WA Police Force

EHOs play an important role in the State's COVID-19 defences. It is acknowledged that the recent expansion of relevant places in paragraph 14 of the *Contact Register Directions* increases the scope of premises beyond EHOs routine inspection activity. However, this collective effort is essential in the State's collective approach to combat COVID-19.

The success of Western Australia in minimising the transmission of COVID-19 is only possible with the cooperation and consent of the broader community. Therefore, I ask that a compassionate and supportive approach to compliance activity is undertaken by EHOs.

I would be obliged if you could share this correspondence with the senior management of your local government members. Should you have any questions please contact the SECD Superintendent Noel Gartlan at emcommunitysmail@secd.wa.gov.au.

We're all in this together and I thank you for your cooperation and support.

Yours sincerely

CHRIS DAWSON
COMMISSIONER OF POLICE
STATE EMERGENCY COORDINATOR

22 February 2021

Enclosed:

1. Contact Register Directions
2. Authorisation of persons to act as Authorised Officers during a State of Emergency

18. MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN

Nil

19. URGENT BUSINESS

20. CONFIDENTIAL MATTERS

Nil

21. CLOSURE