



Version A - Post-Workshops/Pre COVID-19

City of Busselton

Draft Long Term Financial Plan

2020/21 to 2029/30

*Where
environment
lifestyle and
opportunity
meet!*



City of Busselton

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City of Busselton
Forecast Rate Setting Statement
For the period 2020 - 2030
Draft Base Scenario - Version 1

	Year 0 2019-20	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30	Grand Total
Revenues												
Rates ¹	51,767,412	53,988,879	56,415,275	59,265,659	62,260,054	65,405,745	68,876,334	72,531,084	76,379,762	80,238,844	84,292,909	679,654,545
Operating grants, subsidies and contributions	4,977,647	4,942,271	5,000,946	5,048,705	5,134,450	5,217,991	5,311,804	5,398,456	5,493,928	5,584,253	5,683,475	52,816,279
Profit on asset disposals	70,050	-	-	-	-	-	-	-	-	-	-	-
Non-operating grants, subsidies and contributions	23,804,690	17,745,687	19,331,502	23,907,022	7,943,414	7,900,655	8,479,493	8,393,902	8,441,178	9,163,226	8,929,990	120,236,069
Fees and charges	16,292,090	18,263,298	19,072,305	21,332,106	22,243,363	23,271,165	24,710,743	25,363,356	26,004,434	26,624,957	27,262,460	234,148,187
Interest earnings	1,955,000	1,248,138	1,211,125	1,355,382	1,467,794	1,531,355	1,607,100	1,667,192	1,740,715	1,822,565	1,935,616	15,586,982
Other revenue	551,510	482,810	518,318	524,675	531,447	538,257	545,131	552,370	559,822	567,311	574,847	5,394,988
	99,418,399	96,671,083	101,549,471	111,433,549	99,580,522	103,865,168	109,530,605	113,906,360	118,619,839	124,001,156	128,679,297	1,107,837,050
Expenses												
Employee costs ²	(33,313,930)	(34,210,021)	(35,286,667)	(37,042,293)	(38,213,282)	(39,997,888)	(41,662,685)	(43,394,542)	(45,231,934)	(47,105,528)	(49,091,976)	(411,236,816)
Materials and contracts	(19,048,249)	(17,373,911)	(18,206,634)	(19,570,961)	(20,381,943)	(21,097,262)	(22,291,191)	(23,150,304)	(23,796,923)	(24,518,273)	(25,176,919)	(215,564,321)
Materials and contracts - Donated Assets	-	(210,000)	(430,500)	(661,894)	(904,588)	(1,159,003)	(1,425,574)	(1,704,749)	(1,996,992)	(2,302,781)	(2,622,612)	(13,418,693)
Utility charges (electricity, gas, water etc.)	(2,774,257)	(2,779,696)	(2,919,182)	(3,065,682)	(3,219,524)	(3,381,095)	(3,550,792)	(3,728,995)	(3,916,163)	(4,112,712)	(4,319,141)	(34,992,982)
Depreciation on non-current assets	(22,870,222)	(23,475,780)	(25,472,390)	(27,114,213)	(28,742,027)	(30,466,496)	(32,292,121)	(34,163,436)	(35,777,786)	(37,383,690)	(39,485,086)	(314,373,025)
Interest expense	(1,273,688)	(1,198,851)	(1,227,493)	(1,243,076)	(1,207,406)	(1,223,168)	(1,227,287)	(1,125,606)	(1,052,182)	(1,059,535)	(1,080,784)	(11,645,388)
Loss on asset disposal	(147,269)	-	-	-	-	-	-	-	-	-	-	-
Insurance expense	(733,960)	(745,983)	(768,363)	(791,419)	(815,166)	(839,619)	(864,804)	(890,746)	(917,471)	(944,990)	(973,341)	(8,551,902)
Other expenditure	(4,995,811)	(6,795,625)	(5,280,966)	(4,726,259)	(4,562,875)	(4,476,657)	(4,921,119)	(5,142,267)	(5,128,966)	(5,089,598)	(5,672,390)	(51,796,722)
Discretionary Operational Funding - Unallocated ³	-	(258,019)	(269,615)	(283,237)	(297,548)	(312,581)	(329,168)	(346,634)	(365,028)	(383,471)	(402,845)	(3,248,146)
	(85,157,386)	(87,047,886)	(89,861,810)	(94,499,034)	(98,344,359)	(102,953,769)	(108,564,741)	(113,647,279)	(118,183,445)	(122,900,578)	(128,825,094)	(1,064,827,995)
Allocations	2,161,452	2,259,537	2,316,017	2,373,905	2,433,252	2,494,081	2,556,427	2,620,329	2,685,839	2,752,975	2,821,790	25,314,152
Grand Total	16,422,465	11,882,734	14,003,678	19,308,420	3,669,415	3,405,480	3,522,291	2,879,410	3,122,233	3,853,553	2,675,993	68,323,207
Adjustments for Cash Requirements												
Depreciation on Assets	22,870,222	23,475,780	25,472,390	27,114,213	28,742,027	30,466,496	32,292,121	34,163,436	35,777,786	37,383,690	39,485,086	314,373,025
(Profit)/Loss on Sale of Assets	77,219	-	-	-	-	-	-	-	-	-	-	-
Movement in Non-Current Liabilities	-	580,000	582,500	600,500	580,500	630,500	625,000	615,500	623,000	623,000	623,000	6,083,500
Net Income Available for Capital	39,369,906	35,938,514	40,058,568	47,023,133	32,991,942	34,502,476	36,439,412	37,658,346	39,523,019	41,860,243	42,784,079	388,779,732

1. Refer to supporting schedule - Rates Model (page 50).

2. Refer to supporting schedule - Employee Costs Reconciliation (page 51).

3. Discretionary Operational Funding is currently set at 0.50% of rates levied in Years 1 - 10.

City of Busselton
Forecast Rate Setting Statement
For the period 2020 - 2030
Draft Base Scenario - Version 1

	Year 0 2019-20	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30	Grand Total
Capital and Investing Activities												
Purchase - Land	(200,000)	(2,230,000)	(164,000)	(168,100)	(172,303)	(976,610)	(181,025)	(185,551)	(190,190)	(194,944)	(199,818)	(4,662,541)
Purchase - Buildings	(8,275,358)	(11,737,504)	(12,345,909)	(4,541,424)	(5,642,451)	(7,724,626)	(7,218,110)	(4,645,454)	(5,359,486)	(3,786,298)	(3,191,208)	(66,192,470)
Purchase - Plant & Equipment	(4,855,350)	(2,435,000)	(4,240,400)	(2,642,300)	(2,800,300)	(2,397,200)	(2,317,600)	(3,893,300)	(3,408,700)	(2,340,090)	(2,461,143)	(28,936,033)
Purchase - Furniture & Equipment	(1,113,069)	(553,000)	(566,537)	(580,562)	(687,252)	(609,680)	(707,081)	(810,968)	(747,415)	(768,309)	(852,718)	(6,883,522)
Purchase - Roads	(13,169,111)	(10,256,873)	(5,321,174)	(5,946,079)	(6,207,796)	(6,481,904)	(6,781,899)	(7,096,865)	(7,427,577)	(7,759,796)	(8,107,874)	(71,387,836)
Purchase - Bridges	(1,720,000)	(567,000)	(6,600,000)	-	(400,000)	-	-	-	-	-	-	(7,567,000)
Purchase - Car Parks	(1,398,522)	(490,001)	(256,875)	(1,063,939)	(771,197)	(278,655)	(286,318)	(594,192)	(302,282)	(310,595)	(319,137)	(4,673,192)
Purchase - Footpaths & Cycleways	(1,663,855)	(1,732,077)	(1,795,961)	(1,868,387)	(1,944,015)	(2,022,995)	(2,108,657)	(2,371,641)	(2,657,218)	(2,961,970)	(3,291,277)	(22,754,199)
Purchase - Parks, Gardens & Reserves	(16,427,284)	(5,370,169)	(3,706,010)	(4,101,952)	(2,990,665)	(4,226,307)	(5,325,799)	(3,624,607)	(6,496,116)	(9,830,857)	(8,738,390)	(54,410,872)
Purchase - Drainage	(193,251)	(357,000)	(365,925)	(375,073)	(384,450)	(394,061)	(403,913)	(587,328)	(789,389)	(818,441)	(848,689)	(5,324,268)
Purchase - Regional Airport & Industrial Park Infrastructure	(2,241,900)	(1)	-	(16,500,000)	-	-	-	-	-	-	-	(16,500,001)
Purchase - Other Infrastructure	-	(2,820,000)	(3,158,500)	(1,503,063)	(1,897,689)	(691,381)	(163,141)	(165,969)	(796,869)	(171,840)	(4,072,890)	(15,441,342)
Donated Assets	(8,224,000)	(5,814,623)	(5,989,062)	(6,168,735)	(6,353,796)	(6,544,408)	(6,740,742)	(6,942,963)	(7,151,252)	(7,365,789)	(7,586,764)	(66,658,135)
Proceeds From Sale of Assets	3,409,080	553,906	864,007	891,218	885,571	801,304	856,797	1,114,992	937,810	752,441	791,043	8,449,089
Repayment of Loan Principal - Council - Existing Loans	(3,297,412)	(2,976,397)	(2,961,067)	(3,025,693)	(3,068,417)	(2,778,434)	(3,518,519)	(2,768,233)	(2,191,756)	(1,460,454)	(1,109,283)	(25,858,253)
Repayment of Loan Principal - Council - New Loans	-	(203,674)	(639,997)	(1,014,942)	(1,327,972)	(1,733,722)	(2,133,820)	(2,362,674)	(2,604,879)	(2,989,246)	(3,410,648)	(18,421,574)
Repayment of Loan Principal - Self Supporting Loans - Existing	-	(68,628)	(51,104)	(49,584)	(51,224)	(52,908)	(51,220)	(52,916)	(23,036)	(17,304)	(8,896)	(426,820)
Repayment of Loan Principal - Self Supporting Loans - New	-	(9,052)	(208,482)	(413,532)	(441,807)	(472,532)	(503,729)	(538,061)	(575,386)	(613,807)	(653,712)	(4,430,100)
Proceeds from Borrowings	150,000	4,700,000	9,200,000	3,275,000	3,850,000	5,500,000	3,500,000	1,050,000	3,800,000	4,300,000	4,300,000	43,475,000
Advances to Community Groups	(150,000)	(200,000)	(4,200,000)	(200,000)	(250,000)	(250,000)	(250,000)	(300,000)	(300,000)	(300,000)	(300,000)	(6,550,000)
Self-Supporting Loan Principal Income	76,055	77,680	259,586	463,116	493,031	525,440	554,949	590,977	598,422	631,111	662,608	4,856,920
Transfers to Restricted Assets - Contributions	(60,100)	-	-	-	-	-	-	-	-	-	-	-
Transfers from Restricted Assets	6,319,121	-	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	(21,928,731)	(17,700,592)	(18,383,184)	(19,166,976)	(19,986,287)	(20,915,299)	(22,015,353)	(23,334,885)	(24,718,009)	(25,996,713)	(27,531,676)	(219,748,974)
Transfers from Reserves	33,992,705	25,439,037	22,127,916	18,761,337	18,844,647	19,209,280	20,835,718	21,401,418	22,263,159	22,648,176	26,563,876	218,094,564
Transfers to Building Reserves	-	(1,864,963)	(2,211,694)	(2,397,006)	(2,750,818)	(3,170,464)	(3,472,548)	(3,685,314)	(3,888,419)	(4,082,859)	(4,332,099)	(31,856,184)
Transfers from Building Reserves	-	1,075,875	848,530	1,288,186	1,288,213	1,157,765	1,841,042	1,623,607	2,490,207	2,106,844	2,066,169	15,786,438
Transfers to Busselton Jetty Tourist Park Reserve	-	(546,002)	(552,945)	(560,087)	(562,818)	(564,586)	(566,260)	(566,760)	(566,559)	(566,445)	(567,954)	(5,620,416)
Transfers from Busselton Jetty Tourist Park Reserve	-	243,600	217,690	401,882	441,179	420,583	470,098	484,725	444,468	299,330	469,313	3,892,868
Total Capital Expenditure	(40,970,982)	(35,842,458)	(40,201,097)	(47,206,694)	(32,888,616)	(34,671,401)	(36,687,130)	(38,261,963)	(39,660,472)	(41,597,856)	(42,731,166)	(389,748,853)
Surplus (Deficit) Prior to Application of Surplus C/F	(1,601,076)	96,056	(142,529)	(183,561)	103,326	(168,925)	(247,718)	(603,617)	(137,453)	262,387	52,913	(969,121)
2018/19 Budgeted Surplus Carried Forward	1,601,076											
Surplus (Deficit)	-											

1. Refer to supporting schedule - Rates Model (page 50).
2. Refer to supporting schedule - Employee Costs Reconciliation (page 51).
3. Discretionary Operational Funding is currently set at 0.50% of rates levied in Years 1 - 10.

City of Busselton

Percentage Adjustments by Nature and Type

For the period 2020 - 2030

Draft Base Scenario - Version 1

Nature or Type	Description	2020-21 Year 1	2021-22 Year 2	2022-23 Year 3	2023-24 Year 4	2024-25 Year 5	2025-26 Year 6	2026-27 Year 7	2027-28 Year 8	2028-29 Year 9	2029-30 Year 10
Revenue Drivers											
Rates	Proposed rate increases	2.75%	2.95%	3.50%	3.50%	3.50%	3.75%	3.75%	3.75%	3.50%	3.50%
Operating grants, subsidies and contributions	Expected grant percentage increases	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Fees and charges	Maintained at fixed percentage across years	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Interest on investments ¹	Adjusted according to low interest rate environment	1.50%	1.50%	1.50%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Other revenue	Tied to Fees & Charges	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Expenditure Drivers											
Consumer Price Index	Based on WA Consumer Price Index	2.25%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Employee costs	Based on National Wage Price Index	2.25%	2.50%	2.75%	2.75%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Materials and contracts	Aligns with Local Government Cost Index	2.25%	2.50%	2.50%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%
Utility charges (electricity, gas, water etc.)	Reflects forecast of energy price increases	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Insurance expenses	Subject to claims and unforeseen events	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Interest on borrowings	Pertains to the Performing Arts/Convention Centre loan	2.07%	2.07%	2.07%	2.07%	2.07%	2.07%	2.07%	2.07%	2.07%	2.07%
Interest on borrowings	Pertains to all other loans	2.07%	2.07%	3.00%	3.00%	4.00%	4.00%	4.00%	4.50%	4.50%	4.50%
Other expenditure	Tied to WA CPI Forecasts	2.25%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

1. Interest rates do not include 0.70% State Government Guarantee Levy. This cost is included within the base of the Municipal Fund as a financing cost. It is calculated on the closing balance of the Council Loans. Page 3 of 51

City of Busselton

Projected Rating Increase Analysis & Asset/Loan Management Planning Statement

For the period 2020 - 2030

Draft Base Scenario - Version 1

	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30
A. Economic Drivers										
Forecast Treasury Rates to cover WA Consumer Price Index / LGCI / Utilities	2.25%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Additional Costs for Donated New Assets Annually - New Subdivisions	0.41%	0.41%	0.41%	0.41%	0.41%	0.40%	0.40%	0.40%	0.40%	0.40%
Base Increase	2.66%	2.91%	2.91%	2.91%	2.91%	2.90%	2.90%	2.90%	2.50%	2.50%
B. Asset Management Funding to bring City's Current Allocations to Appropriate Levels as per Asset Management Plan - Transfers to Reserves										
Existing Building Assets from 1.75% to 2.50% of Replacement Value over 6 years by Increment of 0.125% pa	0.31%	0.28%	0.27%	0.27%	0.26%	0.26%	0.07%	0.07%	0.07%	0.07%
New Building Assets as per Capital Works Plan - stepped to 2.50% of Replacement Value	0.00%	0.03%	0.00%	0.30%	0.37%	0.15%	0.20%	0.16%	0.16%	0.21%
Roads (7.00% including Municipal Fund Allocation - now achieved)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Footpaths & Cycleways increasing by 1.00% of rates income over 4 years	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.25%	0.25%	0.25%	0.25%
Parks & Gardens increasing by 1.00% of rates income over 4 years	0.00%	0.25%	0.25%	0.25%	0.25%	0.00%	0.00%	0.00%	0.00%	0.00%
Corporate IT increasing by 0.25% of rates income in Year 1	0.25%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Other Infrastructure / Drainage / Signage / Etc. increasing by 0.50% of rates income over 2 years	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.25%	0.25%	0.00%	0.00%
Climate Adaptation increasing by 1.00% of rates income (currently 0.75% of Rates)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.25%	0.25%	0.25%	0.25%
Additional Cost of New Asset Management Initiatives on Rates	0.56%	0.56%	0.53%	0.82%	0.89%	0.41%	1.02%	0.99%	0.73%	0.77%
C. Allowance for Operational Costs for New Assets as included										
Performing Arts/Convention Centre (BEACH) - Net Operating Costs	0.24%	0.29%	1.10%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Other New Facilities/Services - Net Operating Costs	0.69%	0.09%	0.00%	0.05%	0.94%	1.06%	0.98%	0.58%	0.72%	0.59%
Additional Cost of Allowance for Operations Costs on Rates	0.93%	0.38%	1.10%	0.05%	0.94%	1.06%	0.98%	0.58%	0.72%	0.59%
D. Increase on Rates as a result of New Loan Borrowings for Capital Works	0.97%	1.03%	0.63%	0.70%	1.03%	0.60%	0.13%	0.60%	0.65%	0.62%
E. Reduction on Rates as a Result of Existing Loans Extinguished (Refer Loan Worksheets)										
Total Existing Loan Repayment Reduction as Percentage of Rates	-0.71%	-0.23%	-0.07%	-0.11%	-0.63%	0.95%	-1.25%	-0.92%	-1.05%	-0.50%
Loan for Lot 40 Vasse Highway Repaid - \$850,000 Balloon Payment	0.00%	0.00%	0.00%	0.00%	0.00%	-1.27%	0.00%	0.00%	0.00%	0.00%
Additional Percentage of Rates Released	-0.71%	-0.23%	-0.07%	-0.11%	-0.63%	-0.32%	-1.25%	-0.92%	-1.05%	-0.50%
Cost of Business/New Initiatives = A+B+C+D-E	4.40%	4.65%	5.10%	4.36%	5.12%	4.66%	3.79%	4.15%	3.54%	3.98%
Rates Growth Factored into LTFP (New Rateable Assessments)	1.54%	1.54%	1.55%	1.55%	1.55%	1.56%	1.56%	1.56%	1.55%	1.55%
Total Proposed Rates Increase	2.75%	2.95%	3.50%	3.50%	3.50%	3.75%	3.75%	3.75%	3.50%	3.50%
	4.29%	4.49%	5.05%	5.05%	5.05%	5.31%	5.31%	5.31%	5.05%	5.05%

City of Busselton

Forecast Statement of Capital Funding Summary

For the period 2020 - 2030

Draft Base Scenario - Version 1

Strategy	Category	Project	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30	Grand Total
1	Asset Management, Renewal & Minor Upgrades												
	1.1	Boat Ramps Construction - Capital Works	50,000	51,250	52,531	53,845	55,191	56,570	57,985	59,434	60,920	62,443	560,169
	1.2	Bridges Construction (As per MRWA)	567,000	6,600,000		400,000							7,567,000
	1.3	Buildings Capital Works - Asset Management Plan	624,500	808,090	993,408	1,076,675	936,209	1,185,970	673,606	1,242,529	842,904	830,545	9,214,437
	1.4	Buildings Capital Works - Smiths Beach Toilets	200,000										200,000
	1.5	Busselton Jetty Tourist Park - Capital Works	80,000	50,000	230,000	265,000	240,000	285,000	295,000	250,000	100,000	265,000	2,060,000
	1.6	Car Parking Construction and Renewal - Capital Works	1	206,875	263,939	271,197	278,655	286,318	294,192	302,282	310,595	319,137	2,533,192
	1.7	CBD Townscape Construction Projects - Capital Works	516,038	539,230	566,475	595,096	625,163	658,336	693,269	730,055	766,941	805,691	6,496,292
	1.8	Cemeteries - Capital Works	100,000	82,000	84,050	86,151	88,305	90,513	92,775	95,095	97,472	99,909	916,271
	1.9	Centennial Park Ablutions Replacement	300,000										300,000
	1.10	Churchill Park Upgrades - Capital Works	162,000	166,050	170,201	74,456	76,318	78,226	80,181	82,186	84,240	86,346	1,060,205
	1.11	Coastal Protection Capital Works - Asset Management Plan	399,000	408,110	417,430	427,560	437,941	448,580	459,483	470,658	482,110	493,848	4,444,721
	1.12	Corporate IT System Upgrades	100,000	102,500	105,063	200,000	110,381	113,141	200,000	118,869	121,840	200,000	1,371,794
	1.13	Drainage, Underground Power and Other Infrastructure - Capital Works	357,000	365,925	375,073	384,450	394,061	403,913	587,328	789,389	818,441	848,689	5,324,268
	1.14	Footpaths & Cycleways Construction - Capital Works	1,116,038	1,256,730	1,301,913	1,348,919	1,397,832	1,450,322	1,678,371	1,927,163	2,195,029	2,485,586	16,157,903
	1.15	Furniture, Office Equipment & Technology/Software - Capital Works	443,000	454,037	465,499	477,252	489,299	583,940	600,968	618,547	636,469	642,718	5,411,728
	1.16	General City Natural Reserves - Capital Works				183,586	188,176	192,880	197,702	202,645	207,711	212,903	1,385,603
	1.17	Meelup Regional Park - Capital Works	168,000	173,047	178,238								519,285
	1.18	Parks and Gardens / Reserves - Capital Works	435,166	902,102	1,633,465	1,830,305	2,043,746	2,112,383	2,183,668	2,257,714	2,332,791	2,410,687	18,142,026
	1.19	Plant Replacement Program	1,290,000	2,195,400	2,066,300	1,982,600	1,961,700	2,012,600	1,769,500	1,668,700	1,580,090	1,791,143	18,318,033
	1.20	Port Geographe Development - Capital Works	118,000	51,250	52,531	53,845	55,191	56,570	57,985	59,434	60,920	62,443	628,169
	1.21	Providence - Asset Management Plan	50,000	50,000	371,000	50,000	262,000	50,000	50,000	548,542	50,000	50,000	1,531,542
	1.22	Vasse - Asset Management Plan	50,000	50,000	466,000	50,000	84,000	50,000	50,000	20,710	50,000	50,000	920,710
	1.23	Roads & Streets Renewal District-Wide - Asset Management Plan	8,957,291	4,350,310	4,742,320	4,943,218	5,153,433	5,382,935	5,623,669	5,876,209	6,130,046	6,395,781	57,555,212
	1.24	Miscellaneous Land Purchases	100,000	102,500	105,063	107,689	110,381	113,141	115,969	118,869	121,840	124,886	1,120,338
	1.25	Busselton Jetty Forecasted Maintenance Capital Works Plan	670,000	758,500	303,063	297,689	491,381	113,141	115,969	646,869	121,840	4,022,886	7,541,338
	Asset Management, Renewal & Minor Upgrades Total		16,853,034	19,723,907	14,943,562	15,159,533	15,479,362	15,724,479	15,877,620	18,085,897	17,172,201	22,260,642	171,280,236
2	Waste Management												
	2.1	Waste Management - Capital Works	3,405,000	3,405,000	1,736,000	2,477,700	1,345,500	315,000	2,133,800	1,950,000	770,000	680,000	18,218,000
	2.2	Alternative Waste Disposal Initiatives						1,500,000			2,500,000	1,500,000	5,500,000
	2.3	Provision for Contaminated Site(s)											
	Waste Management Total		3,405,000	3,405,000	1,736,000	2,477,700	1,345,500	1,815,000	2,133,800	1,950,000	3,270,000	2,180,000	23,718,000
3	New & Continuing Projects - Organisational												
	3.1	Busselton War Memorial Relocation		500,000									500,000
	3.2	Busselton/Dunsborough - Major Traffic Improvements	1,096,581	770,864	1,203,758	1,264,578	1,328,471	1,398,963	1,473,196	1,551,367	1,629,750	1,712,093	13,429,621
	3.4	Dunsborough Library - New						2,000,000					2,000,000
	3.5	Dunsborough New Nature Based Playground - Capital Works	40,000	900,000									940,000
	3.6	Dunsborough Non-Potable Water Network	500,000				500,000	1,000,000					2,000,000
	3.7	Energy Efficiency Initiatives	103,000	105,319	107,952	110,651	113,417	116,252	119,159	122,137	125,191	128,321	1,151,399
	3.8	Main City Works Depot - Upgrade/Improvements								3,000,000			3,000,000
	3.9	Mitchell Park Upgrade - Capital Works	490,000	1									490,001
	3.10	New Commonage Fire Shed/Community Facility			750,000								750,000
	3.11	Parks and Gardens/Reserves - Smart Technologies	100,000	102,500	105,063	107,689	110,381	113,141	115,969	118,869	121,840	124,886	1,120,338
	3.12	Rails to Trails (Wadandi Track) - Capital Works	100,000	102,500	105,063	107,689	110,381	113,141	115,969	118,869	121,840	124,886	1,120,338
	3.13	Vasse River Beautification Project (Bridge to Bridge)	28,000	28,700	29,418	30,153	30,907	31,679	32,471	33,283	34,115	34,968	313,695
	3.14	Busselton Foreshore Redevelopment (Final Completion)	823,000	450,000									1,273,000
	3.15	City Solar Farm		1,000,000									1,000,000
	3.16	Sues Road Land Purchase / Sale of Ambergate Land	50,000										50,000
	3.18	Old Dunsborough Boat Ramp Precinct - Café/Kiosk			250,000								250,000
	3.19	Barnard Park East Reserve	30,000	30,000	30,000	30,000	30,000						150,000
	3.20	CCTV Extension Programme/Safer Cities	50,000	50,000	50,000	50,000	50,000						250,000
	3.21	LED Streetlighting Replacement Program	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
	New & Continuing Projects - Organisational Total		3,460,581	4,089,884	2,681,253	1,750,760	2,323,558	4,823,176	1,906,765	4,994,525	2,082,737	2,175,155	30,288,393

City of Busselton

Forecast Statement of Capital Funding Summary

For the period 2020 - 2030

Draft Base Scenario - Version 1

Strategy	Category	Project	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30	Grand Total	
4	New Projects - Recreational Strategy													
	4.1	Dunsborough Lakes Sporting Precinct (Stage 1)	2,350,000		2,750,000								5,100,000	
	4.2	Dunsborough Country Club Extension		300,000									300,000	
	4.3	Vasse Sporting Facilities - Changerooms/Pavilion/Car Parking	180,000		500,000			1,250,000					1,930,000	
	4.4	Geographe Leisure Centre - Wet Area Expansion - Capital Works				3,600,000							3,600,000	
	4.5	Geographe Leisure Centre Stadium/Dunsborough Lakes Sporting Precinct (DLSP) - 2 or 3 Courts					5,250,000						5,250,000	
	4.6	Dunsborough Playing Fields						450,000					450,000	
	4.7	Yalyalup Community Oval/Pavilion Development					1,200,000	1,000,000	2,100,000				4,300,000	
	4.8	Naturaliste Community Centre (Multi-Purpose Space/Upgrade) - Capital Works							750,000				750,000	
	4.9	Increasing Sports Spaces Carrying Capacity - Outdoor Spaces		200,000		210,125		220,763			231,939		243,681	1,106,507
	4.10	Squash Facility District			75,000						200,000			275,000
	4.11	Bovell Park - Major Upgrades / Expansion - Regional Facilities - Capital Works								2,500,000	5,000,000	5,000,000	12,500,000	
	4.12	Dunsborough Lakes Sporting Precinct (Stage 2)									1,200,000		1,200,000	
	4.13	Planning & Design Studies for Implementation of Recreational Planning Study Outcomes	100,000	102,500	105,063	200,000	205,000	210,125	207,689	212,881	218,203	223,658	1,785,120	
New Projects - Recreational Strategy Total			2,630,000	602,500	3,430,063	4,010,125	6,655,000	3,130,888	3,057,689	3,144,820	6,418,203	5,467,339	38,546,626	
5	Major Projects - Cultural													
	5.1	Performing Arts/Convention Centre (BEACH) - Stage 1	10,200,000	10,700,000									20,900,000	
	5.3	Upgrade Art Geo Complex - Capital Works							1,000,000				1,000,000	
	Major Projects - Cultural Total		10,200,000	10,700,000					1,000,000				21,900,000	
6	Busselton / Margaret River Airport - Development													
	6.1	BMRA Terminal - New			16,500,000								16,500,000	
	Busselton / Margaret River Airport - Development Total				16,500,000								16,500,000	
7	Projects - Under Consideration													
	7.5	Busselton City Centre Townscape Upgrade	1										1	
	7.6	Busselton Non-Potable Water Network	1										1	
	7.7	Dunsborough & Busselton Boating Facilities	1										1	
	7.8	Ford Road Construction							1				1	
	7.9	Lower Vasse River Living Streams	1										1	
	7.10	Old Dunsborough Boat Ramp Precinct - Jetty Extension			1								1	
	7.11	Development of Former Masonic Lodge Campsite at Locke Estate	1	1									2	
	7.12	Dunsborough-Yallingup Bicycle Path							1				1	
	7.13	Climate Change Initiatives										1	1	
	7.14	Smart/Connected Cities Initiatives										1	1	
	7.16	Dark Sky City Initiatives										1	1	
	7.18	City/Regional Deals										1	1	
	7.21	Dunsborough Aquatic Facility										1	1	
	7.22	GLC Aquatic Facility											2	2
	7.23	Establishment of Creative Industries Hub	1											1
	7.24	Airport General Aviation Precinct	1											1
	(blank)	???	3											3
	7.25	Dunsborough Car Parking Land	2,000,000			500,000								2,500,000
	Projects - Under Consideration Total			2,000,010	1	1	500,000			2			7	2,500,021
	Grand Total			38,548,625	38,521,291	39,290,878	23,898,118	25,803,420	25,493,543	23,975,876	28,175,242	28,943,141	32,083,143	304,733,276

City of Busselton
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1	Asset Management, Renewal & Minor Upgrades														
	1.1	Boat Ramps Construction - Capital Works	Annual Allocation	Municipal Funds	50,000	51,250	52,531	53,845	55,191	56,570	57,985	59,434	60,920	62,443	560,169
		Boat Ramps Construction - Capital Works Total			50,000	51,250	52,531	53,845	55,191	56,570	57,985	59,434	60,920	62,443	560,169
	1.2	Bridges Construction (As per MRWA)													
			Adams Road Bridge 3404A	Main Roads WA Grant		250,000									250,000
			Boallia Road Bridge 4854	Main Roads WA Grant		400,000									400,000
			Forrest Beach Road Bridge 3447A	Main Roads WA Grant		750,000									750,000
			Kaloorup Road Bridge 3381	Main Roads WA Grant		500,000									500,000
			Queen Street Bridge 0240A	Main Roads WA Grant		4,000,000									4,000,000
			Quindalup South Road Bridge 4823	Main Roads WA Grant				400,000							400,000
			Tuart Drive Bridge 0238	Main Roads WA Grant	567,000										567,000
			Wildwood Road Bridge 3346	Main Roads WA Grant		400,000									400,000
			Williamson Road Bridge 3480A	Main Roads WA Grant		300,000									300,000
		Bridges Construction (As per MRWA) Total			567,000	6,600,000		400,000							7,567,000
	1.3	Buildings Capital Works - Asset Management Plan													
			Aged Housing Capital Improvements - Harris Road	Joint Venture Aged Housing Reserve (Harris/Winderup)	12,000	12,300	12,608	12,923	13,246	13,577	13,916	14,264	14,621	14,986	134,441
			Aged Housing Capital Improvements - Winderup	Joint Venture Aged Housing Reserve (Harris/Winderup)	24,000	24,600	25,215	25,845	26,492	27,154	27,833	28,528	29,242	29,973	268,881
			Airport Terminal Building - Existing	Airport Existing Terminal Building Reserve										35,574	35,574
			Airport Terminal Building - Existing	Airport Infrastructure Renewal Reserve		12,220	9,198	18,922	15,242	38,238		9,198			103,018
			Barnard Park Sports Pavilion	Barnard Park Sports Pavilion Building Reserve		7,748	5,832	11,998	9,665	24,245		5,832		25,495	90,815
			Busselton Library	Busselton Library Building Reserve	5,000	12,254	9,224	18,974	15,285	38,343		9,224		39,168	147,472
			City Administration Building	Civic and Administration Building Reserve		173,880	27,720	96,600	72,240	173,880		212,333		108,984	865,637
			Community Resource Centre (CRC)	Busselton Community Resource Centre Reserve	50,000	32,545	7,089	35,123	18,475	32,545	19,763	85,284			280,824
			General Buildings Asset Renewal Allocation	Building Asset Renewal Reserve Fund - General Buildings Reserve	150,000	212,688	481,301	545,001	303,344	365,649	206,074	405,291	328,000	456,410	3,453,758
			Geographe Leisure Centre (GLC)	Geographe Leisure Centre Building (GLC) Reserve	253,500	285,137	388,706	267,867	396,250	353,308	400,008	407,535	466,041	39,895	3,258,248
			Naturaliste Community Centre (NCC)	Naturaliste Community Centre Building (NCC) Reserve	130,000	15,968	7,336	17,342	22,571	59,361	6,012	45,859	5,000	22,000	331,449
			Railway House	Railway House Building Reserve (50%)		7,590	10,780	8,800	29,480	24,750		10,780		21,340	113,520
			Youth and Community Activities Building (YCAB)	Youth and Community Activities Building Reserve		11,160	8,400	17,280	13,920	34,920		8,400		36,720	130,800
		Buildings Capital Works - Asset Management Plan Total			624,500	808,090	993,408	1,076,675	936,209	1,185,970	673,606	1,242,529	842,904	830,545	9,214,437
	1.4	Buildings Capital Works - Smiths Beach Toilets	Refurbishment/upgrade of old toilet blocks	Building Asset Renewal Reserve Fund - General Buildings Reserve	200,000										200,000
		Buildings Capital Works - Smiths Beach Toilets Total			200,000										200,000
	1.5	Busselton Jetty Tourist Park - Capital Works	Asset Management Spend - Yearly Allocation	Busselton Jetty Tourist Park Reserve	80,000	50,000	230,000	265,000	240,000	285,000	295,000	250,000	100,000	265,000	2,060,000
		Busselton Jetty Tourist Park - Capital Works Total			80,000	50,000	230,000	265,000	240,000	285,000	295,000	250,000	100,000	265,000	2,060,000
	1.6	Car Parking Construction and Renewal - Capital Works	Annual Allocation	City Car Parking and Access Reserve		206,875	263,939	271,197	278,655	286,318	294,192	302,282	310,595	319,137	2,533,191
			Annual Allocation - reduce to nil Year 1 - funds allocated to Busselton Foreshore Redevelopment	City Car Parking and Access Reserve	1										1
		Car Parking Construction and Renewal - Capital Works Total			1	206,875	263,939	271,197	278,655	286,318	294,192	302,282	310,595	319,137	2,533,192

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	1.7	CBD Townscape Construction Projects - Capital Works	Busselton Improvements	CBD Enhancement Reserve		539,230	566,475	595,096	625,163	658,336	693,269				3,677,567
			Dunsborough Improvements	CBD Enhancement Reserve	516,038										516,038
			Unallocated Improvements	CBD Enhancement Reserve								730,055	766,941	805,691	2,302,687
			CBD Townscape Construction Projects - Capital Works Total		516,038	539,230	566,475	595,096	625,163	658,336	693,269	730,055	766,941	805,691	6,496,292
	1.8	Cemeteries - Capital Works	Dunsborough Cemetery - Annual Allocation	Cemetery Reserve	20,000	20,500	21,013	21,538	22,076	22,628	23,194	23,774	24,368	24,977	224,068
			Pioneer Cemetery - Implement Conservation Plan - Annual Allocation	Cemetery Reserve	20,000	20,500	21,013	21,538	22,076	22,628	23,194	23,774	24,368	24,977	224,068
			Vasse Hwy Busselton - Annual Allocation	Cemetery Reserve	60,000	41,000	42,025	43,076	44,153	45,256	46,388	47,547	48,736	49,955	468,135
			Cemeteries - Capital Works Total		100,000	82,000	84,050	86,151	88,305	90,513	92,775	95,095	97,472	99,909	916,271
	1.9	Centennial Park Ablutions Replacement	City Contribution Towards Café Development - Dunsborough Foreshore	Building Asset Renewal Reserve Fund - General Buildings Reserve	200,000										200,000
			Re-alignment of Footpath and Associated Works	Footpath and Cycleways Reserve	100,000										100,000
			Centennial Park Ablutions Replacement Total		300,000										300,000
	1.10	Churchill Park Upgrades - Capital Works	Churchill Park Upgrade - General Allocation - 3 yrs left of 10 yr Masterplan	Municipal Funds	162,000	166,050	170,201	74,456	76,318	78,226	80,181	82,186	84,240	86,346	1,060,205
			Churchill Park Upgrades - Capital Works Total		162,000	166,050	170,201	74,456	76,318	78,226	80,181	82,186	84,240	86,346	1,060,205
	1.11	Coastal Protection Capital Works - Asset Management Plan	Annual Allocation	Coastal and Climate Adaptation Reserve	226,000	231,650	237,441	243,971	250,680	257,574	264,657	271,935	279,413	287,097	2,550,419
			Annual Allocation	State Government Grant	173,000	176,460	179,989	183,589	187,261	191,006	194,826	198,723	202,697	206,751	1,894,302
			Coastal Protection Capital Works - Asset Management Plan Total		399,000	408,110	417,430	427,560	437,941	448,580	459,483	470,658	482,110	493,848	4,444,721
	1.12	Corporate IT System Upgrades	Equipment Purchase to Replace Existing Leased Equipment/Update Software	Corporate IT Systems Reserve	100,000	102,500	105,063	200,000	110,381	113,141	200,000	118,869	121,840	200,000	1,371,794
			Corporate IT System Upgrades Total		100,000	102,500	105,063	200,000	110,381	113,141	200,000	118,869	121,840	200,000	1,371,794
	1.13	Drainage, Underground Power and Other Infrastructure - Capital Works	Asset Management Spend - Additional Rate Percentage (0.50% - 1.00%)	Other Infrastructure (Drainage, Signage Etc) Reserve	-	-	-	-	-	-	173,317	365,028	383,471	402,845	1,324,661
			Asset Management Spend - Yearly Allocation	Other Infrastructure (Drainage, Signage Etc) Reserve	357,000	365,925	375,073	384,450	394,061	403,913	414,011	424,361	434,970	445,844	3,999,607
			Drainage, Underground Power and Other Infrastructure - Capital Works Total		357,000	365,925	375,073	384,450	394,061	403,913	587,328	789,389	818,441	848,689	5,324,268
	1.14	Footpaths & Cycleways Construction - Capital Works	Asset Management Spend - Additional Rate Percentage (1.00% - 2.00%)	Footpath and Cycleways Reserve		539,230	566,475	595,096	625,163	658,336	866,586	1,095,083	1,342,147	1,611,382	7,899,498
			Asset Management Spend - Additional Rate Percentage (1.00% - 2.00%) (reduced by Centennial Park Ablutions Replacement)	Footpath and Cycleways Reserve	416,038										416,038
			Asset Management Spend - Yearly Allocation	Footpath and Cycleways Reserve	700,000	717,500	735,438	753,823	772,669	791,986	811,785	832,080	852,882	874,204	7,842,367
			Footpaths & Cycleways Construction - Capital Works Total		1,116,038	1,256,730	1,301,913	1,348,919	1,397,832	1,450,322	1,678,371	1,927,163	2,195,029	2,485,586	16,157,903

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	1.15	Furniture, Office Equipment & Technology/Software - Capital Works	Asset Management Spend - Additional Rate Percentage (0.25%)	Furniture and Equipment Reserve	-	-	-	-	-	82,292	86,659	91,257	95,868	100,711	456,787
			Asset Management Spend - Annual Allocation	Furniture and Equipment Reserve	434,000	444,850	455,971	467,371	479,055	491,031	503,307	515,890	528,787	542,007	4,862,268
			Asset Management Spend - Annual Allocation	Sales Proceeds	9,000	9,187	9,528	9,881	10,244	10,617	11,002	11,400	11,814		92,673
		Furniture, Office Equipment & Technology/Software - Capital Works Total			443,000	454,037	465,499	477,252	489,299	583,940	600,968	618,547	636,469	642,718	5,411,728
	1.16	General City Natural Reserves - Capital Works	General City Natural Reserves - General Allocation	Municipal Funds				183,586	188,176	192,880	197,702	202,645	207,711	212,903	1,385,603
			General City Natural Reserves - Capital Works Total					183,586	188,176	192,880	197,702	202,645	207,711	212,903	1,385,603
	1.17	Meelup Regional Park - Capital Works	Meelup 10YFP Endorsed C1201/078 (11/4/12)	Municipal Funds	168,000	173,047	178,238								519,285
			Meelup Regional Park - Capital Works Total		168,000	173,047	178,238								519,285
	1.18	Parks and Gardens / Reserves - Capital Works	Asset Management Spend - Additional Rate Percentage (1.00%)	Parks, Gardens and Reserves Reserve	-	134,807	283,237	446,322	625,163	658,336	693,269	730,055	766,941	805,691	5,143,821
			Asset Management Spend - Yearly Allocation (reduced by Shade Sail Program)	Parks, Gardens and Reserves Reserve			1,242,013	1,272,793	1,304,335	1,336,658	1,369,781	1,403,723	1,438,507	1,474,151	10,841,960
			Asset Management Spend - Yearly Allocation (reduced by Shade Sail Program, Dunsborough Lakes Sporting Precinct, Dunsborough Nature-Based Playground, Mitchell Park Upgrades and Busselton Foreshore Redevelopment Stage 2)	Parks, Gardens and Reserves Reserve	332,166										332,166
			Asset Management Spend - Yearly Allocation (reduced by Shade Sail Program, Dunsborough Nature-Based Playground and Busselton Foreshore Redevelopment Stage 3)	Parks, Gardens and Reserves Reserve		661,720									661,720
			Shade Sail Program	Parks, Gardens and Reserves Reserve	103,000	105,575	108,214	111,190	114,248	117,390	120,618	123,935	127,343	130,845	1,162,359
			Parks and Gardens / Reserves - Capital Works Total		435,166	902,102	1,633,465	1,830,305	2,043,746	2,112,383	2,183,668	2,257,714	2,332,791	2,410,687	18,142,026
	1.19	Plant Replacement Program	Large Plant over \$5,000 - As per plant replacement schedule	Plant Replacement Reserve	895,094	1,385,580	1,295,210	1,263,620	1,228,290	1,261,220	1,085,650	1,040,290	967,463	1,135,900	11,558,317
			Large Plant over \$5,000 - As per plant replacement schedule	Sales Proceeds	394,906	809,820	771,090	718,980	733,410	751,380	683,850	628,410	612,627	655,243	6,759,716
			Plant Replacement Program Total		1,290,000	2,195,400	2,066,300	1,982,600	1,961,700	2,012,600	1,769,500	1,668,700	1,580,090	1,791,143	18,318,033
	1.20	Port Geographe Development - Capital Works	General improvements to the Area	Port Geographe Development Reserve (Council)	50,000	51,250	52,531	53,845	55,191	56,570	57,985	59,434	60,920	62,443	560,169
			Street light replacement	Port Geographe Development Reserve (Council)	68,000										68,000
			Port Geographe Development - Capital Works Total		118,000	51,250	52,531	53,845	55,191	56,570	57,985	59,434	60,920	62,443	628,169
	1.21	Provence - Asset Management Plan	Asset Management Plan Provence (Reserve Funded)	Provence Landscape Maintenance Reserve (SAR)	50,000	50,000	371,000	50,000	262,000	50,000	50,000	548,542	50,000	50,000	1,531,542
			Provence - Asset Management Plan Total		50,000	50,000	371,000	50,000	262,000	50,000	50,000	548,542	50,000	50,000	1,531,542
	1.22	Vasse - Asset Management Plan	Asset Management Plan Vasse Newtown (Reserve Funded)	Vasse Newtown Landscape Maintenance Reserve (SAR)	50,000	50,000	466,000	50,000	84,000	50,000	50,000	20,710	50,000	50,000	920,710
			Vasse - Asset Management Plan Total		50,000	50,000	466,000	50,000	84,000	50,000	50,000	20,710	50,000	50,000	920,710

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	1.23	Roads & Streets Renewal District-Wide - Asset Management Plan	Asset Management Spend - Additional Rate Percentage (1.00%) - Formerly Municipal Contribution	Road Asset Renewal Reserve	448,000	448,950	460,174	471,678	483,470	495,557	507,946	520,644	533,660	547,002	4,917,081
			Asset Management Spend - Additional Rate Percentage (6.00%)	Road Asset Renewal Reserve			3,398,847	3,570,574	3,750,978	3,950,014	4,159,611	4,380,331	4,601,647	4,834,145	32,646,147
			Asset Management Spend - Additional Rate Percentage (6.00%) (reduced by Barnard Park East Foreshore - Stage 2 Capital Works)	Road Asset Renewal Reserve	2,893,228										2,893,228
			Asset Management Spend - Additional Rate Percentage (6.00%) (reduced by Barnard Park East Foreshore - Stage 3 Capital Works)	Road Asset Renewal Reserve		3,035,380									3,035,380
			Contributions & Grants	Commodity Route Grant Funding	949,000										949,000
			Contributions & Grants	Contribution to Works	218,063										218,063
			Contributions & Grants	Federal Grant - Roads to Recovery	1,850,000										1,850,000
			Contributions & Grants	Main Roads WA Direct Grant - Average Yearly District Allocation	349,000	355,980	363,100	370,362	377,769	385,324	393,031	400,891	408,909	417,087	3,821,453
			Contributions & Grants	Main Roads WA Grant - Additional RRG Funding	1,750,000										1,750,000
			Contributions & Grants	Main Roads WA Grant - RRG Annual Allocation	500,000	510,000	520,200	530,604	541,216	552,040	563,081	574,343	585,830	597,546	5,474,860
		Roads & Streets Renewal District-Wide - Asset Management Plan Total			8,957,291	4,350,310	4,742,320	4,943,218	5,153,433	5,382,935	5,623,669	5,876,209	6,130,046	6,395,781	57,555,212
	1.24	Miscellaneous Land Purchases	Land Purchased for Various Projects	Municipal Funds	100,000	102,500	105,063	107,689	110,381	113,141	115,969	118,869	121,840	124,886	1,120,338
		Miscellaneous Land Purchases Total			100,000	102,500	105,063	107,689	110,381	113,141	115,969	118,869	121,840	124,886	1,120,338
	1.25	Busselton Jetty Forecasted Maintenance Capital Works Plan	Anticipated Works	Jetty Maintenance Reserve	670,000	758,500	303,063	297,689	491,381	113,141	115,969	646,869	121,840	4,022,886	7,541,338
		Busselton Jetty Forecasted Maintenance Capital Works Plan Total			670,000	758,500	303,063	297,689	491,381	113,141	115,969	646,869	121,840	4,022,886	7,541,338
		Asset Management, Renewal & Minor Upgrades Total			16,853,034	19,723,907	14,943,562	15,159,533	15,479,362	15,724,479	15,877,620	18,085,897	17,172,201	22,260,642	171,280,236
2	Waste Management														
	2.1	Waste Management - Capital Works	Asset Management Spend - Yearly Allocation	Sales Proceeds	150,000	45,000	110,600	156,710	57,650	94,800	420,140	298,000	128,000	135,800	1,596,700
			Asset Management Spend - Yearly Allocation	Waste Facilities and Plant Reserve	3,255,000	3,360,000	1,625,400	2,320,990	1,287,850	220,200	1,713,660	1,652,000	642,000	544,200	16,621,300
		Waste Management - Capital Works Total			3,405,000	3,405,000	1,736,000	2,477,700	1,345,500	315,000	2,133,800	1,950,000	770,000	680,000	18,218,000
	2.2	Alternative Waste Disposal Initiatives	FOGO Processing Facility	Waste Facilities and Plant Reserve						1,500,000					1,500,000
			Waste to Energy Plant	Waste Facilities and Plant Reserve								2,500,000	1,500,000		4,000,000
		Alternative Waste Disposal Initiatives Total								1,500,000		2,500,000	1,500,000		5,500,000
	2.3	Provision for Contaminated Site(s)	Provision for Contaminated Site(s)	Municipal Funds											
		Provision for Contaminated Site(s) Total													
		Waste Management Total			3,405,000	3,405,000	1,736,000	2,477,700	1,345,500	1,815,000	2,133,800	1,950,000	3,270,000	2,180,000	23,718,000

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3	New & Continuing Projects - Organisational														
	3.1	Busselton War Memorial Relocation	Relocation/upgrade of Busselton War Memorial to Rotary Park precinct	Busselton RSL Donation/Contribution		50,000									50,000
			Relocation/upgrade of Busselton War Memorial to Rotary Park precinct	Federal Government Grant		75,000									75,000
			Relocation/upgrade of Busselton War Memorial to Rotary Park precinct	Major Traffic Improvements Reserve		375,000									375,000
			Busselton War Memorial Relocation Total			500,000									500,000
	3.2	Busselton/Dunsborough - Major Traffic Improvements	Major Traffic Improvements	Major Traffic Improvements Reserve	1,096,581		1,203,758	1,264,578	1,328,471	1,398,963	1,473,196	1,551,367	1,629,750	1,712,093	12,658,758
			Major Traffic Improvements (reduced by Busselton War Memorial Relocation)	Major Traffic Improvements Reserve		770,864									770,864
			Busselton/Dunsborough - Major Traffic Improvements Total		1,096,581	770,864	1,203,758	1,264,578	1,328,471	1,398,963	1,473,196	1,551,367	1,629,750	1,712,093	13,429,621
	3.4	Dunsborough Library - New	Construction - New Library to enable space at NCC to be repurposed for Multi-Use/Gym	New Loan Borrowings						2,000,000					2,000,000
			Dunsborough Library - New Total							2,000,000					2,000,000
	3.5	Dunsborough New Nature Based Playground - Capital Works	Nature Based Playground for Dunsborough	Community Facilities - Dunsborough Reserve		250,000									250,000
			Nature Based Playground for Dunsborough	Lotterywest Grant		300,000									300,000
			Nature Based Playground for Dunsborough	Parks, Gardens and Reserves Reserve		350,000									350,000
			Nature Based Playground for Dunsborough (Planning/Design Work)	Parks, Gardens and Reserves Reserve	40,000										40,000
			Dunsborough New Nature Based Playground - Capital Works Total		40,000	900,000									940,000
	3.6	Dunsborough Non-Potable Water Network	Provision of Non Potable water supply	Coastal and Climate Adaptation Reserve	500,000				250,000	500,000					1,250,000
			Provision of Non Potable water supply	State Government Grant					250,000	500,000					750,000
			Dunsborough Non-Potable Water Network Total		500,000				500,000	1,000,000					2,000,000
	3.7	Energy Efficiency Initiatives	As per Energy Strategy Plan	Energy Sustainability Reserve	103,000	105,319	107,952	110,651	113,417	116,252	119,159	122,137	125,191	128,321	1,151,399
			Energy Efficiency Initiatives Total		103,000	105,319	107,952	110,651	113,417	116,252	119,159	122,137	125,191	128,321	1,151,399
	3.8	Main City Works Depot - Upgrade/Improvements	Depot - Waste Services	Waste Facilities and Plant Reserve							500,000				500,000
			New Administration/Workshop Facility	New Loan Borrowings							2,000,000				2,000,000
			New Workshop - Plant & Equipment Fitout	Plant Replacement Reserve							500,000				500,000
			Main City Works Depot - Upgrade/Improvements Total								3,000,000				3,000,000
	3.9	Mitchell Park Upgrade - Capital Works	Stage 1 - Park Upgrades	CBD Enhancement Reserve	90,000										90,000
			Stage 1 - Park Upgrades	Developer Contributions - Aust. Unity	150,000										150,000
			Stage 1 - Park Upgrades	Parks, Gardens and Reserves Reserve	250,000										250,000
			Stage 2 - To be determined	Municipal Funds		1									1
			Mitchell Park Upgrade - Capital Works Total		490,000	1									490,001

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	3.10	New Commonage Fire Shed/Community Facility	Construction of new Fire/Community Facility Biddle Road	Commonage Community Facilities South Biddle Precinct Reserve			750,000								750,000
		New Commonage Fire Shed/Community Facility Total					750,000								750,000
	3.11	Parks and Gardens/Reserves - Smart Technologies	Investment in Smart Technologies to address/manage drying climate	Coastal and Climate Adaptation Reserve	100,000	102,500	105,063	107,689	110,381	113,141	115,969	118,869	121,840	124,886	1,120,338
		Parks and Gardens/Reserves - Smart Technologies Total			100,000	102,500	105,063	107,689	110,381	113,141	115,969	118,869	121,840	124,886	1,120,338
	3.12	Rails to Trails (Wadandi Track) - Capital Works	Rails to Trails - Annual Allocation	Municipal Funds	100,000	102,500	105,063	107,689	110,381	113,141	115,969	118,869	121,840	124,886	1,120,338
		Rails to Trails (Wadandi Track) - Capital Works Total			100,000	102,500	105,063	107,689	110,381	113,141	115,969	118,869	121,840	124,886	1,120,338
	3.13	Vasse River Beautification Project (Bridge to Bridge)	Staged Upgrade	Busselton Area Drainage and Waterways Improvement Reserve	28,000	28,700	29,418	30,153	30,907	31,679	32,471	33,283	34,115	34,968	313,695
		Vasse River Beautification Project (Bridge to Bridge) Total			28,000	28,700	29,418	30,153	30,907	31,679	32,471	33,283	34,115	34,968	313,695
	3.14	Busselton Foreshore Redevelopment (Final Completion)	Barnard Park East Foreshore - Stage 2 Capital Works	Road Asset Renewal Reserve	203,000										203,000
			Barnard Park East Foreshore - Stage 2 Car Parks	City Car Parking and Access Reserve	80,000										80,000
			Barnard Park East Foreshore - Stage 2 Landscaping	Parks, Gardens and Reserves Reserve	130,000										130,000
			Barnard Park East Foreshore - Stage 3 Capital Works	Road Asset Renewal Reserve		200,000									200,000
			Barnard Park East Foreshore - Stage 3 Car Parks	City Car Parking and Access Reserve		50,000									50,000
			Barnard Park East Foreshore - Stage 3 Landscaping	Parks, Gardens and Reserves Reserve		200,000									200,000
			General Works - Replacement of Capital Items	Parks, Gardens and Reserves Reserve	30,000										30,000
			Hotel Site 2 Carpark	City Car Parking and Access Reserve	230,000										230,000
			Hotel Site 2 Landscaping	Parks, Gardens and Reserves Reserve	150,000										150,000
		Busselton Foreshore Redevelopment (Final Completion) Total			823,000	450,000									1,273,000
	3.15	City Solar Farm	Development of or Contribution to City Solar Farm	New Loan Borrowings		1,000,000									1,000,000
		City Solar Farm Total				1,000,000									1,000,000
	3.16	Sues Road Land Purchase / Sale of Ambergate Land	Final Settlement	(blank)											
			Purchase of Land Option	Strategic Projects Reserve	50,000										50,000
		Sues Road Land Purchase / Sale of Ambergate Land Total			50,000										50,000
	3.18	Old Dunsborough Boat Ramp Precinct - Café/Kiosk	Contribution to Public/Private Partnership to upgrade Old Toilet Block to Café/Kiosk (Approx. \$200k)	Building Asset Renewal Reserve Fund - General Buildings Reserve			250,000								250,000
		Old Dunsborough Boat Ramp Precinct - Café/Kiosk Total					250,000								250,000
	3.19	Barnard Park East Reserve	Indigenous Cultural Facilities / Reserve Upgrade (?)	Municipal Funds	30,000	30,000	30,000	30,000	30,000						150,000
		Barnard Park East Reserve Total			30,000	30,000	30,000	30,000	30,000						150,000

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	3.20	CCTV Extension Programme/Safer Cities	CCTV Extension Programme/Safer Cities	Municipal Funds	50,000	50,000	50,000	50,000	50,000						250,000
		CCTV Extension Programme/Safer Cities Total			50,000	50,000	50,000	50,000	50,000						250,000
	3.21	LED Streetlighting Replacement Program	Annual Allocation	LED Streetlight Replacement Program Reserve	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
		LED Streetlighting Replacement Program Total			50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
		New & Continuing Projects - Organisational Total			3,460,581	4,089,884	2,681,253	1,750,760	2,323,558	4,823,176	1,906,765	4,994,525	2,082,737	2,175,155	30,288,393
4	New Projects - Recreational Strategy														
	4.1	Dunsborough Lakes Sporting Precinct (Stage 1)													
			Carparking, Access Road & Other	New Loan Borrowings			800,000								800,000
			Courts - Outdoor	New Loan Borrowings			650,000								650,000
			Dunsborough - Pavilion/Changeroom Facilities	New Loan Borrowings			1,300,000								1,300,000
			Dunsborough Lakes New Ovals	Community Facilities - City District Reserve	400,000										400,000
			Dunsborough Lakes New Ovals	Community Facilities - Dunsborough Lakes Reserve	1,000,000										1,000,000
			Dunsborough Lakes New Ovals	New Infrastructure Development Reserve	700,000										700,000
			Dunsborough Lakes New Ovals	Parks, Gardens and Reserves Reserve	250,000										250,000
		Dunsborough Lakes Sporting Precinct (Stage 1) Total			2,350,000		2,750,000								5,100,000
	4.2	Dunsborough Country Club Extension	Contribution - Multi-Purpose Facility/Senior Citizens	Community Facilities - City District Reserve		300,000									300,000
		Dunsborough Country Club Extension Total				300,000									300,000
	4.3	Vasse Sporting Facilities - Changerooms/Pavilion/Car Parking													
			Vasse - Carpark (Eastern Side)	Community Facilities - Vasse Reserve	180,000										180,000
			Vasse - Floodlighting Ovals	CSRFF Funding (1/3rd)			175,000								175,000
			Vasse - Floodlighting Ovals	New Loan Borrowings			325,000								325,000
			Vasse - Pavilion/Changeroom Facilities	New Loan Borrowings					1,250,000						1,250,000
		Vasse Sporting Facilities - Changerooms/Pavilion/Car Parking Total			180,000		500,000		1,250,000						1,930,000
	4.4	Geographe Leisure Centre - Wet Area Expansion - Capital Works	Indoor Pool - Reconfiguration	New Loan Borrowings				3,600,000							3,600,000
		Geographe Leisure Centre - Wet Area Expansion - Capital Works Total						3,600,000							3,600,000
	4.5	Geographe Leisure Centre Stadium/Dunsborough Lakes Sporting Precinct (DLSP) - 2 or 3 Courts	Stadium expansion - GLC 2/3 indoor courts, seating & storage OR DLSP 2/3 indoor courts	New Loan Borrowings					5,250,000						5,250,000
		Geographe Leisure Centre Stadium/Dunsborough Lakes Sporting Precinct (DLSP) - 2 or 3 Courts Total							5,250,000						5,250,000
	4.6	Dunsborough Playing Fields	Unisex Changerooms to John Edwards Pavilion	Building Asset Renewal Reserve Fund - General Buildings Reserve						450,000					450,000
		Dunsborough Playing Fields Total								450,000					450,000

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	4.7	Yalyalup Community Oval/Pavilion Development	Ablution Facilities	Community Facilities - Airport North Reserve					150,000						150,000
			Building	Community Facilities - Airport North Reserve							1,600,000				1,600,000
			Carparks	Community Facilities - Airport North Reserve							300,000				300,000
			Land Contribution	Community Facilities - Airport North Reserve				800,000							800,000
			Landscaping	Community Facilities - Airport North Reserve							200,000				200,000
			Oval & Surrounds	Community Facilities - Airport North Reserve					1,000,000						1,000,000
			Pump Tracks/Half Court	Community Facilities - Airport North Reserve					250,000						250,000
		Yalyalup Community Oval/Pavilion Development Total						1,200,000	1,000,000	2,100,000					4,300,000
	4.8	Naturaliste Community Centre (Multi-Purpose Space/Upgrade) - Capital Works	Construction - Multi-Purpose Space Upgrade/Gym Facility in Old Library Space	New Loan Borrowings							750,000				750,000
		Naturaliste Community Centre (Multi-Purpose Space/Upgrade) - Capital Works Total								750,000					750,000
	4.9	Increasing Sports Spaces Carrying Capacity - Outdoor Spaces	Various Ovals/Facilities - Floodlighting/Courts Expansion	Community Facilities - City District Reserve		100,000		105,063		110,381		115,969		121,840	553,253
			Various Ovals/Facilities - Floodlighting/Courts Expansion	CSRFF Funding/Other Funding		100,000		105,063		110,381		115,969		121,840	553,253
		Increasing Sports Spaces Carrying Capacity - Outdoor Spaces Total			200,000	200,000		210,125		220,763		231,939		243,681	1,106,507
	4.10	Squash Facility District	Stage 1 - Contribution	New Infrastructure Development Reserve			75,000								75,000
			Stage 2 - Contribution	Community Facilities - Busselton Reserve								200,000			200,000
		Squash Facility District Total					75,000					200,000			275,000
	4.11	Bovell Park - Major Upgrades / Expansion - Regional Facilities - Capital Works	Upgrade of main facilities / regional stadium / playing fields	Building Asset Renewal Reserve Fund - General Buildings Reserve							1,000,000	1,000,000	1,000,000	3,000,000	
			Upgrade of main facilities / regional stadium / playing fields	New Loan Borrowings							1,500,000	4,000,000	4,000,000	9,500,000	
		Bovell Park - Major Upgrades / Expansion - Regional Facilities - Capital Works Total									2,500,000	5,000,000	5,000,000	12,500,000	
	4.12	Dunsborough Lakes Sporting Precinct (Stage 2)	New School Oval	Community Facilities - City District Reserve									225,000		225,000
			New School Oval	Community Facilities - Dunsborough Lakes Reserve								250,000			250,000
			New School Oval	Community Facilities - Dunsborough Reserve								125,000			125,000
			New School Oval	Department of Education - Contribution								600,000			600,000
		Dunsborough Lakes Sporting Precinct (Stage 2) Total										1,200,000			1,200,000
	4.13	Planning & Design Studies for Implementation of Recreational Planning Study Outcomes	Various Projects	Community Facilities - City District Reserve	100,000	102,500	105,063	100,000	102,500	105,063	107,689	110,381	113,141	115,969	1,062,306
			Various Projects	Municipal Funds				100,000	102,500	105,063	100,000	102,500	105,063	107,689	722,814
		Planning & Design Studies for Implementation of Recreational Planning Study Outcomes Total			100,000	102,500	105,063	200,000	205,000	210,125	207,689	212,881	218,203	223,658	1,785,120
		New Projects - Recreational Strategy Total			2,630,000	602,500	3,430,063	4,010,125	6,655,000	3,130,888	3,057,689	3,144,820	6,418,203	5,467,339	38,546,626

City of Busselton
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Strategy	Category	Project	Sub Project	Funding Source	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30	Grand Total
5	Major Projects - Cultural														
	5.1	Performing Arts/Convention Centre (BEACH) - Stage 1	Performing Arts/Convention Centre - Construction	Community Facilities - City District Reserve	175,000	175,000									350,000
			Performing Arts/Convention Centre - Construction	Federal Government Grant	5,175,000	5,175,000									10,350,000
			Performing Arts/Convention Centre - Construction	New Loan Borrowings	3,500,000	4,000,000									7,500,000
			Performing Arts/Convention Centre - Construction	Performing Arts and Convention Centre Reserve	600,000	600,000									1,200,000
			Performing Arts/Convention Centre - Design & Professional Fees	Performing Arts and Convention Centre Reserve	750,000	750,000									1,500,000
			Performing Arts/Convention Centre (BEACH) - Stage 1 Total		10,200,000	10,700,000									20,900,000
	5.3	Upgrade Art Geo Complex - Capital Works	Upgrade Building Facilities in Precinct	Building Asset Renewal Reserve Fund - General Buildings Reserve						700,000				700,000	
			Upgrade Building Facilities in Precinct	Lotterywest Grant						300,000				300,000	
			Upgrade Art Geo Complex - Capital Works Total							1,000,000				1,000,000	
	Major Projects - Cultural Total				10,200,000	10,700,000						1,000,000			21,900,000
6	Busselton / Margaret River Airport - Development														
	6.1	BMRA Terminal - New	Domestic/International Terminal	Federal Government Grant						500,000					500,000
			Domestic/International Terminal	State Government Grant						16,000,000					16,000,000
	BMRA Terminal - New Total							16,500,000					16,500,000		
	Busselton / Margaret River Airport - Development Total									16,500,000					16,500,000
7	Projects - Under Consideration														
	7.5	Busselton City Centre Townscape Upgrade	Implement Streetscape/Place Activation Initiatives (Considered in CBD Enhancement Program)	Municipal Funds	1										1
			Busselton City Centre Townscape Upgrade Total		1										1
	7.6	Busselton Non-Potable Water Network	Preliminary - Awaiting Water Corp Study Outcomes (Reuse Water Scheme)	Municipal Funds	1										1
			Busselton Non-Potable Water Network Total		1										1
	7.7	Dunsborough & Busselton Boating Facilities	New or Expansion of Boating Jetties	Municipal Funds	1										1
			Dunsborough & Busselton Boating Facilities Total		1										1
	7.8	Ford Road Construction	Ford Road Construction - Longer Term Project	Municipal Funds						1				1	
			Ford Road Construction Total							1				1	
	7.9	Lower Vasse River Living Streams	Revitalising Geopraphe Waterways (RGW) - Awaiting Taskforce Recommendations	Municipal Funds	1										1
			Lower Vasse River Living Streams Total		1										1

City of Busselton
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	7.10	Old Dunsborough Boat Ramp Precinct - Jetty Extension	Extension of Jetty - Further Investigation Required	Municipal Funds			1								1
		Old Dunsborough Boat Ramp Precinct - Jetty Extension Total					1								1
	7.11	Development of Former Masonic Lodge Campsite at Locke Estate	Development of Community Public Open Space Foreshore Area - Project subject to Change of Vesting to enable Public Recreational Use	Municipal Funds	1										1
			Construction of Bicycle Path - Project subject to Change of Vesting to enable Public Recreational Use	Municipal Funds		1									1
		Development of Former Masonic Lodge Campsite at Locke Estate Total			1	1									2
	7.12	Dunsborough-Yallingup Bicycle Path	Construction of Bicycle Path - funded from Footpath & Cycleways Program Years 7 - 10	Municipal Funds							1				1
		Dunsborough-Yallingup Bicycle Path Total									1				1
	7.13	Climate Change Initiatives	Climate Change Initiatives - Under Further Investigation	Municipal Funds										1	1
		Climate Change Initiatives Total												1	1
	7.14	Smart/Connected Cities Initiatives	Smart/Connected Cities Initiatives - Under Further Investigation	Municipal Funds										1	1
		Smart/Connected Cities Initiatives Total												1	1
	7.16	Dark Sky City Initiatives	Dark Sky City Initiatives - Under Further Investigation	Municipal Funds										1	1
		Dark Sky City Initiatives Total												1	1
	7.18	City/Regional Deals	City/Regional Deals - Under Further Investigation	Federal Grant										1	1
		City/Regional Deals Total												1	1
	7.21	Dunsborough Aquatic Facility	25m Indoor Heated Pool (\$18-20m 10yrs plus) - Longer Term Project	Municipal Funds										1	1
		Dunsborough Aquatic Facility Total												1	1
	7.22	GLC Aquatic Facility	Provision of Additional Indoor Courts (\$X 10yrs plus)	Municipal Funds										1	1
			50m Outdoor Pool (\$8-10m 10yrs plus) - Longer Term Project	Municipal Funds										1	1
		GLC Aquatic Facility Total												2	2
	7.23	Establishment of Creative Industries Hub	Possible Purchase of DBCA Site/Renovations or BEACH Stage 2 or Old Tennis Club if Commercial Tenancy not available - Under Investigation	State Government Grant	1										1
		Establishment of Creative Industries Hub Total			1										1

City of Busselton
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	7.24		Construction of Hangars for Leasing - As opportunities present, potential Grants/Borrowings	Municipal Funds	1										1
		Airport General Aviation Precinct Total			1										1
	???		New Project 1	Municipal Funds	1										1
			New Project 2	Municipal Funds	1										1
			New Project 3	Municipal Funds	1										1
		??? Total			3										3
	7.25		Purchase of Land for Car Parking - Project on hold due to Unwillingness of Land owner to Dispose	City Car Parking and Access Reserve	750,000										750,000
		Dunsborough Car Parking Land	Purchase of Land for Car Parking - Project on hold due to Unwillingness of Land owner to Dispose	New Loan Borrowings	1,000,000										1,000,000
			Purchase of Land for Car Parking - Project on hold due to Unwillingness of Land owner to Dispose	Third Party Developer Contributions (held in R/A)	250,000										250,000
			Construction of Car Park Stage 1 - Project on hold due to Unwillingness of Land owner to Dispose	City Car Parking and Access Reserve				500,000							500,000
		Dunsborough Car Parking Land Total			2,000,000			500,000							2,500,000
		Projects - Under Consideration Total			2,000,010	1	1	500,000			2			7	2,500,021
Grand Total					38,548,625	38,521,291	39,290,878	23,898,118	25,803,420	25,493,543	23,975,876	28,175,242	28,943,141	32,083,143	304,733,276

City of Busselton
Operational Funding Opportunities and Expenditures (Future) Included in LTFFP
For the period 2020 - 2030
Draft Base Scenario - Version 1

Description	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30	Grand Total
Airport Operations											
Revenue											
Aeronautical Charges - Fees and Charges	1,862,691	1,912,095	2,913,137	3,041,821	3,563,732	4,193,021	4,297,847	4,405,293	4,542,527	4,684,037	35,416,201
Non-Aeronautical Charges - Fees and Charges	688,578	753,567	800,372	969,005	1,026,776	1,094,607	1,175,317	1,203,282	1,230,288	1,257,900	10,199,692
Revenue Total	2,551,269	2,665,662	3,713,509	4,010,826	4,590,508	5,287,628	5,473,164	5,608,575	5,772,815	5,941,937	45,615,894
Expense											
Employee Costs	(310,123)	(319,426)	(407,686)	(419,916)	(492,514)	(445,489)	(458,854)	(472,619)	(486,798)	(501,402)	(4,314,826)
Materials and Contracts	(649,644)	(667,392)	(959,803)	(1,021,550)	(1,209,923)	(1,382,475)	(1,418,815)	(1,456,105)	(1,494,223)	(1,533,338)	(11,793,265)
Other Expenditure	(514,038)	(526,966)	(930,672)	(1,005,657)	(1,260,237)	(1,492,033)	(1,529,423)	(1,567,750)	(1,607,038)	(1,647,311)	(12,081,123)
Utility charges	(50,233)	(53,244)	(56,435)	(59,818)	(63,404)	(67,205)	(71,233)	(75,504)	(80,030)	(84,828)	(661,935)
Insurance expenses	(8,034)	(8,275)	(8,523)	(8,779)	(9,042)	(9,314)	(9,593)	(9,881)	(10,177)	(10,483)	(92,101)
Expense Total	(1,532,071)	(1,575,303)	(2,363,119)	(2,515,720)	(3,035,119)	(3,396,515)	(3,487,918)	(3,581,859)	(3,678,266)	(3,777,361)	(28,943,251)
Airport Operations Total	1,019,198	1,090,360	1,350,390	1,495,106	1,555,389	1,891,113	1,985,246	2,026,716	2,094,549	2,164,576	16,672,643
Performing Arts/Convention Centre - BEACH											
Revenue											
Operating Income Forecasted for BEACH - Fees and Charges/Show Income	-	274,289	1,097,155	1,304,483	1,389,904	1,482,367	1,526,838	1,572,643	1,619,822	1,668,417	11,935,918
Operating Income Forecasted for BEACH - Operating Grants/Subsidies and Contributions	-	11,875	47,500	46,250	48,125	51,563	53,110	54,703	56,344	58,035	427,505
Operating Income Forecasted for BEACH - MERG Reserve Transfer	50,000	100,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,350,000
Operating Income Forecasted for BEACH - Performing Arts/Convention Centre Building Reserve Transfer	-	-	-	175,000	179,813	184,757	189,838	195,059	200,423	205,934	1,330,824
Revenue Total	50,000	386,164	1,294,655	1,675,733	1,767,842	1,868,687	1,919,786	1,972,405	2,026,589	2,082,386	15,044,247
Expense											
Operating Expenditure Forecasted for BEACH - Employment Expenses	(123,500)	(309,690)	(1,238,759)	(1,277,388)	(1,315,622)	(1,354,588)	(1,394,565)	(1,435,741)	(1,478,153)	(1,521,837)	(11,449,843)
Operating Expenditure Forecasted for BEACH - Materials and Contracts	-	(154,839)	(575,249)	(586,211)	(597,388)	(608,735)	(620,305)	(632,102)	(644,131)	(656,397)	(5,075,355)
Operating Expenditure Forecasted for BEACH - Marketing & Promotion (Buying Shows / Conference Sponsorships)	(50,000)	(204,636)	(402,545)	(409,590)	(416,757)	(424,051)	(431,471)	(439,022)	(446,705)	(454,522)	(3,679,299)
Operating Expenditure Forecasted for BEACH - Building/Scheduled Maintenance	-	-	-	(175,000)	(179,813)	(184,757)	(189,838)	(195,059)	(200,423)	(205,934)	(1,330,824)
Expense Total	(173,500)	(669,165)	(2,216,553)	(2,448,189)	(2,509,579)	(2,572,131)	(2,636,179)	(2,701,924)	(2,769,412)	(2,838,690)	(21,535,321)
Performing Arts/Convention Centre - BEACH Total	(123,500)	(283,001)	(921,898)	(772,456)	(741,738)	(703,444)	(716,393)	(729,519)	(742,823)	(756,304)	(6,491,074)
Other Operations											
Revenue											
Buildings - Dunsborough Lakes Pavilion											
Operating Income Forecasted from Court Expansion	-	-	-	15,000	15,300	15,606	15,918	16,236	16,561	16,892	111,514
Buildings - Dunsborough Lakes Pavilion Total	-	-	-	15,000	15,300	15,606	15,918	16,236	16,561	16,892	111,514
Buildings - NCC Multi-Purpose Space/Upgrade											
Operating Income Forecasted from Upgrade of Facilities	-	-	-	-	-	-	-	20,000	20,400	20,808	61,208
Buildings - NCC Multi-Purpose Space/Upgrade Total	-	-	-	-	-	-	-	20,000	20,400	20,808	61,208
Busselton Foreshore - New Rental/Lease Agreements											
Additional Lease Income - Microbrewery	45,000	67,500	90,000	91,800	93,636	95,509	97,419	99,367	101,355	103,382	884,967
Additional Lease Income - Old Tennis Club Building	40,000	40,800	41,616	42,448	43,297	44,163	45,046	45,947	46,866	47,804	437,989
Additional Lease Income - Short stay accommodation site 1	-	52,000	77,500	105,000	107,100	109,242	111,427	113,655	115,928	118,247	910,100
Additional Lease Income - Short stay accommodation site 2	-	-	-	-	-	52,000	77,500	105,000	107,100	109,242	450,842
Busselton Foreshore - New Rental/Lease Agreements Total	85,000	160,300	209,116	239,248	244,033	300,914	331,392	363,970	371,249	378,674	2,683,898
Dunsborough Non-Potable Water Supply											
Reimbursement towards Operating Costs by Third Party	-	-	-	-	-	25,000	25,500	26,010	26,530	27,061	130,101
Dunsborough Non-Potable Water Supply Total	-	-	-	-	-	25,000	25,500	26,010	26,530	27,061	130,101

City of Busselton
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For the period 2020 - 2030
Draft Base Scenario - Version 1

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GLC Expansion (Additional Operational Requirements from 2025/2026)											
Operating Income Forecasted for Pool & Additional Stadiums	-	-	-	-	-	200,000	204,000	208,080	212,242	216,486	1,040,808
GLC Expansion (Additional Operational Requirements from 2025/2026) Total	-	-	-	-	-	200,000	204,000	208,080	212,242	216,486	1,040,808
New Ovals/Sporting Facilities/Foreshore (Additional Operational Requirements)											
New Floodlight Systems - Club Contribution towards power costs	-	15,000	15,300	15,606	15,918	16,236	16,561	16,892	17,230	17,575	146,319
Yalyalup Pavilion Development	-	-	-	12,813	13,069	13,330	13,597	13,869	14,146	14,429	95,252
Vasse Oval Pavilion	-	-	-	-	-	-	10,000	10,200	10,404	10,612	41,216
Dunsborough Lakes Oval Pavilion	-	-	-	-	-	-	-	15,000	15,300	15,606	45,906
New Ovals/Sporting Facilities/Foreshore (Additional Operational Requirements) Total	-	15,000	15,300	28,419	28,987	29,567	40,158	55,961	57,080	58,222	328,693
Revenue Total	85,000	175,300	224,416	282,667	288,320	571,087	616,968	690,258	704,063	718,144	4,356,222
Expense											
Buildings - Dunsborough Lakes Pavilion											
Operating Expense Forecasted from NCC Extensions	-	-	-	(75,000)	(77,063)	(79,182)	(81,359)	(83,597)	(85,896)	(88,258)	(570,353)
Buildings - Dunsborough Lakes Pavilion Total	-	-	-	(75,000)	(77,063)	(79,182)	(81,359)	(83,597)	(85,896)	(88,258)	(570,353)
Buildings - NCC Multi-Purpose Space/Upgrade											
Operating Expense Forecasted from Upgrade of Facilities	-	-	-	-	-	-	-	(25,000)	(25,688)	(26,394)	(77,081)
Buildings - NCC Multi-Purpose Space/Upgrade Total	-	-	-	-	-	-	-	(25,000)	(25,688)	(26,394)	(77,081)
Buildings - New Dunsborough Library											
Additional Operating Expense Forecasted from Construction of New Larger Library	-	-	-	-	-	-	(100,000)	(102,750)	(105,576)	(108,479)	(416,805)
Buildings - New Dunsborough Library Total	-	-	-	-	-	-	(100,000)	(102,750)	(105,576)	(108,479)	(416,805)
Dunsborough Non-Potable Water Supply											
Pumping Equipment etc.	-	-	-	-	-	(87,418)	(89,822)	(92,292)	(94,830)	(97,438)	(461,801)
Dunsborough Non-Potable Water Supply Total	-	-	-	-	-	(87,418)	(89,822)	(92,292)	(94,830)	(97,438)	(461,801)
GLC Expansion (Additional Operational Requirements from 2025/2026)											
Operating Expense Forecasted for Pool & Additional Stadiums	-	-	-	-	-	(400,000)	(411,000)	(422,303)	(433,916)	(445,849)	(2,113,067)
GLC Expansion (Additional Operational Requirements from 2025/2026) Total	-	-	-	-	-	(400,000)	(411,000)	(422,303)	(433,916)	(445,849)	(2,113,067)
New Ovals/Sporting Facilities/Foreshore (Additional Operational Requirements)											
Lou Weston Oval Courts	(10,275)	(10,532)	(10,795)	(11,092)	(11,397)	(11,710)	(12,033)	(12,363)	(12,703)	(13,053)	(115,954)
Lou Weston Oval Pavilion	(2,500)	(2,563)	(2,627)	(2,699)	(2,773)	(2,849)	(2,928)	(3,008)	(3,091)	(3,176)	(28,213)
Dunsborough Lakes Oval Stage 1	(50,000)	(135,000)	(138,375)	(142,180)	(146,090)	(150,108)	(154,236)	(158,477)	(162,835)	(167,313)	(1,404,615)
Dunsborough - Nature Based Playground	-	(20,000)	(41,000)	(42,128)	(43,286)	(44,476)	(45,699)	(46,956)	(48,248)	(49,574)	(381,367)
New Floodlight Systems - Various Ovals	-	(20,000)	(20,500)	(21,064)	(21,643)	(22,238)	(22,850)	(23,478)	(24,124)	(24,787)	(200,684)
Vasse Oval - Pavilion/Changerooms	-	-	-	-	-	-	(25,625)	(26,330)	(27,054)	(27,798)	(106,806)
Dunsborough Playing Fields (New Changerooms)	-	-	-	-	-	-	(25,000)	(25,688)	(26,394)	(27,120)	(104,201)
Yalyalup Community Pavilion Development	-	-	-	-	-	-	(51,500)	(52,916)	(54,371)	(55,867)	(214,654)
Yalyalup Oval Development	-	-	-	-	-	-	(51,500)	(52,916)	(54,371)	(55,867)	(214,654)
Bovell Park - Additional Operating Expenditure	-	-	-	-	-	-	-	-	(75,000)	(77,063)	(152,063)
New Ovals/Sporting Facilities/Foreshore (Additional Operational Requirements) Total	(62,775)	(188,094)	(213,297)	(219,162)	(225,189)	(231,382)	(391,370)	(402,133)	(488,191)	(501,617)	(2,923,211)
Workforce Planning											
Workforce Planning (excludes BEACH Employee Costs)	(377,454)	(384,390)	(292,211)	(405,643)	(987,536)	(1,500,621)	(2,046,145)	(2,625,513)	(3,240,345)	(3,892,337)	(15,752,195)
Workforce Planning Total	(377,454)	(384,390)	(292,211)	(405,643)	(987,536)	(1,500,621)	(2,046,145)	(2,625,513)	(3,240,345)	(3,892,337)	(15,752,195)
Superannuation Guarantee Contribution											
SGC increase from 9.50 to 12.00% - Impact of change in federal legislation	-	(23,521)	(48,336)	(74,497)	(102,310)	(131,724)	(135,676)	(139,746)	(143,938)	(148,256)	(948,004)
Superannuation Guarantee Contribution Total	-	(23,521)	(48,336)	(74,497)	(102,310)	(131,724)	(135,676)	(139,746)	(143,938)	(148,256)	(948,004)

City of Busselton

Operational Funding Opportunities and Expenditures (Future) Included in LTFP

For the period 2020 - 2030

Draft Base Scenario - Version 1

Description	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30	Grand Total
Financial Assistance Grants											
Phasing out of Financial Assistance Grants (Annual Untied Allocation)	(1)										(1)
Financial Assistance Grants Total	(1)										(1)
Funding of Chamber of Commerce											
Funding Mechanism for Chamber of Commerce	(1)										(1)
Funding of Chamber of Commerce Total	(1)										(1)
Expense Total	(440,231)	(596,005)	(553,843)	(774,303)	(1,392,098)	(2,430,327)	(3,255,372)	(3,893,333)	(4,618,379)	(5,308,627)	(23,262,519)
Other Operations Total	(355,231)	(420,705)	(329,427)	(491,636)	(1,103,778)	(1,859,240)	(2,638,404)	(3,203,075)	(3,914,317)	(4,590,483)	(18,906,297)
Busselton Jetty											
Revenue											
Forecasted Reserve Transfer											
Operating Income Forecasted for Jetty - Busselton Jetty Reserve Transfer	376,000	385,400	395,035	405,898	417,061	428,530	440,314	452,423	464,865	477,648	4,243,175
Revenue Total	376,000	385,400	395,035	405,898	417,061	428,530	440,314	452,423	464,865	477,648	4,243,175
Expense											
Forecasted Expenses											
Jetty Operational Costs	(376,000)	(385,400)	(395,035)	(405,898)	(417,061)	(428,530)	(440,314)	(452,423)	(464,865)	(477,648)	(4,243,175)
Expense Total	(376,000)	(385,400)	(395,035)	(405,898)	(417,061)	(428,530)	(440,314)	(452,423)	(464,865)	(477,648)	(4,243,175)
Busselton Jetty Total	-	-	-	-	-	-	-	-	-	-	-
Grand Total	540,467	386,653	99,065	231,014	(290,126)	(671,571)	(1,369,550)	(1,905,878)	(2,562,590)	(3,182,211)	(8,724,728)

City of Busselton
Forecast Statement of Loan Balances and Repayments
For the period 2020 - 2030
Draft Base Scenario - Version 1

						Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30	Year 11 2030-31	Year 12 2031-32	Year 13 2032-33	Year 14 2033-34	Year 15 2034-35
Loan Reference and Purpose	Number	Int Rate	Term	Principal	Total Payments	Total Annual Payments - Council Loans														
Bsn Foreshore	209	3.56%	7	4,141,640	4,697,407	671,058	671,059	671,058	671,059	671,058	671,057	671,058	-	-	-	-	-	-	-	-
Airport Jet Refuelling	206	3.92%	4	157,114	170,520	42,630	42,630	42,630	42,630	-	-	-	-	-	-	-	-	-	-	-
Parking Land Acquisition	203	4.19%	1	196,591	202,812	162,249	40,562	-	-	-	-	-	-	-	-	-	-	-	-	-
Lot 40 Vasse Highway	210	3.61%	6	850,000	1,018,768	30,685	30,685	30,685	30,685	30,685	865,343	-	-	-	-	-	-	-	-	-
GLC Geothermal Heating	202	3.98%	3	182,970	195,019	65,007	65,006	65,006	-	-	-	-	-	-	-	-	-	-	-	-
Bsn Foreshore	215	3.25%	8	2,062,315	2,358,639	294,830	294,830	294,830	294,830	294,830	294,830	294,830	294,830	-	-	-	-	-	-	-
Tennis Club	216	3.25%	8	2,268,547	2,594,503	324,313	324,313	324,313	324,313	324,313	324,313	324,313	324,313	-	-	-	-	-	-	-
Lot 10 Commonage	217	3.25%	8	1,319,882	1,509,529	188,691	188,691	188,691	188,691	188,691	188,691	188,691	188,691	-	-	-	-	-	-	-
Admin / MCC Building	207	4.51%	14	14,110,787	19,108,096	1,364,864	1,364,864	1,364,864	1,364,864	1,364,865	1,364,864	1,364,864	1,364,864	1,364,864	1,364,864	1,364,864	1,364,864	1,364,864	1,364,863	-
GLC Extensions	205	3.92%	4	538,676	584,641	146,160	146,160	146,160	146,161	-	-	-	-	-	-	-	-	-	-	-
Bsn Foreshore	211	2.55%	5	1,762,184	1,870,828	415,740	415,740	415,740	415,740	207,870	-	-	-	-	-	-	-	-	-	-
Bsn Foreshore Barnard Pk	204	4.36%	9	746,297	906,277	100,698	100,697	100,697	100,699	100,697	100,697	100,697	100,697	100,698	-	-	-	-	-	-
Bsn Tennis Club	218	2.21%	9	1,140,599	1,260,926	140,104	140,101	140,103	140,102	140,103	140,103	140,103	140,103	140,103	-	-	-	-	-	-
Airport Freight Hub	219	2.21%	9	1,350,469	1,492,937	165,882	165,880	165,882	165,881	165,882	165,883	165,881	165,882	165,884	-	-	-	-	-	-
4.8 - Naturaliste Community Centre (N	TBC	4.00%	10	750,000	917,351	-	-	-	-	-	-	45,868	91,736	91,736	91,735	91,734	91,735	91,736	91,734	91,736
3.4 - Dunsborough Library - New - Con	TBC	4.00%	10	2,000,000	2,446,270	-	-	-	-	-	122,313	244,628	244,628	244,627	244,626	244,627	244,626	244,627	244,627	244,628
4.3 - Vasse Sporting Facilities - Change	TBC	4.00%	10	1,250,000	1,528,916	-	-	-	-	-	76,446	152,892	152,892	152,890	152,892	152,892	152,892	152,892	152,891	152,891
5.1 - Performing Arts/Convention Cent	TBC	2.07%	10	3,500,000	3,892,755	194,638	389,275	389,276	389,275	389,274	389,276	389,276	389,275	389,276	389,275	194,639	-	-	-	-
5.1 - Performing Arts/Convention Cent	TBC	2.07%	10	4,000,000	4,448,864	-	222,443	444,886	444,887	444,886	444,886	444,887	444,886	444,886	444,886	444,886	222,445	-	-	-
4.5 - Geographe Leisure Centre Stadiu	TBC	4.00%	10	5,250,000	6,421,457	-	-	-	-	321,073	642,146	642,146	642,146	642,146	642,145	642,145	642,146	642,146	642,146	321,072
4.4 - Geographe Leisure Centre - Wet A	TBC	3.00%	10	3,600,000	4,193,693	-	-	-	209,685	419,369	419,370	419,369	419,370	419,368	419,369	419,368	419,370	419,370	209,685	-
3.8 - Main City Works Depot - Upgrade	TBC	4.50%	10	2,000,000	2,505,683	-	-	-	-	-	-	-	125,284	250,570	250,568	250,568	250,568	250,568	250,568	250,568
4.11 - Bovell Park - Major Upgrades / E	TBC	4.50%	10	1,500,000	1,879,262	-	-	-	-	-	-	-	93,963	187,926	187,926	187,926	187,926	187,926	187,926	187,926
4.11 - Bovell Park - Major Upgrades / E	TBC	4.50%	10	4,000,000	5,011,368	-	-	-	-	-	-	-	-	250,568	501,136	501,137	501,138	501,136	501,137	501,137
4.11 - Bovell Park - Major Upgrades / E	TBC	4.50%	10	4,000,000	5,011,368	-	-	-	-	-	-	-	-	-	250,568	501,136	501,137	501,138	501,136	501,137
4.1 - Dunsborough Lakes Sporting Prec	TBC	3.00%	10	1,300,000	1,514,390	-	-	75,719	151,440	151,438	151,439	151,440	151,439	151,439	151,439	151,439	151,439	151,439	75,719	-
4.1 - Dunsborough Lakes Sporting Prec	TBC	3.00%	10	650,000	757,193	-	-	37,860	75,718	75,720	75,719	75,718	75,718	75,720	75,719	75,720	75,720	75,720	37,861	-
4.1 - Dunsborough Lakes Sporting Prec	TBC	3.00%	10	800,000	931,932	-	-	46,597	93,193	93,194	93,192	93,194	93,193	93,194	93,194	93,194	93,193	93,194	46,595	-
3.15 - City Solar Farm - Development o	TBC	2.07%	10	1,000,000	1,112,218	-	55,611	111,222	111,222	111,222	111,222	111,222	111,221	111,222	111,222	111,222	111,222	55,610	-	-
7.25 - Dunsborough Car Parking Land	TBC	2.07%	10	1,000,000	1,112,218	55,611	111,222	111,222	111,222	111,222	111,222	111,221	111,222	111,222	111,222	111,222	55,610	-	-	-
4.3 - Vasse Sporting Facilities - Change	TBC	3.00%	10																	
Total				67,753,071	82,034,437	4,363,160	4,769,769	5,186,370	5,510,156	5,644,252	6,790,871	6,170,159	5,764,213	5,426,198	5,520,647	5,520,966	4,992,667	4,535,509	4,146,713	2,251,095
Loan Reference and Purpose	Number	Int Rate	Term	Principal	Total Payments	Total Annual Payments - Self Supporting Loans														
Busselton Bowling Club	199	5.98%	1	10,108	10,336	10,336	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Busselton Football & Sportsman's Club	208	2.93%	5	15,720	16,952	3,392	3,392	3,392	3,392	3,384	-	-	-	-	-	-	-	-	-	-
Dunsborough District Country Club	214	3.23%	8	85,672	97,004	12,936	12,932	12,936	12,936	12,936	12,932	12,932	6,464	-	-	-	-	-	-	-
Busselton Tennis Club	220	3.75%	10	143,748	172,200	18,128	18,124	18,128	18,128	18,128	18,128	18,124	18,124	18,124	9,064	-	-	-	-	-
Geo Bay Yacht Club	213	3.04%	7	73,096	81,704	11,672	11,672	11,672	11,672	11,672	11,672	11,672	-	-	-	-	-	-	-	-
Geo Bay Tourism Association	201	4.76%	2	15,140	15,684	12,548	3,136	-	-	-	-	-	-	-	-	-	-	-	-	-
Dunsborough & Districts Country Club	212	3.04%	7	83,336	93,148	13,308	13,308	13,304	13,308	13,308	13,308	13,304	-	-	-	-	-	-	-	-
Self-Supporting Loans 2020-21	TBC	2.07%	10	200,000	222,441	11,122	22,245	22,244	22,244	22,244	22,244	22,244	22,244	22,244	22,244	11,122	-	-	-	-
Self-Supporting Loans 2021-22	TBC	2.07%	10	4,200,000	4,671,309	-	233,565	467,132	467,130	467,131	467,131	467,131	467,131	467,130	467,131	467,132	233,565	-	-	-
Self-Supporting Loans 2022-23	TBC	3.00%	10	200,000	232,985	-	-	11,649	23,299	23,298	23,299	23,298	23,298	23,298	23,299	23,299	23,298	11,650	-	-
Self-Supporting Loans 2023-24	TBC	3.00%	10	250,000	291,227	-	-	-	14,561	29,123	29,123	29,123	29,122	29,123	29,122	29,122	29,124	14,562	-	-
Self-Supporting Loans 2024-25	TBC	4.00%	10	250,000	305,784	-	-	-	-	15,289	30,578	30,578	30,578	30,578	30,579	30,578	30,578	30,578	30,578	15,292
Self-Supporting Loans 2025-26	TBC	4.00%	10	250,000	305,784	-	-	-	-	-	15,289	30,578	30,578	30,578	30,578	30,578	30,578	30,578	30,578	30,578
Self-Supporting Loans 2026-27	TBC	4.00%	10	300,000	366,939	-	-	-	-	-	-	18,347	36,694	36,694	36,694	36,694	36,694	36,694	36,694	36,694
Self-Supporting Loans 2027-28	TBC	4.50%	10	300,000	375,852	-	-	-	-	-	-	-	18,793	37,586	37,586	37,586	37,585	37,586	37,584	37,585
Self-Supporting Loans 2028-29	TBC	4.50%	10	300,000	375,852	-	-	-	-	-	-	-	-	18,793	37,586	37,586	37,586	37,585	37,586	37,584
Self-Supporting Loans 2029-30	TBC	4.50%	10	300,000	375,852	-	-	-	-	-	-	-	-	-	18,793	37,586	37,586	37,586	37,585	37,586
Total				6,976,820	8,011,053	93,442	318,374	560,457	586,670	616,513	643,704	677,331	683,026	714,148	742,676	741,284	496,594	251,379	225,167	195,319

Note: Light red highlighted lines denote an existing loan i.e. loans committed to prior to 1 July 2020.

Note: Loans in bold/italics are funded via reserve transfers. Please see pages 30, 38 and 40.

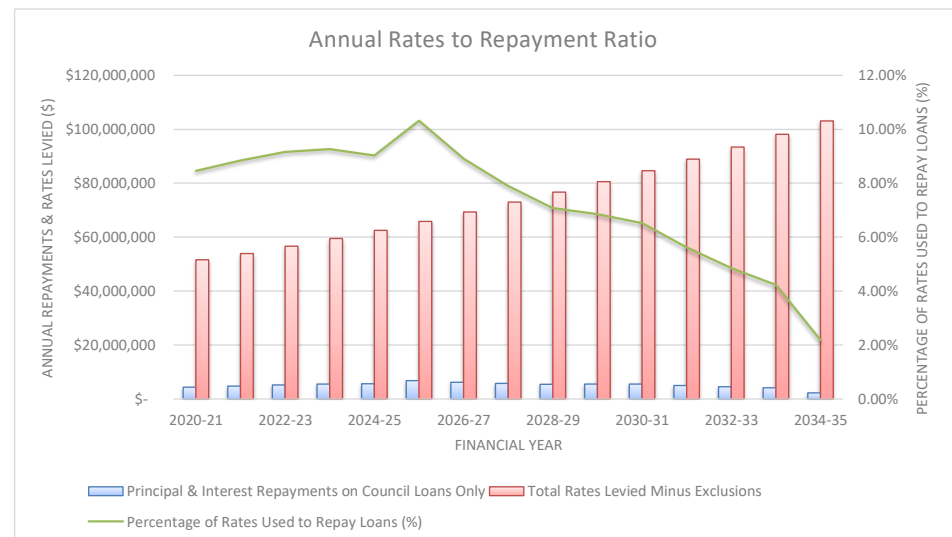
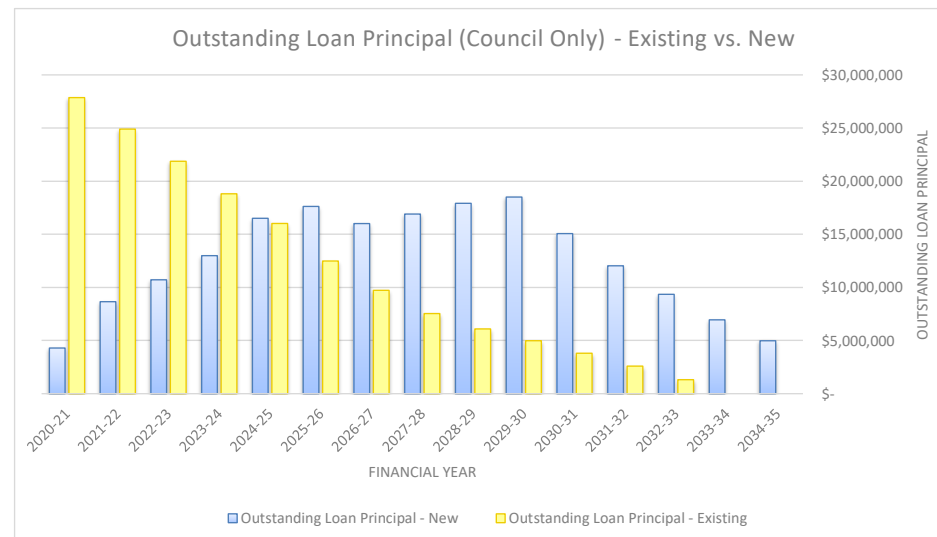
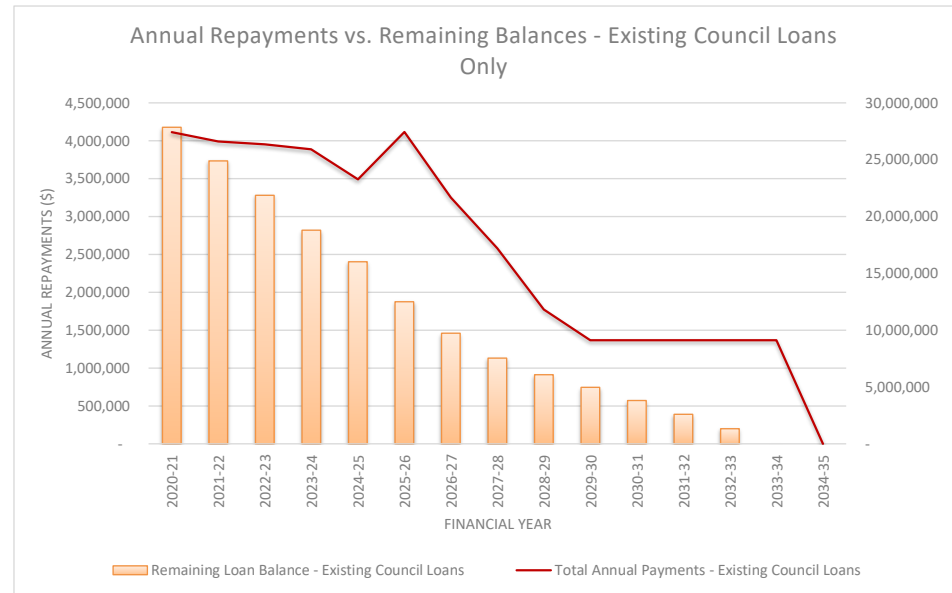
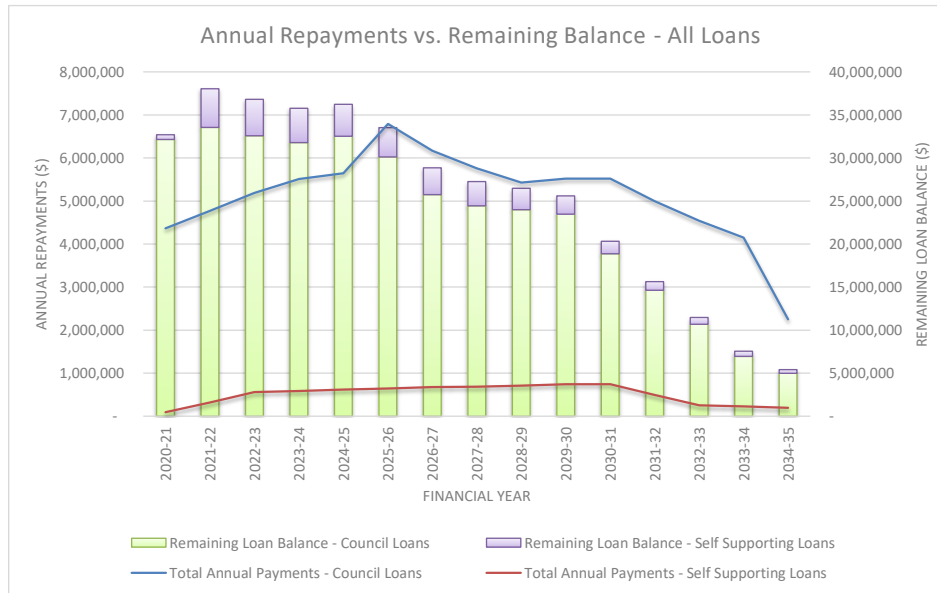
City of Busselton
Forecast Statement of Loan Balances and Repayments
For the period 2020 - 2030
Draft Base Scenario - Version 1

						Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30	Year 11 2030-31	Year 12 2031-32	Year 13 2032-33	Year 14 2033-34	Year 15 2034-35
Loan Reference and Purpose						Remaining Loan Balance - Council Loans														
Number	Int Rate	Term	Principal	Opening Balance																
Bsn Foreshore	209	3.56%	7	4,141,640	4,141,640	3,610,993	3,061,200	2,491,572	1,901,392	1,289,920	656,388	-	-	-	-	-	-	-	-	-
<i>Airport Jet Refuelling</i>	206	3.92%	4	157,114	157,114	120,103	81,620	41,606	-	-	-	-	-	-	-	-	-	-	-	-
<i>Parking Land Acquisition</i>	203	4.19%	1	196,591	196,591	40,142	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Lot 40 Vasse Highway</i>	210	3.61%	6	850,000	850,000	850,000	850,000	850,000	850,000	850,000	-	-	-	-	-	-	-	-	-	-
GLC Geothermal Heating	202	3.98%	3	182,970	182,970	124,378	63,420	-	-	-	-	-	-	-	-	-	-	-	-	-
Bsn Foreshore	215	3.25%	8	2,062,315	2,062,315	1,832,659	1,595,480	1,350,529	1,097,552	836,287	566,462	287,796	-	-	-	-	-	-	-	-
Tennis Club	216	3.25%	8	2,268,547	2,268,547	2,015,925	1,755,027	1,485,581	1,207,307	919,916	623,108	316,576	-	-	-	-	-	-	-	-
Lot 10 Commonage	217	3.25%	8	1,319,882	1,319,882	1,172,902	1,021,107	864,338	702,433	535,224	362,536	184,189	-	-	-	-	-	-	-	-
Admin / MCC Building	207	4.51%	14	14,110,787	14,110,787	13,369,906	12,595,042	11,784,637	10,937,060	10,050,604	9,123,490	8,153,849	7,139,733	6,079,100	4,969,817	3,809,654	2,596,276	1,327,242	-	-
GLC Extensions	205	3.92%	4	538,676	538,676	411,782	279,839	142,648	-	-	-	-	-	-	-	-	-	-	-	-
Bsn Foreshore	211	2.55%	5	1,762,184	1,762,184	1,387,820	1,003,817	609,928	205,899	-	-	-	-	-	-	-	-	-	-	-
Bsn Foreshore Barnard Pk	204	4.36%	9	746,297	746,297	677,015	604,663	529,104	450,196	367,792	281,736	191,866	98,013	-	-	-	-	-	-	-
Bsn Tennis Club	218	2.21%	9	1,140,599	1,140,599	1,024,747	906,315	785,243	661,473	534,945	405,597	273,367	138,190	-	-	-	-	-	-	-
<i>Airport Freight Hub</i>	219	2.21%	9	1,350,469	1,350,469	1,213,301	1,073,077	929,727	783,184	633,375	480,227	323,667	163,618	-	-	-	-	-	-	-
4.8 - Naturaliste Community Centre (M	TBC	4.00%	10	750,000	-	-	-	-	-	-	-	719,132	655,532	589,363	520,521	448,898	374,381	296,853	216,194	132,275
3.4 - Dunsborough Library - New - Con	TBC	4.00%	10	2,000,000	-	-	-	-	-	-	1,917,687	1,748,088	1,571,637	1,388,058	1,197,063	998,351	791,612	576,520	352,738	119,915
4.3 - Vasse Sporting Facilities - Change	TBC	4.00%	10	1,250,000	-	-	-	-	-	-	1,198,554	1,092,555	982,273	867,537	748,165	623,970	494,757	360,324	220,461	74,947
5.1 - Performing Arts/Convention Cent	TBC	2.07%	10	3,500,000	-	3,341,587	3,019,826	2,691,369	2,356,079	2,013,813	1,664,424	1,307,766	943,687	572,032	192,645	-	-	-	-	-
5.1 - Performing Arts/Convention Cent	TBC	2.07%	10	4,000,000	-	-	3,818,957	3,451,230	3,075,851	2,692,662	2,301,500	1,902,199	1,494,590	1,078,500	653,752	220,166	-	-	-	-
4.5 - Geographe Leisure Centre Stadiu	TBC	4.00%	10	5,250,000	-	-	-	-	-	5,033,927	4,588,731	4,125,549	3,643,654	3,142,290	2,620,671	2,077,979	1,513,363	925,935	314,776	-
4.4 - Geographe Leisure Centre - Wet A	TBC	3.00%	10	3,600,000	-	-	-	-	-	3,444,315	3,125,905	2,797,871	2,459,922	2,111,758	1,753,072	1,383,544	1,002,848	206,586	-	-
3.8 - Main City Works Depot - Upgrade	TBC	4.50%	10	2,000,000	-	-	-	-	-	-	-	-	1,919,716	1,753,687	1,580,104	1,398,621	1,208,880	1,010,505	803,102	586,261
4.11 - Bovell Park - Major Upgrades / E	TBC	4.50%	10	1,500,000	-	-	-	-	-	-	-	-	1,439,787	1,315,266	1,185,078	1,048,966	906,661	757,880	602,328	439,697
4.11 - Bovell Park - Major Upgrades / E	TBC	4.50%	10	4,000,000	-	-	-	-	-	-	-	-	-	3,839,432	3,507,376	3,160,209	2,797,243	2,417,761	2,021,010	1,606,204
4.11 - Bovell Park - Major Upgrades / E	TBC	4.50%	10	4,000,000	-	-	-	-	-	-	-	-	-	3,839,432	3,507,376	3,160,209	2,797,243	2,417,761	2,021,010	1,606,204
4.1 - Dunsborough Lakes Sporting Prec	TBC	3.00%	10	1,300,000	-	-	-	1,243,781	1,128,799	1,010,343	888,306	762,580	633,054	499,613	362,139	220,510	74,600	-	-	-
4.1 - Dunsborough Lakes Sporting Prec	TBC	3.00%	10	650,000	-	-	-	621,890	564,400	505,171	444,153	381,291	316,529	249,808	181,071	110,256	37,301	-	-	-
4.1 - Dunsborough Lakes Sporting Prec	TBC	3.00%	10	800,000	-	-	-	765,403	694,645	621,748	546,649	469,279	389,571	307,454	222,854	135,697	45,906	-	-	-
3.15 - City Solar Farm - Development o	TBC	2.07%	10	1,000,000	-	-	954,739	862,807	768,962	673,165	575,374	475,548	373,646	269,623	163,436	55,040	-	-	-	-
<i>7.25 - Dunsborough Car Parking Land</i>	TBC	2.07%	10	1,000,000	-	-	954,739	862,807	768,962	673,165	575,374	475,548	373,646	269,623	163,436	55,040	-	-	-	-
4.3 - Vasse Sporting Facilities - Change	TBC	3.00%	10	325,000	-	-	-	310,945	282,199	252,585	222,076	190,644	158,263	124,903	90,535	55,128	18,651	-	-	-
Total				67,753,071	30,828,071	32,147,999	33,546,936	32,581,300	31,784,911	32,522,756	30,120,417	25,739,509	24,442,874	23,993,174	23,473,243	18,873,669	14,630,484	10,676,849	6,948,370	4,980,309
Loan Reference and Purpose						Remaining Loan Balance - Self Supporting Loans														
Number	Int Rate	Term	Principal	Opening Balance																
Busselton Bowling Club	199	5.98%	1	10,108	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Busselton Football & Sportsman's Clu	208	2.93%	5	15,720	15,718	12,756	9,705	6,564	3,330	-	-	-	-	-	-	-	-	-	-	-
Dunsborough District Country Club	214	3.23%	8	85,672	85,673	75,390	64,777	53,822	42,515	30,845	18,799	6,366	-	-	-	-	-	-	-	-
Busselton Tennis Club	220	3.75%	10	143,748	143,749	130,894	117,552	103,705	89,334	74,419	58,940	42,875	26,201	8,896	-	-	-	-	-	-
Geo Bay Yacht Club	213	3.04%	7	73,096	73,099	63,578	53,764	43,650	33,227	22,483	11,411	-	-	-	-	-	-	-	-	-
Geo Bay Tourism Association	201	4.76%	2	15,140	15,140	3,100	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dunsborough & Districts Country Club	212	3.04%	7	83,336	83,333	72,479	61,291	49,761	37,878	25,631	13,009	-	-	-	-	-	-	-	-	-
Self-Supporting Loans 2020-21	TBC	2.07%	10	200,000	-	190,948	172,561	153,792	134,633	115,075	95,110	74,729	53,924	32,687	11,008	-	-	-	-	-
Self-Supporting Loans 2021-22	TBC	2.07%	10	4,200,000	-	-	4,009,905	3,623,791	3,229,644	2,827,295	2,416,575	1,997,309	1,569,319	1,132,424	686,438	231,172	-	-	-	-
Self-Supporting Loans 2022-23	TBC	3.00%	10	200,000	-	-	191,351	173,661	155,437	136,662	117,320	97,393	76,864	55,714	33,925	11,478	-	-	-	-
Self-Supporting Loans 2023-24	TBC	3.00%	10	250,000	-	-	-	-	239,189	217,077	194,297	170,828	146,650	121,741	96,080	69,643	42,406	14,347	-	-
Self-Supporting Loans 2024-25	TBC	4.00%	10	250,000	-	-	-	-	-	239,711	218,511	196,455	173,508	149,634	124,795	98,953	72,067	44,094	14,992	-
Self-Supporting Loans 2025-26	TBC	4.00%	10	250,000	-	-	-	-	-	-	239,711	218,511	196,455	149,634	124,795	98,953	72,067	44,094	14,992	14,992
Self-Supporting Loans 2026-27	TBC	4.00%	10	300,000	-	-	-	-	-	-	-	287,653	262,213	235,745	208,208	179,559	149,752	118,741	86,477	52,910
Self-Supporting Loans 2027-28	TBC	4.50%	10	300,000	-	-	-	-	-	-	-	-	287,957	263,052	237,014	209,791	181,330	151,573	120,463	87,937
Self-Supporting Loans 2028-29	TBC	4.50%	10	300,000	-	-	-	-	-	-	-	-	-	287,957	263,052	237,014	209,791	181,330	151,573	120,463
Self-Supporting Loans 2029-30	TBC	4.50%	10	300,000	-	-	-	-	-	-	-	-	-	-	287,957	263,052	237,014	209,791	181,330	151,573
Total				6,966,712	426,820	549,145	4,489,555	4,226,436	3,983,411	3,707,973	3,403,025	3,112,046	2,813,620	2,482,508	2,119,900	1,447,904	1,002,791	791,943	598,929	427,875

Note: Light red highlighted lines denote an existing loan i.e. loans committed to prior to 1 July 2020.

Note: Loans in bold/italics are funded via reserve transfers. Please see pages 30, 38 and 40.

City of Busselton
Forecast Statement of Loan Balances and Repayments
For the period 2020 - 2030
Draft Base Scenario - Version 1



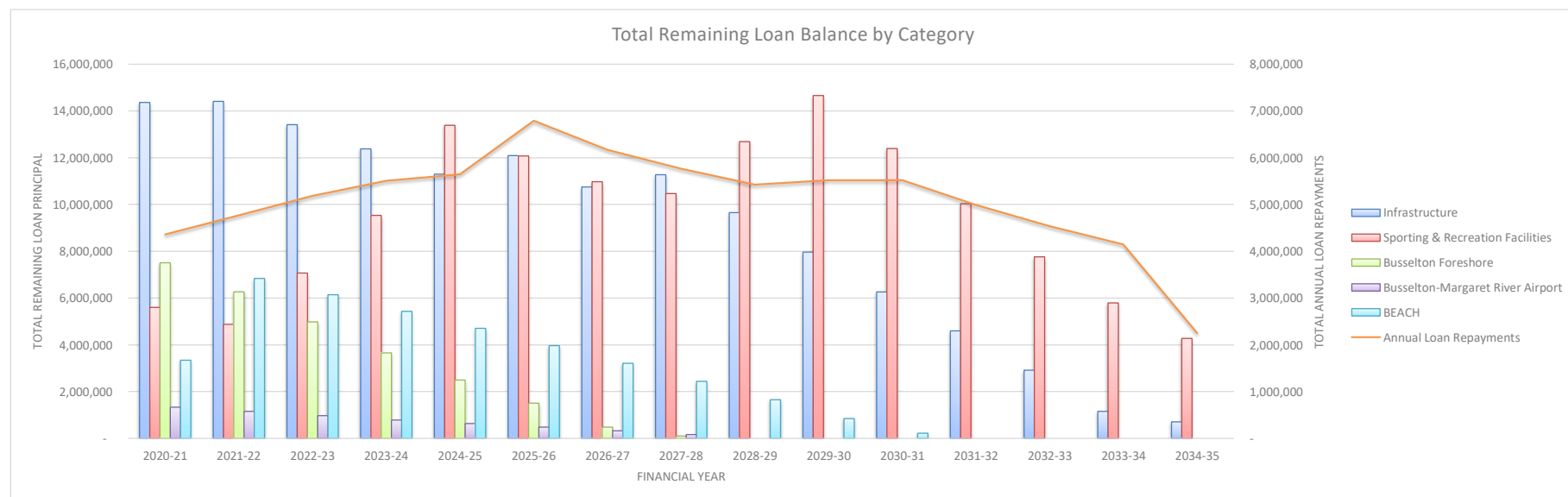
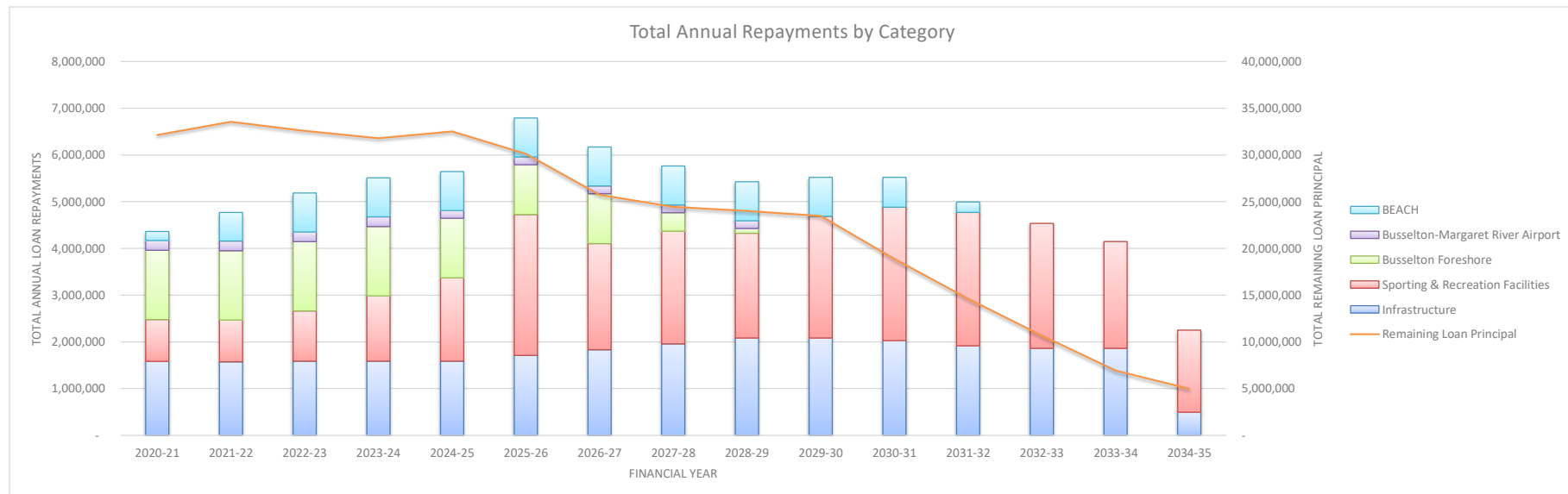
Forecast Statement of Loan Balances and Repayments - New and Existing Council Loans, per Category
For the period 2020 - 2030
Draft Base Scenario - Version 1

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Forecast Statement of Loan Balances and Repayments - New and Existing Council Loans, per Category
For the period 2020 - 2030
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City of Busselton
Forecast Statement of Loan Balances and Repayments - New and Existing Council Loans, per Category
For the period 2020 - 2030
Draft Base Scenario - Version 1



City of Busselton

Forecast Statement of Capital Funding (New Loan Borrowings)

For the period 2020 - 2030

Draft Base Scenario - Version 1

Strategy	Category	Project	Sub-Project	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30	Grand Total	
3	New & Continuing Projects - Organisational														
	3.4	Dunsborough Library - New	Construction - New Library to enable space at NCC to be repurposed for Multi-Use/Gym						2,000,000					2,000,000	
	3.8	Main City Works Depot - Upgrade/Improvements	New Administration/Workshop Facility								2,000,000			2,000,000	
	3.15	City Solar Farm	Development of or Contribution to City Solar Farm		1,000,000									1,000,000	
	New & Continuing Projects - Organisational Total				1,000,000				2,000,000		2,000,000			5,000,000	
4	New Projects - Recreational Strategy														
	4.1	Dunsborough Lakes Sporting Precinct (Stage 1)	Carparking, Access Road & Other			800,000								800,000	
			Courts - Outdoor			650,000								650,000	
			Dunsborough - Pavilion/Changeroom Facilities			1,300,000								1,300,000	
	4.3	Vasse Sporting Facilities - Changerooms/Pavilion/Car Parking	Vasse - Floodlighting Ovals			325,000								325,000	
			Vasse - Pavilion/Changeroom Facilities					1,250,000						1,250,000	
	4.4	Geographe Leisure Centre - Wet Area Expansion - Capital Works	Indoor Pool - Reconfiguration				3,600,000							3,600,000	
	4.5	Geographe Leisure Centre Stadium/Dunsborough Lakes Sporting Precinct (DLSP) - 2 or 3 Courts	Stadium expansion - GLC 2/3 indoor courts, seating & storage OR DLSP 2/3 indoor courts					5,250,000						5,250,000	
	4.8	Naturaliste Community Centre (Multi-Purpose Space/Upgrade) - Capital Works	Construction - Multi-Purpose Space Upgrade/Gym Facility in Old Library Space							750,000				750,000	
	4.11	Bovell Park - Major Upgrades / Expansion - Regional Facilities - Capital Works	Upgrade of main facilities / regional stadium / playing fields									1,500,000	4,000,000	4,000,000	9,500,000
	New Projects - Recreational Strategy Total					3,075,000	3,600,000	5,250,000	1,250,000	750,000	1,500,000	4,000,000	4,000,000	23,425,000	
5	Major Projects - Cultural														
	5.1	Performing Arts/Convention Centre (BEACH) - Stage 1	Performing Arts/Convention Centre - Construction	3,500,000	4,000,000									7,500,000	
	Major Projects - Cultural Total			3,500,000	4,000,000									7,500,000	
7	Projects - Under Consideration														
	7.3	Dunsborough Car Parking Land	Purchase of Land for Car Parking - Project on hold due to Unwi	1,000,000										1,000,000	
	Projects - Under Consideration Total			1,000,000										1,000,000	
Grand Total				4,500,000	5,000,000	3,075,000	3,600,000	5,250,000	3,250,000	750,000	3,500,000	4,000,000	4,000,000	36,925,000	

City of Busselton
 Projected Reserves Schedule (Alphabetical Listing)
 For the period 2020 - 2030
Draft Base Scenario - Version 1

ID	Reserve Name	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30
3	Airport Existing Terminal Building Reserve	137,295	260,819	407,808	553,834	712,489	853,840	1,064,482	1,273,042	1,497,964	1,694,802
5	Airport Infrastructure Renewal Reserve	1,752,754	1,779,045	1,805,731	2,960,581	4,018,907	5,390,719	6,812,203	8,255,067	9,777,002	11,547,065
6	Airport Marketing & Incentive Reserve	792,291	(17,660)	241,679	245,304	248,984	252,719	256,510	260,358	264,263	268,227
7	Airport New Terminal Building Reserve	-	-	-	-	210,000	457,950	745,727	1,075,275	1,416,134	1,768,600
8	Airport Noise Mitigation Reserve	41,611	42,235	42,869	43,512	44,165	44,827	45,499	46,181	46,874	47,577
9	Barnard Park Sports Pavilion Building Reserve	72,215	101,490	136,130	168,239	206,388	233,866	286,974	336,039	392,683	425,714
10	Building Asset Renewal Reserve Fund - General Buildings	1,929,327	2,542,359	2,709,032	3,129,631	3,865,581	4,169,972	4,409,305	4,182,092	4,051,111	3,856,300
11	Busselton Area Drainage and Waterways Improvement Reserve	351,854	328,432	303,941	278,347	251,615	223,710	194,594	164,230	132,578	99,599
12	Busselton Community Resource Centre Reserve	321,145	396,142	506,323	599,029	718,992	836,223	970,774	1,044,658	1,207,826	1,376,392
13	Busselton Jetty Tourist Park Reserve	436,778	772,033	930,238	1,051,877	1,195,880	1,292,042	1,374,077	1,496,168	1,763,283	1,861,924
14	Busselton Library Building Reserve	64,580	113,754	171,814	226,295	290,768	338,827	428,073	511,610	607,351	667,121
15	CBD Enhancement Reserve	21,607	40,191	59,419	79,308	99,875	121,138	143,116	165,826	189,288	213,522
16	Cemetery Reserve	88,603	152,548	218,295	285,877	355,328	426,683	499,977	575,244	652,519	731,840
17	City Car Parking and Access Reserve	646,489	786,757	989,872	717,396	963,443	1,238,690	1,545,126	1,884,854	2,258,251	2,667,457
18	City Works Depot Reserve	-	-	-	-	-	-	-	-	-	52,500
19	Civic and Administration Building Reserve	659,907	921,268	1,368,332	1,790,099	2,280,721	2,716,558	3,344,322	3,780,910	4,448,355	5,029,042
20	Coastal and Climate Adaptation Reserve	1,723,825	1,819,955	1,929,607	2,053,213	1,941,822	1,593,986	1,930,538	2,481,261	3,267,638	4,314,628
21	Commonage Community Facilities Dunsborough Lakes South Reserve	75,356	76,486	77,633	78,797	79,979	81,179	82,397	83,633	84,887	86,160
22	Commonage Community Facilities South Biddle Precinct Reserve	919,490	933,282	197,281	200,240	203,244	206,293	209,387	212,528	215,716	218,952
23	Commonage Precinct Bushfire Facilities Reserve	59,410	60,301	61,206	62,124	63,056	64,002	64,962	65,936	66,925	67,929
24	Commonage Precinct Infrastructure Road Reserve	239,918	243,517	247,170	250,878	254,641	258,461	262,338	266,273	270,267	274,321
25	Community Facilities - Airport North	3,440,668	3,592,278	3,746,162	3,902,354	2,860,889	2,003,802	33,859	134,367	236,383	339,929
26	Community Facilities - Broadwater	187,169	197,477	207,939	218,558	229,336	239,776	248,373	257,099	265,955	274,944
27	Community Facilities - Busselton	43,811	64,468	85,435	106,717	138,318	172,893	207,986	46,106	81,798	118,025
28	Community Facilities - City District	456,497	143,344	415,932	592,608	874,497	197,671	468,447	624,623	671,352	819,113
29	Community Facilities - Dunsborough	248,010	29,230	57,168	85,526	114,309	143,524	173,177	203,275	108,824	137,956
30	Community Facilities - Dunsborough Lakes	239,627	243,221	246,869	250,572	254,331	258,146	262,018	265,948	19,937	20,236
31	Community Facilities - Geographe	118,017	129,787	141,734	153,860	168,668	183,698	198,953	214,437	230,154	246,106
32	Community Facilities - Port Geographe	356,420	361,766	367,192	372,700	378,291	383,965	389,724	395,570	401,504	407,527
33	Community Facilities - Vasse	1,978	2,008	2,038	42,069	120,200	192,003	257,383	328,744	401,175	474,693
34	Corporate IT Systems Reserve	112,429	146,423	185,175	136,726	184,686	238,899	215,799	282,681	356,816	363,591
35	Dunsborough Lakes Community Pavilion Reserve	-	-	-	-	22,750	47,954	75,724	106,176	139,430	175,610
36	Dunsborough Library Building Reserve	-	-	-	-	-	-	-	35,000	73,775	116,498
37	Election, Value and Corporate Expense Reserve	365,500	382,208	519,064	257,445	399,068	414,913	280,871	294,092	450,566	175,357
38	Emergency Disaster Recovery Reserve	115,818	138,055	161,138	185,093	209,946	235,723	262,453	290,164	318,885	348,646
39	Energy Sustainability Reserve	140,347	142,452	144,588	147,026	149,785	152,885	156,345	160,187	164,433	169,106
40	Footpath and Cycleways Reserve	41,378	41,999	42,629	43,268	43,917	44,575	45,243	45,921	46,610	47,309
41	Furniture and Equipment Reserve	-	-	-	-	-	-	-	-	-	-
42	Geographe Leisure Centre Building (GLC) Reserve	111,210	137,507	86,574	182,572	179,424	310,934	503,824	715,221	895,113	1,528,389
44	Jetty Maintenance Reserve	2,877,739	2,529,697	2,641,081	2,767,406	2,709,528	3,036,681	3,373,635	3,192,522	3,541,558	2,670
45	Jetty Self Insurance Reserve	515,342	599,947	687,743	778,826	873,294	971,249	1,072,795	1,178,038	1,287,089	1,400,060
46	Joint Venture Aged Housing Reserve (Harris/Winderup)	1,197,413	1,308,779	1,420,559	1,532,266	1,643,505	1,754,096	1,863,844	1,972,545	2,079,985	2,185,933
47	Legal Expenses Reserve	650,409	660,165	670,067	680,118	690,320	700,675	711,185	721,853	732,681	743,671
48	Locke Estate Reserve	61,053	121,969	183,799	186,556	189,354	192,194	195,077	198,003	200,973	203,988
2	Long Service Leave Reserve	2,702,997	2,643,542	2,583,195	2,521,943	2,459,772	2,396,669	2,332,619	2,267,608	2,201,622	2,134,646
49	Lou Weston Oval Pavilion Reserve	-	11,375	23,977	37,862	53,088	69,715	87,805	107,422	127,699	148,654
50	Major Traffic Improvements Reserve	261,447	265,369	269,350	273,390	277,491	281,653	285,878	290,166	294,518	298,936
51	Marketing & Area Promotion Reserve	-	-	-	-	-	-	-	-	-	-
52	Naturaliste Community Centre Building (NCC) Reserve	45,687	101,399	172,525	240,867	311,376	352,744	450,003	510,834	628,560	734,309
53	New Infrastructure Development Reserve	87,636	88,951	15,285	15,514	15,747	15,983	16,223	16,466	16,713	16,964
54	Other Infrastructure (Drainage, Signage Etc) Reserve	30,501	30,959	31,423	31,894	32,372	32,858	33,351	33,851	34,358	34,874
55	Parks, Gardens and Reserves Reserve	81,201	82,420	83,657	84,912	86,186	87,478	88,790	90,122	91,474	92,846
56	Performing Arts and Convention Centre Reserve	1,396,113	67,055	68,061	69,082	70,118	71,170	72,238	73,322	74,422	75,538

City of Busselton

Projected Reserves Schedule (Alphabetical Listing)

For the period 2020 - 2030

Draft Base Scenario - Version 1

ID	Reserve Name	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30
57	Performing Arts/Convention Centre Building Reserve	-	-	-	-	202,688	437,131	704,863	1,007,472	1,364,100	1,760,833
58	Plant Replacement Reserve	1,205,170	1,212,429	1,209,919	1,234,799	1,327,358	1,422,329	1,729,565	1,623,411	2,125,641	2,505,517
59	Port Geographe Development Reserve (Council)	88,899	94,899	101,664	109,243	117,686	127,201	137,856	149,724	162,707	176,870
60	Port Geographe Waterways Management Reserve (SAR) (DoT Requirements)	3,211,389	3,130,333	3,050,809	2,972,280	2,895,107	2,820,371	2,748,575	2,680,262	2,615,213	2,553,965
61	Professional Development Reserve	125,432	127,313	129,223	131,161	133,128	135,125	137,152	139,209	141,297	143,416
62	Providence Landscape Maintenance Reserve (SAR)	1,176,569	1,162,549	832,683	824,170	609,210	609,676	617,284	134,113	149,771	173,708
63	Public Art Reserve	47,764	48,480	49,207	49,945	50,694	51,454	52,226	53,009	53,804	54,611
64	Railway House Building Reserve (50%)	57,327	73,943	89,574	109,444	111,027	119,531	153,545	177,933	214,124	230,189
65	Road Asset Renewal Reserve	389,438	395,279	401,209	407,227	413,335	419,535	425,828	432,215	438,698	445,279
66	Sick Pay Incentive Reserve	139,099	126,185	113,078	99,774	86,271	72,565	66,153	62,145	58,077	53,948
67	Strategic Projects Reserve	239,718	287,968	337,966	389,763	443,410	498,960	556,467	615,986	677,575	741,291
68	Vasse Newtown Landscape Maintenance Reserve (SAR)	559,953	554,782	139,473	139,866	112,600	126,267	147,992	207,729	247,365	296,427
69	Vasse Sports Pavilion Building Reserve	1,080	1,733	2,449	3,231	4,082	5,005	5,959	28,820	54,073	81,827
70	Waste Facilities and Plant Reserve	2,851,225	1,317,304	1,565,012	1,134,871	1,741,406	1,936,467	2,153,671	1,949,503	765,673	676,424
71	Winderlup Aged Housing Reserve (City Controlled)	153,044	224,703	306,685	391,469	479,129	569,739	663,377	760,121	860,052	963,253
72	Workers Compensation and Extended Sick Leave Contingency Reserve	287,684	291,999	296,379	300,825	305,337	309,917	314,566	319,284	324,073	328,934
73	Yalyalup Sports Pavilion Building Reserve	-	-	-	-	-	-	-	-	28,000	59,020
74	Youth and Community Activities Building Reserve	124,626	166,273	215,571	261,145	315,333	354,064	429,675	499,426	580,057	626,640
Grand Total		36,879,289	34,832,976	36,505,640	39,231,524	43,094,245	46,001,548	50,078,757	54,053,910	59,645,577	62,977,948

City of Busselton
 Projected Reserves Schedule (Categorical Listing)
 For the period 2020 - 2030
 Draft Base Scenario - Version 1

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30
Busselton-Margaret River Airport Reserves														
5	Airport Infrastructure Renewal Reserve	Opening Balance			1,726,851	1,752,754	1,779,045	1,805,731	2,960,581	4,018,907	5,390,719	6,812,203	8,255,067	9,777,002
		Interest Earned			25,903	26,291	26,686	27,086	44,409	60,284	80,861	102,183	123,826	146,655
		Operating Transfers To (From) Reserves [Not Capital]												
				Net profit/(loss) position of airport operations (net of loan repayments)	-	-	-	1,127,764	1,013,918	1,311,529	1,340,623	1,340,681	1,398,109	1,623,408
		Closing Balance			1,752,754	1,779,045	1,805,731	2,960,581	4,018,907	5,390,719	6,812,203	8,255,067	9,777,002	11,547,065
6	Airport Marketing & Incentive Reserve	Opening Balance			2,637,949	792,291	(17,660)	241,679	245,304	248,984	252,719	256,510	260,358	264,263
		Interest Earned			39,569	11,884	(265)	3,625	3,680	3,735	3,791	3,848	3,905	3,964
		Operating Transfers To (From) Reserves [Not Capital]												
				Airline Incentivisation Contribution	(2,840,000)	(1,670,000)	(730,000)	-	-	-	-	-	-	-
				Transfer from MERG to fund Reserve in Year 1	240,000	100,000	-	-	-	-	-	-	-	-
				Net profit/(loss) position of airport operations (net of loan repayments)	714,773	748,165	989,604	-	-	-	-	-	-	-
		Closing Balance			792,291	(17,660)	241,679	245,304	248,984	252,719	256,510	260,358	264,263	268,227
8	Airport Noise Mitigation Reserve	Opening Balance			40,996	41,611	42,235	42,869	43,512	44,165	44,827	45,499	46,181	46,874
		Interest Earned			615	624	634	643	653	662	672	682	693	703
		Closing Balance			41,611	42,235	42,869	43,512	44,165	44,827	45,499	46,181	46,874	47,577
3	Airport Existing Terminal Building Reserve	Opening Balance			40,770	137,295	260,819	407,808	553,834	712,489	853,840	1,064,482	1,273,042	1,497,964
		Interest Earned			612	2,059	3,912	6,117	8,308	10,687	12,808	15,967	19,096	22,469
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	95,913	133,685	152,274	158,831	165,589	168,901	197,834	201,791	205,827	209,943
		Capital Works Program												
			1.3	Buildings Capital Works - Asset Management Plan	-	(12,220)	(9,198)	(18,922)	(15,242)	(38,238)	-	(9,198)	-	(35,574)
		Closing Balance			137,295	260,819	407,808	553,834	712,489	853,840	1,064,482	1,273,042	1,497,964	1,694,802
7	Airport New Terminal Building Reserve	Opening Balance			-	-	-	-	-	210,000	457,950	745,727	1,075,275	1,416,134
		Interest Earned			-	-	-	-	-	3,150	6,869	11,186	16,129	21,242
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	-	-	-	-	210,000	244,800	280,908	318,362	324,730	331,224
		Closing Balance			-	-	-	-	210,000	457,950	745,727	1,075,275	1,416,134	1,768,600

City of Busselton
 Projected Reserves Schedule (Categorical Listing)
 For the period 2020 - 2030
 Draft Base Scenario - Version 1

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30
City Building Reserves														
10	Building Asset Renewal Reserve Fund - General Buildings	Opening Balance			1,739,068	1,929,327	2,542,359	2,709,032	3,129,631	3,865,581	4,169,972	4,409,305	4,182,092	4,051,111
		Interest Earned			26,086	28,940	38,135	40,635	46,944	57,984	62,550	66,140	62,731	60,767
		Operating Transfers To (From) Reserves [Not Capital]												
		Asbestos Management - Tied to opening \$50,000 expenditure, incremented by M&C Asset Management Plan			(51,375) 765,548	(52,659) 849,439	(53,976) 913,815	(55,460) 980,425	(56,985) 1,049,335	(58,552) 1,120,608	(60,163) 1,143,021	(61,817) 1,173,756	(63,517) 1,197,805	(65,264) 1,266,096
		Capital Works Program												
		1.3	Buildings Capital Works - Asset Management Plan	(150,000)	(212,688)	(481,301)	(545,001)	(303,344)	(365,649)	(206,074)	(405,291)	(328,000)	(456,410)	
		1.4	Buildings Capital Works - Smiths Beach Toilets	(200,000)	-	-	-	-	-	-	-	-	-	
		1.9	Centennial Park Ablutions Replacement	(200,000)	-	-	-	-	-	-	-	-	-	
		4.6	Dunsborough Playing Fields	-	-	-	-	-	(450,000)	-	-	-	-	
		5.3	Upgrade Art Geo Complex - Capital Works	-	-	-	-	-	-	(700,000)	-	-	-	
		3.18	Old Dunsborough Boat Ramp Precinct - Café/Kiosk	-	-	(250,000)	-	-	-	-	-	-	-	
		4.11	Bovell Park - Major Upgrades / Expansion - Regional Facilities - Capital Works	-	-	-	-	-	-	-	(1,000,000)	(1,000,000)	(1,000,000)	
		Closing Balance				1,929,327	2,542,359	2,709,032	3,129,631	3,865,581	4,169,972	4,409,305	4,182,092	4,051,111
9	Barnard Park Sports Pavilion Building Reserve	Opening Balance			41,132	72,215	101,490	136,130	168,239	206,388	233,866	286,974	336,039	392,683
		Interest Earned			617	1,083	1,522	2,042	2,524	3,096	3,508	4,305	5,041	5,890
		Operating Transfers To (From) Reserves [Not Capital]												
		Asset Management Plan			30,466	35,939	38,949	42,065	45,290	48,627	49,600	50,592	51,604	52,636
		Capital Works Program												
		1.3	Buildings Capital Works - Asset Management Plan	-	(7,748)	(5,832)	(11,998)	(9,665)	(24,245)	-	(5,832)	-	(25,495)	
Closing Balance				72,215	101,490	136,130	168,239	206,388	233,866	286,974	336,039	392,683	425,714	
64	Railway House Building Reserve (50%)	Opening Balance			36,768	57,327	73,943	89,574	109,444	111,027	119,531	153,545	177,933	214,124
		Interest Earned			552	860	1,109	1,344	1,642	1,665	1,793	2,303	2,669	3,212
		Operating Transfers To (From) Reserves [Not Capital]												
		Asset Management Plan			20,007	23,347	25,302	27,326	29,421	31,589	32,221	32,865	33,522	34,193
		Capital Works Program												
		1.3	Buildings Capital Works - Asset Management Plan	-	(7,590)	(10,780)	(8,800)	(29,480)	(24,750)	-	(10,780)	-	(21,340)	
Closing Balance				57,327	73,943	89,574	109,444	111,027	119,531	153,545	177,933	214,124	230,189	
74	Youth and Community Activities Building Reserve	Opening Balance			79,572	124,626	166,273	215,571	261,145	315,333	354,064	429,675	499,426	580,057
		Interest Earned			1,194	1,869	2,494	3,234	3,917	4,730	5,311	6,445	7,491	8,701
		Operating Transfers To (From) Reserves [Not Capital]												
		Asset Management Plan			43,860	50,938	55,204	59,620	64,191	68,921	70,300	71,706	73,140	74,602
		Capital Works Program												
		1.3	Buildings Capital Works - Asset Management Plan	-	(11,160)	(8,400)	(17,280)	(13,920)	(34,920)	-	(8,400)	-	(36,720)	
Closing Balance				124,626	166,273	215,571	261,145	315,333	354,064	429,675	499,426	580,057	626,640	

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14	Busselton Library Building Reserve	Opening Balance			21,663	64,580	113,754	171,814	226,295	290,768	338,827	428,073	511,610	607,351
		Interest Earned			325	969	1,706	2,577	3,394	4,362	5,082	6,421	7,674	9,110
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	47,592	60,459	65,578	70,878	76,363	82,040	84,164	86,340	88,067	89,828
		Capital Works Program												
		1.3		Buildings Capital Works - Asset Management Plan	(5,000)	(12,254)	(9,224)	(18,974)	(15,285)	(38,343)	-	(9,224)	-	(39,168)
		Closing Balance			64,580	113,754	171,814	226,295	290,768	338,827	428,073	511,610	607,351	667,121
36	Dunsborough Library Building Reserve	Opening Balance			-	-	-	-	-	-	-	-	35,000	73,775
		Interest Earned			-	-	-	-	-	-	-	-	525	1,107
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	-	-	-	-	-	-	-	35,000	38,250	41,616
		Closing Balance			-	-	-	-	-	-	-	35,000	73,775	116,498
12	Busselton Community Resource Centre Reserve	Opening Balance			276,358	321,145	396,142	506,323	599,029	718,992	836,223	970,774	1,044,658	1,207,826
		Interest Earned			4,145	4,817	5,942	7,595	8,985	10,785	12,543	14,562	15,670	18,117
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	90,642	102,725	111,328	120,234	129,452	138,991	141,771	144,606	147,498	150,448
		Capital Works Program												
		1.3		Buildings Capital Works - Asset Management Plan	(50,000)	(32,545)	(7,089)	(35,123)	(18,475)	(32,545)	(19,763)	(85,284)	-	-
		Closing Balance			321,145	396,142	506,323	599,029	718,992	836,223	970,774	1,044,658	1,207,826	1,376,392
13	Busselton Jetty Tourist Park Reserve	Opening Balance			134,376	436,778	772,033	930,238	1,051,877	1,195,880	1,292,042	1,374,077	1,496,168	1,763,283
		Interest Earned			2,016	6,552	11,580	13,954	15,778	17,938	19,381	20,611	22,443	26,449
		Operating Transfers To (From) Reserves [Not Capital]												
				Transfer of Busselton Jetty Tourist Park Reserve Funds to Marketing & Area Promotion Reserve - amount tied to Funding for MRBTA (acc number 54653640)	(163,600)	(167,690)	(171,882)	(176,179)	(180,583)	(185,098)	(189,725)	(194,468)	(199,330)	(204,313)
				Transfer of Profit from Busselton Jetty Tourist Park	543,986	546,393	548,507	548,864	548,808	548,322	547,379	545,948	544,002	541,505
		Capital Works Program												
		1.5		Busselton Jetty Tourist Park - Capital Works	(80,000)	(50,000)	(230,000)	(265,000)	(240,000)	(285,000)	(295,000)	(250,000)	(100,000)	(265,000)
		Closing Balance			436,778	772,033	930,238	1,051,877	1,195,880	1,292,042	1,374,077	1,496,168	1,763,283	1,861,924
42	Geographe Leisure Centre Building (GLC) Reserve	Opening Balance			94,291	111,210	137,507	86,574	182,572	179,424	310,934	503,824	715,221	895,113
		Interest Earned			1,414	1,668	2,063	1,299	2,739	2,691	4,664	7,557	10,728	13,427
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	269,005	309,767	335,710	362,566	390,363	482,127	588,234	611,374	635,205	659,744
		Capital Works Program												
		1.3		Buildings Capital Works - Asset Management Plan	(253,500)	(285,137)	(388,706)	(267,867)	(396,250)	(353,308)	(400,008)	(407,535)	(466,041)	(39,895)
		Closing Balance			111,210	137,507	86,574	182,572	179,424	310,934	503,824	715,221	895,113	1,528,389

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46	Joint Venture Aged Housing Reserve (Harris/Winderlup)	Opening Balance			1,086,791	1,197,413	1,308,779	1,420,559	1,532,266	1,643,505	1,754,096	1,863,844	1,972,545	2,079,985
		Interest Earned			16,302	17,961	19,632	21,308	22,984	24,653	26,311	27,958	29,588	31,200
		Operating Transfers To (From) Reserves [Not Capital]												
				Net Profit on Community Housing (Aged) rental operation transferred to Reserve.	130,321	130,305	129,970	129,166	127,992	126,669	125,186	123,536	121,714	119,707
		Capital Works Program												
		1.3		Buildings Capital Works - Asset Management Plan	(36,000)	(36,900)	(37,823)	(38,768)	(39,737)	(40,731)	(41,749)	(42,793)	(43,863)	(44,959)
		Closing Balance			1,197,413	1,308,779	1,420,559	1,532,266	1,643,505	1,754,096	1,863,844	1,972,545	2,079,985	2,185,933
71	Winderlup Aged Housing Reserve (City Controlled)	Opening Balance			91,229	153,044	224,703	306,685	391,469	479,129	569,739	663,377	760,121	860,052
		Interest Earned			1,368	2,296	3,371	4,600	5,872	7,187	8,546	9,951	11,402	12,901
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	60,447	69,363	78,612	80,184	81,788	83,423	85,092	86,794	88,529	90,300
		Closing Balance			153,044	224,703	306,685	391,469	479,129	569,739	663,377	760,121	860,052	963,253
52	Naturaliste Community Centre Building (NCC) Reserve	Opening Balance			112,870	45,687	101,399	172,525	240,867	311,376	352,744	450,003	510,834	628,560
		Interest Earned			1,693	685	1,521	2,588	3,613	4,671	5,291	6,750	7,663	9,428
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	61,124	70,995	76,941	83,096	89,467	96,059	97,980	99,940	115,063	118,321
		Capital Works Program												
		1.3		Buildings Capital Works - Asset Management Plan	(130,000)	(15,968)	(7,336)	(17,342)	(22,571)	(59,361)	(6,012)	(45,859)	(5,000)	(22,000)
		Closing Balance			45,687	101,399	172,525	240,867	311,376	352,744	450,003	510,834	628,560	734,309
19	Civic and Administration Building Reserve	Opening Balance			368,196	659,907	921,268	1,368,332	1,790,099	2,280,721	2,716,558	3,344,322	3,780,910	4,448,355
		Interest Earned			5,523	9,899	13,819	20,525	26,851	34,211	40,748	50,165	56,714	66,725
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	286,188	425,343	460,965	497,842	536,010	575,506	587,016	598,756	610,731	622,946
		Capital Works Program												
		1.3		Buildings Capital Works - Asset Management Plan	-	(173,880)	(27,720)	(96,600)	(72,240)	(173,880)	-	(212,333)	-	(108,984)
		Closing Balance			659,907	921,268	1,368,332	1,790,099	2,280,721	2,716,558	3,344,322	3,780,910	4,448,355	5,029,042
69	Vasse Sports Pavilion Building Reserve	Opening Balance			536	1,080	1,733	2,449	3,231	4,082	5,005	5,959	28,820	54,073
		Interest Earned			8	16	26	37	48	61	75	89	432	811
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	536	637	690	745	802	862	879	22,771	24,820	26,943
		Closing Balance			1,080	1,733	2,449	3,231	4,082	5,005	5,959	28,820	54,073	81,827

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57	Performing Arts/Convention Centre Building Reserve	Opening Balance			-	-	-	-	-	202,688	437,131	704,863	1,007,472	1,364,100
		Interest Earned			-	-	-	-	-	3,040	6,557	10,573	15,112	20,462
		Operating Transfers To (From) Reserves [Not Capital]												
				To fund the ongoing Building/Schedule Maintenance Materials and Contracts Expense.	-	-	-	(175,000)	(179,813)	(184,757)	(189,838)	(195,059)	(200,423)	(205,934)
				Asset Management Plan	-	-	-	175,000	382,500	416,160	451,013	487,094	541,938	582,206
		Closing Balance			-	-	-	-	202,688	437,131	704,863	1,007,472	1,364,100	1,760,833
73	Yalyalup Sports Pavilion Building Reserve	Opening Balance			-	-	-	-	-	-	-	-	-	28,000
		Interest Earned			-	-	-	-	-	-	-	-	-	420
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	-	-	-	-	-	-	-	-	28,000	30,600
		Closing Balance			-	-	-	-	-	-	-	-	28,000	59,020
35	Dunsborough Lakes Community Pavilion Reserve	Opening Balance			-	-	-	-	-	22,750	47,954	75,724	106,176	139,430
		Interest Earned			-	-	-	-	-	341	719	1,136	1,593	2,091
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	-	-	-	-	22,750	24,863	27,050	29,316	31,661	34,088
		Closing Balance			-	-	-	-	22,750	47,954	75,724	106,176	139,430	175,610
49	Lou Weston Oval Pavilion Reserve	Opening Balance			-	-	11,375	23,977	37,862	53,088	69,715	87,805	107,422	127,699
		Interest Earned			-	-	171	360	568	796	1,046	1,317	1,611	1,915
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	-	11,375	12,431	13,525	14,658	15,831	17,044	18,300	18,666	19,039
		Closing Balance			-	11,375	23,977	37,862	53,088	69,715	87,805	107,422	127,699	148,654
18	City Works Depot Reserve	Opening Balance			-	-	-	-	-	-	-	-	-	-
		Interest Earned			-	-	-	-	-	-	-	-	-	-
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	-	-	-	-	-	-	-	-	-	52,500
		Closing Balance			-	-	-	-	-	-	-	-	-	52,500

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Busselton Jetty Reserves															
44	Jetty Maintenance Reserve	Opening Balance			3,142,704	2,877,739	2,529,697	2,641,081	2,767,406	2,709,528	3,036,681	3,373,635	3,192,522	3,541,558	
		Interest Earned			47,141	43,166	37,945	39,616	41,511	40,643	45,550	50,605	47,888	53,123	
		Operating Transfers To (From) Reserves [Not Capital]													
			Busselton Jetty Operating (maintenance) expenses to Jetty Reserve	(591,217)	(605,547)	(620,658)	(636,704)	(653,622)	(671,061)	(689,036)	(707,566)	(726,667)	(746,359)		
			Busselton Jetty Maintenance Plan - fund Materials & Contracts	(376,000)	(385,400)	(395,035)	(405,898)	(417,061)	(428,530)	(440,314)	(452,423)	(464,865)	(477,648)		
			Per Jetty Reserve Asset Management Plan (indexed to inflation)	1,325,111	1,358,239	1,392,195	1,427,000	1,462,675	1,499,242	1,536,723	1,575,141	1,614,519	1,654,882		
		Capital Works Program													
	1.25	Busselton Jetty Forecasted Maintenance Capital Works Plan	(670,000)	(758,500)	(303,063)	(297,689)	(491,381)	(113,141)	(115,969)	(646,869)	(121,840)	(4,022,886)			
	Closing Balance				2,877,739	2,529,697	2,641,081	2,767,406	2,709,528	3,036,681	3,373,635	3,192,522	3,541,558	2,670	
45	Jetty Self Insurance Reserve	Opening Balance			433,834	515,342	599,947	687,743	778,826	873,294	971,249	1,072,795	1,178,038	1,287,089	
		Interest Earned			6,508	7,730	8,999	10,316	11,682	13,099	14,569	16,092	17,671	19,306	
		Operating Transfers To (From) Reserves [Not Capital]													
			\$60,000 indexed at CPI per Council decision (Dec 2017)	75,000	76,875	78,797	80,767	82,786	84,856	86,977	89,151	91,380	93,665		
	Closing Balance				515,342	599,947	687,743	778,826	873,294	971,249	1,072,795	1,178,038	1,287,089	1,400,060	
City Infrastructure Asset Reserves															
65	Road Asset Renewal Reserve	Opening Balance			383,683	389,438	395,279	401,209	407,227	413,335	419,535	425,828	432,215	438,698	
		Interest Earned			5,755	5,842	5,929	6,018	6,108	6,200	6,293	6,387	6,483	6,580	
		Operating Transfers To (From) Reserves [Not Capital]													
			Asset Management Plan - 7.00% of rates.	3,096,228	3,235,380	3,398,847	3,570,574	3,750,978	3,950,014	4,159,611	4,380,331	4,601,647	4,834,145		
			To be utilised for Annual Municipal Allocation to RRG Projects.	448,000	448,950	460,174	471,678	483,470	495,557	507,946	520,644	533,660	547,002		
		Capital Works Program													
			1.23 3.14	Roads & Streets Renewal District-Wide - Asset Management Plan Busselton Foreshore Redevelopment (Final Completion)	(3,341,228) (203,000)	(3,484,330) (200,000)	(3,859,021) -	(4,042,252) -	(4,234,448) -	(4,445,571) -	(4,667,557) -	(4,900,975) -	(5,135,307) -	(5,381,147) -	
	Closing Balance				389,438	395,279	401,209	407,227	413,335	419,535	425,828	432,215	438,698	445,279	
40	Footpath and Cycleways Reserve	Opening Balance			40,767	41,378	41,999	42,629	43,268	43,917	44,575	45,243	45,921	46,610	
		Interest Earned			612	621	630	639	649	659	669	679	689	699	
		Operating Transfers To (From) Reserves [Not Capital]													
			Asset Management Plan	1,216,038	1,256,730	1,301,912	1,348,919	1,397,832	1,450,321	1,505,054	1,562,135	1,619,823	1,679,895		
			Asset Management Plan - increased by 1.00% over 4 years starting in 2026-27.	-	-	-	-	-	-	173,317	365,028	575,206	805,691		
		Capital Works Program													
			1.9 1.14	Centennial Park Ablutions Replacement Footpaths & Cycleways Construction - Capital Works	(100,000) (1,116,038)	- (1,256,730)	- (1,301,913)	- (1,348,919)	- (1,397,832)	- (1,450,322)	- (1,678,371)	- (1,927,163)	- (2,195,029)	- (2,485,586)	
	Closing Balance				41,378	41,999	42,629	43,268	43,917	44,575	45,243	45,921	46,610	47,309	

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54	Other Infrastructure (Drainage, Signage Etc) Reserve	Opening Balance			30,050	30,501	30,959	31,423	31,894	32,372	32,858	33,351	33,851	34,358
		Interest Earned			451	458	464	471	478	486	493	500	508	515
		Operating Transfers To (From) Reserves [Not Capital]												
				Transfer of Annual Municipal Fund Allocation to Reserve	357,000	365,925	375,073	384,450	394,061	403,913	414,011	424,361	434,970	445,844
				Asset Management Plan - increased by 0.50% over 2 years starting in 2026-27.	-	-	-	-	-	-	173,317	365,028	383,471	402,845
		Capital Works Program												
		1.13		Drainage, Underground Power and Other Infrastructure - Capital Works	(357,000)	(365,925)	(375,073)	(384,450)	(394,061)	(403,913)	(587,328)	(789,389)	(818,441)	(848,689)
		Closing Balance			30,501	30,959	31,423	31,894	32,372	32,858	33,351	33,851	34,358	34,874
55	Parks, Gardens and Reserves Reserve	Opening Balance			80,001	81,201	82,420	83,657	84,912	86,186	87,478	88,790	90,122	91,474
		Interest Earned			1,200	1,218	1,236	1,255	1,274	1,293	1,312	1,332	1,352	1,372
		Operating Transfers To (From) Reserves [Not Capital]												
				Transfer of Annual Municipal Fund Allocation to Reserve	1,285,166	1,317,295	1,350,228	1,383,983	1,418,583	1,454,047	1,490,399	1,527,659	1,565,850	1,604,996
				Asset Management Plan - increase by 1.00% over 2 years from 2023-24.	-	134,807	283,237	446,322	625,163	658,336	693,269	730,055	766,941	805,691
		Capital Works Program												
		3.5		Dunsborough New Nature Based Playground - Capital Works	(40,000)	(350,000)	-	-	-	-	-	-	-	-
		3.9		Mitchell Park Upgrade - Capital Works	(250,000)	-	-	-	-	-	-	-	-	-
		4.1		Dunsborough Lakes Sporting Precinct (Stage 1)	(250,000)	-	-	-	-	-	-	-	-	-
		1.18		Parks and Gardens / Reserves - Capital Works	(435,166)	(902,102)	(1,633,465)	(1,830,305)	(2,043,746)	(2,112,383)	(2,183,668)	(2,257,714)	(2,332,791)	(2,410,687)
		3.14		Busselton Foreshore Redevelopment (Final Completion)	(310,000)	(200,000)	-	-	-	-	-	-	-	-
		Closing Balance			81,201	82,420	83,657	84,912	86,186	87,478	88,790	90,122	91,474	92,846
41	Furniture and Equipment Reserve	Opening Balance			-	-	-	-	-	-	-	-	-	-
		Interest Earned			-	-	-	-	-	-	-	-	-	-
		Operating Transfers To (From) Reserves [Not Capital]												
				Transfer of Annual Municipal Fund Allocation to Reserve	434,000	444,850	455,971	467,371	479,055	573,323	589,966	607,147	624,655	642,718
		Capital Works Program												
		1.15		Furniture, Office Equipment & Technology/Software - Capital Works	(434,000)	(444,850)	(455,971)	(467,371)	(479,055)	(573,323)	(589,966)	(607,147)	(624,655)	(642,718)
		Closing Balance			-	-	-	-	-	-	-	-	-	-
58	Plant Replacement Reserve	Opening Balance			945,658	1,205,170	1,212,429	1,209,919	1,234,799	1,327,358	1,422,329	1,729,565	1,623,411	2,125,641
		Interest Earned			14,185	18,078	18,186	18,149	18,522	19,910	21,335	25,943	24,351	31,885
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	129,009	269,615	283,237	297,548	312,581	329,168	346,634	365,028	383,471	402,845
				Plant Depreciation and Plant Requirements	1,011,412	1,105,146	991,276	972,803	989,746	1,007,113	1,024,917	1,043,165	1,061,871	1,081,046
		Capital Works Program												
		3.8		Main City Works Depot - Upgrade/Improvements	-	-	-	-	-	-	-	(500,000)	-	-
		1.19		Plant Replacement Program	(895,094)	(1,385,580)	(1,295,210)	(1,263,620)	(1,228,290)	(1,261,220)	(1,085,650)	(1,040,290)	(967,463)	(1,135,900)
		Closing Balance			1,205,170	1,212,429	1,209,919	1,234,799	1,327,358	1,422,329	1,729,565	1,623,411	2,125,641	2,505,517

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ID	Reserve Name	Type	Strategy	Commentary	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30
70	Waste Facilities and Plant Reserve	Opening Balance			4,278,216	2,851,225	1,317,304	1,565,012	1,134,871	1,741,406	1,936,467	2,153,671	1,949,503	765,673
		Interest Earned			64,173	42,768	19,760	23,475	17,023	26,121	29,047	32,305	29,243	11,485
		Operating Transfers To (From) Reserves [Not Capital]												
				Net Position of all Waste GL activity transferred to reserves	254,348	226,148	244,208	203,625	156,199	106,372	54,065	(826)	(58,394)	(118,736)
				WARR Fees	1,509,488	1,557,163	1,609,140	1,663,749	1,721,163	1,782,768	1,847,752	1,916,353	1,987,321	2,062,202
		Capital Works Program												
		2.1		Waste Management - Capital Works	(3,255,000)	(3,360,000)	(1,625,400)	(2,320,990)	(1,287,850)	(220,200)	(1,713,660)	(1,652,000)	(642,000)	(544,200)
		2.2		Alternative Waste Disposal Initiatives	-	-	-	-	-	(1,500,000)	-	-	(2,500,000)	(1,500,000)
		3.8		Main City Works Depot - Upgrade/Improvements	-	-	-	-	-	-	-	(500,000)	-	-
		Closing Balance			2,851,225	1,317,304	1,565,012	1,134,871	1,741,406	1,936,467	2,153,671	1,949,503	765,673	676,424
50	Major Traffic Improvements Reserve	Opening Balance			257,583	261,447	265,369	269,350	273,390	277,491	281,653	285,878	290,166	294,518
		Interest Earned			3,864	3,922	3,981	4,040	4,101	4,162	4,225	4,288	4,352	4,418
		Operating Transfers To (From) Reserves [Not Capital]												
				Tied to 2.125% of rates levied.	1,096,581	1,145,864	1,203,758	1,264,578	1,328,471	1,398,963	1,473,196	1,551,367	1,629,750	1,712,093
		Capital Works Program												
		3.1		Busselton War Memorial Relocation	-	(375,000)	-	-	-	-	-	-	-	-
		3.2		Busselton/Dunsborough - Major Traffic Improvements	(1,096,581)	(770,864)	(1,203,758)	(1,264,578)	(1,328,471)	(1,398,963)	(1,473,196)	(1,551,367)	(1,629,750)	(1,712,093)
		Closing Balance			261,447	265,369	269,350	273,390	277,491	281,653	285,878	290,166	294,518	298,936
15	CBD Enhancement Reserve	Opening Balance			92,320	21,607	40,191	59,419	79,308	99,875	121,138	143,116	165,826	189,288
		Interest Earned			1,385	324	603	891	1,190	1,498	1,817	2,147	2,487	2,839
		Operating Transfers To (From) Reserves [Not Capital]												
				1.00% of Rates transferred to CBD Enhancement Reserve to fund CBD Townscape Construction Projects.	516,038	539,230	566,475	595,096	625,163	658,336	693,269	730,055	766,941	805,691
				50% of Lease income from Fire Station transfers to CBD Enhancement Reserve	17,902	18,260	18,625	18,998	19,378	19,765	20,161	20,564	20,975	21,395
		Capital Works Program												
		1.7		CBD Townscape Construction Projects - Capital Works	(516,038)	(539,230)	(566,475)	(595,096)	(625,163)	(658,336)	(693,269)	(730,055)	(766,941)	(805,691)
		3.9		Mitchell Park Upgrade - Capital Works	(90,000)	-	-	-	-	-	-	-	-	-
		Closing Balance			21,607	40,191	59,419	79,308	99,875	121,138	143,116	165,826	189,288	213,522

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53	New Infrastructure Development Reserve	Opening Balance			775,996	87,636	88,951	15,285	15,514	15,747	15,983	16,223	16,466	16,713
		Interest Earned			11,640	1,315	1,334	229	233	236	240	243	247	251
		Capital Works Program												
		4.1		Dunsborough Lakes Sporting Precinct (Stage 1)	(700,000)	-	-	-	-	-	-	-	-	-
		4.10		Squash Facility District	-	-	(75,000)	-	-	-	-	-	-	-
		Closing Balance			87,636	88,951	15,285	15,514	15,747	15,983	16,223	16,466	16,713	16,964
24	Commonage Precinct Infrastructure Road Reserve	Opening Balance			236,372	239,918	243,517	247,170	250,878	254,641	258,461	262,338	266,273	270,267
		Interest Earned			3,546	3,599	3,653	3,708	3,763	3,820	3,877	3,935	3,994	4,054
		Closing Balance			239,918	243,517	247,170	250,878	254,641	258,461	262,338	266,273	270,267	274,321

City Parking Reserves

17	City Car Parking and Access Reserve	Opening Balance			1,387,500	646,489	786,757	989,872	717,396	963,443	1,238,690	1,545,126	1,884,854	2,258,251
		Interest Earned			20,813	9,697	11,801	14,848	10,761	14,452	18,580	23,177	28,273	33,874
		Operating Transfers To (From) Reserves [Not Capital]												
				Fund the repayment of \$1.25m loan from Year 1 for Dunsborough Car Parking Land.	(55,611)	(111,222)	(111,222)	(111,222)	(111,222)	(111,222)	(111,221)	(111,222)	(111,222)	(111,222)
				Principal and Interest Repayments on Car Park Loan	(162,249)	(40,562)	-	-	-	-	-	-	-	-
				Asset Management Plan - tied to 1.00% of rates levied	516,038	539,230	566,475	595,096	625,163	658,336	693,269	730,055	766,941	805,691
		Capital Works Program												
		1.6		Car Parking Construction and Renewal - Capital Works	(1)	(206,875)	(263,939)	(271,197)	(278,655)	(286,318)	(294,192)	(302,282)	(310,595)	(319,137)
		7.25		Dunsborough Car Parking Land	(750,000)	-	-	(500,000)	-	-	-	-	-	-
		3.14		Busselton Foreshore Redevelopment (Final Completion)	(310,000)	(50,000)	-	-	-	-	-	-	-	-
		Closing Balance			646,489	786,757	989,872	717,396	963,443	1,238,690	1,545,126	1,884,854	2,258,251	2,667,457

City Corporate Reserves

34	Corporate IT Systems Reserve	Opening Balance			82,187	112,429	146,423	185,175	136,726	184,686	238,899	215,799	282,681	356,816
		Interest Earned			1,233	1,686	2,196	2,778	2,051	2,770	3,583	3,237	4,240	5,352
		Operating Transfers To (From) Reserves [Not Capital]												
				Asset Management Plan	129,009	134,807	141,619	148,774	156,291	164,584	173,317	182,514	191,735	201,423
		Capital Works Program												
		1.12		Corporate IT System Upgrades	(100,000)	(102,500)	(105,063)	(200,000)	(110,381)	(113,141)	(200,000)	(118,869)	(121,840)	(200,000)
		Closing Balance			112,429	146,423	185,175	136,726	184,686	238,899	215,799	282,681	356,816	363,591

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37	Election, Value and Corporate Expense Reserve	Opening Balance			511,030	365,500	382,208	519,064	257,445	399,068	414,913	280,871	294,092	450,566
		Interest Earned			7,665	5,483	5,733	7,786	3,862	5,986	6,224	4,213	4,411	6,758
		Operating Transfers To (From) Reserves [Not Capital]												
				Election Expenses - every second year	-	(116,699)	-	(123,806)	-	(131,346)	-	(139,345)	-	(147,831)
				Estimated consultant costs for fair value adjustments	(40,900)	(41,923)	(42,971)	(44,045)	(45,146)	(46,275)	(47,432)	(48,618)	(49,833)	(51,079)
				Estimated rating GRV consultant costs see account 21013658 2 Year Election Cycle; 3 Year GRV Revaluation Requirements	(278,000) 165,705	- 169,847	(280,000) 174,094	(280,000) 178,446	(285,000) 182,907	(285,000) 187,480	(285,000) 192,167	(285,000) 196,971	(290,000) 201,895	(290,000) 206,943
		Closing Balance			365,500	382,208	519,064	257,445	399,068	414,913	280,871	294,092	450,566	175,357
47	Legal Expenses Reserve	Opening Balance			640,797	650,409	660,165	670,067	680,118	690,320	700,675	711,185	721,853	732,681
		Interest Earned			9,612	9,756	9,902	10,051	10,202	10,355	10,510	10,668	10,828	10,990
		Closing Balance			650,409	660,165	670,067	680,118	690,320	700,675	711,185	721,853	732,681	743,671
51	Marketing & Area Promotion Reserve	Opening Balance			-	-	-	-	-	-	-	-	-	-
		Interest Earned			-	-	-	-	-	-	-	-	-	-
		Operating Transfers To (From) Reserves [Not Capital]												
				Transfer from Marketing & Area Promotion Reserve for funding of BEACH marketing activities.	(50,000)	(100,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
				Transfer to Marketing & Area Promotion Reserve for funding of BEACH marketing activities.	50,000	100,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
		Closing Balance			-	-	-	-	-	-	-	-	-	-
56	Performing Arts and Convention Centre Reserve	Opening Balance			2,705,530	1,396,113	67,055	68,061	69,082	70,118	71,170	72,238	73,322	74,422
		Interest Earned			40,583	20,942	1,006	1,021	1,036	1,052	1,068	1,084	1,100	1,116
		Capital Works Program												
		5.1		Performing Arts/Convention Centre (BEACH) - Stage 1	(1,350,000)	(1,350,000)	-	-	-	-	-	-	-	-
		Closing Balance			1,396,113	67,055	68,061	69,082	70,118	71,170	72,238	73,322	74,422	75,538
City Employee Entitlements Reserve														
2	Long Service Leave Reserve	Opening Balance			2,761,573	2,702,997	2,643,542	2,583,195	2,521,943	2,459,772	2,396,669	2,332,619	2,267,608	2,201,622
		Interest Earned			41,424	40,545	39,653	38,748	37,829	36,897	35,950	34,989	34,014	33,024
		Operating Transfers To (From) Reserves [Not Capital]												
				To show drawdown of long service leave in reserve which offsets transfer to line item below.	(550,000)	(550,000)	(550,000)	(550,000)	(550,000)	(550,000)	(550,000)	(550,000)	(550,000)	(550,000)
				To show drawdown of long service leave in reserve which offsets transfer from line item above.	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000
		Closing Balance			2,702,997	2,643,542	2,583,195	2,521,943	2,459,772	2,396,669	2,332,619	2,267,608	2,201,622	2,134,646

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66	Sick Pay Incentive Reserve	Opening Balance			151,822	139,099	126,185	113,078	99,774	86,271	72,565	66,153	62,145	58,077
		Interest Earned			2,277	2,086	1,893	1,696	1,497	1,294	1,088	992	932	871
		Operating Transfers To (From) Reserves [Not Capital]												
			Applies to individuals covered under the Sick Leave Scheme. Assumed that one person p.a entitled to scheme leaves the organisation each year and is paid out the amount. Increases in provision per annum are covered by the interest	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(7,500)	(5,000)	(5,000)	(5,000)
		Closing Balance			139,099	126,185	113,078	99,774	86,271	72,565	66,153	62,145	58,077	53,948
61	Professional Development Reserve	Opening Balance			123,578	125,432	127,313	129,223	131,161	133,128	135,125	137,152	139,209	141,297
		Interest Earned			1,854	1,881	1,910	1,938	1,967	1,997	2,027	2,057	2,088	2,119
		Closing Balance			125,432	127,313	129,223	131,161	133,128	135,125	137,152	139,209	141,297	143,416
72	Workers Compensation and Extended Sick Leave Contingency Reserve	Opening Balance			283,433	287,684	291,999	296,379	300,825	305,337	309,917	314,566	319,284	324,073
		Interest Earned			4,251	4,315	4,380	4,446	4,512	4,580	4,649	4,718	4,789	4,861
		Closing Balance			287,684	291,999	296,379	300,825	305,337	309,917	314,566	319,284	324,073	328,934
City Estate & Precinct Reserves														
28	Community Facilities - City District	Opening Balance			767,485	456,497	143,344	415,932	592,608	874,497	197,671	468,447	624,623	671,352
		Interest Earned			11,512	6,847	2,150	6,239	8,889	13,117	2,965	7,027	9,369	10,070
		Operating Transfers To (From) Reserves [Not Capital]												
			Repayment of Lot 40 Vasse Highway from Reserve - Relates to Sir Stewart Bovell Park	-	-	-	-	-	(850,000)	-	-	-	-	
			Subject to advice from Strategic Planning Business unit - based on forecasted developer activity	352,500	357,500	375,500	375,500	375,500	375,500	375,500	375,500	375,500	375,500	375,500
		Capital Works Program												
		4.1	Dunsborough Lakes Sporting Precinct (Stage 1)	(400,000)	-	-	-	-	-	-	-	-	-	-
		4.2	Dunsborough Country Club Extension	-	(300,000)	-	-	-	-	-	-	-	-	-
		4.9	Increasing Sports Spaces Carrying Capacity - Outdoor Spaces	-	(100,000)	-	(105,063)	-	(110,381)	-	(115,969)	-	(121,840)	
		5.1	Performing Arts/Convention Centre (BEACH) - Stage 1	(175,000)	(175,000)	-	-	-	-	-	-	-	-	
		4.12	Dunsborough Lakes Sporting Precinct (Stage 2)	-	-	-	-	-	-	-	-	-	(225,000)	-
		4.13	Planning & Design Studies for Implementation of Recreational Planning Study Outcomes	(100,000)	(102,500)	(105,063)	(100,000)	(102,500)	(105,063)	(107,689)	(110,381)	(113,141)	(115,969)	
		Closing Balance			456,497	143,344	415,932	592,608	874,497	197,671	468,447	624,623	671,352	819,113
26	Community Facilities - Broadwater	Opening Balance			174,551	187,169	197,477	207,939	218,558	229,336	239,776	248,373	257,099	265,955
		Interest Earned			2,618	2,808	2,962	3,119	3,278	3,440	3,597	3,726	3,856	3,989
		Operating Transfers To (From) Reserves [Not Capital]												
			Subject to advice from Strategic Planning Business unit - based on forecasted developer activity	10,000	7,500	7,500	7,500	7,500	7,000	5,000	5,000	5,000	5,000	
		Closing Balance			187,169	197,477	207,939	218,558	229,336	239,776	248,373	257,099	265,955	274,944

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27	Community Facilities - Busselton	Opening Balance			20,996	43,811	64,468	85,435	106,717	138,318	172,893	207,986	46,106	81,798
		Interest Earned			315	657	967	1,282	1,601	2,075	2,593	3,120	692	1,227
		Operating Transfers To (From) Reserves [Not Capital]												
				Subject to advice from Strategic Planning Business unit - based on forecasted developer activity	22,500	20,000	20,000	20,000	30,000	32,500	32,500	35,000	35,000	35,000
		Capital Works Program												
			4.10	Squash Facility District	-	-	-	-	-	-	-	(200,000)	-	-
		Closing Balance			43,811	64,468	85,435	106,717	138,318	172,893	207,986	46,106	81,798	118,025
29	Community Facilities - Dunsborough	Opening Balance			217,251	248,010	29,230	57,168	85,526	114,309	143,524	173,177	203,275	108,824
		Interest Earned			3,259	3,720	438	858	1,283	1,715	2,153	2,598	3,049	1,632
		Operating Transfers To (From) Reserves [Not Capital]												
				Subject to advice from Strategic Planning Business unit - based on forecasted developer activity	27,500	27,500	27,500	27,500	27,500	27,500	27,500	27,500	27,500	27,500
		Capital Works Program												
			3.5	Dunsborough New Nature Based Playground - Capital Works	-	(250,000)	-	-	-	-	-	-	-	-
			4.12	Dunsborough Lakes Sporting Precinct (Stage 2)	-	-	-	-	-	-	-	-	(125,000)	-
		Closing Balance			248,010	29,230	57,168	85,526	114,309	143,524	173,177	203,275	108,824	137,956
30	Community Facilities - Dunsborough Lakes	Opening Balance			1,221,307	239,627	243,221	246,869	250,572	254,331	258,146	262,018	265,948	19,937
		Interest Earned			18,320	3,594	3,648	3,703	3,759	3,815	3,872	3,930	3,989	299
		Capital Works Program												
			4.1	Dunsborough Lakes Sporting Precinct (Stage 1)	(1,000,000)	-	-	-	-	-	-	-	-	-
			4.12	Dunsborough Lakes Sporting Precinct (Stage 2)	-	-	-	-	-	-	-	-	(250,000)	-
		Closing Balance			239,627	243,221	246,869	250,572	254,331	258,146	262,018	265,948	19,937	20,236
31	Community Facilities - Geographe	Opening Balance			108,884	118,017	129,787	141,734	153,860	168,668	183,698	198,953	214,437	230,154
		Interest Earned			1,633	1,770	1,947	2,126	2,308	2,530	2,755	2,984	3,217	3,452
		Operating Transfers To (From) Reserves [Not Capital]												
				Subject to advice from Strategic Planning Business unit - based on forecasted developer activity	7,500	10,000	10,000	10,000	12,500	12,500	12,500	12,500	12,500	12,500
		Closing Balance			118,017	129,787	141,734	153,860	168,668	183,698	198,953	214,437	230,154	246,106
32	Community Facilities - Port Geographe	Opening Balance			351,153	356,420	361,766	367,192	372,700	378,291	383,965	389,724	395,570	401,504
		Interest Earned			5,267	5,346	5,426	5,508	5,591	5,674	5,759	5,846	5,934	6,023
		Closing Balance			356,420	361,766	367,192	372,700	378,291	383,965	389,724	395,570	401,504	407,527

City of Busselton
 Projected Reserves Schedule (Categorical Listing)
 For the period 2020 - 2030
Draft Base Scenario - Version 1

ID	Reserve Name	Type	Strategy	Commentary	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30
33	Community Facilities - Vasse	Opening Balance			179,289	1,978	2,008	2,038	42,069	120,200	192,003	257,383	328,744	401,175
		Interest Earned			2,689	30	30	31	631	1,803	2,880	3,861	4,931	6,018
		Operating Transfers To (From) Reserves [Not Capital]												
				Subject to advice from Strategic Planning Business unit - based on forecasted developer activity	-	-	-	40,000	77,500	70,000	62,500	67,500	67,500	67,500
		Capital Works Program												
		4.3		Vasse Sporting Facilities - Changerooms/Pavilion/Car Parking	(180,000)	-	-	-	-	-	-	-	-	-
		Closing Balance			1,978	2,008	2,038	42,069	120,200	192,003	257,383	328,744	401,175	474,693
25	Community Facilities - Airport North	Opening Balance			3,291,299	3,440,668	3,592,278	3,746,162	3,902,354	2,860,889	2,003,802	33,859	134,367	236,383
		Interest Earned			49,369	51,610	53,884	56,192	58,535	42,913	30,057	508	2,016	3,546
		Operating Transfers To (From) Reserves [Not Capital]												
				Subject to advice from Strategic Planning Business unit - based on forecasted developer activity	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
		Capital Works Program												
		4.7		Yalyalup Community Oval/Pavilion Development	-	-	-	-	(1,200,000)	(1,000,000)	(2,100,000)	-	-	-
		Closing Balance			3,440,668	3,592,278	3,746,162	3,902,354	2,860,889	2,003,802	33,859	134,367	236,383	339,929
48	Locke Estate Reserve	Opening Balance			1,037	61,053	121,969	183,799	186,556	189,354	192,194	195,077	198,003	200,973
		Interest Earned			16	916	1,830	2,757	2,798	2,840	2,883	2,926	2,970	3,015
		Operating Transfers To (From) Reserves [Not Capital]												
				\$60,000 per annum income to Locke Estate reserve, needs to be added to income, finishes in 2022/23	60,000	60,000	60,000	-	-	-	-	-	-	-
		Closing Balance			61,053	121,969	183,799	186,556	189,354	192,194	195,077	198,003	200,973	203,988
59	Port Geographe Development Reserve (Council)	Opening Balance			150,330	88,899	94,899	101,664	109,243	117,686	127,201	137,856	149,724	162,707
		Interest Earned			2,255	1,333	1,423	1,525	1,639	1,765	1,908	2,068	2,246	2,441
		Operating Transfers To (From) Reserves [Not Capital]												
				\$50k per year indexed - Council Resolution.	54,314	55,916	57,873	59,899	61,995	64,320	66,732	69,234	71,658	74,166
		Capital Works Program												
		1.20		Port Geographe Development - Capital Works	(118,000)	(51,250)	(52,531)	(53,845)	(55,191)	(56,570)	(57,985)	(59,434)	(60,920)	(62,443)
		Closing Balance			88,899	94,899	101,664	109,243	117,686	127,201	137,856	149,724	162,707	176,870
60	Port Geographe Waterways Management Reserve (SAR) (DoT Requirements)	Opening Balance			3,292,439	3,211,389	3,130,333	3,050,809	2,972,280	2,895,107	2,820,371	2,748,575	2,680,262	2,615,213
		Interest Earned			49,387	48,171	46,955	45,762	44,584	43,427	42,306	41,229	40,204	39,228
		Operating Transfers To (From) Reserves [Not Capital]												
				Represents expected maintenance costs for Port Geo waterways	(354,603)	(363,468)	(372,555)	(382,800)	(393,327)	(404,143)	(415,257)	(426,677)	(438,411)	(450,467)
				Represents SAR for Port Geographe area	224,166	234,241	246,076	258,509	271,570	285,980	301,155	317,135	333,158	349,991
		Closing Balance			3,211,389	3,130,333	3,050,809	2,972,280	2,895,107	2,820,371	2,748,575	2,680,262	2,615,213	2,553,965

City of Busselton
 Projected Reserves Schedule (Categorical Listing)
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62	Provence Landscape Maintenance Reserve (SAR)	Opening Balance			1,194,347	1,176,569	1,162,549	832,683	824,170	609,210	609,676	617,284	134,113	149,771
		Interest Earned			17,915	17,649	17,438	12,490	12,363	9,138	9,145	9,259	2,012	2,247
		Operating Transfers To (From) Reserves [Not Capital]												
			25% of Total maintenance contractor costs - Provence		(169,625)	(173,865)	(178,212)	(183,113)	(188,148)	(193,322)	(198,639)	(204,101)	(209,714)	(215,481)
			Represents SAR for Provence		183,931	192,197	201,908	212,109	222,826	234,650	247,101	260,213	273,360	287,172
		Capital Works Program												
			1.21	Provence - Asset Management Plan	(50,000)	(50,000)	(371,000)	(50,000)	(262,000)	(50,000)	(50,000)	(548,542)	(50,000)	(50,000)
		Closing Balance			1,176,569	1,162,549	832,683	824,170	609,210	609,676	617,284	134,113	149,771	173,708
68	Vasse Newtown Landscape Maintenance Reserve (SAR)	Opening Balance			569,537	559,953	554,782	139,473	139,866	112,600	126,267	147,992	207,729	247,365
		Interest Earned			8,543	8,399	8,322	2,092	2,098	1,689	1,894	2,220	3,116	3,710
		Operating Transfers To (From) Reserves [Not Capital]												
			25% of Total maintenance contractor costs - Vasse		(156,687)	(160,604)	(164,619)	(169,146)	(173,798)	(178,577)	(183,488)	(188,534)	(193,719)	(199,046)
			Represents SAR for Vasse		188,560	197,034	206,989	217,447	228,434	240,555	253,319	266,761	280,239	294,398
		Capital Works Program												
			1.22	Vasse - Asset Management Plan	(50,000)	(50,000)	(466,000)	(50,000)	(84,000)	(50,000)	(50,000)	(20,710)	(50,000)	(50,000)
		Closing Balance			559,953	554,782	139,473	139,866	112,600	126,267	147,992	207,729	247,365	296,427
23	Commonage Precinct Bushfire Facilities Reserve	Opening Balance			58,532	59,410	60,301	61,206	62,124	63,056	64,002	64,962	65,936	66,925
		Interest Earned			878	891	905	918	932	946	960	974	989	1,004
		Closing Balance			59,410	60,301	61,206	62,124	63,056	64,002	64,962	65,936	66,925	67,929
21	Commonage Community Facilities Dunsborough Lakes South Reserve	Opening Balance			74,242	75,356	76,486	77,633	78,797	79,979	81,179	82,397	83,633	84,887
		Interest Earned			1,114	1,130	1,147	1,164	1,182	1,200	1,218	1,236	1,254	1,273
		Closing Balance			75,356	76,486	77,633	78,797	79,979	81,179	82,397	83,633	84,887	86,160
22	Commonage Community Facilities South Biddle Precinct Reserve	Opening Balance			905,901	919,490	933,282	197,281	200,240	203,244	206,293	209,387	212,528	215,716
		Interest Earned			13,589	13,792	13,999	2,959	3,004	3,049	3,094	3,141	3,188	3,236
		Capital Works Program												
			3.10	New Commonage Fire Shed/Community Facility	-	-	(750,000)	-	-	-	-	-	-	-
		Closing Balance			919,490	933,282	197,281	200,240	203,244	206,293	209,387	212,528	215,716	218,952
City General Reserves														
11	Busselton Area Drainage and Waterways Improvement Reserve	Opening Balance			374,240	351,854	328,432	303,941	278,347	251,615	223,710	194,594	164,230	132,578
		Interest Earned			5,614	5,278	4,926	4,559	4,175	3,774	3,356	2,919	2,463	1,989
		Capital Works Program												
			3.13	Vasse River Beautification Project (Bridge to Bridge)	(28,000)	(28,700)	(29,418)	(30,153)	(30,907)	(31,679)	(32,471)	(33,283)	(34,115)	(34,968)
		Closing Balance			351,854	328,432	303,941	278,347	251,615	223,710	194,594	164,230	132,578	99,599

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ID	Reserve Name	Type	Strategy	Commentary	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30
20	Coastal and Climate Adaptation Reserve	Opening Balance			2,130,834	1,723,825	1,819,955	1,929,607	2,053,213	1,941,822	1,593,986	1,930,538	2,481,261	3,267,638
		Interest Earned			31,963	25,857	27,299	28,944	30,798	29,127	23,910	28,958	37,219	49,015
		Operating Transfers To (From) Reserves [Not Capital]												
				Res 0706/141 (increase by CPI each year)	387,028	404,422	424,856	446,322	468,872	493,752	519,951	547,541	575,206	604,268
				Asset Management Plan - increased by 1.00% over 4 years starting in 2026-27.	-	-	-	-	-	-	173,317	365,028	575,206	805,691
		Capital Works Program												
		3.6		Dunsborough Non-Potable Water Network	(500,000)	-	-	-	(250,000)	(500,000)	-	-	-	-
38	Emergency Disaster Recovery Reserve	1.11		Coastal Protection Capital Works - Asset Management Plan	(226,000)	(231,650)	(237,441)	(243,971)	(250,680)	(257,574)	(264,657)	(271,935)	(279,413)	(287,097)
		3.11		Parks and Gardens/Reserves - Smart Technologies	(100,000)	(102,500)	(105,063)	(107,689)	(110,381)	(113,141)	(115,969)	(118,869)	(121,840)	(124,886)
		Closing Balance			1,723,825	1,819,955	1,929,607	2,053,213	1,941,822	1,593,986	1,930,538	2,481,261	3,267,638	4,314,628
		Opening Balance			94,402	115,818	138,055	161,138	185,093	209,946	235,723	262,453	290,164	318,885
		Interest Earned			1,416	1,737	2,071	2,417	2,776	3,149	3,536	3,937	4,352	4,783
		Operating Transfers To (From) Reserves [Not Capital]												
				Annual Allocation	20,000	20,500	21,013	21,538	22,076	22,628	23,194	23,774	24,368	24,977
39	Energy Sustainability Reserve	Closing Balance			115,818	138,055	161,138	185,093	209,946	235,723	262,453	290,164	318,885	348,646
		Opening Balance			138,519	140,347	142,452	144,588	147,026	149,785	152,885	156,345	160,187	164,433
		Interest Earned			2,078	2,105	2,137	2,169	2,205	2,247	2,293	2,345	2,403	2,466
		Operating Transfers To (From) Reserves [Not Capital]												
				Annual Allocation to assist with funding the Energy Strategy	102,750	105,319	107,952	110,920	113,971	117,105	120,325	123,634	127,034	130,528
		Capital Works Program												
		3.7		Energy Efficiency Initiatives	(103,000)	(105,319)	(107,952)	(110,651)	(113,417)	(116,252)	(119,159)	(122,137)	(125,191)	(128,321)
16	Cemetery Reserve	Closing Balance			140,347	142,452	144,588	147,026	149,785	152,885	156,345	160,187	164,433	169,106
		Opening Balance			46,131	88,603	152,548	218,295	285,877	355,328	426,683	499,977	575,244	652,519
		Interest Earned			692	1,329	2,288	3,274	4,288	5,330	6,400	7,500	8,629	9,788
		Operating Transfers To (From) Reserves [Not Capital]												
				100% of Cemetery Burial Fees transferred to Cemeteries Reserve	141,780	144,616	147,509	150,459	153,468	156,538	159,669	162,862	166,119	169,442
		Capital Works Program												
		1.8		Cemeteries - Capital Works	(100,000)	(82,000)	(84,050)	(86,151)	(88,305)	(90,513)	(92,775)	(95,095)	(97,472)	(99,909)
63	Public Art Reserve	Closing Balance			88,603	152,548	218,295	285,877	355,328	426,683	499,977	575,244	652,519	731,840
		Opening Balance			47,058	47,764	48,480	49,207	49,945	50,694	51,454	52,226	53,009	53,804
		Interest Earned			706	716	727	738	749	760	772	783	795	807
		Operating Transfers To (From) Reserves [Not Capital]												
				Developer Contributions	-	-	-	-	-	-	-	-	-	-
		Closing Balance			47,764	48,480	49,207	49,945	50,694	51,454	52,226	53,009	53,804	54,611

City of Busselton
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 For the period 2020 - 2030
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67	Strategic Projects Reserve	Opening Balance			242,430	239,718	287,968	337,966	389,763	443,410	498,960	556,467	615,986	677,575
		Interest Earned			3,636	3,596	4,320	5,069	5,846	6,651	7,484	8,347	9,240	10,164
		Operating Transfers To (From) Reserves [Not Capital]												
				Council Res C1303/074 (27/03/2014) \$25k per annum indexed	25,750	26,394	27,054	27,730	28,423	29,134	29,862	30,609	31,374	32,158
				50% of Lease income from Fire Station transfers to Strategic Projects Reserve	17,902	18,260	18,625	18,998	19,378	19,765	20,161	20,564	20,975	21,395
		Capital Works Program												
			3.16	Sues Road Land Purchase / Sale of Ambergate Land	(50,000)	-	-	-	-	-	-	-	-	-
		Closing Balance			239,718	287,968	337,966	389,763	443,410	498,960	556,467	615,986	677,575	741,291
76	LED Streetlight Replacement Program Reserve	Opening Balance			-	-	-	-	-	-	-	-	-	-
		Interest Earned			-	-	-	-	-	-	-	-	-	-
		Operating Transfers To (From) Reserves [Not Capital]												
				Annual Allocation	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
		Capital Works Program												
			3.21	LED Streetlighting Replacement Program	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
		Closing Balance			-	-	-	-	-	-	-	-	-	-
GRAND TOTAL					36,879,289	34,832,976	36,505,640	39,231,524	43,094,245	46,001,548	50,078,757	54,053,910	59,645,577	62,977,948

City of Busselton
Forecast Statement of Capital Funding (Reserves)
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Reserve Name	Strategy	Project	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30	Grand Total
Airport Existing Terminal Building Reserve	1.3	Buildings Capital Works - Asset Management Plan		12,220	9,198	18,922	15,242	38,238		9,198		35,574	138,592
Airport Existing Terminal Building Reserve Total				12,220	9,198	18,922	15,242	38,238		9,198		35,574	138,592
Barnard Park Sports Pavilion Building Reserve	1.3	Buildings Capital Works - Asset Management Plan		7,748	5,832	11,998	9,665	24,245		5,832		25,495	90,815
Barnard Park Sports Pavilion Building Reserve Total				7,748	5,832	11,998	9,665	24,245		5,832		25,495	90,815
Building Asset Renewal Reserve Fund - General Buildings	1.3	Buildings Capital Works - Asset Management Plan	150,000	212,688	481,301	545,001	303,344	365,649	206,074	405,291	328,000	456,410	3,453,758
	1.4	Buildings Capital Works - Smiths Beach Toilets	200,000										200,000
	1.9	Centennial Park Ablutions Replacement	200,000										200,000
	4.6	Dunsborough Playing Fields						450,000					450,000
	5.3	Upgrade Art Geo Complex - Capital Works							700,000				700,000
		Bovell Park - Major Upgrades / Expansion - Regional Facilities - Capital Works											
	4.11	Capital Works								1,000,000	1,000,000	1,000,000	3,000,000
	3.18	Old Dunsborough Boat Ramp Precinct - Café/Kiosk			250,000								250,000
Building Asset Renewal Reserve Fund - General Buildings Total			550,000	212,688	731,301	545,001	303,344	815,649	906,074	1,405,291	1,328,000	1,456,410	8,253,758
Busselton Area Drainage and Waterways Improvement Reserve	3.13	Vasse River Beautification Project (Bridge to Bridge)	28,000	28,700	29,418	30,153	30,907	31,679	32,471	33,283	34,115	34,968	313,695
Busselton Area Drainage and Waterways Improvement Reserve Total			28,000	28,700	29,418	30,153	30,907	31,679	32,471	33,283	34,115	34,968	313,695
Busselton Community Resource Centre Reserve	1.3	Buildings Capital Works - Asset Management Plan	50,000	32,545	7,089	35,123	18,475	32,545	19,763	85,284			280,824
Busselton Community Resource Centre Reserve Total			50,000	32,545	7,089	35,123	18,475	32,545	19,763	85,284			280,824
Busselton Jetty Tourist Park Reserve	1.5	Busselton Jetty Tourist Park - Capital Works	80,000	50,000	230,000	265,000	240,000	285,000	295,000	250,000	100,000	265,000	2,060,000
Busselton Jetty Tourist Park Reserve Total			80,000	50,000	230,000	265,000	240,000	285,000	295,000	250,000	100,000	265,000	2,060,000
Busselton Library Building Reserve	1.3	Buildings Capital Works - Asset Management Plan	5,000	12,254	9,224	18,974	15,285	38,343		9,224		39,168	147,472
Busselton Library Building Reserve Total			5,000	12,254	9,224	18,974	15,285	38,343		9,224		39,168	147,472
CBD Enhancement Reserve	1.7	CBD Townscape Construction Projects - Capital Works	516,038	539,230	566,475	595,096	625,163	658,336	693,269	730,055	766,941	805,691	6,496,292
	3.9	Mitchell Park Upgrade - Capital Works	90,000										90,000
CBD Enhancement Reserve Total			606,038	539,230	566,475	595,096	625,163	658,336	693,269	730,055	766,941	805,691	6,586,292
Cemetery Reserve	1.8	Cemeteries - Capital Works	100,000	82,000	84,050	86,151	88,305	90,513	92,775	95,095	97,472	99,909	916,271
Cemetery Reserve Total			100,000	82,000	84,050	86,151	88,305	90,513	92,775	95,095	97,472	99,909	916,271
City Car Parking and Access Reserve	1.6	Car Parking Construction and Renewal - Capital Works	1	206,875	263,939	271,197	278,655	286,318	294,192	302,282	310,595	319,137	2,533,192
	3.14	Busselton Foreshore Redevelopment (Final Completion)	310,000	50,000									360,000
	7.25	Dunsborough Car Parking Land	750,000			500,000							1,250,000
City Car Parking and Access Reserve Total			1,060,001	256,875	263,939	771,197	278,655	286,318	294,192	302,282	310,595	319,137	4,143,192
Civic and Administration Building Reserve	1.3	Buildings Capital Works - Asset Management Plan		173,880	27,720	96,600	72,240	173,880		212,333		108,984	865,637
Civic and Administration Building Reserve Total				173,880	27,720	96,600	72,240	173,880		212,333		108,984	865,637
Coastal and Climate Adaptation Reserve	3.6	Dunsborough Non-Potable Water Network	500,000				250,000	500,000					1,250,000
	1.11	Coastal Protection Capital Works - Asset Management Plan	226,000	231,650	237,441	243,971	250,680	257,574	264,657	271,935	279,413	287,097	2,550,419
	3.11	Parks and Gardens/Reserves - Smart Technologies	100,000	102,500	105,063	107,689	110,381	113,141	115,969	118,869	121,840	124,886	1,120,338
Coastal and Climate Adaptation Reserve Total			826,000	334,150	342,504	351,660	611,061	870,715	380,626	390,804	401,254	411,984	4,920,757
Commonage Community Facilities South Biddle Precinct Reserve	3.10	New Commonage Fire Shed/Community Facility			750,000								750,000
Commonage Community Facilities South Biddle Precinct Reserve Total					750,000								750,000
Community Facilities - Airport North	4.7	Yalyalup Community Oval/Pavilion Development					1,200,000	1,000,000	2,100,000				4,300,000
Community Facilities - Airport North Total							1,200,000	1,000,000	2,100,000				4,300,000
Community Facilities - Busselton	4.10	Squash Facility District								200,000			200,000
Community Facilities - Busselton Total										200,000			200,000

City of Busselton
Forecast Statement of Capital Funding (Reserves)
For the period 2020 - 2030
Draft Base Scenario - Version 1

Reserve Name	Strategy	Project	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30	Grand Total
Community Facilities - City District	4.1	Dunsborough Lakes Sporting Precinct (Stage 1)	400,000										400,000
	4.2	Dunsborough Country Club Extension		300,000									300,000
	4.9	Increasing Sports Spaces Carrying Capacity - Outdoor Spaces		100,000		105,063		110,381		115,969		121,840	553,253
	5.1	Performing Arts/Convention Centre (BEACH) - Stage 1	175,000	175,000									350,000
	4.12	Dunsborough Lakes Sporting Precinct (Stage 2)									225,000		225,000
	4.13	Planning & Design Studies for Implementation of Recreational Planning Study Outcomes	100,000	102,500	105,063	100,000	102,500	105,063	107,689	110,381	113,141	115,969	1,062,306
Community Facilities - City District Total			675,000	677,500	105,063	205,063	102,500	215,444	107,689	226,351	338,141	237,810	2,890,559
Community Facilities - Dunsborough	3.5	Dunsborough New Nature Based Playground - Capital Works		250,000									250,000
	4.12	Dunsborough Lakes Sporting Precinct (Stage 2)									125,000		125,000
Community Facilities - Dunsborough Total				250,000							125,000		375,000
Community Facilities - Dunsborough Lakes	4.1	Dunsborough Lakes Sporting Precinct (Stage 1)	1,000,000										1,000,000
	4.12	Dunsborough Lakes Sporting Precinct (Stage 2)									250,000		250,000
Community Facilities - Dunsborough Lakes Total			1,000,000								250,000		1,250,000
Community Facilities - Vasse	4.3	Vasse Sporting Facilities - Changerooms/Pavilion/Car Parking	180,000										180,000
Community Facilities - Vasse Total			180,000										180,000
Corporate IT Systems Reserve	1.12	Corporate IT System Upgrades	100,000	102,500	105,063	200,000	110,381	113,141	200,000	118,869	121,840	200,000	1,371,794
Corporate IT Systems Reserve Total			100,000	102,500	105,063	200,000	110,381	113,141	200,000	118,869	121,840	200,000	1,371,794
Energy Sustainability Reserve	3.7	Energy Efficiency Initiatives	103,000	105,319	107,952	110,651	113,417	116,252	119,159	122,137	125,191	128,321	1,151,399
Energy Sustainability Reserve Total			103,000	105,319	107,952	110,651	113,417	116,252	119,159	122,137	125,191	128,321	1,151,399
Footpath and Cycleways Reserve	1.9	Centennial Park Ablutions Replacement	100,000										100,000
	1.14	Footpaths & Cycleways Construction - Capital Works	1,116,038	1,256,730	1,301,913	1,348,919	1,397,832	1,450,322	1,678,371	1,927,163	2,195,029	2,485,586	16,157,903
Footpath and Cycleways Reserve Total			1,216,038	1,256,730	1,301,913	1,348,919	1,397,832	1,450,322	1,678,371	1,927,163	2,195,029	2,485,586	16,257,903
Furniture and Equipment Reserve	1.15	Furniture, Office Equipment & Technology/Software - Capital Works	434,000	444,850	455,971	467,371	479,055	573,323	589,966	607,147	624,655	642,718	5,319,055
Furniture and Equipment Reserve Total			434,000	444,850	455,971	467,371	479,055	573,323	589,966	607,147	624,655	642,718	5,319,055
Geographe Leisure Centre Building (GLC) Reserve	1.3	Buildings Capital Works - Asset Management Plan	253,500	285,137	388,706	267,867	396,250	353,308	400,008	407,535	466,041	39,895	3,258,248
Geographe Leisure Centre Building (GLC) Reserve Total			253,500	285,137	388,706	267,867	396,250	353,308	400,008	407,535	466,041	39,895	3,258,248
Jetty Maintenance Reserve	1.25	Busselton Jetty Forecasted Maintenance Capital Works Plan	670,000	758,500	303,063	297,689	491,381	113,141	115,969	646,869	121,840	4,022,886	7,541,338
Jetty Maintenance Reserve Total			670,000	758,500	303,063	297,689	491,381	113,141	115,969	646,869	121,840	4,022,886	7,541,338
Joint Venture Aged Housing Reserve (Harris/Winderlup)	1.3	Buildings Capital Works - Asset Management Plan	36,000	36,900	37,823	38,768	39,737	40,731	41,749	42,793	43,863	44,959	403,322
Joint Venture Aged Housing Reserve (Harris/Winderlup) Total			36,000	36,900	37,823	38,768	39,737	40,731	41,749	42,793	43,863	44,959	403,322
LED Streetlight Replacement Program Reserve	3.21	LED Streetlighting Replacement Program	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
LED Streetlight Replacement Program Reserve Total			50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
Major Traffic Improvements Reserve	3.1	Busselton War Memorial Relocation		375,000									375,000
	3.2	Busselton/Dunsborough - Major Traffic Improvements	1,096,581	770,864	1,203,758	1,264,578	1,328,471	1,398,963	1,473,196	1,551,367	1,629,750	1,712,093	13,429,621
Major Traffic Improvements Reserve Total			1,096,581	1,145,864	1,203,758	1,264,578	1,328,471	1,398,963	1,473,196	1,551,367	1,629,750	1,712,093	13,804,621
Naturaliste Community Centre Building (NCC) Reserve	1.3	Buildings Capital Works - Asset Management Plan	130,000	15,968	7,336	17,342	22,571	59,361	6,012	45,859	5,000	22,000	331,449
Naturaliste Community Centre Building (NCC) Reserve Total			130,000	15,968	7,336	17,342	22,571	59,361	6,012	45,859	5,000	22,000	331,449

City of Busselton

Forecast Statement of Capital Funding (Reserves)

For the period 2020 - 2030

Draft Base Scenario - Version 1

Reserve Name	Strategy	Project	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30	Grand Total
New Infrastructure Development Reserve	4.1	Dunsborough Lakes Sporting Precinct (Stage 1)	700,000										700,000
	4.10	Squash Facility District			75,000								75,000
New Infrastructure Development Reserve Total			700,000		75,000								775,000
Other Infrastructure (Drainage, Signage Etc) Reserve	1.13	Drainage, Underground Power and Other Infrastructure - Capital Works	357,000	365,925	375,073	384,450	394,061	403,913	587,328	789,389	818,441	848,689	5,324,268
Other Infrastructure (Drainage, Signage Etc) Reserve Total			357,000	365,925	375,073	384,450	394,061	403,913	587,328	789,389	818,441	848,689	5,324,268
Parks, Gardens and Reserves Reserve	3.5	Dunsborough New Nature Based Playground - Capital Works	40,000	350,000									390,000
	3.9	Mitchell Park Upgrade - Capital Works	250,000										250,000
	4.1	Dunsborough Lakes Sporting Precinct (Stage 1)	250,000										250,000
	1.18	Parks and Gardens / Reserves - Capital Works	435,166	902,102	1,633,465	1,830,305	2,043,746	2,112,383	2,183,668	2,257,714	2,332,791	2,410,687	18,142,026
	3.14	Busselton Foreshore Redevelopment (Final Completion)	310,000	200,000									510,000
Parks, Gardens and Reserves Reserve Total			1,285,166	1,452,102	1,633,465	1,830,305	2,043,746	2,112,383	2,183,668	2,257,714	2,332,791	2,410,687	19,542,026
Performing Arts and Convention Centre Reserve	5.1	Performing Arts/Convention Centre (BEACH) - Stage 1	1,350,000	1,350,000									2,700,000
Performing Arts and Convention Centre Reserve Total			1,350,000	1,350,000									2,700,000
Plant Replacement Reserve	3.8	Main City Works Depot - Upgrade/Improvements								500,000			500,000
	1.19	Plant Replacement Program	895,094	1,385,580	1,295,210	1,263,620	1,228,290	1,261,220	1,085,650	1,040,290	967,463	1,135,900	11,558,317
Plant Replacement Reserve Total			895,094	1,385,580	1,295,210	1,263,620	1,228,290	1,261,220	1,085,650	1,540,290	967,463	1,135,900	12,058,317
Port Geographe Development Reserve (Council)	1.20	Port Geographe Development - Capital Works	118,000	51,250	52,531	53,845	55,191	56,570	57,985	59,434	60,920	62,443	628,169
Port Geographe Development Reserve (Council) Total			118,000	51,250	52,531	53,845	55,191	56,570	57,985	59,434	60,920	62,443	628,169
Provence Landscape Maintenance Reserve (SAR)	1.21	Provence - Asset Management Plan	50,000	50,000	371,000	50,000	262,000	50,000	50,000	548,542	50,000	50,000	1,531,542
Provence Landscape Maintenance Reserve (SAR) Total			50,000	50,000	371,000	50,000	262,000	50,000	50,000	548,542	50,000	50,000	1,531,542
Railway House Building Reserve (50%)	1.3	Buildings Capital Works - Asset Management Plan		7,590	10,780	8,800	29,480	24,750		10,780		21,340	113,520
Railway House Building Reserve (50%) Total				7,590	10,780	8,800	29,480	24,750		10,780		21,340	113,520
Road Asset Renewal Reserve	1.23	Roads & Streets Renewal District-Wide - Asset Management Plan	3,341,228	3,484,330	3,859,021	4,042,252	4,234,448	4,445,571	4,667,557	4,900,975	5,135,307	5,381,147	43,491,836
	3.14	Busselton Foreshore Redevelopment (Final Completion)	203,000	200,000									403,000
Road Asset Renewal Reserve Total			3,544,228	3,684,330	3,859,021	4,042,252	4,234,448	4,445,571	4,667,557	4,900,975	5,135,307	5,381,147	43,894,836
Strategic Projects Reserve	3.16	Sues Road Land Purchase / Sale of Ambergate Land	50,000										50,000
Strategic Projects Reserve Total			50,000										50,000
Vasse Newtown Landscape Maintenance Reserve (SAR)	1.22	Vasse - Asset Management Plan	50,000	50,000	466,000	50,000	84,000	50,000	50,000	20,710	50,000	50,000	920,710
Vasse Newtown Landscape Maintenance Reserve (SAR) Total			50,000	50,000	466,000	50,000	84,000	50,000	50,000	20,710	50,000	50,000	920,710
Waste Facilities and Plant Reserve	2.1	Waste Management - Capital Works	3,255,000	3,360,000	1,625,400	2,320,990	1,287,850	220,200	1,713,660	1,652,000	642,000	544,200	16,621,300
	2.2	Alternative Waste Disposal Initiatives						1,500,000			2,500,000	1,500,000	5,500,000
	3.8	Main City Works Depot - Upgrade/Improvements								500,000			500,000
Waste Facilities and Plant Reserve Total			3,255,000	3,360,000	1,625,400	2,320,990	1,287,850	1,720,200	1,713,660	2,152,000	3,142,000	2,044,200	22,621,300
Youth and Community Activities Building Reserve	1.3	Buildings Capital Works - Asset Management Plan		11,160	8,400	17,280	13,920	34,920		8,400		36,720	130,800
Youth and Community Activities Building Reserve Total				11,160	8,400	17,280	13,920	34,920		8,400		36,720	130,800
Grand Total			20,903,646	18,639,495	16,895,275	17,115,665	17,672,924	18,988,974	19,992,137	21,763,004	21,691,650	25,229,713	198,892,482

City of Busselton

Forecast Statement of Capital Funding (Third Party Contributions)
For the period 2020 - 2030
Draft Base Scenario - Version 1

Funding Source	Strategy	Project	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30	Grand Total
Busselton RSL Donation/Contribution	3.1	Busselton War Memorial Relocation		50,000									50,000
Busselton RSL Donation/Contribution Total				50,000									50,000
Commodity Route Grant Funding	1.23	Roads & Streets Renewal District-Wide - Asset Management Plan	949,000										949,000
Commodity Route Grant Funding Total			949,000										949,000
Contribution to Works	1.23	Roads & Streets Renewal District-Wide - Asset Management Plan	218,063										218,063
Contribution to Works Total			218,063										218,063
CSRFF Funding (1/3rd)	4.3	Vasse Sporting Facilities - Changerooms/Pavilion/Car Parking			175,000								175,000
CSRFF Funding (1/3rd) Total					175,000								175,000
CSRFF Funding/Other Funding	4.9	Increasing Sports Spaces Carrying Capacity - Outdoor Spaces		100,000		105,063		110,381		115,969		121,840	553,253
CSRFF Funding/Other Funding Total				100,000		105,063		110,381		115,969		121,840	553,253
Department of Education - Contribution	4.12	Dunsborough Lakes Sporting Precinct (Stage 2)									600,000		600,000
Department of Education - Contribution Total											600,000		600,000
Developer Contributions - Aust. Unity	3.9	Mitchell Park Upgrade - Capital Works	150,000										150,000
Developer Contributions - Aust. Unity Total			150,000										150,000
Federal Government Grant	3.1	Busselton War Memorial Relocation		75,000									75,000
	5.1	Performing Arts/Convention Centre (BEACH) - Stage 1	5,175,000	5,175,000									10,350,000
	6.1	BMRA Terminal - New			500,000								500,000
Federal Government Grant Total			5,175,000	5,250,000	500,000								10,925,000
Federal Grant	7.18	City/Regional Deals										1	1
Federal Grant Total												1	1
Federal Grant - Roads to Recovery	1.23	Roads & Streets Renewal District-Wide - Asset Management Plan	1,850,000										1,850,000
Federal Grant - Roads to Recovery Total			1,850,000										1,850,000
Lotterywest Grant	3.5	Dunsborough New Nature Based Playground - Capital Works		300,000									300,000
	5.3	Upgrade Art Geo Complex - Capital Works						300,000					300,000
Lotterywest Grant Total				300,000				300,000					600,000
Main Roads WA Direct Grant - Average Yearly District Allocation	1.23	Roads & Streets Renewal District-Wide - Asset Management Plan	349,000	355,980	363,100	370,362	377,769	385,324	393,031	400,891	408,909	417,087	3,821,453
Main Roads WA Direct Grant - Average Yearly District Allocation Total			349,000	355,980	363,100	370,362	377,769	385,324	393,031	400,891	408,909	417,087	3,821,453
Main Roads WA Grant	1.2	Bridges Construction (As per MRWA)	567,000	6,600,000		400,000							7,567,000
Main Roads WA Grant Total			567,000	6,600,000		400,000							7,567,000
Main Roads WA Grant - Additional RRG Funding	1.23	Roads & Streets Renewal District-Wide - Asset Management Plan		1,750,000									1,750,000
Main Roads WA Grant - Additional RRG Funding Total				1,750,000									1,750,000
Main Roads WA Grant - RRG Annual Allocation	1.23	Roads & Streets Renewal District-Wide - Asset Management Plan	500,000	510,000	520,200	530,604	541,216	552,040	563,081	574,343	585,830	597,546	5,474,860
Main Roads WA Grant - RRG Annual Allocation Total			500,000	510,000	520,200	530,604	541,216	552,040	563,081	574,343	585,830	597,546	5,474,860
State Government Grant	3.6	Dunsborough Non-Potable Water Network					250,000	500,000					750,000
	6.1	BMRA Terminal - New			16,000,000								16,000,000
	1.11	Coastal Protection Capital Works - Asset Management Plan	173,000	176,460	179,989	183,589	187,261	191,006	194,826	198,723	202,697	206,751	1,894,302
	7.23	Establishment of Creative Industries Hub		1									1
State Government Grant Total			173,001	176,460	16,179,989	183,589	437,261	691,006	194,826	198,723	202,697	206,751	18,644,303
Third Party Developer Contributions (held in R/A)	7.25	Dunsborough Car Parking Land	250,000										250,000
Third Party Developer Contributions (held in R/A) Total			250,000										250,000
Grand Total			11,931,064	13,342,440	17,738,289	1,589,617	1,356,246	1,738,752	1,450,938	1,289,926	1,797,436	1,343,226	53,577,933

City of Busselton

Projected Rating Increase Model - Residential, Rural and Industrial
For the period 2020 - 2030

Draft Base Scenario - Version 1

	Year 0 2019-20	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30
Proposed Rates Increase											
Base Rating - Brought forward from Previous Year + Council Forward Rates	51,617,412	53,191,016	55,581,553	58,389,811	61,339,956	64,439,158	67,858,460	71,459,200	75,251,004	79,053,061	83,047,217
Growth in Rates - each year	1.50%	797,865	833,723	875,847	920,099	966,587	1,017,877	1,071,888	1,128,765	1,185,796	1,245,708
UV Rural Rating											
Adjustments for Major Changes/Development	150,000										
Total	51,767,412	53,988,881	56,415,276	59,265,658	62,260,056	65,405,745	68,876,337	72,531,088	76,379,769	80,238,857	84,292,925
Overall Growth in Rate Base		4.29%	4.49%	5.05%	5.05%	5.05%	5.31%	5.31%	5.31%	5.05%	5.05%

City of Busselton

Projected Employee Cost Reconciliation
For the period 2020 - 2030

Draft Base Scenario - Version 1

	Year 0 2019-20	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Year 6 2025-26	Year 7 2026-27	Year 8 2027-28	Year 9 2028-29	Year 10 2029-30	Grand Total
Proposed Increase in Employee Costs												
	2.25%	2.50%	2.75%	2.75%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	
Prior Year Base Expense	33,313,930	33,398,944	34,233,919	35,055,302	36,019,320	37,099,907	38,212,910	39,359,303	40,540,084	41,756,294	42,972,505	368,989,912
Add: Increment and Net Adjustments	698,987	1,193,643	1,277,404	1,474,949	1,675,410	1,707,569	1,740,922	1,811,378	1,846,946	1,921,509	1,957,076	15,348,716
Less: Extra costs paid in 2019/20 due to 27 fortnight year	(303,850)											(303,850)
Add: Workforce Plan - Non-BEACH Staff	377,454	384,390	292,211	405,643	987,536	1,500,621	2,046,145	2,625,513	3,240,345	3,892,337	4,544,320	15,752,195
Add: Workforce Plan - BEACH Staff	123,500	309,690	1,238,759	1,277,388	1,315,622	1,354,588	1,394,565	1,435,741	1,478,153	1,521,837	1,565,219	11,449,843
Total - Reconciled to Rate Setting Statement	33,313,930	34,210,021	35,286,667	37,042,293	38,213,282	39,997,888	41,662,685	43,394,542	45,231,934	47,105,528	49,091,976	411,236,817